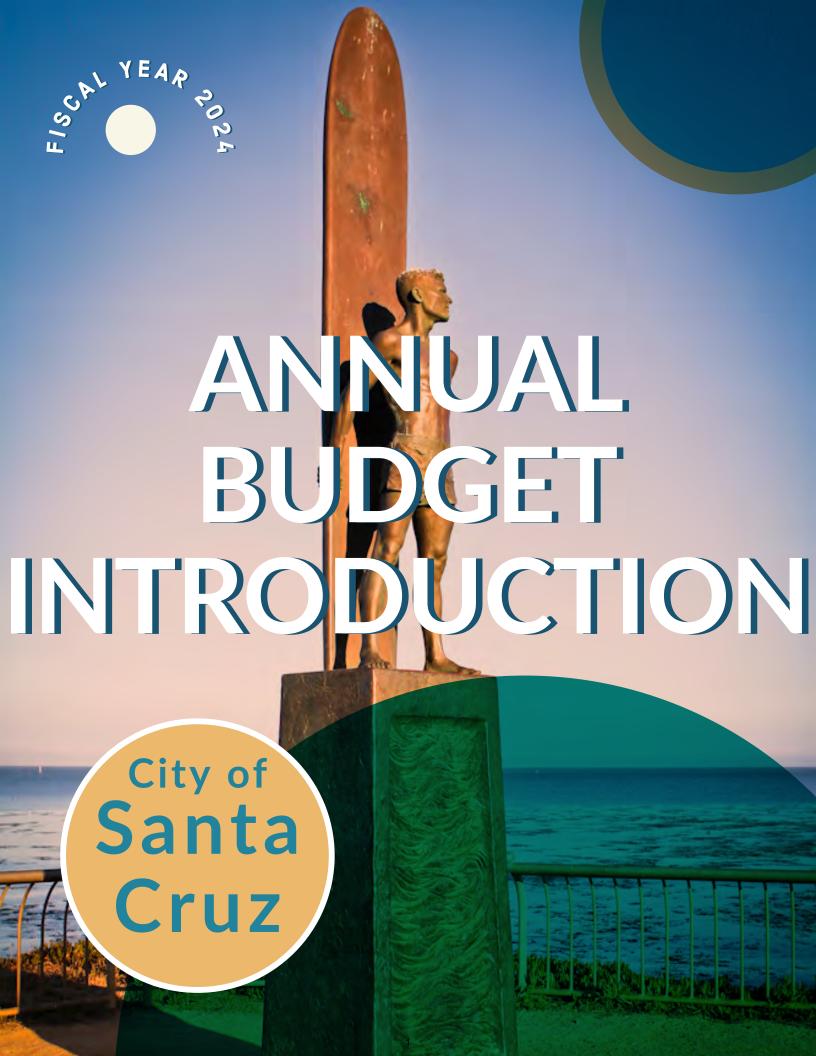


Table of Contents

<u>Introduction</u>	
City Council	3
GFOA Distinguished Budget Award	∠
City of Santa Cruz Organization Chart	5
Administrative Staff and Board, Commission and Committee Chairpersons	<i>6</i>
Guide to the Document	7
<u>City Overview</u>	
Important Dates	13
History	14
Climate	14
Geography	15
Education	15
Demographics	16
Form of Government/Services	18
Major Revenue Sources	19
Budget Preparation and Review Process	20
Budget Basis	22
Fund Structure	22
Budget Discussion	
City Manager's Budget Message	29
General Fund Financial Outlook	31
Budget in Brief	35
Primary General Fund Budget and General Revenues	45
Climate Action Plan	49
Climate Adaptation Plan	50
Financial Summaries	
Recap of Funds-Fund Balance Projection	53
Summary of Projected Revenues and Other Financing Sources	54
Summary of Projected Expenditures and Other Financing Uses	59
Revenues and Other Financing Sources – Primary General Fund	64
Operating Expenditures by Department - Primary General Fund	66
Summary of Transfers	68
<u>Personnel</u>	
Personnel Profile - Overview of Changes	77
Personnel Authorization	85
Department Summaries	
City Attorney	95

Department Summaries continued	
City Council	97
City Manager	99
Economic Development and Housing	111
Finance	121
Fire	131
Human Resources	141
Information Technology	149
Library	157
Parks and Recreation	165
Planning and Community Development	179
Police	189
Public Works	197
Water	211
<u>Capital Outlay</u>	
Capital Outlay	225
Financial Policies	
Overview of Budgetary and Financial Policies	233
Capital Investment Program (CIP)	
Guide to the CIP	241
Projects that Support the Climate Action Plan and Climate Adaption Plan	245
General Fund CIP Priority Criteria	249
Unfunded and Underfunded Projects	250
Project Maps of Existing Projects	253
Fact Sheets for New Projects	269
Citywide	351
City Manager	361
Economic Development and Housing	367
Fire	383
Information Technology	393
Parks & Recreation	399
Public Works	445
Water	533
<u>Appendix</u>	
Budget Adoption Resolution	559
Differences between ACFR and Budget Actuals	563
Debt Service and Pension Obligations	565
Legal Debt Limit	571
Acronyms	572
Glossary	575



This page intentionally blank





Annual Budget

Fiscal Year 2024
July 1, 2023 - June 30, 2024

City Council













GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Santa Cruz California

For the Fiscal Year Beginning

July 01, 2022

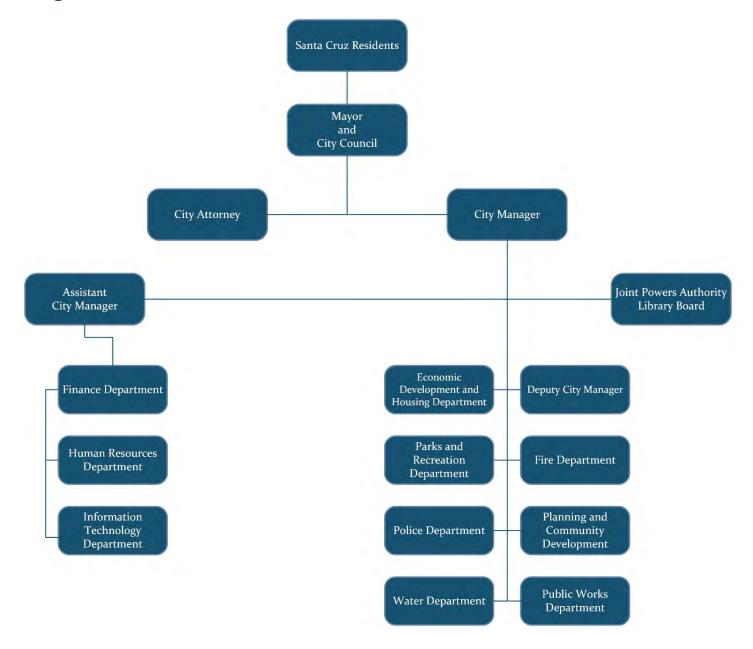
Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Santa Cruz, California, for its Annual Budget for the fiscal year beginning July 01, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Organization Chart



Administrative Staff

City Manager	Matt Huffaker
Assistant City Manager	Laura Schmidt
Director of Planning and Community Development	Lee Butler
Chief of Fire	Robert Oatey
Chief of Police	Bernie Escalante
City Attorney	Anthony Condotti
Director of Economic Development and Housing	Bonnie Lipscomb
Director of Finance	Elizabeth Cabell
Director of Human Resources	Sara De Leon
Director of Information Technology	Ken Morgan
Director of Libraries	Yolande Wilburn
Director of Parks and Recreation	Tony Elliot
Director of Public Works	Nathan Nguyen
Director of Water	Rosemary Menard

Board, Commission & Committee Chairpersons

Arts Commission	Elizabeth Birnbaum
Board of Building and Fire Appeals	Monica Ratliff
Commission for Prevention of Violence Against Women	Danielle Long
Downtown Commission	Joe Ferrara
Equal Employment Opportunity Committee	Brenda Whitley
Historic Preservation Commission	David Subocz
Library Advisory Commission	Mike Termini
Parks and Recreation Commission	Kristina Kincaid Glavis
Planning Commission	Pete Kennedy
Sister Cities Committee	Michele Peregrin
Transportation and Public Works Commission	Ron Goodman
Water Commission	Justin Burks

Guide to the Document

This Guide to the Document gives a brief description of the document organization and the different sections within the document.

Introduction

The introduction of the budget document introduces the reader to the **City Council**: Mayor, Vice-Mayor and Councilmembers that represent the citizens of the City of Santa Cruz. The Finance Department received the **GFOA Distinguished Budget Award** for the FY2023 budget document and our achievement is represented. The **City Organizational Chart** and a list of **Administrative Staff and Board, Commissions and Committee Chairpersons** is also provided.

City Overview

The City Overview section of the budget document includes a timeline and a brief history of the City, climate, geography, and demographics. There is a description of the City's government structure and services, the budget process, the basis of accounting, and the City's fund structure.

Budget Discussion

This section of the budget document contains important information with regards to the City of Santa Cruz and the budget. The **City Manager's Message** gives an overview of the state of the City. The **Budget in Brief** is a quick look at the Council priorities, General Fund budget by revenue and expenditures, property and sales tax allocation, City-wide expenditures, staffing levels, Capital Investment Program, and City "At a Glance" numbers. Next is the **Primary General Fund Budget and General Revenues**. This section of the budget document provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues. **Primary General Fund Budget and General Revenues Tax Trends and Charts** provide historical and comparative information about the City's Tax Revenues.

Financial Summaries

This section of the budget document gives the reader an overall representation of the City and the budget. The Recap of Funds-Fund Balance schedule highlights the beginning fund balance, adopted revenues and expenditures, and projected ending fund balance for all funds. The Summary of Projected Revenues and Other Financing Sources by Fund Type provides information about each revenue source, both from a historical perspective and the next year adopted amounts. The Summary of Projected Expenditures and Other Financing Uses by Fund Type provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay. The Summary of Transfers summarizes transfers between funds. The Revenues and Other Financing Sources-Primary General Fund provides information about each General Fund revenue source, both from a historical perspective and the next year adopted amounts. The Operating Expenditures by Department-Primary General Fund provides information about each General Fund account both from a historical perspective and the next year adopted amounts.

Personnel

This section provides an overview of personnel changes from year to year. The **Overview of Changes** is the narrative of personnel additions and deletions for FY2024. The **Position Authorization** table lists the total City staff by department and job title as well as the changes over the past 4 years.

Department Summaries

This section provides a Department description and the **Core Services** provided. A chart of **Accomplishments and Goals** details the success of the department as well as indicating which Council Interim Recovery Plan focus area it relates to. **Workload Indicators** and **Performance Measures** are provided to demonstrate the effectiveness of the functions of the department. The **Budget Summary** gives a financial breakdown of the department. The *Expenditures by Character* section gives an overview for the FY 2022 actual expenditures, the FY 2023 adopted budget, the FY 2023 amended budget, the FY 2023 estimated actual, and the adopted budget for FY 2024. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the *Net General Fund* cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department. Next, a **Staffing history** list is provided for each department. This list shows the amended budget staffing number for the past 3 years and the FY 2024 adopted staffing. Lastly, a departmental **Organization Chart** is provided.

Capital Outlay

The capital outlay section lists the capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

Infrastructure	25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

Overview of Financial and Budgetary Policies

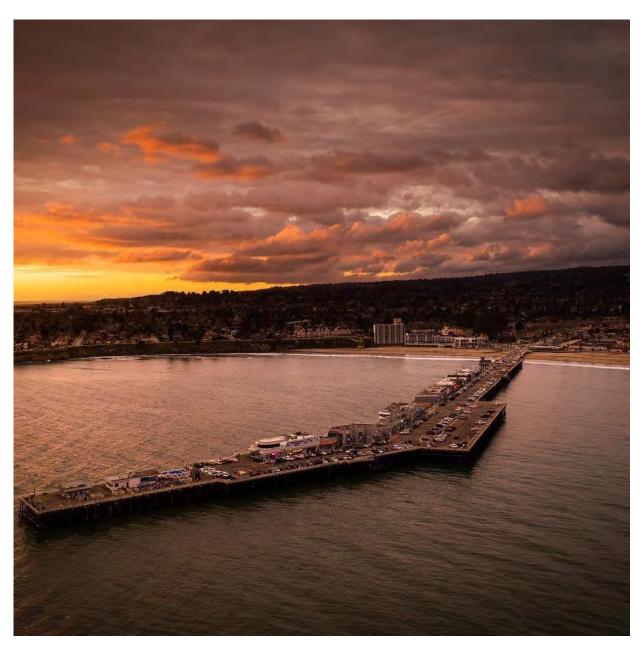
The Overview of Financial and Budgetary Policies Section provides a summary of the policies in the City of Santa Cruz that affect the budget: Budgetary Policy, Debt Management Policy, General Fund Reserve Policy, Budget Appropriation and Control Policy, budget sections of the City Charter, Council Policy-Finance & Accounting, Grants Policy, and the Donations & Contributions Policy. In addition to the summaries provided, links accompany each policy to allow our readers to access the policies in their full text.

Capital Investment Program

The Capital Investment Program identifies major capital projects and funding sources. A project is considered a Capital Investment project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Investment Program Budget document.

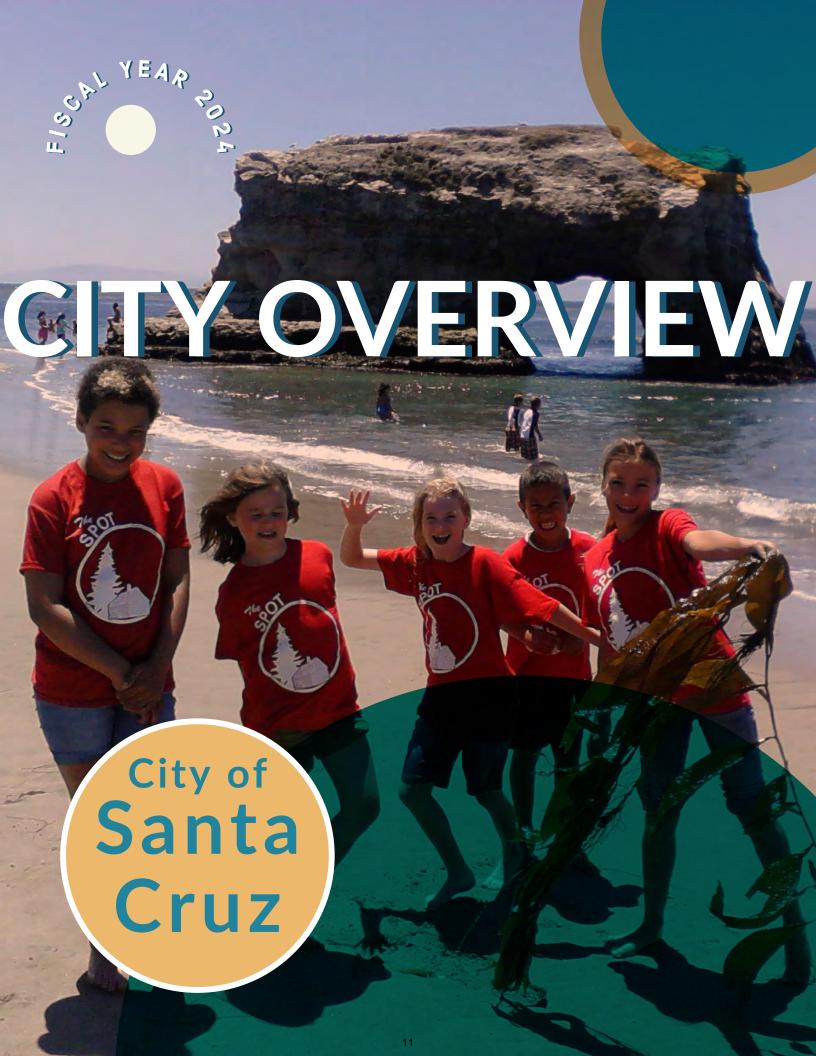
Appendices

The Appendix Section provides additional, supporting information and documents to assist in understanding our budget document. First, readers will find the resolution adopting the FY 2024 budget. Next is an explanation of the **Differences Between the Comprehensive Annual Report and the Annual Budget** to assist in understanding the ways in which the City of Santa Cruz's Annual Comprehensive Financial Report differs from the annual budget. Included in this explanation is an example of a reconciliation between the Annual Report and the Annual Budget for fiscal year 2022 for one of the City's Enterprise funds. The City's **Debt Service and Pension Obligations** shows current debt, future planned obligations, and unfunded liabilities (Pensions and Other Post Employment Benefit Obligations). A **Legal Debt Limit** schedule is presented with the most current assessed City of Santa Cruz real and personal property value. The **Acronyms and Glossary** sections provide definitions to many of the words and acronyms used throughout the document.



This page intentionally blank



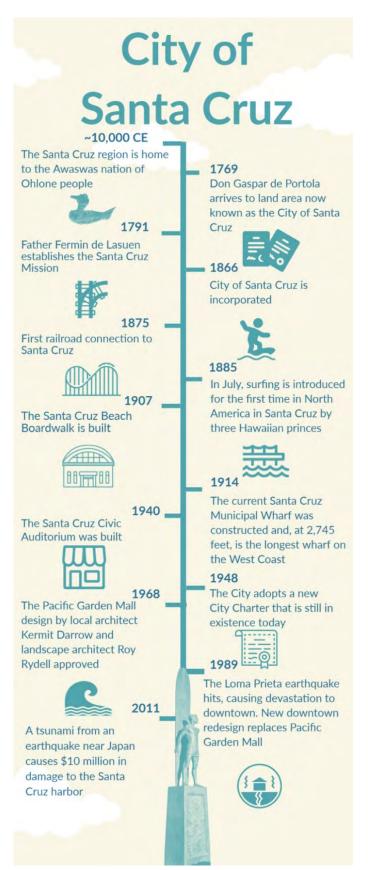


This page intentionally blank



City Overview

Important Dates in Santa Cruz History









History

The city of Santa Cruz, CA has a rich and varied history that spans thousands of years. Indigenous people have been living in the Santa Cruz region for at least 12,000 years. Prior to the arrival of Spanish soldiers, missionaries and colonists in the late 18th century, the area was home to the Awaswas nation of Ohlone people, who lived in a territory stretching slightly north of Davenport to Rio Del Mar.

The Awaswas tribe was made up of approximately one thousand people, and their language is now extinct. The only remnants of their spoken language are three local place names: Aptos, Soquel, and Zayante, and the name of a native shellfish – abalone.

At the time of colonization, the Indigenous people belonged to the Uypi tribe of the Awaswas-speaking dialectical group. They called the area Aulinta.

Santa Cruz was officially incorporated in 1866 as a town under the laws of the State



The People of Santa Cruz by Ann Elizabeth Thiermann

of California, and it received its first charter as a city in 1876. At that time, the city was governed by a Mayor and Common Council consisting of four members. In 1907, the citizens voted for a new charter that designated a mayor as the chief executive and a City Council consisting of seven members. Over the years, subsequent charters gave a mayor and four commissioners both executive and administrative powers. The city was divided into five departments: Public Affairs, Revenue and Finance, Public Health and Safety, Public Works, and Streets and Parks.

In 1948, the City of Santa Cruz adopted a new city charter that established a council-manager form of government. Under this new system, a mayor and six councilmembers set policy for the city, while a city manager served as the chief administrator of those policies. This charter, with amendments, is still in existence today.

Throughout its history, Santa Cruz has experienced both triumphs and tragedies, from devastating earthquakes and fires to periods of economic growth and development. Despite these challenges, the city has remained resilient and continues to be a vibrant and thriving community. Today, Santa Cruz is known for its beautiful beaches, vibrant downtown area, and rich cultural heritage.

Climate

The City of Santa Cruz enjoys a mild Mediterranean-like climate throughout the year with average high temperatures in the mid-70's and average lows in the low-50's. From the beautiful beaches along the Pacific Ocean to the tall redwoods in the mountains, Santa Cruz offers a variety of outdoor-oriented activities. Year-round, residents and tourists can enjoy beach walking, surfing, hiking, biking, camping, golfing and more in Santa Cruz's mild weather.

Geography

The City of Santa Cruz is located along the Central Coast of California, on the northern edge of the Monterey Bay, approximately 74 miles south of San Francisco and 30 miles west of San Jose. Comprising of only 12 square miles, it is nestled between the Santa Cruz Mountains and the Pacific Ocean. Santa Cruz lies at the north end of Santa Cruz County, is the county seat for the county, and the most populated city in the county.



Education

Students in public school from pre-kindergarten through 12th grade attend school in Santa Cruz City Schools districts. There are 4 elementary schools in the elementary district serving nearly 2,000 students. The secondary district includes 2 middle schools, 3 high schools, a continuation school, an independent studies program, and a home school program serving approximately 4,660 students. There are also numerous private education options at all grade levels.

University of California at Santa Cruz (UCSC) is a world class institution of higher education located in the foothills of Santa Cruz. With 64 academic programs, cutting-edge research, and a reputation for excellence, UCSC attracts students from all over the world. Total student enrollment for fall 2022 was 19,478.

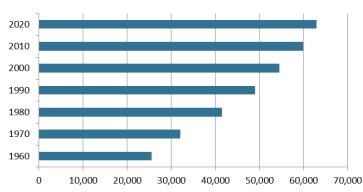


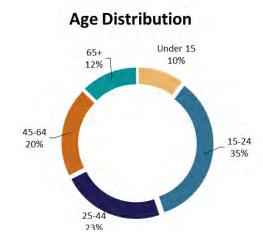
Demographics

Population

As of January 1, 2022, the City's population was 64,075, according to the State Department of Finance (DOF).

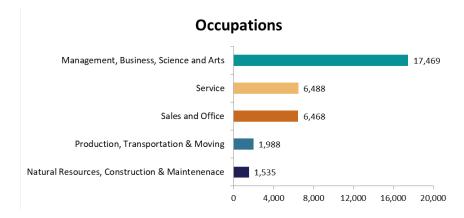




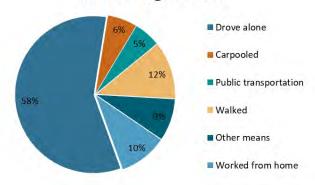


Employment

Total Occupations: 33,948 Unemployment: 3.2%



Commuting to Work



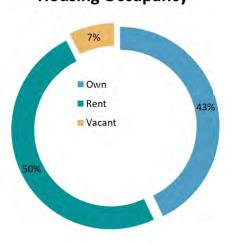
Economy, Housing and Education

Santa Cruz	# of
Top 10 Employers (FY2021)	employees
University of California at Santa Cruz	7,068
County of Santa Cruz	2,513
City of Santa Cruz	883
Plantronics	431
Costco Wholesale Corp	314
Safeway Stores Inc.	224
New Teacher Center	211
DBA Santa Cruz Nutritionals	200
Crow's Nest 194	194
Santa Cruz Beach-Boardwalk	186

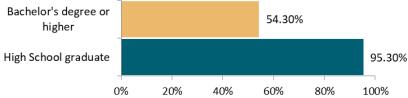
Median Home Sales Price (January 2022): \$1,170,000

Housing Units 16,000 13,998 14,000 12,000 10,000 8,000 5,266 6,000 4,000 2,655 1,885 2,000 646 0 Single Family Single Family Multi-Family Multi-Family Mobile Detached Attached 2-4 units 5+ units Home, Boat, Other

Housing Occupancy



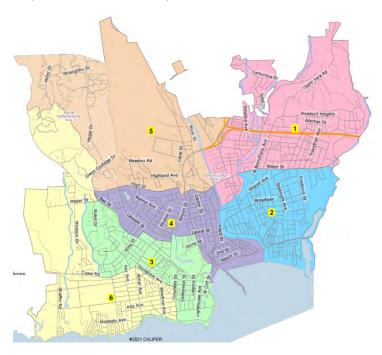
Education



Source: 2020 American Community Survey (US Census Bureau), California EDD, Redfin

Form of Government/Services

The City of Santa Cruz operates under the council-manager form of government. Policy-making and legislative authority are vested in a seven-member governing council, consisting of the mayor and six councilmembers who are elected on a non-partisan basis. On June 7, 2022, voters in the city amended the city charter to require a directly elected at-large mayor and six council district elections. The mayor is elected by all voters of the city and serves a four-year term. councilmembers are elected by the electors of each of the



six districts and serve four-year staggered terms. Mayor and councilmembers may serve no more than two terms consecutively. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The city provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 98,000.

Before the February 1, 2012, elimination of the city's legally separate Redevelopment Agency, the city elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the city is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the city's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, transfers greater than \$100,000 between

Capital Investment Program projects must be approved by council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$100,000 for projects and programs previously approved by the City Council. All transfers between funds or departments must be approved by council.

Major Revenue Sources

The City's major revenues sources are projected using a combination of an analysis of historic trends, current and future indicators, and external sources like the County of Santa Cruz, the State Budget, State Legislative Analyst Office, League of California Cities, and sales tax consultants.

Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Budget Discussion section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Ballot measures approved by City voters include the following:

- November 2022 Measure P. Increased the Transient Occupancy Tax from 11% to 12% for hotels/motels/inns, and from 11% to 14% for short-term residential vacation rentals, effective January 2023.
- June 2021- Measure A. Increased the allocation of cannabis sales tax revenue to the Children's Fund from 12.5% to 20%.
- June 2018 Measure S. Increased the local Sales Tax from 9% to 9.25.
- November 2016 Measure D. County Transportation Tax. Impose a half-cent sales tax for 30 years for safety, pothole repair, traffic relief, and transit improvement.
- November 2016 Measure L. Cannabis Business Tax. Impose a tax of no more than 10% on gross receipts of cannabis (marijuana) businesses in the city.

FY2024 Budget

- June 2016 Measure S. Community Facilities District Library Bond. Authorize parcel tax on real property and authorize bonds to be issued by the Santa Cruz Libraries Facilities Financing Authority.
- November 2012 Measure Q. Increased the Transient Occupancy Tax from 10% to 11%, effective in July 2013.
- November 2010 Measure H. Increased the Utility Users Tax from 7% to 8.5%, effective in spring 2011.
- November 2008 Measure E. Clean River, Beaches, and Ocean special parcel tax.
 Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.
- November 2006 Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March 2004, to 0.5%, and removed the sunset clause.
- August 2005 Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March 2004 Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

Budget Preparation and Review Process

Under the city charter, the fiscal year of the city begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all city departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first council meeting in June. Budget hearings are conducted in May, before final adoption of the budget by the City Council no later than the first regular Council meeting in June to allow the new budget to be integrated into the city's financial system by July 1.

Budget amendments are presented to City Council as needed. The City Council also reviews budget results at mid-year and budget adoption. The ongoing review and long-

range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City's Annual Budget.

Budget Preparation and Review Process Calendar

Month	Residents	Mayor & City Council	City Administration
Oct.	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings.		Budget schedule and guidelines provided to Departments. Capital Investment Program (CIP) preparation begins.
Nov.			Presentation of prior year financial results to City Council and community.
Dec.		Review and approval of ACFR providing an understanding of the fiscal status and condition of the City.	CIP strategic planning and review.
Jan.		On-going discussions of budget priorities based on input from community and staff. Audit results presented to the City Council.	Current year-end estimates and next year department requests due to Finance Department.
Feb.			Department meetings with City Manager & Finance to review next year requests. CIP study session.
Mar.			Continued Operating and CIP strategic planning and review.
May	Department Budget Hearings open to the public.	Department Budget Hearings and Discussions, review, and approval of Final Capital Investment Program (CIP).	Proposed Budget completed and made available online. Presentation of Final Operating and CIP to City Council and community.
June	Budget Adoption open to the public.	Changes made per direction from Council and Council adoption of Annual Budget.	Changes made per direction from hearings and Final Budget Adoption.

Budget Basis - Basis of Accounting

The City Council adopts a structurally balanced budget as required by Council Budgetary Policy 12.3. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Annual Comprehensive Financial Report (ACFR) fund statements; however, the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. For an example of how the ACFR reconciles to the Budget, see the explanation and example listed in the Appendices section of this document called Differences Between the ACFR and the Budget Document. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are reappropriated in the next year.



Fund Structure

The following is a listing of the funds included in the City's Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation of FY 2022 actual expenditures and revenues; FY 2023 beginning fund balance, adopted, and amended budgets, year-end estimates, and ending fund balance projections; and FY 2024 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Recap of Funds-Fund Balance Projection" section of this document. Funds are listed in order of their fund number in the Financial Summaries of this document.

Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

\sim	. –
Genera	i Fiinas

Primary General Fund

Municipal Wharf Fund

General Plan Update Reserve Fund

Green Building Educational Resource Fund

Street Tree Fund

City Public Trust Fund

City Stabilization Reserve

Carbon Reduction Fund

Co-op Retail Management Housing In-Lieu Program
Kiosk Maintenance DeAnza Hardship Fund
Code Enforcement/Civil Penalties Contributions and Donations

Cannabis Children's Fund Interest Holding

CASp Certification and Training Fund

Special Revenue Funds

Supplemental Law Enforcement Services Parks Quimby Act Funds (4)
Traffic Offender Parks & Rec Tax Combined Fund

Police Asset Seizure HOME Funds (3)

Asset Seizure/Youth Crime Prevention Community Development Block Grant State Highway Funds Red Cross Housing Reconstruction Loan

Gasoline Tax Repayment

Traffic Congestion Relief First Time Home Buyers (2)
2016 Transportation Measure D Affordable Housing Trust Fund

Traffic Impact Fee Fund City Housing Successor Agency Funds (2)

Clean River, Beaches & Ocean Tax Fund Transportation Development Act

Public Safety Impact Fees American Rescue Plan Act

Childcare Impact Fee State Homelessness Response Program

Capital Investment Funds

General Capital Investment Projects Street Maintenance, Rehabilitation and

Capital Investment Public Art Fund Improvements

Sidewalk Construction In-Lieu Fund Wharf Tenant Capital Improvement Contrib.

Santa Cruz Library Information Technology

Debt Service Funds

GO(General Obligation) Bonds Lease Revenue Bonds

Proprietary Funds

The City's Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds			
Water	Refuse Fund		
Water Rate Stabilization	Refuse Landfill Closure		
Water Public Art	Refuse Landfill Post Closure Maintenance		
Water System Development Fees	Refuse Public Art		
Water Emergency Reserve	Parking		
Water June Beetle Endowment	Parking Public Art		
Water Equipment Replacement Fund	Storm Water		
Wastewater	Storm Water Overlay		
Wastewater Public Art	Storm Water Public Art		
Internal Service Funds			
Equipment Operations	Group Health Insurance		
Workers' Compensation Insurance	Unemployment Insurance		
Liability Insurance			

Department and Fund Relationship

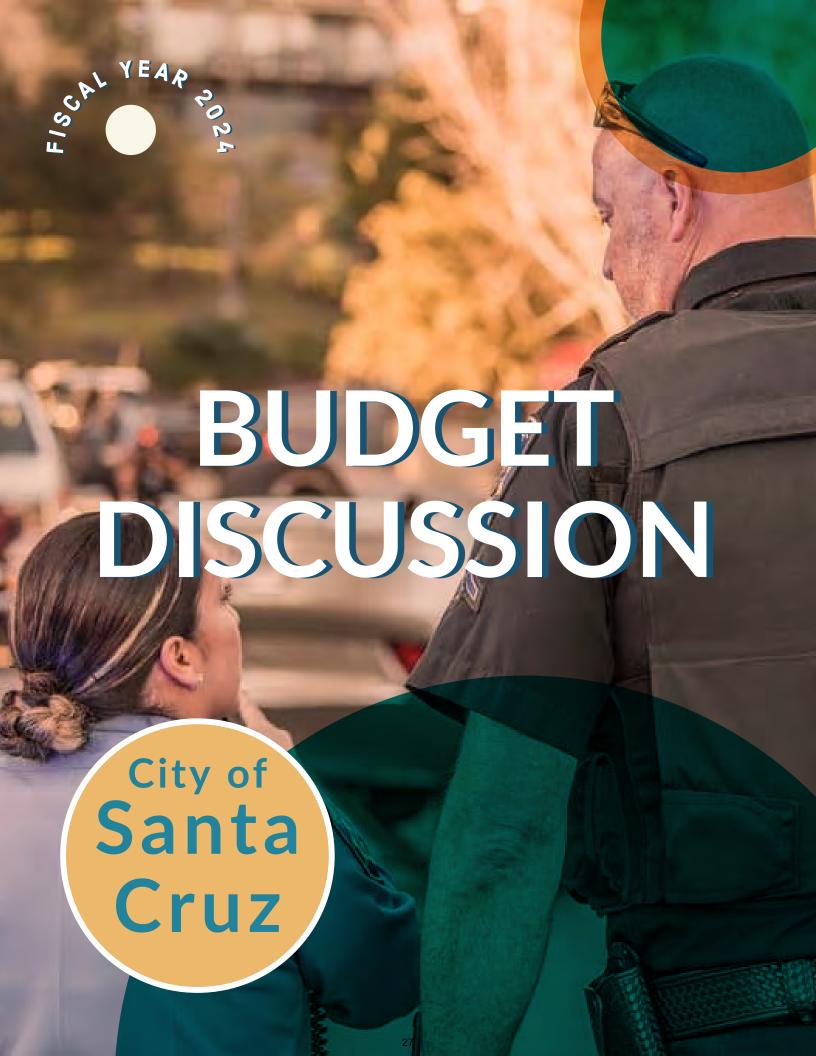
The City's Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department's programs. A portion of the City's General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the "Percentage of Primary General Fund Budget" chart shown on the Budget At a Glance page located before the Department Summary page.

The following list shows the relationship between the Department and their supporting fund(s):

Department	Funds
City Attorney	General Fund
,	General Fund
City Council	City Public Trust Fund
	General Fund
City Manager	American Rescue Plan Act
	State Homelessness Response Program
	General Fund
City Non-Department	Kiosk Maintenance Fund
	Transportation Development Act Fund
	General Fund
	Co-Op Retail Management
	Kiosk Maintenance Fund Home Rehabilitation Fund
	Home Acquisition Projects Fund
	Home Investment Partnership
Economic Development and Housing	Comm. Development Block Grant
	Affordable Housing Trust Fund
	Red Cross Housing Reconstruction Loan Repayment
	Successor Agency (H) LMIH-Merged 2-1-12
	Wharf Tenant Capital Improvement Contributions
	Public Art Capital Improvement
	General Fund
Finance	Liability Internal Service Fund
	City Stabilization Reserve
Fire	General Fund
	Fire Impact Fee
	General Fund
Human Resources	Workers Comp Internal Service
	Group Health Insurance Unemployment Insurance
	General Fund
Information Technology	Information Technology Internal Service Fund
	General Fund
B 1 1B 11	Municipal Wharf Fund
Parks and Recreation	Parks Quimby Tax Funds
	Parks Tax Fund
	General Fund
Planning & Community Development	Code Enforcement
Training & Community Development	General Plan Update Fund
	Green Building Education Fund
	General Fund
	Supplemental Law Enforcement Services
Police	Traffic Offender Police Asset Seizure
	Asset Seizure/Youth Crime Prevention
	Police Impact Fee
	General Fund
	Municipal Wharf Fund
	Gasoline Tax Fund
	Traffic Impact Fund
Public Works	Clean River, Beaches, Oceans
FUDIIC VVOI KS	Equipment Internal Service Fund
	Wastewater Enterprise Funds
	Refuse Enterprise Funds
	Parking Enterprise Funds
	Storm Water Enterprise Funds
Water	Water Enterprise Funds

This page intentionally blank





This page intentionally blank



City Manager's Message

Dear Mayor and Members of the City Council,

As we approach Fiscal Year 2024, it's a great time to reflect on our journey as a community. Despite the challenges we have faced over the last few years through the pandemic, CZU Fire, recent extreme weather events, and the highest inflation in half a century, we have always shown remarkable resilience and determination to bounce back stronger. We have made tremendous progress in improving our community and should be proud of all we have accomplished. As we look forward, we will continue to work together, support one another, and leverage our collective strengths to achieve even greater success. With our unwavering commitment and resilient outlook, we can overcome challenges and create a brighter future for the City of Santa Cruz.

This year's budgeting process in the City of Santa Cruz is centered around the themes of "Inform. Invest. Innovate." Our goal is to provide our staff, residents, and businesses with the information and resources they need to succeed and thrive in the years ahead. We plan to invest in our people, prioritized services, and infrastructure to ensure continued progress and prosperity. By prioritizing informed investments and fostering innovative solutions, we aim to build a more resilient and sustainable future for our community.



I am proud to report that many of the goals we set out to achieve last year have been met or exceeded. Revenue growth has been encouraging, and we have made significant strides in rebuilding organizational capacity and supporting our dedicated employees while reaching pre-pandemic levels faster than expected. Our homelessness response efforts have been bolstered by the one-time funding we received in Fiscal Year 2022. Our Departments have made significant progress implementing the new Homelessness Response action plan. The Homelessness Response Team has served 428 people over the last year through the 1220



River Street Transitional Community Camp, City Overlook Shelter at the Armory, and the Safe Parking Program. Additionally, the team has assisted 66 people in finding stable housing.

In April 2023, the City met its 5th Cycle Regional Housing Needs Allocation (RHNA) targets in every income category, a major accomplishment that only about 6% of jurisdictions in the state have achieved. The benefits of affordable and high-density

housing are far-reaching, ranging from reducing traffic to improving employee retention and boosting the economic outlook of our residents. We are currently working on three new projects in the heart of our downtown that will add another 320 units of affordable housing in the next few years. We are now preparing for the 6th Cycle, which has five times the number of units as the 5th Cycle, and our team is ready to meet the challenge.

As we move forward, we must remain vigilant in managing inflationary effects and navigating the changing economic landscape. While our projections for Fiscal Year 2024 are optimistic, we must continue to explore new revenue streams and operate more efficiently and effectively as a City in order to pave the way to longer-term fiscal stability. We must also remain focused on the well-being of our staff, residents, and businesses. Continued investments in affordable housing, natural and built infrastructure, wildfire risk mitigation, and our local businesses will grow a more resilient and equitable community for all.

We look forward to embracing new ideas and innovative solutions in the coming year. We are committed to a vibrant, healthy, and resilient Santa Cruz for all.

Matt Huffaker



General Fund Financial Outlook

As we embark upon the tactical development of our Fiscal Year 2024 (FY 2024) budget, we do so using a broader lens of sound, accountable investments today that can be used to inform our long-term sustainability tomorrow.

In FY 2016, the Finance Department, in partnership with the City Manager's Office and other City leaders, developed the Fiscal Year 2023 Sustainability Plan. The objective was to develop a roadmap to proactively restructure the General Fund's fiscal outlook with a goal of eliminating the deficits projected through FY 2023. In spite of the global COVID-19 pandemic, we are pleased to report that our FY 2022 audited financials reflect the following General Fund reserve balances:

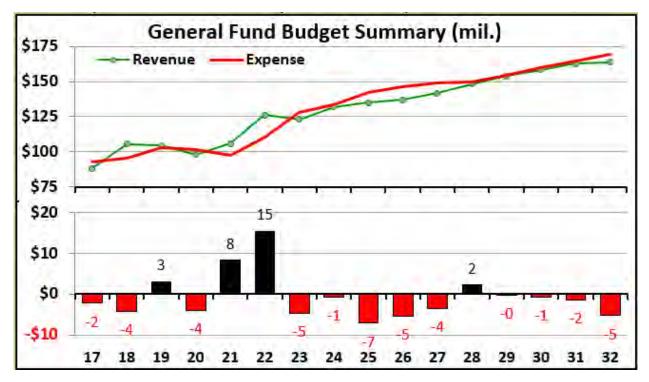
Audited Fund Balances	
Pension Reserve	\$7,520,033
This reserve is restricted. Appropriations require resolution from	
City Council and can only be used to cover costs associated with	
our employee pension benefits	
Emergency Reserve	\$7,141,270
This reserve is used for sustaining General Fund operations in	
the case of a public emergency such as a natural disaster,	
economic recession, or other unforeseen catastrophic event.	
Use of this reserve requires resolution from City Council.	
Unreserved Fund Balance	\$5,264,219
These funds are set aside to cover unexpected operational and	
one-time needs	
Total	\$19,925,522

After ending FY 2020 in a \$4.1M deficit, we have ended the last two fiscal years with a combined surplus of \$23.1M. This is due in large part to \$8.5M in one-time American Rescue Plan Act (ARPA) funding received in the General Fund to cover prior year revenue losses. In addition, as we came out of the pandemic, consumer spending, travel and tourism increased significantly - resulting in sharp increases in sales tax revenue (\$4 million greater than the FY 2022 budget) and Transient Occupancy Tax (TOT) revenue (\$3 million greater than the FY 2022 budget). As we look at the possibility of a recession, increasing interest rates, and high inflation, we do not expect increases in these taxes to continue at this rate. In addition to Sales Tax and TOT, Admissions Tax and Parking revenues returned to pre-pandemic levels in FY 2022, but we expect all tourism/visitor – related taxes to level out in FY 2023 and FY 2024.

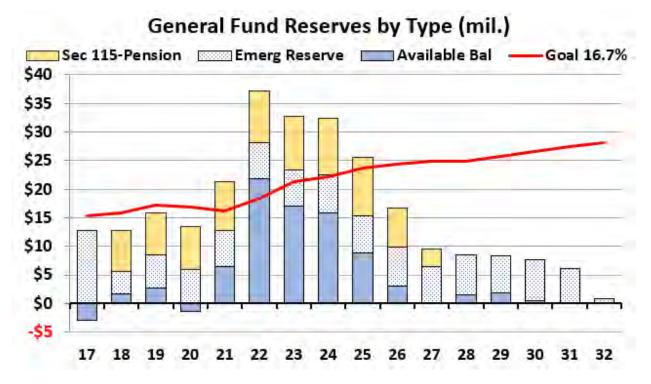
General Fund expenditures have not experienced the same volatility as revenues and, after slight decreases in FY 2020 and FY 2021, they increased by \$8M between FY 2019 and FY 2022. We expect increases in personnel costs to continue in FY 2023 and beyond due to higher pension costs as well as our continued efforts to invest in our personnel, address staffing vacancy challenges, and invest in staff safety needs.

We expect inflationary increases in the costs of materials and supplies across all departments, and as one-time state and federal funding for homelessness response efforts are depleted, this

is the first fiscal year that some of the homelessness response program expenditures are moving from those one-time sources to the General Fund (\$2.7M in FY 2024). Despite positive recovery trends, the City's cost to deliver all of its General Fund services are increasing and expense growth will outpace forecasted revenue over the next 10 years.



This will result in us falling below our reserve target by 2026 and completely depleting our reserves by 2032.



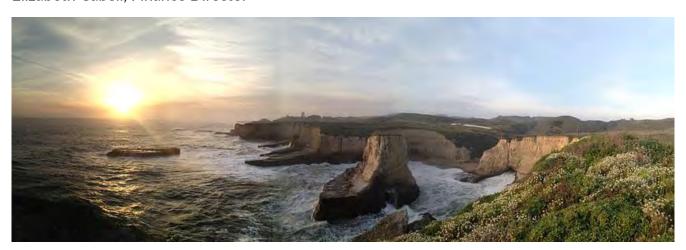
To address this, we continue to seek innovative opportunities and sound investment approaches to ensure the City's vibrancy and stability into the future. We have begun the development of a long-range financial plan that will provide a framework for evaluating investment strategies and pension cost financing, as well as a plan for citywide capital needs, prioritization, and financing. The City Council's Budget and Revenue Ad Hoc Committee continues to explore new revenue resources, and staff continues to work on greater cost recovery. The City must actively pursue new revenue streams to keep up with the growing service needs of our community. The City will work with the community on key initiatives such as aligning fees to more fully recover city costs, bond measure, sales tax, and long-term capital funding.

The budget process began over six months ago and is a partnership between our community, our elected officials, City leadership, and City staff to produce a comprehensive and detailed budget plan for the next year. The focus in preparing the FY 2024 budget was to maintain a status quo budget while considering priorities that are in alignment with the City Council's policy direction and draft strategic plan. I applaud the creativity and outside the box thinking of departments as they focused on maximizing resources to deliver new programs and absorb costs in current programs without significant increases in staffing, equipment, and infrastructure.

I want to personally thank the members of the region's strongest Finance Department who have worked for many months planning for and producing this document to inform all who read it, and who will continue to lead us through budget adoption. In particular, I want to acknowledge the outstanding work of our budget team: Tracy Cole, Budget Manager; Jillian Morales, Accountant; and Emily Burton, Management Analyst. Their energy, creativity, and desire for improvement led to us raising the bar with improvements to the format and content such as Capital Investment Program (CIP) Fact Sheets and an explanation and reconciliation between the budget document and our Annual Comprehensive Financial Report.

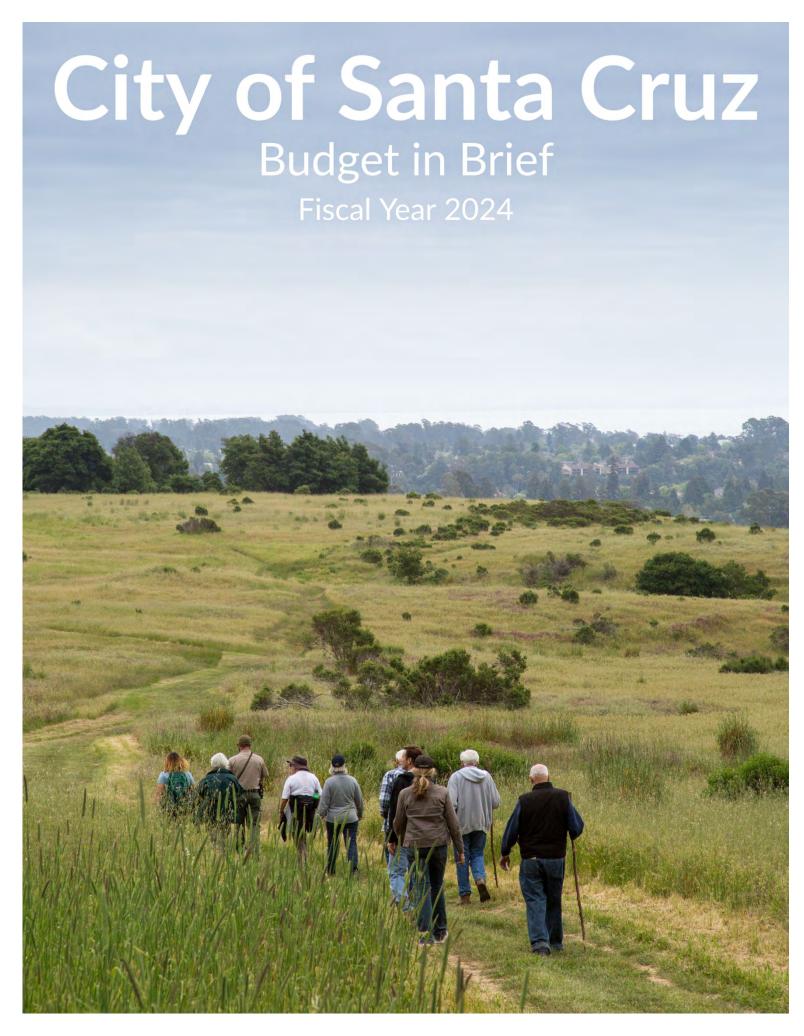
I am very proud to, once again, be a part of this amazing organization and look forward to continued success in the years ahead.





This page intentionally blank





Re-Envision Santa Cruz

Strategic Plan

The COVID-19 pandemic brought economic peril and uncertainty to cities and their residents across the country. As a small city and a center of tourism, the City of Santa Cruz felt the pandemic even more acutely. Our residents, businesses and City employees have made tremendous sacrifices, the impact of which will be felt for years to come.

The Re-Envision Santa Cruz recovery plan squarely focused on our community's collective recovery and ongoing resilience. Over the last 12-18 months, we executed a bold vision centered on sustainability, equity, community engagement and essential service delivery. We injected our local economy with new jobs, green businesses, affordable housing, and resilient green infrastructure. We bolstered what makes Santa Cruz special by supporting our businesses, advocating for new and improved funding sources, and reinvesting in the Downtown and infrastructure from roads and water to parks, facilities, and open spaces.

We worked to not leave anyone behind. Through Re-Envision Santa Cruz, we built back a future for everyone, together. The main focus areas of our strategy included:



Fiscal Sustainability

Efficient Service Delivery
New and Improved Funding Sources



Downtown and Business Revitalization

Downtown Reinvestment Economic Recovery and Resiliency Increase Affordable and Market Rate Housing



Infrastructure

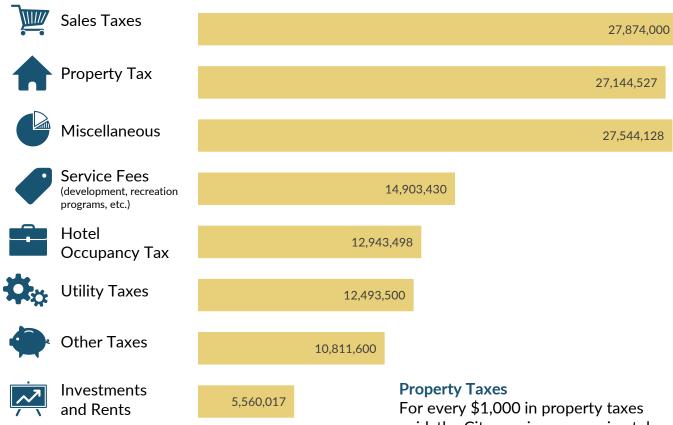
Green Economy and Workforce Parks Recreation and Open Spaces Resiliency and Improvements

General Fund Revenues

Where does the money come from?

A look at the City's major revenue sources

The graph below highlights the City's major revenue sources for the General Fund



Service Fees

Fees, mostly from Recreation and Planning fees, are collected for general government operations.

Hotel Occupancy Tax

Tourists staying at local hotels pay an additional 11% tax applied to their room rate.

Miscellaneous

Includes grants, fines, forfeitures, and inter-fund transfers.

Other Taxes

Includes the business license, franchise, and other taxes.

For every \$1,000 in property taxes paid, the City receives approximately \$162. The majority of property tax paid supports the local schools.

Sales Taxes

For every \$100 in taxable purchases, \$9.25 is collected in sales tax. Of this amount, the City receives \$1.75. The majority of sales tax collected goes to the State.

Utility Taxes

Taxes are imposed on utility companies for using the City's streets and right-of-way.

Investments and Rents

Funds collected include rents for City owed property and investment earnings.

Property and Sales Tax

Where does the tax get allocated?

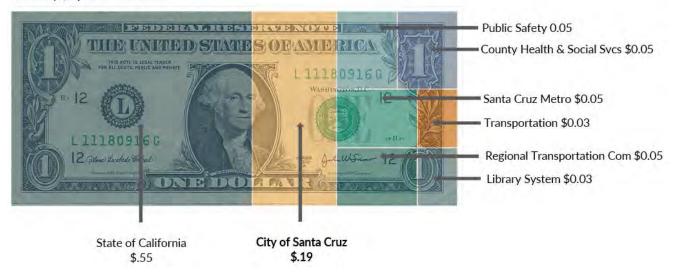
Property Tax

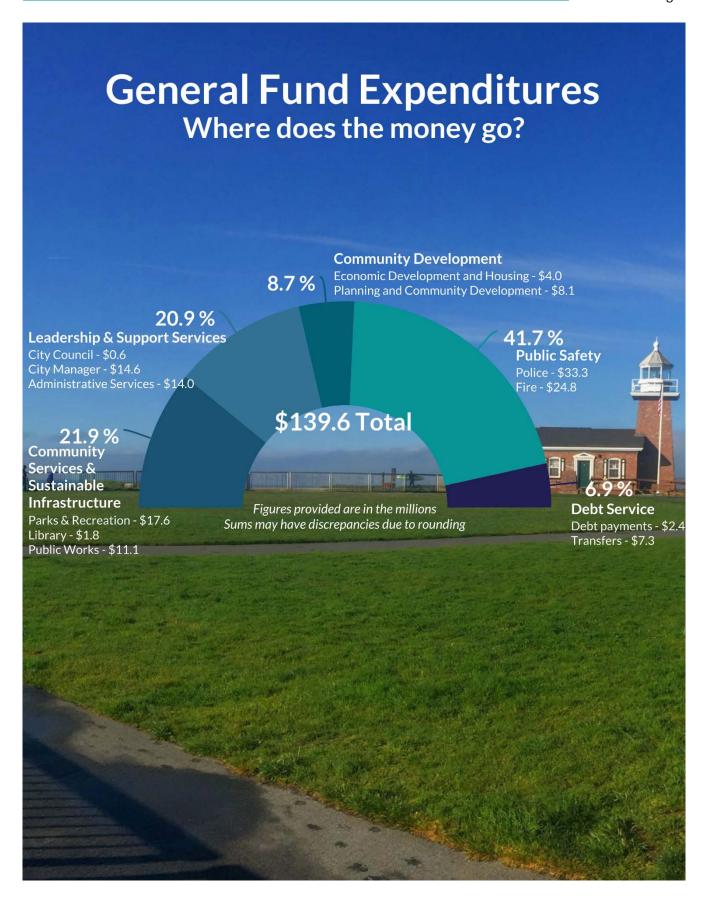
For every \$100 paid in property tax...



Sales Tax

For every \$1 paid in sales tax...

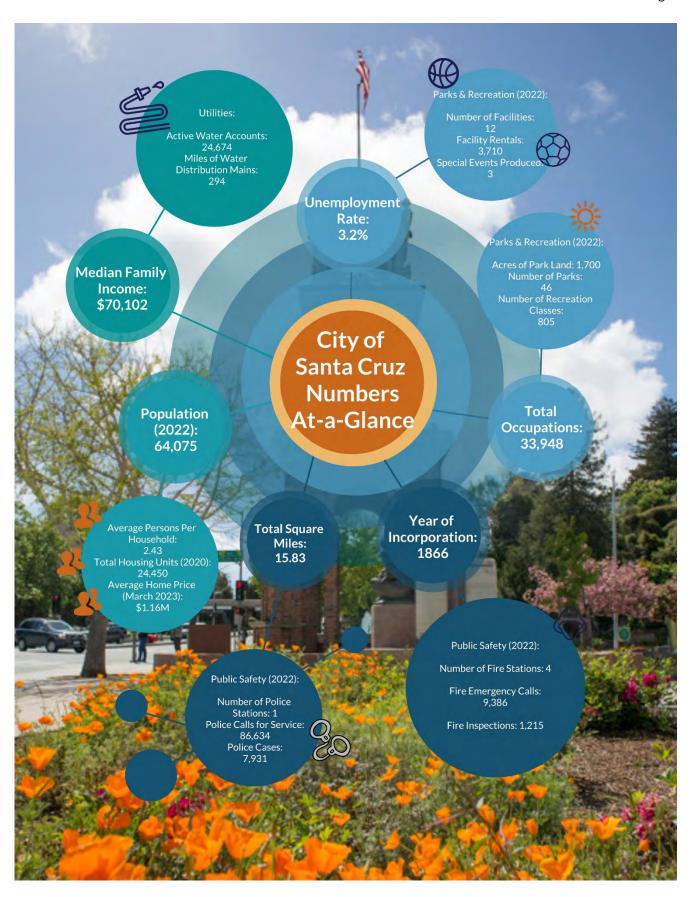




Citywide **OPERATING EXPENDITURES** Total: \$426M Other Funds: \$114.9M Includes all nonprimary General General Fund: \$139.59M funds. General tax dollars that pay for safety, community development, and Collects all refuse, recycling, and green waste in the Refuse: \$27.02M 100% of a customer's water utility bill is Storm Water: \$1.63M reinvested into The City storm drain system operating and collects storm water runoff maintaining the Special Revenue: \$32.44M from City streets. City's water system. These funds, such as the Gas Wastewater: \$42.28M Tax and Affordable Housing funds, can only be used for specific purposes. Parking: \$6.79M Water: \$61.19M Provides all parking enforcement in the City.







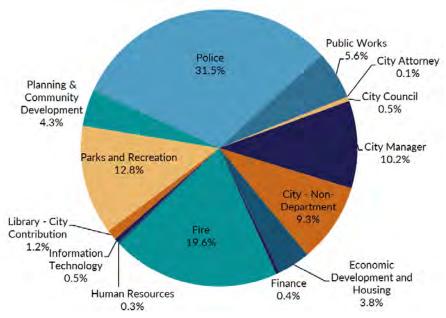
This page intentionally blank



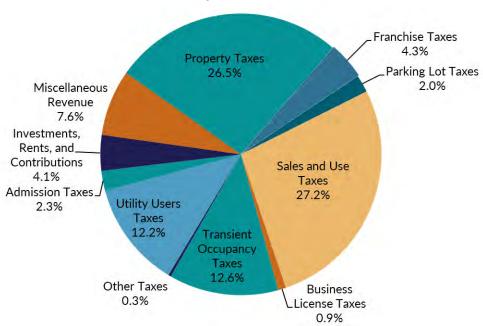
Primary General Fund Budget and General Revenues

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at 54.2%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments and are the main revenues that fund the City's core services such as Police, Fire, Administration, and Parks and Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion, at approximately 57.0% combined.

Net General Fund Operating Budget



Discretionary General Revenues



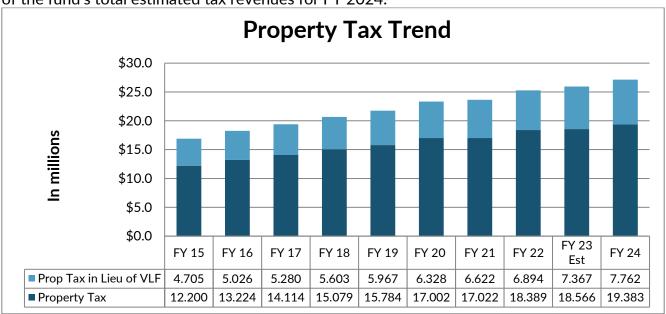
Primary General Fund Budget Net of Program Revenues

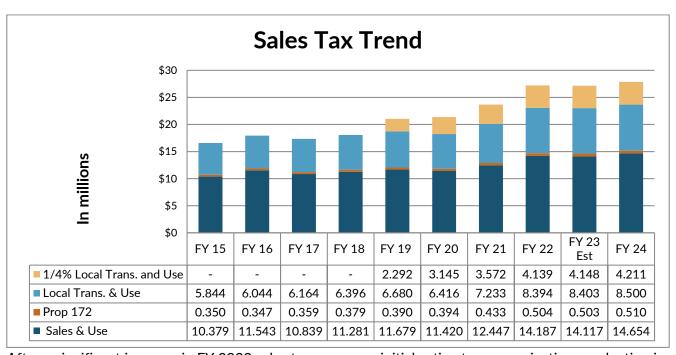
	Expenditures and Other Uses	Program Re Program Revenues	Inter-fund, Interagency Sources	Net (Expenditure)/Revenue and Changes in Fund Balance	% of Net GF Cost
General Fund Departments/Pro			4.550.004	(54.040)	0.40
City Attorney	1,614,110	-	1,559,891	(54,219)	0.1%
City Council	552,890	100,000	- 2 022 024	(552,890)	0.5% 10.2%
City Manager	14,605,992 9,633,199	100,000	3,923,981	(10,582,011)	
City - Non-Department		- (4.000	-	(9,633,199)	9.3%
Economic Development and Housing	4,031,606 4,391,501	61,300	- 3,981,846	(3,970,306) (409,655)	3.89 0.49
inance	24,835,888	4,395,615	173,446	(20,266,827)	19.69
Fire	1,820,115	4,373,013	1,503,696		0.39
Human Resources	6,201,604	-	5,719,327	(316,419)	0.5%
nformation Technology		- 551,533	3,719,327	(482,277)	1.2%
ibrary - City Contribution	1,814,751		-	(1,263,218)	1.27
Parks and Recreation	17,591,825 8,063,508	4,346,441 3,647,984	-	(13,245,384)	4.3%
Planning & Community Dev.			-	(4,415,524)	
Police	33,330,003	760,750	1 224 170	(32,569,253)	31.5% 5.6%
Public Works Total General Fund	11,103,183 \$139,590,175	3,978,760 \$17,842,383	1,334,178 \$18,196,365	(5,790,245) \$(103,551,427)	3.67 100 %
	nallocated Sourc	ces:			
「axes:	nallocated Sourc	ces:		27 144 527	
Гахеs: Property Taxes	nallocated Sourc	ces:		27,144,527 27,874,000	
Taxes: Property Taxes Sales and Use Taxes	nallocated Sourc	es:		27,874,000	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes	nallocated Sourc	es:		27,874,000 948,200	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes	nallocated Sourc	es:		27,874,000 948,200 4,375,900	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes	nallocated Sourc	es:		27,874,000 948,200 4,375,900 12,493,500	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes	nallocated Sourc	ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498	
Taxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Transient Occupancy Taxes	nallocated Sourc	es:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes		es:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail		ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500	
Taxes: Property Taxes Property Taxes Pales and Use Taxes Property Taxes Pranchise Taxes Pranchise Taxes Pransient Occupancy Taxes Parking Lot Taxes Pannabis business tax and retail Pother Taxes		ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Fotal Taxes		ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Fotal Taxes	licenses	ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Fotal Taxes Intergovernmental Investments, Rents, and Contrib	licenses	ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125 155,000 4,165,348	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Intergovernmental Investments, Rents, and Contrib	licenses utions	ces:		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Intergovernmental Investments, Rents, and Contrib Fines and Forfeitures Charges For Services and Other	licenses utions Miscellaneous			27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125 155,000 4,165,348 281,300	
	licenses utions Miscellaneous	evenues and Oth	er	27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125 155,000 4,165,348 281,300 7,367,179	
Faxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Fransient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Intergovernmental Investments, Rents, and Contriberines and Forfeitures Charges For Services and Other	licenses utions Miscellaneous Total General Ro Unallocated Sou	evenues and Oth irces	er	27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125 155,000 4,165,348 281,300 7,367,179	
Taxes: Property Taxes Sales and Use Taxes Business License Taxes Franchise Taxes Utility Users Taxes Transient Occupancy Taxes Admission Taxes Parking Lot Taxes Cannabis business tax and retail Other Taxes Intergovernmental Investments, Rents, and Contrib Fines and Forfeitures Charges For Services and Other	licenses utions Miscellaneous Total General Ro Unallocated Sou Change in Fund	evenues and Oth irces		27,874,000 948,200 4,375,900 12,493,500 12,943,498 710,700 2,388,200 2,092,500 296,100 91,267,125 155,000 4,165,348 281,300 7,367,179	

^{*} Sums may have discrepancies due to rounding.

FY2024 Budget

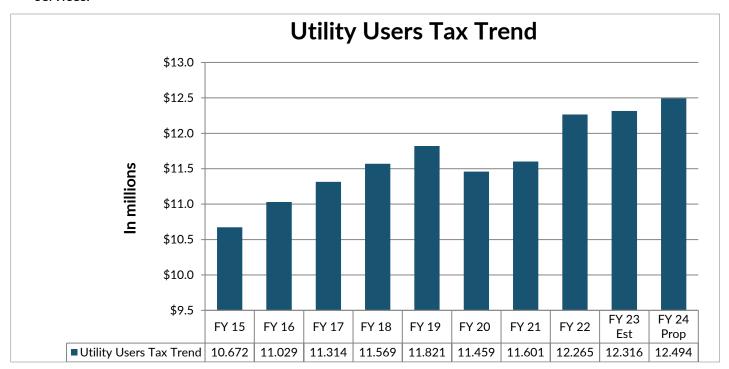
Property and sales tax are the two largest sources of tax revenue for the city's primary General Fund. Property taxes and sales taxes account for approximately 26.5% and 27.2%, respectively, of the fund's total estimated tax revenues for FY 2024.

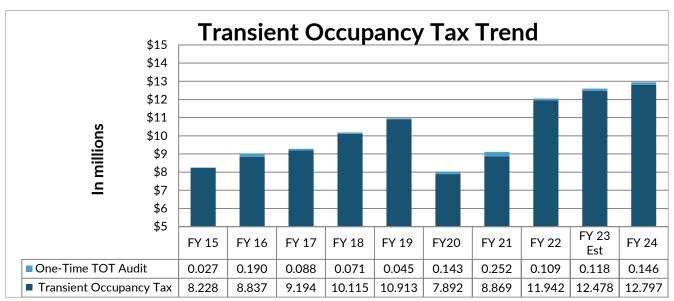




After a significant increase in FY 2022 sales tax revenues, initial estimates are projecting a reduction in FY 2023 and only 1% growth in FY 2024. The overall trend for sales tax revenues is increasing but at a slower pace than from FY 2021 to FY 2022.

Utility users' taxes are imposed on all utility services within the city limits at a rate of 8.5% of taxable services.





Transient occupancy taxes are levied at a rate of 12% for motels, hotels, and inns, and 14% for short-term residential vacation rentals.

They each accounted for 12.2% and 12.6%, respectively, of the fund's total estimated tax revenues for FY 2024.

Climate Action Plan

Background

The City of Santa Cruz' Climate Action Program was established in 2008. In 2012, the City Council adopted by resolution the City's first Community-wide Climate Action Plan (CAP) with a 2020 time horizon (CAP 2020). Since the CAP 2020 was adopted in 2012, the threat of climate change and the need to drastically decarbonize has become even more urgent.



With the CAP 2020 sunset, in 2021 the City allocated funding to begin work on its second Community-wide Climate Action Plan with a 2030 time horizon (CAP 2030). The mayor's appointed community Climate Action Task Force and a dozen local equity advisors were requested to serve as an advisory body to the CAP 2030 development process entitled "Resilient Together."

Vision and Values

Adopted on September 13, 2022, the City of Santa Cruz CAP 2030 builds on the strong foundation of climate action in the City and provides a framework for updated policies, programs, and incentives for the community to work toward climate mitigation, climate restoration, and building a climate economy. The emissions reduction targets are to (1) reduce GHG emissions 40% by 2030 from 1990 levels and (2) carbon neutral by 2035.

<u>Vision</u>

Rapidly enact local climate solutions that support and enhance a thriving and equitable community with robust active and public transportation; plentiful housing that is affordable, sustainable, and resilient; and healthy regenerative landscapes.

Values

The community values that have guided the development of the CAP and will continue to guide its implementation are:

- Ensure equity in all policies
- Build people-centric transportation infrastructure
- Promote efficient and low carbon/ no carbon energy and water
- Protect and enhance natural resources and urban parks
- Eliminate food waste and support local food sources

The City also adopted a 3-year implementation workplan and each department developed 1-year workplans to ensure implementation occurs on schedule. The workplans include mechanisms to institutionalize climate action into City processes, policies, and procedures.

Climate Adaptation Plan



Climate adaptation is how we respond to the impacts of climate change caused by global warming induced by the combustion of fossil fuels. While simultaneously drastic decarbonizing our City, climate adaptation also requires ongoing actions by individuals, businesses, and government. The Climate Adaptation Plan adopted in 2018 contains an update of all climate hazards, a specific sea level rise vulnerability assessment, and a social vulnerability to climate change assessment. It identifies 41 Climate Adaptation strategies originally developed in 2011 that were further refined in 2017-2018 to adapt our community infrastructure, businesses and neighborhoods to

potential climate change impacts, and to prepare for changes to natural resources that impact our community. The City's overall strategy is a mix of hard infrastructure, green-grey infrastructure, and policies tailored to prepare residents to plan for and mitigate impact severity.

Vision

The City of Santa Cruz General Plan 2030 Safety Element provides the direction and resources to help reduce death, injuries, property and environmental damage, as well as direction and resources to reduce the economic and social dislocation resulting from natural hazards — including impacts of climate change. The General Plan informs the Local Hazard Mitigation Plan (adopted in 2018), the Climate Action Plan 2030 (adopted in 2022), the Local Coastal Plan Update (currently underway), and the Climate Adaptation Plan (2018). These Plans are intended to work in unison to support the broader vision and values of the community as reflected in the vision statement for the General Plan. The Climate Adaptation Plan will be updated in FY24.

Goals

General Plan Natural Resources and Conservation (NRC) Goal 4: Effective leadership and action in reducing and responding to global warming

NRC 4.3 Support initiatives, legislation and actions for reducing and responding to climate change.

NRC 4.4 Encourage community involvement and public-private partnerships to reduce and respond to global warming.

NRC 4.5 Minimize impacts of future sea level rise.

NRC 4.6 Take early action on significant and probable global warming, land use and development issues, including those that arise after 2025.

Capital Investment Projects (CIP) that implement the Climate Action and Adaptation Plans are identified in the CIP section of this document. More information about the CAP 2030 can be found on the city's website at www.cityofsantacruz.com/climateactionplan. More information on the Climate Adaptation Plan can be found at bit.ly/SCAdapts.



FINANCIAL SUMMARIES

Santa Cruz

This page intentionally blank



Projected Operating Fund Balance



FY 2023-24 Adopted Budget

	Estimated Fund Balance June 30, 2023	Revenue & Other Requirements	Expenditures & Other Requirements	Surplus (Deficit)	Unassigned Ending Fund Balance June 30, 2024
Primary General Fund	9,605,681	139,274,700	(139,968,524)	(693,824)	8,911,857
Other General Funds	25,091,128	7,133,157	(7,775,292)	(642,135)	24,448,993
Public Safety Special Revenue Funds	929,305	604,274	(203,116)	401,158	1,330,463
Gasoline Tax Fund	(7,689,400)	13,935,125	(15,280,908)	(1,345,783)	(9,035,183)
Transportation Measure D Fund	(1,193,947)	1,601,372	(2,877,794)	(1,276,422)	(2,470,369)
Traffic Impact Fee-Citywide Fund	(283,460)	544,008	(355,442)	188,566	(94,894)
Clean River, Beaches Fund	2,063,037	652,425	(1,044,768)	(392,343)	1,670,694
Parks and Recreation Funds	2,010,048	534,689	(265,000)	269,689	2,279,737
Housing and Community Development Funds	18,356,728	2,613,886	(16,135,033)	(13,521,147)	4,835,581
Other Special Revenue Funds	814,885	1,200,000	(8,380,705)	(7,180,705)	(6,365,820)
Capital Projects Funds	15,443,390	74,901,369	(72,944,236)	1,957,133	17,400,523
Debt Service Funds	1,956,550	997,147	(911,441)	85,706	2,042,256
Internal Service Funds	33,853,327	37,681,791	(36,257,786)	1,424,005	35,277,332
Total	100,957,272	281,673,943	(302,400,045)	(20,726,102)	80,231,170

BY FUND TYPE			Fiscal Year 202	23	Fiscal Year
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	- 2024 Budget Adopted
General Funds					
Primary General Fund					
Taxes	87,906,126	87,075,601	87,075,601	88,928,298	91,267,125
Licenses and Permits	1,349,463	1,597,200	1,597,200	1,450,000	1,486,200
Grants	1,277,041	403,000	3,384,623	1,913,457	797,684
Charges for Services	18,823,488	18,274,096	18,632,383	17,866,849	31,614,395
Fines and Forfeitures	1,149,799	1,123,090	1,123,090	1,123,890	1,180,600
Rents & Miscellaneous Revenues	5,338,733	5,479,958	6,033,345	5,705,121	5,560,017
Other Financing Sources	10,216,132	7,909,185	10,384,777	6,132,934	7,368,679
Total Primary General Fund	126,060,781	121,862,130	128,231,019	123,120,549	139,274,700
General Fund - Assigned & Con	nmitted for Sp	ecial Programs			
Taxes	218,222	220,000	220,000	220,000	220,000
Grants	1,105	-	-	-	-
Charges for Services	1,295,510	1,559,954	1,559,954	1,545,954	1,190,455
Fines and Forfeitures	15,444	3,000	3,000	6,000	3,000
Rents & Miscellaneous Revenues	2,541,572	2,495,081	2,544,559	1,818,663	2,444,464
Other Financing Sources	3,643,024	3,316,353	3,316,353	3,314,354	2,919,968
Total General Fund - Assigned & Committed for Special Programs	7,714,877	7,594,388	7,643,866	6,904,971	6,777,887
City Public Trust					
Rents & Miscellaneous Revenues	23,052	73,287	73,287	50,000	55,270
Other Financing Sources	303,853	-	300,000	200,000	300,000
Total City Public Trust	326,905	73,287	373,287	250,000	355,270
Total General Funds	134,102,564	129,529,805	136,248,172	130,275,520	146,407,857
Special Revenue Funds					
Police Special Revenue Funds					
Grants	221,645	470,497	470,497	61,503	400,000
Charges for Services	29,690	30,000	30,000	-	-
Rents & Miscellaneous Revenues	4,431	11,583	11,583	9,500	8,249
Total Police Special Revenue Funds	255,766	512,080	512,080	71,003	408,249
Impact Fee Funds					
Rents & Miscellaneous Revenues	51,709	525,000	525,000	36,000	196,025
Total Impact Fee Funds	51,709	525,000	525,000	36,000	196,025

BY FUND TYPE			Fiscal Year 202	3	Fiscal Year
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Budget Adopted
State Highway Funds					
Grants	8,587,534	22,395,146	27,874,859	24,533,600	13,614,467
Rents & Miscellaneous Revenues	14,652	32,162	32,162	21,820	20,658
Other Financing Sources	780,911	150,000	3,020,958	1,840,668	300,000
Total State Highway Funds	9,383,097	22,577,308	30,927,979	26,396,088	13,935,125
Measure D Transportation Fund					
Grants	1,696,913	1,587,401	1,587,401	1,587,401	1,587,401
Rents & Miscellaneous Revenues	11,075	20,178	20,178	17,000	13,971
Total Measure D Transportation Fund	1,707,988	1,607,579	1,607,579	1,604,401	1,601,372
Traffic Impact Funds					
Rents & Miscellaneous Revenues	36,422	566,103	566,103	550,000	544,008
Total Traffic Impact Funds	36,422	566,103	566,103	550,000	544,008
Clean River, Beaches & Ocean Ta	ax Fund				
Taxes	632,654	636,000	636,000	636,000	635,000
Rents & Miscellaneous Revenues	6,418	22,967	22,967	15,000	17,425
Total Clean River, Beaches & Ocean Tax Fund	639,072	658,967	658,967	651,000	652,425
Parks & Recreation Funds					
Taxes	536,050	515,000	515,000	515,000	515,000
Rents & Miscellaneous Revenues	14,340	30,989	30,989	20,800	19,689
Total Parks & Recreation Funds	550,389	545,989	545,989	535,800	534,689
Housing & Community Develop	ment Funds				
Grants	1,493,868	9,377,398	15,338,234	19,833,639	2,276,720
Charges for Services	12,193	15,000	15,000	15,000	15,000
Rents & Miscellaneous Revenues	451,410	199,867	199,867	170,241	157,454
Other Financing Sources	154,570			_	
Total Housing & Community Development Funds	2,112,041	9,592,265	15,553,101	20,018,880	2,449,174
City Low & Mod Income Housin	g Funds				
Grants	996	-	5,601	-	-
Charges for Services	43,750	25,000	25,000	25,000	25,000
Rents & Miscellaneous Revenues	382,613	155,066	155,066	221,000	139,712
Total City Low & Mod Income Housing Funds	427,359	180,066	185,667	246,000	164,712

BY FUND TYPE			Fiscal Year 202	3	Fiscal Year
	Fiscal Year - 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Budget Adopted
Transportation Development Fu	nds				•
Grants	1,063,500	1,023,884	1,023,884	1,029,727	1,200,000
Total Transportation Development Funds	1,063,500	1,023,884	1,023,884	1,029,727	1,200,000
American Rescue Plan Funds					
Grants	8,919,203	-	-	-	-
Rents & Miscellaneous Revenues	28,019	-	-	-	-
Total American Rescue Plan Funds	8,947,221	-	-	-	-
State Homeless Response Progr	am Funds				
Grants	14,000,000	-	-	-	-
Rents & Miscellaneous Revenues	17,865			-	
Total State Homeless Response Program Funds	14,017,865	-	-	-	-
Total Special Revenue Funds	39,192,429	37,789,241	52,106,349	51,138,899	21,685,779
Capital Improvement Funds					
General & Other Capital Improv	ement Funds				
Taxes	2,351,891	1,955,611	1,955,611	1,955,611	1,955,611
Grants	985,842	25,270,000	63,824,628	20,593,748	61,570,800
Rents & Miscellaneous Revenues	180,348	383,079	2,795,823	601,272	350,301
Other Financing Sources	8,292,389	29,846,399	77,214,638	50,641,665	11,024,657
Total General & Other Capital Improvement Funds	11,810,471	57,455,089	145,790,700	73,792,295	74,901,369
Total Capital Improvement Funds	11,810,471	57,455,089	145,790,700	73,792,295	74,901,369
Debt Service Funds					
Government Obligation & Lease	Revenue Bon	d Funds			
Taxes	521,445	-	-	548,804	550,000
Rents & Miscellaneous Revenues	431,995	451,972	451,972	448,663	447,147
Total Government Obligation & Lease Revenue Bond Funds	953,440	451,972	451,972	997,467	997,147
Total Debt Service Funds	953,440	451,972	451,972	997,467	997,147

BY FUND TYPE			Fiscal Year 2023			
	Fiscal Year 2022	Adopted	Amended	Year End	2024 Budget	
Enterprise Funds	Actuals	Budget	Budget	Estimate	Adopted	
Water Enterprise Funds						
Licenses and Permits	(857)	5,250	5,250	723	752	
Grants	1,228,675	-	60,664	1,000,000	19,123,995	
Charges for Services	41,252,644	41,665,505	41,665,505	43,861,487	50,307,621	
Fines and Forfeitures	438	-	-	-	-	
Rents & Miscellaneous Revenues	542,359	386,650	394,783	468,989	840,533	
Other Financing Sources	4,059,878	100,640	8,700,640	98,140	112,336	
Total Water Enterprise Funds	47,083,138	42,158,045	50,826,842	45,429,339	70,385,237	
Wastewater Enterprise Funds						
Grants	1,326,008	2,847,058	7,706,152	2,420,723	3,496,470	
Charges for Services	22,826,521	22,955,000	22,955,000	22,962,000	23,272,000	
Rents & Miscellaneous Revenues	81,812	240,579	240,579	181,000	170,626	
Other Financing Sources	45,752	27,657	27,657	27,657	28,030	
Total Wastewater Enterprise Funds	24,280,093	26,070,294	30,929,388	25,591,380	26,967,126	
Refuse Enterprise Funds						
Grants	87,528	296,500	1,630,004	-	-	
Charges for Services	22,370,066	21,700,000	21,700,000	21,450,000	21,400,000	
Rents & Miscellaneous Revenues	281,075	549,433	549,433	420,000	449,605	
Other Financing Sources	835,412	511,495	532,962	557,962	4,024	
Total Refuse Enterprise Funds	23,574,082	23,057,428	24,412,399	22,427,962	21,853,629	
Parking Enterprise Funds						
Taxes	274,750	245,400	245,400	67,628	67,928	
Grants	219	15,000	56,215	43	-	
Charges for Services	4,211,630	3,806,207	3,806,207	3,896,212	3,913,596	
Rents & Miscellaneous Revenues	168,356	140,539	140,539	157,396	129,511	
Other Financing Sources	36,142	2,838	39,759	89,759	53,149	
Total Parking Enterprise Funds	4,691,096	4,209,984	4,288,120	4,211,038	4,164,184	
Storm Water Enterprise Funds						
Grants	526,996	-	440,571	-	15,000,000	
Charges for Services	891,020	900,000	900,000	900,000	900,000	
Fines and Forfeitures	3,500	-	-	-	-	
Rents & Miscellaneous Revenues	10,684	21,788	21,788	17,000	18,813	
Other Financing Sources	52,602	1,621	1,621	1,621	161,526	
Total Storm Water Enterprise Funds	1,484,801	923,409	1,363,980	918,621	16,080,339	
Total Enterprise Funds	 101,113,210	96,419,160	111,820,730	98,578,340	139,450,515	

BY FUND TYPE			Fiscal Year 202	3	Fiscal Year
Internal Service Funds	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	- 2024 Budget Adopted
	_				Adopted
Equipment Operations Internal		2 020 050	2.026.056	2.061.050	4 022 062
Charges for Services	3,697,753	3,920,956	3,926,956	2,861,050	4,023,062
Rents & Miscellaneous Revenues	37,271	20,000	20,000	35,600	25,000
Other Financing Sources	2 725 024	2040056	2046056		3,000
Total Equipment Operations Internal Service Fund	3,735,024	3,940,956	3,946,956	2,896,650	4,051,062
Group Health Insurance Interna	I Service Fund				
Charges for Services	18,034,634	19,922,384	19,922,384	20,174,384	19,480,535
Rents & Miscellaneous Revenues	5,127	15,000	15,000	15,000	34,372
Total Group Health Insurance Internal Service Fund	18,039,761	19,937,384	19,937,384	20,189,384	19,514,907
Liability Insurance Internal Serv	ice Fund				
Charges for Services	4,554,285	4,554,285	4,554,285	4,554,285	8,088,253
Rents & Miscellaneous Revenues	56,334	64,707	64,707	60,000	45,368
Other Financing Sources		2,316,906	2,316,906	2,316,906	
Total Liability Insurance Internal Service Fund	4,610,619	6,935,898	6,935,898	6,931,191	8,133,621
Unemployment Internal Service	Fund				
Charges for Services	746,878	655,000	655,000	655,000	655,000
Rents & Miscellaneous Revenues	14,659	49,090	49,090	40,000	33,561
Total Unemployment Internal Service Fund	761,538	704,090	704,090	695,000	688,561
Workers' Compensation Insura	nce Fund				
Charges for Services	2,563,613	2,771,603	2,771,603	2,771,603	4,680,494
Rents & Miscellaneous Revenues	262,305	372,555	372,555	349,877	343,023
Other Financing Sources	270,123	270,123	270,123	270,123	270,123
Total Workers' Compensation Insurance Fund	3,096,040	3,414,281	3,414,281	3,391,603	5,293,640
Total Internal Service Funds	30,242,982	34,932,609	34,938,609	34,103,828	37,681,791
Total Revenues:	317,415,096	356,577,876	481,356,531	388,886,350	421,124,458

BY FUND TYPE	- ' 137	ı	Fiscal Year 2023		Fiscal Year
•	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Adopted Budget
General Funds					_
Primary General Fund					
Personnel Services	69,140,236	77,032,192	77,115,156	72,471,696	85,640,088
Salary Savings	-	(3,349,651)	(3,415,006)	-	(5,157,324)
Services, Supplies, & Other Charges	30,558,110	31,811,758	38,116,204	33,199,683	43,174,143
Capital Outlay	212,043	5,246,716	8,165,979	4,101,417	6,261,575
Debt Service	5,585,367	2,166,052	2,248,550	2,260,209	2,414,317
Other Financing Uses	4,170,550	13,887,799	19,456,718	19,456,718	7,635,725
Total Primary General Fund	109,666,307	126,794,866	141,687,601	131,489,723	139,968,524
General Fund - Assigned & Comm	itted for Spec	cial Programs			
Personnel Services	2,958,123	3,518,590	3,518,590	3,368,867	4,386,952
Salary Savings	-	-	-	-	(301,544)
Services, Supplies, & Other Charges		2,665,557	2,996,749	2,799,849	3,117,910
Capital Outlay	34,884	25,000	25,000	25,000	-
Debt Service	158,745	158,744	158,744	158,744	-
Other Financing Uses	269,263	1,303,487	5,359,331	5,324,831	86,974
Total General Fund - Assigned & Committed for Special Programs City Public Trust	4,873,060	7,671,378	12,058,414	11,677,291	7,290,292
Services, Supplies, & Other Charges	64,995	85,000	99,150	_	85,000
Other Financing Uses	20,692	115,000	2,818,252	988,414	400,000
Total City Public Trust	85,687	200,000	2,917,402	988,414	485,000
Total General Funds	114,625,054	134,666,244	156,663,417	144,155,428	147,743,816
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	132,070	128,497	128,497	100,000	203,116
Total Police Special Revenue Funds	132,070	128,497	128,497	100,000	203,116
State Highway Funds					
Personnel Services	30,925	41,817	41,817	31,560	49,336
Salary Savings	-	-	-	-	(15,117)
Services, Supplies, & Other Charges	4,869,483	685,042	688,358	678,120	661,528
Capital Outlay	8,816,584	20,850,000	32,849,354	31,982,669	13,575,000
Debt Service	24,798	22,809	22,809	22,809	-
Other Financing Uses	1,185,750	1,004,161	3,501,612	3,335,913	1,010,161
Total State Highway Funds	14,927,540	22,603,829	37,103,950	36,051,071	15,280,908

BY FUND TYPE		ı	Fiscal Year 2023			
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Adopted Budget	
Measure D Transportation Fund						
Personnel Services Salary Savings Services, Supplies, & Other Charges	57,213 -	88,184 -	88,184 -	89,180 -	99,215 (16,703) 282	
Other Financing Uses	180,106	3,095,000	6,723,337	6,789,903	2,795,000	
Total Measure D Transportation Fund	237,319	3,183,184	6,811,521	6,879,083	2,877,794	
Traffic Impact Funds						
Personnel Services Salary Savings Services, Supplies, & Other Charges	115,710 - -	157,194 - -	157,194 - -	146,399 - -	175,930 (21,011) 522	
Other Financing Uses	760,911	100,000	2,770,958	1,790,668	200,000	
Total Traffic Impact Funds	876,621	257,194	2,928,152	1,937,067	355,441	
Clean River, Beaches & Ocean Tax	Fund					
Personnel Services	258,005	275,865	275,865	236,435	326,813	
Salary Savings	-	- 	- FC1 74F	- 0.72	(10,270)	
Services, Supplies, & Other Charges Capital Outlay	343,401	538,107 400,000	561,745 604,601	8,072	627,882 100,000	
Other Financing Uses	688	344	344	-	344	
Total Clean River, Beaches & Ocean Tax Fund	602,094	1,214,316	1,442,555	244,507	1,044,769	
Parks and Recreation Funds						
Other Financing Uses	149,780	331,716	1,425,876	1,545,876	1,045,000	
Total Parks and Recreation Funds	149,780	331,716	1,425,876	1,545,876	1,045,000	
Housing & Community Developme	ent Funds					
Services, Supplies, & Other Charges Capital Outlay	702,568 1,348,082	1,502,644 -	3,855,722 -	3,001,557 -	15,605,325 -	
Other Financing Uses	1,331,501	10,875,894	15,764,009	3,653,846	402,432	
Total Housing & Community Development Funds	3,382,150	12,378,538	19,619,731	6,655,403	16,007,757	
City Low & Mod Income Housing	Funds					
Services, Supplies, & Other Charges Capital Outlay	113,170 -	117,247 -	213,686 43,064	136,439 43,064	127,276 -	
Total City Low & Mod Income Housing Funds	113,170	117,247	256,750	179,503	127,276	

BY FUND TYPE	e. 137		Fiscal Year 2023			
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Adopted Budget	
Transportation Development Fund	ls				-	
Services, Supplies, & Other Charges	1,063,500	1,023,884	1,023,884	1,258,669	1,200,000	
Total Transportation Development Funds	1,063,500	1,023,884	1,023,884	1,258,669	1,200,000	
American Rescue Plan Funds						
Other Financing Uses	8,798,990	486,000	4,397,665	3,356,795	1,000,000	
Total American Rescue Plan Funds	8,798,990	486,000	4,397,665	3,356,795	1,000,000	
State Homeless Response Progran	n Funds					
Other Financing Uses	3,011,543	10,840,000	10,990,000	6,754,010	6,180,705	
Total State Homeless Response Program Funds	3,011,543	10,840,000	10,990,000	6,754,010	6,180,705	
Total Special Revenue Funds	33,294,777	52,564,405	86,128,581	64,961,984	45,322,766	
Capital Improvement Funds						
General and Other Capital Improv	ement Funds					
Personnel Services Salary Savings	24,220	49,603 -	24,801 -	26,708 -	28,505 (7,452)	
Services, Supplies, & Other Charges		59,819	780,301	-	76,450	
Capital Outlay Debt Service	11,325,527	51,876,707	139,548,639	49,627,397	72,426,555	
Other Financing Uses	240,689 55,000	275,394 46,425	275,394 6,248,111	224,894 6,248,111	219,294 200,886	
Total General and Other Capital Improvement Funds Debt Service Funds	14,247,318	52,307,948	146,877,246	56,127,110	72,944,238	
Government Obligation and Lease	Revenue Bon	d Funds				
Debt Service	897,795	900,095	900,095	899,445	911,441	
Total Government Obligation and Lease Revenue Bond Enterprise Funds	897,795	900,095	900,095	899,445	911,441	
Water Enterprise Funds						
Personnel Services Salary Savings	15,518,877 -	17,691,832 -	17,911,780 -	15,865,111 -	19,640,871 (1,710,587)	
Services, Supplies, & Other Charges	13,950,782	16,254,669	17,699,494	13,938,778	18,512,773	
Capital Outlay	52,808,023	35,822,221	97,161,484	64,445,615	32,091,597	
Debt Service	4,298,354	5,131,706	10,231,706	10,698,357	6,017,146	
Other Financing Uses	115,599	269,721	9,807,512	1,207,512	416,450	
Total Water Enterprise Funds	86,691,635	75,170,149	152,811,976	106,155,373	74,968,250	

BY FUND TYPE	F' I V		Fiscal Year 2023		Fiscal Year
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Adopted Budget
Wastewater Enterprise Funds					
Personnel Services Salary Savings	8,227,183 -	10,386,259	10,386,259	9,031,229 -	11,320,175 (1,141,413)
Services, Supplies, & Other Charge Capital Outlay	s 11,010,888 2,059,312	11,733,803 10,088,000	13,650,006 27,496,172	11,242,560 8,360,240	13,339,677 18,489,000
Debt Service Other Financing Uses	514,770 131,762	512,285 97,101	512,285 212,751	176,462 212,751	176,192 99,004
Total Wastewater Enterprise Funds	21,943,915	32,817,448	52,257,473	29,023,242	42,282,635
Refuse Enterprise Funds					
Personnel Services Salary Savings	7,235,181 -	11,731,332	11,731,332 -	11,487,883 -	12,860,710 (719,181)
Services, Supplies, & Other Charge Capital Outlay	s 8,465,384 5,839,046	10,985,433 3,528,191	11,791,339 12,847,750	8,012,041 3,006,867	13,103,523 1,509,500
Debt Service Other Financing Uses	717,732 56,441	315,472 614,595	315,472 966,786	313,777 5,505,481	153,859 255,579
Total Refuse Enterprise Funds Parking Enterprise Funds	22,313,783	27,175,023	37,652,679	28,326,049	27,163,990
Personnel Services Salary Savings	2,828,838	3,496,641	3,496,641	3,571,409	3,823,041 (155,704)
Services, Supplies, & Other Charge	s 2,246,733	2,344,669	2,578,698	1,088,483	2,533,381
Capital Outlay	220,368	826,100	2,743,123	1,276,100	176,100
Debt Service	393,542	373,067	373,067	379,667	363,288
Other Financing Uses	26,536	55,994	422,515	143,270	78,504
Total Parking Enterprise Funds Storm Water Enterprise Funds	5,716,017	7,096,471	9,614,044	6,458,929	6,818,610
Personnel Services	333,666	219,427	219,427	219,799	233,853
Salary Savings Services, Supplies, & Other Charge	- s 1,364,328	- 584,981	- 594,724	- 10,684	(15,543) 637,919
Capital Outlay	668,934	2,253,000	4,554,523	240,000	10,793,000
Debt Service	394,723	397,557	397,557	397,839	395,558
Other Financing Uses	247,000	88,397	807,382	807,382	83,560
Total Storm Water Enterprise Funds	3,008,651	3,543,362	6,573,613	1,675,704	12,128,347
Total Enterprise Funds	139,674,001	145,802,453	258,909,785	171,639,297	163,361,832

Internal Service Funds

RY FUND TYPE			Fiscal Year 2023		Fiscal Year
	Fiscal Year 2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2024 Adopted Budget
Equipment Operations Internal Ser	rvice Fund				
Personnel Services Salary Savings	330,868 -	1,254,594 -	1,254,594 -	943,529 -	1,320,545 (124,753)
Services, Supplies, & Other Charges Capital Outlay	2,862,267 -	2,533,941 83,380	2,975,343 188,076	2,530,643 178,076	2,602,291 80,000
Other Financing Uses	3,256	12,491	72,507	50,491	43,686
Total Equipment Operations Internal Service Fund	3,196,391	3,884,406	4,490,520	3,702,739	3,921,769
Group Health Insurance Internal Se	ervice Fund				
Personnel Services Services, Supplies, & Other Charges	944,697 18,498,511	338,176 19,860,392	338,176 19,860,392	910,498 58,860	317,819 18,610,068
Total Group Health Insurance Internal Service Fund	19,443,208	20,198,568	20,198,568	969,358	18,927,887
Liability Insurance Internal Service	Fund				
Personnel Services Salary Savings	197,763 -	555,264 -	555,264 -	367,471 -	587,067 (99,532)
Services, Supplies, & Other Charges Other Financing Uses	6,546,329 331,718	6,271,101 -	9,823,430 202,272	6,101,645 202,272	7,520,164
Total Liability Insurance Internal Service Fund	7,075,810	6,826,365	10,580,966	6,671,388	8,007,699
Unemployment Internal Service Fu	ınd				
Services, Supplies, & Other Charges	155,522	282,400	282,400	75,000	282,400
Total Unemployment Internal Service Fund	155,522	282,400	282,400	75,000	282,400
Workers' Compensation Insurance					
Personnel Services Salary Savings	463,300 -	368,813 -	368,813 -	291,528 -	407,412 (19,108)
Services, Supplies, & Other Charges	5,044,766	4,697,300	4,727,300	997,951	4,756,785
Total Workers' Compensation Insurance	5,508,066	5,066,113	5,096,113	1,289,479	5,145,089
Total Internal Service Funds	35,378,998	36,257,852	40,648,567	12,707,964	36,284,844
Total Expenditures: 3	38,117,942	422,498,997	690,127,691	450,491,228	466,568,937

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE	Fiscal Year		Fiscal Year 2024		
	2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
Taxes					
Property Tax	25,283,382	25,035,004	25,035,004	25,933,067	27,144,527
Sales and Use Tax	27,223,493	27,507,549	27,507,549	27,231,055	27,874,000
Utility Users Tax	12,264,891	12,115,663	12,115,663	12,315,663	12,493,500
Transient Occupancy Tax	12,066,476	12,095,663	12,095,663	12,595,663	12,943,498
Franchise Tax	4,089,489	4,202,695	4,202,695	4,685,429	4,375,900
Admission Tax	2,648,394	1,700,000	1,700,000	2,648,394	2,388,200
Business License Tax	744,162	880,000	880,000	880,000	948,200
Parking Lot Tax	898,560	736,271	736,271	836,271	710,700
Other Taxes	2,687,278	2,802,756	2,802,756	1,802,756	2,388,600
Total Taxes	87,906,126	87,075,601	87,075,601	88,928,298	91,267,125
Licenses and Permits					
Construction Permits	932,043	1,061,000	1,061,000	901,000	936,000
Other Permits	415,683	534,200	534,200	549,000	550,200
Licenses	1,737	2,000	2,000	-	-
Total Licenses and Permits	1,349,463	1,597,200	1,597,200	1,450,000	1,486,200
Grants and Intergovernmental					
Federal	409,880	18,000	559,609	285,533	94,550
State	497,280	345,000	2,573,863	1,617,924	673,134
Local	369,881	40,000	200,600	10,000	30,000
Total Grants and	1,277,041	403,000	3,334,073	1,913,457	797,684
Intergovernmental					
Charges for Services					
General Government	1,996,158	1,711,854	1,711,854	1,673,362	1,658,550
Public Safety	5,625,699	5,966,275	5,626,275	4,951,661	5,663,615
Culture and Recreation	3,588,108	3,026,200	3,551,700	3,391,341	3,539,232
Public Works	2,082,225	1,830,424	1,830,424	1,939,166	2,004,300
Library	509,838	527,783	527,783	527,783	551,533
Interfund and Interagency charges	5,019,753	5,210,510	5,383,297	5,383,286	18,196,365
Miscellaneous Charges for Services	1,707	1,050	1,050	250	800
Total Charges for Services	18,823,488	18,274,096	18,632,383	17,866,849	31,614,395
Fines and Forfeitures					
Fines and Forfeits	1,149,799	1,123,090	1,123,090	1,123,890	1,180,600

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE	Fiscal Year		Fiscal Year 2024		
	2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
Rents & Misc Revenues					
Investment Earnings	204,848	103,982	103,982	109,606	110,375
Rents and Royalties	4,707,524	4,915,890	5,180,155	4,817,840	4,933,957
Contr & Donations-Private Sources	5,020	4,000	4,000	2,500	3,500
Miscellaneous Operating Revenues	421,341	456,086	744,708	775,175	512,185
Total Rents & Misc Revenues	5,338,733	5,479,958	6,032,845	5,705,121	5,560,017
Other Financing Sources					
Interfund Transfers In	10,179,906	7,882,685	10,375,343	6,130,934	7,367,179
Other Miscellaneous Revenues	36,226	26,500	26,500	2,000	1,500
Total Other Financing Sources	10,216,132	7,909,185	10,401,843	6,132,934	7,368,679
Total Revenues	126,060,781	121,862,130	128,197,035	123,120,549	139,274,700

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT	Fiscal Year		Fiscal Year 2023		Fiscal Year 2024
	2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
City Attorney					
Personnel Services	-	22,123	22,123	-	22,123
Services, Supplies, & Other Charges	1,841,674	1,549,331	1,551,321	1,551,321	1,591,987
Total City Attorney	1,841,674	1,571,454	1,573,444	1,551,321	1,614,110
City Council					
Personnel Services	359,823	370,642	370,642	330,182	380,623
Services, Supplies, & Other Charges	103,403	117,906	123,294	121,058	172,267
Total City Council	463,226	488,548	493,936	451,240	552,890
City Manager					
Personnel Services	2,289,943	3,145,056	3,276,656	3,003,059	4,101,493
Services, Supplies, & Other Charges	4,288,345	5,947,238	6,773,069	4,481,096	4,492,924
Capital Outlay	-	5,051,716	6,723,198	3,289,303	6,011,575
Total City Manager	6,578,288	14,144,010	16,772,923	10,773,458	14,605,992
City - Non-Departmental					
Personnel Services	-	(3,349,651)	(3,349,651)	-	-
Services, Supplies, & Other Charges	190,581	-	-	-	-
Debt Service	5,546,408	2,127,560	2,210,058	2,221,715	2,375,823
Other Financing Uses	5,381,688	13,887,799	19,456,718	19,456,718	7,635,725
Total City - Non-Departmental	11,118,677	12,665,708	18,317,125	21,678,433	10,011,548
Economic Development					
Personnel Services	1,795,525	1,968,289	1,968,289	2,010,270	1,947,710
Services, Supplies, & Other Charges	1,345,776	1,176,883	2,613,718	2,331,717	2,053,896
Capital Outlay	<u>-</u>				30,000
Total Economic Development	3,141,301	3,145,172	4,582,007	4,341,987	4,031,606
Finance					
Personnel Services	3,009,539	3,740,381	3,740,381	3,303,091	3,492,343
Services, Supplies, & Other Charges	615,884	813,621	1,047,779	812,127	899,158
Capital Outlay	27,295		403,216	271,000	
Total Finance	3,652,719	4,554,002	5,191,375	4,386,218	4,391,501
Fire					
Personnel Services	19,116,325	18,649,197	18,684,197	20,135,229	21,149,106
Services, Supplies, & Other Charges	2,076,706	2,019,947	2,430,258	2,404,615	3,686,782
Capital Outlay	30,437		93,837	92,567	
Total Fire	21,223,469	20,669,144	21,208,292	22,632,411	24,835,888

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT	Fiscal Year		Fiscal Year 2024		
	2022 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
Human Resources					
Personnel Services	1,101,900	1,123,347	1,123,347	973,136	1,228,610
Services, Supplies, & Other Charges	650,620	591,350	623,350	886,923	591,505
Total Human Resources	1,752,520	1,714,697	1,746,697	1,860,059	1,820,115
Information Technology					
Personnel Services	2,653,919	3,365,942	3,365,942	2,495,387	3,607,150
Services, Supplies, & Other Charges	2,159,824	2,414,470	2,563,027	2,540,717	2,474,454
Capital Outlay	80,842	120,000	186,542	208,852	120,000
Total Information Technology	4,894,585	5,900,412	6,115,511	5,244,956	6,201,604
Library (City)					
Services, Supplies, & Other Charges	1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Library (City)	1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
Parks and Recreation					
Personnel Services	7,892,066	9,306,759	9,223,123	8,934,482	9,551,590
Services, Supplies, & Other Charges	5,781,734	4,878,127	6,100,322	5,424,932	7,920,169
Capital Outlay	27,594	70,000	200,982	30,500	95,000
Debt Service	25,531	25,064	25,064	25,066	25,066
Total Parks and Recreation	13,726,924	14,279,950	15,549,491	14,414,980	17,591,825
Planning and Community Develop	ment				
Personnel Services	4,492,868	5,651,360	5,651,360	4,703,118	5,062,368
Services, Supplies, & Other Charges	1,673,859	1,339,736	2,104,021	1,771,385	2,996,140
Capital Outlay	-	5,000	5,000	5,000	5,000
Total Planning and Community Development	6,166,727	6,996,096	7,760,381	6,479,503	8,063,508
Police					
Personnel Services	21,610,329	24,070,041	24,070,041	21,371,755	23,985,872
Services, Supplies, & Other Charges	5,029,401	5,738,806	6,305,732	5,243,362	9,330,703
Capital Outlay	-	-	76,700	86,600	-
Debt Service	13,428	13,428	13,428	13,428	13,428
Total Police	26,653,158	29,822,275	30,465,901	26,715,145	33,330,003
Public Works					
Personnel Services	4,817,998	5,619,055	5,553,700	5,211,987	5,953,776
Services, Supplies, & Other Charges	2,985,552	3,409,592	4,065,564	3,815,679	5,149,407
Capital Outlay	45,875		476,505	117,595	
Total Public Works	7,849,425	9,028,647	10,095,768	9,145,261	11,103,183
Total Expenditures	110,877,444	126,794,866	141,687,603	131,489,723	139,968,524

Summary of Transfers

		Fiscal Year*	Fiscal Year 2023			Figgal Voor
	Fund #	2022	Adopted Budget	Amended* Budget	Year End Estimate	Fiscal Year 2024 Adopted
Expenditures						
1 - General Funds						
Primary General Fund	101	4,170,550	13,676,662	19,245,581	19,245,581	7,448,225
To General Fund		-	-	-	-	-
To General Capital Improveme	nt Fund	1,513,156	6,000,000	4,289,405	4,289,405	1,298,349
To Gas Tax Fund		-	-	-	-	-
To Refuse Fund		-	-	10,000	10,000	-
To CIP-Street Maint & Rehab F	und	-	-	1,100,000	1,100,000	1,000,000
To Municipal Wharf fund		1,261,906	1,841,321	1,841,321	1,841,321	1,261,906
To Liability Fund		-	2,316,906	2,316,906	2,316,906	-
To CIP-Sidewalk Construction I	n-Lieu	-	10,000	10,000	10,000	-
To Carbon Reduction fund		24,690	12,345	12,345	12,345	12,345
To Stormwater Overlay Fund		-	-	-	-	160,000
To Economic Development Tru	ıst Fund	912,178	1,197,772	1,197,772	1,197,772	1,403,093
To Equipment Financiing Fund		-	-	-	-	-
To Information Technology Fur	nd	458,620	2,298,318	3,467,832	3,467,832	2,312,532
To General Fund CIP Reserve F	und	-	-	5,000,000	5,000,000	-
Municipal Wharf	104	-	-	6,444	6,444	-
To General Capital Improveme	nt Fund	-	-	6,444	6,444	-
City Public Trust Fund	130	20,692	115,000	2,818,252	988,414	400,000
To General Fund		-	15,000	15,000	15,000	-
To General Capital Improveme	nt Fund	20,692	100,000	2,803,252	973,414	400,000
To Clean Rivers, Beaches, Ocea	n Fund	-	-	-	-	-
City Stabilization Reserve	132	-	-	700,000	700,000	-
To General Capital Improveme	nt Fund	-	_	700,000	700,000	-
Energy Efficient Equipment Fund	d 133	241,176	3,487	117,799	83,299	6,974
To General Fund		229,676	3,487	94,757	60,257	6,974
To General Capital Improveme	nt Fund	-	-	10,000	10,000	-
To Refuse Fund		_	_	8,042	8,042	-
To Water Fund		4,000	_	-	-	-
To Parking fund		7,500	_	5,000	5,000	-
Economic Development Trust Fu	und 136	28,088	1,300,000	4,535,088	4,535,088	80,000
To General Fund		, -	-		- · · · · · · · · · · · · · · · · · · ·	-
To General Capital Improveme	nt Fund	28,088	1,300,000	4,535,088	4,535,088	80,000
1 - General Funds		4,460,506	15,095,149	27,423,164	25,558,826	7,935,199
		., ,	,	,0,		.,,
2 - Special Revenue Funds						

	Fiscal Year*		Fiscal Year 2023				
Func	2022	Adopted Budget	Amended* Budget	Year End Estimate	Fiscal Year 2024 Adopted		
To General Fund	-	-	-	-	-		
To General Capital Improvement Fund	456,742	204,000	1,688,410	2,535,913	210,000		
To CIP-Street Maint & Rehab Fund	-	-	-	-	800,000		
To CIP-Arterial Streets and Roads fund	d 728,686	800,000	1,813,041	800,000	-		
To Carbon Reduction fund	322	161	161	-	161		
2016 Transportation Measure D 22	180,106	3,095,000	6,723,337	6,789,903	2,795,000		
To General Fund	66,567	45,000	83,455	100,021	45,000		
To General Capital Improvement Fund	102,839	1,700,000	5,257,961	5,257,961	1,500,000		
To Gas Tax Fund	-	50,000	50,000	50,000	100,000		
To CIP-Arterial Streets and Roads fund	d -	1,300,000	1,300,000	1,300,000	1,100,000		
To Parking fund	10,700	-	31,921	81,921	50,000		
Traffic Impact Fee-Citywide Fund 22	26 760,911	100,000	2,770,958	1,790,668	200,000		
To Gas Tax Fund	760,911	100,000	2,770,958	1,790,668	200,000		
Clean River, Beaches & Ocean Tax 23	688	344	344	-	344		
To Carbon Reduction fund	688	344	344	-	344		
Northwest-Parks & Rec Fee 24	11 -	100,000	175,000	175,000	-		
To General Capital Improvement Fund	- 1	100,000	175,000	175,000	-		
Southwest-Parks & Rec Fee 24	12,000	-	-	34,719	-		
To General Capital Improvement Fund	12,000	-	-	34,719	-		
Northeast-Parks & Rec Fee 24	35,000	23,000	23,000	23,000	-		
To General Capital Improvement Fund	35,000	23,000	23,000	23,000	-		
Southeast-Parks & Rec Fee 24	-	58,716	118,716	118,716	-		
To General Capital Improvement Fund	- 1	58,716	118,716	118,716	-		
Parks & Recreation Tax Combined 24	19 102,780	150,000	1,109,160	1,194,441	1,045,000		
To General Capital Improvement Fund	102,780	150,000	1,109,160	1,194,441	1,045,000		
To Southwest Quadrant - P & R Fee F	•	-	-	-	-		
HOME Investment Partnership 25	-	3,019,201	3,019,201	3,019,201	-		
To General Capital Improvement Fund		3,019,201	3,019,201	3,019,201	-		
Community Development Block Gr. 26	51 1,311,418	399,053	986,071	634,645	402,432		
To General Fund	1,056,876	35,000	35,000	35,000	80,000		
To General Capital Improvement Fund		364,053	951,071	599,645	322,432		
Affordable Housing Trust Fund 27		7,457,640	11,758,737	, -	-		
To General Capital Improvement Fund		7,457,640	11,758,737	_	-		
To SA (H) LMIH-Merged 2-1-12	-	-	-	-	-		
American Rescue Plan Act 29	2 8,798,990	486,000	4,397,664	3,356,795	1,000,000		
To General Fund	8,794,787	486,000	2,446,867	1,405,997	1,000,000		
To General Capital Improvement Fund		-	1,950,798	1,950,798	-		

Fiscal Year* Adopted Budget Amended* Budget Year End Estimate Fiscal Year 2024 Adopted Adopted State Homelessness Response Pgm 293 3,011,543 10,840,000 10,990,000 6,754,010 6,180,70 To General Fund - 7,246,198 7,396,198 3,160,208 6,180,70 To General Capital Improvement Fund 3,011,543 3,593,802 3,593,802 3,593,802 2 - Special Revenue Funds 15,419,269 26,733,115 45,573,800 27,227,011 12,633,64
To General Fund - 7,246,198 7,396,198 3,160,208 6,180,700 To General Capital Improvement Fund 3,011,543 3,593,802 3,593,802 3,593,802
To General Capital Improvement Fund 3,011,543 3,593,802 3,593,802 3,593,802
2 - Special Revenue Funds 15,419,269 26,733,115 45,573,800 27,227,011 12,633,64
3 - Capital Improvement
General Capital Improvement Proj 311 200,000 200,000
To General Fund 200,000 200,000
CIP-Sidewalk Const In-Lieu 315 20,000 150,00
To General Capital Improvement Fund 150,00
To Gas Tax Fund 20,000
CIP-Street Maintenance & Rehab 317 35,000 - 500,000 500,000
To General Capital Improvement Fund 35,000 - 500,000 500,000
General Fund CIP Reserve 350 4,970,000 4,970,000
To General Capital Improvement Fund - 4,970,000 4,970,000
3 - Capital Improvement 55,000 - 5,670,000 5,670,000 150,00
7 - Enterprise Funds
Water 711 115,090 168,856 1,106,647 1,106,647 266,66
To General Capital Improvement Fund - 79,297 781,824 781,824 206,59
To Carbon Reduction fund 8,038 4,019 4,019 4,019 4,019
To CIP Public Art Fund 24,694 32,032 32,032 32,032
To Information Technology Fund 82,358 53,508 288,772 288,772 56,05
Water - 2% for Public Art 714 36,80
To CIP Public Art Fund 36,80
Water System Development Fees 715 509 681 681 681 64
To CIP Public Art Fund 509 681 681 681 64
Wastewater 721 131,762 69,444 185,094 185,094 70,97
To General Fund 29,500 29,500 29,500 29,500 29,500
To General Capital Improvement Fund 49,595
To Carbon Reduction fund 2,448 1,224 1,224 1,224 1,224
To CIP Public Art Fund 4,867 9,219 9,219 9,219 9,34
To Information Technology Fund 45,352 29,501 145,151 145,151 30,90
Refuse 731 56,441 103,100 451,866 356,279 251,55
To General Fund 2,500 2,500 2,500 2,500 2,500
To General Capital Improvement Fund - 70,296 351,106 255,519 217,09
To Carbon Reduction fund 25,534 12,767 12,767 12,767 12,767
To CIP Public Art Fund 2,206 493 1,634 1,634 1,34

Park			Fiscal Year*		Fiscal Year 2023				
Parking		Fund #	2022	•			2024		
To General Fund	To Information Technology Fund	d	26,201	17,044	83,859	83,859	17,855		
To General Capital Improvement Fund 1,244 622 622 - 622	Parking	741	26,536	53,156	419,678	140,432	75,355		
To Carbon Reduction fund To CIP Public Art Fund To Information Technology Fund To Information Technology Fund To Information Technology Fund To General Capital Improvement Fund To Storm Water To General Capital Improvement Fund To Information Technology Fund To Stormwater Overlay Fund To Stormwater Overlay Fund To Stormwater Overlay Fund To Stormwater Overlay Fund To Information Technology Fund To Stormwater Overlay Fund To General Capital Improvement Fund To General Capital Improvement Fund To General Capital Improvement Fund To CIP Public Art Fund To General Capital Improvement Fund To General	To General Fund		-	20,000	20,000	20,000	20,000		
To CIP Public Art Fund To Information Technology Fund To Information Technology Fund To Information Technology Fund To Information Technology Fund To General Capital Improvement Fund To Storm Water To General Capital Improvement Fund To Information Technology Fund To Stormwater Overlay Fund To Information Technology Fund To CIP Public Art Fund To General Capital Improvement Fund To General Service Funds To General Service Funds To General Capital Improvement Fund To General Capital Improve	To General Capital Improvement	Fund	-	16,195	322,372	44,695	37,558		
To Information Technology Fund 23,664 15,393 75,737 75,737 16,126 Storm Water 751 246,537 86,236 644,221 644,221 81,525 To General Capital Improvement Fund 186,962 80,000 613,568 613,568 75,000 To Stormwater Overlay Fund 50,000 - - - - - To Information Technology Fund 9,575 6,236 30,653 30,653 6,525 Storm Water Overlay 752 463 540 161,540 161,000 - To General Capital Improvement Fund - - 161,000 161,000 - 500 To General Service Funds 577,337 482,013 2,969,726 2,594,894 784,032 8 - Internal Service Funds 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund 3,256 1,628 1,628 1,628 1,628 Liability Insurance 842 331,718 - 202,272	To Carbon Reduction fund		1,244	622	622	-	622		
Storm Water 751 246,537 86,236 644,221 644,221 81,525 To General Capital Improvement Fund 186,962 80,000 613,568 613,568 75,000 To Stormwater Overlay Fund 50,000	To CIP Public Art Fund		1,628	946	946	-	1,049		
To General Capital Improvement Fund	To Information Technology Fund	k	23,664	15,393	75,737	75,737	16,126		
To Stormwater Overlay Fund	Storm Water	751	246,537	86,236	644,221	644,221	81,525		
To Information Technology Fund 9,575 6,236 30,653 30,653 6,525 Storm Water Overlay 752 463 540 161,540 161,540 509 To General Capital Improvement Fund - - 161,000 161,000 - To CIP Public Art Fund 463 540 540 540 509 7 - Enterprise Funds 577,337 482,013 2,969,726 2,594,894 784,032 8 - Internal Service Funds 577,337 482,013 2,969,726 2,594,894 784,032 Equipment Operations 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund 3,256 1,628 1,628 1,628 1,628 Liability Insurance 842 331,718 - 202,272 202,272 - To General Fund - - 35,000 35,000 - - Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559	To General Capital Improvement	Fund	186,962	80,000	613,568	613,568	75,000		
Storm Water Overlay 752 463 540 161,540 161,540 509 To General Capital Improvement Fund - - 161,000 161,000 - To CIP Public Art Fund 463 540 540 540 509 T - Enterprise Funds 577,337 482,013 2,969,726 2,594,894 784,032 S - Internal Service Funds 577,337 482,013 2,969,726 2,594,894 784,032 S - Internal Service Funds 577,337 482,013 2,969,726 2,594,894 784,032 S - Internal Service Funds 577,337 482,013 2,969,726 2,594,894 784,032 S - Internal Service Funds 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund - 10,863 70,879 48,863 42,058 To Carbon Reduction fund 3,256 1,628 1,628 1,628 1,628 1,628 To General Fund - - 35,000 35,000 - To General Fund 331,718 - 167,272 167,272 - S - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds	To Stormwater Overlay Fund		50,000	-	-	-	-		
To General Capital Improvement Fund 463 540 540 540 540 509 7- Enterprise Funds 577,337 482,013 2,969,726 2,594,894 784,032 8- Internal Service Funds Equipment Operations 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund 10,863 70,879 48,863 42,058 To Carbon Reduction fund 3,256 1,628 1,	To Information Technology Fund	k	9,575	6,236	30,653	30,653	6,525		
To CIP Public Art Fund 463 540 540 540 500 7 - Enterprise Funds 577,337 482,013 2,969,726 2,594,894 784,032 7 - Enterprise Funds 2,594,894 784,032 7 - 2,597 2,594,894 784,032 7 - 2,597 7 - 2,	Storm Water Overlay	752	463	540	161,540	161,540	509		
7 - Enterprise Funds 577,337 482,013 2,969,726 2,594,894 784,032 8 - Internal Service Funds Equipment Operations 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund - 10,863 70,879 48,863 42,058 To Carbon Reduction fund 3,256 1,628 1,628 1,628 1,628 Liability Insurance 842 331,718 - 202,272 202,272 - To General Fund - - 35,000 35,000 35,000 - To General Capital Improvement Fund 331,718 - 167,272 167,272 - 8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund	To General Capital Improvement	Fund	-	-	161,000	161,000	-		
8 - Internal Service Funds Equipment Operations 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund - 10,863 70,879 48,863 42,058 To Carbon Reduction fund 3,256 1,628 1,628 1,628 1,628 Liability Insurance 842 331,718 - 202,272 202,272 - To General Capital Improvement Fund 331,718 - 167,272 167,272 - 8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds 10 1 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Capital Improvement Projects Fund - - 200,000 200,000 - From Capital Improvement Projects Fund	To CIP Public Art Fund		463	540	540	540	509		
Equipment Operations 811 3,256 12,491 72,507 50,491 43,686 To General Capital Improvement Fund - 10,863 70,879 48,863 42,058 To Carbon Reduction fund 3,256 1,628 1,628 1,628 1,628 Liability Insurance 842 331,718 - 202,272 202,272 - To General Fund - - - 35,000 35,000 - - To General Capital Improvement Fund 331,718 - 167,272 167,272 - - 8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund - - </td <td>7 - Enterprise Funds</td> <td></td> <td>577,337</td> <td>482,013</td> <td>2,969,726</td> <td>2,594,894</td> <td>784,032</td>	7 - Enterprise Funds		577,337	482,013	2,969,726	2,594,894	784,032		
To General Capital Improvement Fund	8 - Internal Service Funds								
To Carbon Reduction fund 3,256 1,628 1	Equipment Operations	811	3,256	12,491	72,507	50,491	43,686		
Liability Insurance 842 331,718 - 202,272 202,272 - To General Fund - - - 35,000 35,000 - To General Capital Improvement Fund 331,718 - 167,272 167,272 - 8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund - - 200,000 200,000 - From Liability Insurance Fund - - 35,000 35,000 - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 29,500 From Refuse Fund 2,500 2,500 2,500	To General Capital Improvement	Fund	-	10,863	70,879	48,863	42,058		
To General Fund	To Carbon Reduction fund		3,256	1,628	1,628	1,628	1,628		
To General Capital Improvement Fund 331,718 - 167,272 167,272 - - 8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues	Liability Insurance	842	331,718	-	202,272	202,272	-		
8 - Internal Service Funds 334,974 12,491 274,779 252,763 43,686 Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - 200,000 200,000 - From Workers' Compensation Fund - - 200,000 35,000 - From City Public Trust Fund - 15,000 15,000 15,000 - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 From Parking Fund - 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	To General Fund		-	-	35,000	35,000	-		
Expenditures Totals: 20,847,086 42,322,768 81,911,469 61,303,494 21,546,559 Revenues 1 - General Funds Primary General Fund 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund - - - - - - From Liability Insurance Fund - - 35,000 35,000 - - From City Public Trust Fund - 15,000 15,000 15,000 - - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 2,500 2,500 From Parking Fund - 20,000 20,	To General Capital Improvement	Fund	331,718	-	167,272	167,272	-		
Revenues 1 - General Funds Primary General Fund 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund - - - - - - From Liability Insurance Fund - - 35,000 35,000 - - From City Public Trust Fund - 15,000 15,000 15,000 - - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 29,500 From Refuse Fund 2,500 2,500 2,500 2,500 2,500 2,500 From Parking Fund - 20,000 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	8 - Internal Service Funds		334,974	12,491	274,779	252,763	43,686		
Primary General Fund 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund - - - - - From Liability Insurance Fund - - 35,000 35,000 - From City Public Trust Fund - 15,000 15,000 15,000 - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 29,500 From Refuse Fund 2,500 2,500 2,500 2,500 2,500 2,500 From Parking Fund - 20,000 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	Expenditures Totals:		20,847,086	42,322,768	81,911,469	61,303,494	21,546,559		
Primary General Fund 101 10,179,906 7,882,685 10,358,277 6,130,934 7,364,679 From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund -	Revenues								
From Capital Improvement Projects Fund - - 200,000 200,000 - From Workers' Compensation Fund -	1 - General Funds								
From Workers' Compensation Fund - <t< td=""><td>Primary General Fund</td><td>101</td><td>10,179,906</td><td>7,882,685</td><td>10,358,277</td><td>6,130,934</td><td>7,364,679</td></t<>	Primary General Fund	101	10,179,906	7,882,685	10,358,277	6,130,934	7,364,679		
From Liability Insurance Fund - - 35,000 35,000 - From City Public Trust Fund - 15,000 15,000 15,000 - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 29,500 From Refuse Fund 2,500 2,500 2,500 2,500 20,000 20,000 From Parking Fund - 20,000 35,000 35,000 35,000 80,000	From Capital Improvement Proje	cts Func	-	-	200,000	200,000	-		
From City Public Trust Fund - 15,000 15,000 15,000 - From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 From Refuse Fund 2,500 2,500 2,500 2,500 2,500 From Parking Fund - 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	From Workers' Compensation Fu	und	-	-	-	-	-		
From Wastewater Fund 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 29,500 20,000 20,000 20,000 20,000 20,000 20,000 20,000 80,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 35,000 80,000	From Liability Insurance Fund		-	-	35,000	35,000	-		
From Refuse Fund 2,500 2,500 2,500 2,500 2,500 From Parking Fund - 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	From City Public Trust Fund		-	15,000	15,000	15,000	-		
From Parking Fund - 20,000 20,000 20,000 20,000 From CDBG Fund 1,056,876 35,000 35,000 35,000 35,000	From Wastewater Fund		29,500	29,500	29,500	29,500	29,500		
From CDBG Fund 1,056,876 35,000 35,000 35,000 80,000	From Refuse Fund		2,500	2,500	2,500	2,500	2,500		
	From Parking Fund		-	20,000	20,000	20,000	20,000		
From Gas Tax Fund	From CDBG Fund		1,056,876	35,000	35,000	35,000	80,000		
	From Gas Tax Fund		-	-	-	-	-		

	Fiscal Year*		Fiscal Year 2023				
Fund #	2022	Adopted Budget	Amended* Budget	Year End Estimate	Fiscal Year 2024 Adopted		
From Asset seizure/youth fund	-	-	-	-	-		
From Economic Development Trust Fund	- 1	-	-	-	-		
From Carbon Reduction Fund	229,676	3,487	94,757	56,770	6,974		
From 2016 Trnsp Measure D	66,567	45,000	83,455	100,022	45,000		
From American Rescue Plan Act	8,794,787	486,000	2,446,867	2,476,934	1,000,000		
From CA14 Homelessness Action Plan	-	7,246,198	7,396,198	3,160,208	6,180,705		
Municipal Wharf 104	1,261,906	1,841,321	1,841,321	1,841,321	1,261,906		
From General Fund	1,261,906	1,841,321	1,841,321	1,841,321	1,261,906		
From Workers' Compensation Fund	-	-	-	-	-		
Energy Efficient Equipment Fund 133	66,220	33,110	33,110	33,110	33,110		
From General Fund	24,690	12,345	12,345	12,345	12,345		
From Equipment Fund	3,256	1,628	1,628	1,628	1,628		
From Water Fund	8,038	4,019	4,019	4,019	4,019		
From Wastewater Fund	2,448	1,224	1,224	1,224	1,224		
From Refuse Fund	25,534	12,767	12,767	12,767	12,767		
From Parking Fund	1,244	622	622	622	622		
From Gas Tax Fund	322	161	161	161	161		
From Clean River, Beaches & Ocean Fun	d 688	344	344	344	344		
Economic Development Trust Fund 136	912,178	1,197,772	1,197,772	1,197,772	1,403,093		
From General Fund	912,178	1,197,772	1,197,772	1,197,772	1,403,093		
1 - General Funds	12,420,210	10,954,888	13,430,480	9,203,137	10,062,788		
2 - Special Revenue Funds							
Gasoline Tax 221	780,911	150,000	2,820,958	1,840,668	300,000		
From General Fund	-	-	-	-	-		
From Capital Improvement Projects Fund	- k	-	-	-	-		
From Workers' Compensation Fund	-	-	-	-	-		
From Traffic Impact Fee - City wide fund	760,911	100,000	2,770,958	1,790,668	200,000		
From Sidewalk In-lieu fund	20,000	-	-	-	-		
From 2016 Trnsp Measure D	-	50,000	50,000	50,000	100,000		
2 - Special Revenue Funds	780,911	150,000	2,820,958	1,840,668	300,000		
3 - Capital Improvement							
General Capital Improvement Proj 311	6,164,942	24,736,063	54,138,458	30,948,893	5,584,083		
From General Fund	1,513,156	6,000,000	4,109,405	6,000,000	1,298,349		
From Equipment Fund	-	10,863	70,879	48,863	42,058		
From Workers' Compensation Fund	-	-	-	-	-		
From Liability Insurance Fund	331,718	-	167,272	22,809	-		

	Fiscal Year*		Fiscal Year 2023		- ' 137
Fund #	2022 Actuals	Adopted Budget	Amended* Budget	Year End Estimate	Fiscal Year 2024 Adopted
From City Public Trust Fund	20,692	375,000	2,803,252	1,178,252	400,000
From Parks and Rec. Facilities Tax Fund	102,780	270,000	1,229,160	1,194,441	1,045,000
From Water Fund	-	79,297	781,824	193,297	206,594
From Wastewater Fund	49,595	-	-	-	-
From Refuse Fund	-	70,296	351,106	255,519	217,092
From Parking Fund	-	16,195	322,372	44,695	37,558
From Storm Water Fund	186,962	80,000	613,568	80,000	75,000
From Affordable Housing Trust Fund	20,083	7,457,640	16,508,737	-	-
From CDBG Fund	254,541	364,053	456,964	456,964	322,432
From Gas Tax Fund	456,742	208,000	1,692,410	2,119,759	210,000
From Sidewalk In-lieu fund	-	10,000	10,000	10,000	150,000
From HOME Investment Partnership Fund	- ل	3,019,201	3,019,201	3,019,201	-
From Northwest Quadrant - P & R Fee F	u -	100,000	175,000	175,000	-
From Southwest Quadrant - P & R Fee F	u 12,000	-	-	34,719	-
From Northeast Quadrant - P & R Fee Fu	ır 35,000	23,000	23,000	23,000	-
From Southeast Quadrant - P & R Fee Fu	- 11	58,716	118,716	118,716	-
From Economic Development Trust Fund	28,088	1,300,000	4,535,088	3,081,114	80,000
From Municipal Wharf Fund	-	-	6,444	6,444	-
From Carbon Reduction Fund	-	-	10,000	10,000	-
From 2016 Trnsp Measure D	102,839	1,700,000	5,257,961	1,500,000	1,500,000
From CIP-Street Maint and Rehab Fund	35,000	-	500,000	-	-
From Storm Water Overlay Fund	-	-	161,000	161,000	-
From City Stabilization Reserve Fund	-	-	700,000	700,000	-
From American Rescue Plan Act	4,202	-	1,950,798	1,950,798	-
From CA14 Homelessness Action Plan	3,011,543	3,593,802	3,593,802	3,593,802	-
From General Fund CIP Reserve Fund	-	-	4,970,500	4,970,500	-
2% for Public Art - CIP 313	34,367	43,911	45,052	45,055	49,688
From Water Fund	24,694	32,032	32,032	32,032	36,802
From Wastewater Fund	4,867	9,219	9,219	9,219	9,344
From Refuse Fund	2,206	493	1,634	1,637	1,341
From Parking Fund	1,628	946	946	946	1,049
From Storm Water Overlay Fund	463	540	540	540	509
From Water System Develop Fund	509	681	681	681	643
CIP-Street Maintenance & Rehab 317	728,686	2,100,000	4,213,041	4,213,041	2,900,000
From General Fund	-	-	1,100,000	1,100,000	1,000,000
From Gas Tax Fund	728,686	800,000	1,813,041	1,813,041	800,000
From 2016 Trnsp Measure D	-	1,300,000	1,300,000	1,300,000	1,100,000
Information Technology 341	645,769	2,420,000	4,092,004	4,066,404	2,440,000

		Fiscal Year*		Fiscal Year 2023			
	Fund #	2022 Actuals	Adopted Budget	Amended* Budget	Year End Estimate	Fiscal Year 2024 Adopted	
From General Fund		458,620	2,298,318	3,467,832	3,467,832	2,312,532	
From Water Fund		82,358	53,508	288,772	263,172	56,056	
From Wastewater Fund		45,352	29,501	145,151	145,151	30,906	
From Refuse Fund		26,201	17,044	83,859	83,859	17,855	
From Parking Fund		23,664	15,393	75,737	75,737	16,126	
From Storm Water Fund		9,575	6,236	30,653	30,653	6,525	
General Fund CIP Reserve	350	-	-	5,000,000	5,000,000	-	
From General Fund		-	-	5,000,000	5,000,000	-	
3 - Capital Improvement		7,573,764	29,299,974	67,488,555	44,273,393	10,973,771	
7 - Enterprise Funds							
Water	711	4,000	-	-	-	-	
From Workers' Compensation I	und	-	-	-	-	-	
From Carbon Reduction Fund		4,000	-	-	-	-	
Wastewater	721	-	-	-	-	-	
From Workers' Compensation I	und	-	-	-	-	-	
Refuse	731	-	-	18,042	18,042	-	
From General Fund		-	-	10,000	10,000	-	
From Workers' Compensation I	und	-	-	-	-	-	
From Carbon Reduction Fund		-	-	8,042	8,042	-	
Parking	741	18,200	-	36,921	86,921	50,000	
From Workers' Compensation I	und	-	-	-	-	-	
From Carbon Reduction Fund		7,500	-	5,000	5,000	-	
From 2016 Trnsp Measure D		10,700	-	31,921	81,921	50,000	
Storm Water Overlay	752	50,000	-	-	-	160,000	
From General Fund		-	-	-	-	160,000	
From Storm Water Fund		50,000	-	-	-	-	
7 - Enterprise Funds		72,200	-	54,963	104,963	210,000	
8 - Internal Service Funds							
Liability Insurance	842	-	2,316,906	2,316,906	2,316,906	-	
From General Fund		-	2,316,906	2,316,906	2,316,906	-	
8 - Internal Service Funds		-	2,316,906	2,316,906	2,316,906	-	
Revenues Totals:		20,847,086	42,721,768	86,111,862	57,739,067	21,546,559	
Grand Total (Exp)/Re	ev:		399,000	4,200,393	(3,564,427)		



This page intentionally blank



Personnel Profile - Overview of Changes

Each year, City Council establishes an authorized position list by department through the budget adoption process. For FY 2024, there will be a net increase of thirteen (13) full-time equivalent (FTE) positions citywide. Each deletion and addition include varying personnel cost allocations to the General Fund, Enterprise, and other funds. The following is a summary of the position changes:

Public Works -

The Public Works (PW) Department proposes the following position changes:

1a. Delete Accounting Assistant II 1.0 FTE position

Historically, the Accounting Assistant II position is assigned to the Fleet Division and supports multiple divisions at the Corp Yard with invoices, pool equipment rentals, purchase orders, change orders, and customer service-related calls and walk-ins to the office. The Accounting Assistant position is now vacant. The PW Department would like to delete this position and add an Administrative Assistant II (AA II) position to provide more general support.

1b. Add Administrative Assistant I/II 1.00 FTE position

At the beginning of FY23, PW Operations received a new division, the Homelessness Response Field division, and this group needs additional help with procurement and personnel functions. At the end of 2019 (pre-COVID), the Administration division transferred one AAII position to the Parking division, and transferred the Corp Yard AAII position to the City Hall office for additional support, leaving a deficit of administrative support at the Corp Yard.

The previous AAII position that was assigned to the Corp Yard was distributed to several Public Works divisions (Fleet, Refuse, Parking, Stormwater, various General Fund accounts, and Wastewater). This new AAII position better reflects the divisions that require consistent clerical assistance from this office. The AAII would largely support the Fleet Maintenance divisions and provide support to Refuse, Operations, Street Maintenance, and the completely new Homelessness Response Field division. There are plans to revamp Fleet Maintenance programs with less antiquated processes and the AAII position would play a key support role.

The approval of an AAII for the Corp Yard would streamline efficiency of workload and allow for additional staff coverage.

2a. Delete Building Maintenance Worker I/II .50 FTE position.

The Homelessness Response Field division is new to the City and was established in the PW Department. Council approved a part-time Building Maintenance Worker II (BMWII) position effective 7/1/22, however, once the Field division was operational, it became

apparent that the part-time BMWII position would not be as effective for the workload submitted to the Department. Deleting this position and approving a part-time Homelessness Response Field Worker instead would lead to greater flexibility in assigning work to the crew and support keeping the community clean and safe from syringes, trash, and other biohazards. This position would also allow for staff to work in pairs for greater safety while in the field, especially in more remote open spaces.

2b. Add Homelessness Response Field Worker 1.0 FTE position

See above under Delete Building Maintenance Worker I/II Position

3. Increase Administrative Assistant I/II position from .50 FTE to 1.0 FTE

The Wastewater System requires additional administrative support in response to the increased staffing, budgeting and volume of productivity and regulatory compliance reporting demanded of the Division. This new position request is for an additional .50 FTE position of AAII to support the Wastewater System.

4. Add Lead Equipment Mechanic 1.0 FTE position

The Resource Recovery Facility purchased and installed food waste processing equipment to meet the requirements of Senate Bill 1383 (SB1383), Mandatory Organics Recycling, in FY20.

The new requirements increased the workload for the Equipment Mechanic since the waste processing equipment must be regularly maintained to ensure continued compliance with SB1383.

The PW Department currently has one Equipment Mechanic and one Equipment Service Worker assigned to the Landfill who service, maintain and repair seven light duty trucks, four heavy duty trucks, eleven heavy equipment assets as well as the food waste processing equipment with ten pumps, six motors, electrical panels and several other components. In addition there is one Equipment Mechanic and one Equipment Service Worker assigned to Recycling who maintain and repair the single streamline which has twenty-five conveyor belts, one baling machine, three forklifts and two heavy equipment assets.

Landfill operation, customer service, recycling processing and the food waste equipment has many challenges on a daily basis and must keep up with the high processing demand of the public refuse, recycling and food waste.

The approval of a Lead Equipment Mechanic would streamline the increased workload. This position would manage the Equipment Mechanics and Equipment Service Workers, providing training/cross training between work areas, managing all equipment and assets, processing invoices and maintenance records, managing inventory, and providing staff coverage.

5. Delete Community Relations Specialist 1.0 FTE position.

The Community Relations Specialist will be reassigned to the City Manager's Office.

City Manager - The City Manager Office (CMO) proposes the following position changes:

6. Add Principal Management Analyst 1.0 FTE position

The addition of a Principal Management Analyst (PMA) to the CMO is proposed to be allocated .50 FTE to the Homelessness Response Division to support fiscal and administrative functions within the division. This includes finance, budget and fiscal analysis, purchasing and procurement (including RFP development and administration), and other data and analytical support to the division. Given the significant growth in programs and services to confront the homelessness in the City over the last year, existing staffing level is not sufficient to effectively support all programmatic and administrative functions and accomplish projects within desired timelines and schedules. The part-time addition to support the work of the Homelessness Response Division will provide the requisite support in the key areas described above, and will allow for current staff to dedicate capacity and improve effectiveness in program implementation, planning and operations.

The other .50 FTE increase staff capacity.in the following areas: CPVAW, HiAP, Public Safety Committee, Children's Fund, Tenant Sanctuary, Special Events Permitting Committee, plus Ad Hoc Committees for Water Street Bridge and Budget and Revenue. Additionally, project work is substantive and currently entails single-use tobacco, commission, committee evaluation and streamlining, website clean-up per Santa Cruz County Civil Grand Jury findings, model ordinance implementation for the animal shelter JPA, Council strategic plan, All In – Shaping Our Future, West Cliff Drive, and more.

7. Add Three (3) Community Relations Specialists

The CMO is requesting to change the reporting relationships of three Community Relations Specialist positions that are currently held in Water, Public Works, and Police. These positions will report to the Communications Manager and be a part of the City-wide communications team. The U.S. Bureau of Labor Statistics projected that media and communications roles would grow faster than all other occupations at an estimated 14% over the next decade. With the rise in the need for digital technology and the changing world of work, a quality communications team will be critical for continually building meaningful relationships internally and externally with the City of Santa Cruz.

Finance - The Finance Department proposes the following position changes:

8a. Delete Finance Manager 1.0 FTE position

The Department recommends the elimination of one Finance Manager as the body of work to be performed is more aligned with the more tactical positions below it, where there is greater demand and which will allow a more even distribution of the workload. The Department proposes, in addition to eliminating the Finance Manager position, adding an Accounting Technician and Buyer I/II position. (An Accountant I/II position will be moved

from one division to another internally). This change will also allow managers time to focus on strategic direction and should provide opportunities for growth and movement within the department while assisting with retention of existing staff.

The additional Buyer I/II position will allow the Department to make significant progress on addressing the gaps identified in its organizational assessment. Since purchasing for the City is decentralized, there is a need to provide departments with additional training and support in issuing RFP's, IFB's, and the solicitation process. The City's new Homelessness Response division has many unique needs related to procurement and with additional staff the Department would be able to provide additional support.

8b. Add Accounting Technician 1.0 FTE position

See above under Delete Finance Manager

8c. Add Buyer I/II 1.0 FTE position

See above under Delete Finance Manager position

9. Add Management Analyst 1.0 FTE position

As the Finance Department implements new GASB pronouncements in FY23 as well as looking ahead to the implementation of an Enterprise Resource Planning (ERP) platform in the next 3-5 years they feel it is important to have Management Analyst skills which are more in line with the needs of that division.

10a. Delete Senior Payments Technician 1.0 FTE position

The Senior Payments Technician is a very specific role in the Accounts Payable and Payroll and Benefits divisions and the Department's current need is for a more general classification to assist with various technical, clerical and financial activities. The Accounting Technician role more closely aligns with this need.

10b. Add Accounting Technician 1.0 FTE position

See above under Delete Senior Payments Technician position.

Parks and Recreation – The Parks and Recreation Department proposes the following position changes:

11. Increase Recreation Coordinator .50 FTE to 1.00 FTE position.

Currently, in the Parks and Recreation Department the Classes group operates with a half-time Recreation Coordinator and a half-time temporary position to assist with marketing and graphics. Over the course of the last year, turnover has meant that the supervisor has spent significant amounts of time recruiting and training new staff. However, it has proved difficult to retain these staff with only part-time positions to offer. The Classes Activity has seen record revenues coming out of the pandemic, bringing in over \$500,000 in FY2022. This level of revenue generation is not sustainable without solid, capable support. This area

needs to shift to a more sustainable operational model. And therefore, it is recommended that the current part- time Recreation Coordinator position be increased to full time.

12. Add Parks Maintenance Worker 1.0 FTE position

Currently, the Open Spaces and Greenways activities in the Parks & Recreation Department is dependent on temporary positions to assist with management and maintenance of over 1,335 acres of Open Space and 37 miles of hiking, biking and walking trails. Since the Department moved the staffing model following the transfer of Rangers to the Police Department in 2019, turnover has meant that the supervisor has spent significant amounts of time recruiting and training new staff, without ever reaching the full complement of temporary staff. To remain viable in the maintenance and upkeep of such a vast area, this group needs to shift to a more sustainable operational model.

The Department therefore recommends adding a full-time Parks Maintenance Worker position.

13. Increase Building Maintenance Worker I/II position from .50 FTE to 1.0 FTE

The Santa Cruz Wharf is over seven acres in size, includes 60,000 feet of buildings, and hosts over one million visitors annually. This size of facility and level of use, in combination with the rigors of a marine environment, leads to a high need for maintenance work. The Department's ability to use labor-saving tools such as paint-sprayers and powered equipment is also limited by the conditions of our Wharf Maintenance Permit.

When the half-time Wharf Recreation Coordinator position was created in fiscal year 2022 the Department made it cost-neutral by decreasing the full-time Building Maintenance Worker I position to half-time. The Department attempted to fill the gap with temporary help, but this has not proved sustainable.

Returning the Building Maintenance Worker I/II position to full-time will allow the Department to more safely and consistently perform needed maintenance work and by training a potential successor on the specifics of work on the Wharf.

14. Increase Recreation Coordinator .50 FTE to 1.00 FTE position

A half-time Recreation Coordinator position was created at the Wharf in Fiscal Year 2022 to enhance recreational programming at the Wharf and increase cost recovery by drawing traffic to lease-paying businesses on the Wharf.

The current Recreation Coordinator has met or exceeded the initial objectives of the position (updating interpretation, assisting with established events such as Woodies on the Wharf, creating new events such as a summer concert series, drawing in new users such as a monthly swing dancing event) and demonstrated its potential.

Making this position full-time will allow the Parks & Recreation Department to more fully promote and activate the Wharf and beaches, leading to increased revenue directly through use of Wharf businesses and indirectly by bringing visitors to Santa Cruz.

Police - The Police Department proposes the following position changes:

15. Delete Community Relations Specialist 1.0 FTE position.

The Community Relations Specialist will be reassigned to the CMO.

Water Department - The Water Department proposes the following position and classification changes:

16a. Delete two (2) Water Conservation Representative 1.00 FTE positions

The Water Department is proposing to convert two vacant Water Conservation Rep (WCR) positions to two Environmental Programs Analyst II (EPA) positions. The Department acknowledges its success in water conservation and now proposes to focus staff on customer service. In particular, the EPA positions will assist customers resolve leaks and implement a water affordability program for low- income households. The Department feels that the EPA classifications will be better suited to meet the demands of the change of focus to increased customer service and customer assistance.

16b. Add two (2) Environmental Programs Analyst I/II 1.00 FTE positions

See above under Delete two Water Conservation Representative positions

17. Classification Job Title Name Change from Water Meter Specialist to Water Meter Specialist I/II

The Water Department is requesting to change the Water Meter Specialist classification to an alternately staffed Water Meter Specialist I/II classification to allow for an entry level option and additional training time for the increasing levels of technology and analysis with the new Advanced Metering Infrastructure system. This also allows for an enhanced career ladder in the classification series.

18. Add new classification and 1.00 FTE position of Water Meter Specialist Lead

The Water Department is recommending the addition of a new Water Meter Specialist Lead classification and position to properly maintain the Advanced Metering Infrastructure system by acting as the main contact in the field for troubleshooting both physical and technological problems with the system that, in order to resolve, require a more advanced level of coordination with the Meter Operations Supervisor and Utility Accounts Specialist. This also allows for an enhanced career ladder in the classification series.

19. Add Senior Professional Engineer 1.00 FTE position

The Water Department is managing a large multi-year Capital Investment Program comprised of diverse projects that are complex and have sensitive implementation timelines. While the department has invested approximately\$48M peryear in infrastructure over the past four years, this has increased to \$79M per year over the next 5 years. Funding these projects now includes multiple funding streams in addition to pay-as-you-go, namely the

Water Infrastructure and Finance Innovation Act (WIFIA) and State Revolving Fund (SRF) loans, and grants. Management and oversite of these capital projects requires a skill set aligned with that of the Senior Professional Engineer.

Specifically, the years of experience, background and education associated with this position are needed to be able to effectively manage multiple large projects, the teams and budgets; address complex technical and administrative issues; confirm funding resources and navigate complexities of variable funding sources; confirm compliance with regulatory requirements; and ensure consistency across the variety of projects.

20. Delete Community Relations Specialist 1.0 FTE position.

The Community Relations Specialist will be reassigned to the CMO.

Fire Department - The Department proposes the following position changes:

21. Add Principal Management Analyst 1.0 FTE position

A new Principal Management Analyst is crucial for oversight and management of budget and grants in the Fire Department. The current PMA in Emergency Services has acquired four new grants and is applying for eight other Fire Department grants to increase outside revenue and decrease general fund cost. The current grant acquisitions total over \$800K. The eight new grant requests in 2023 are for a total of over \$1M. This addition would allow for the current PMA/Emergency Services to focus on EOC training, exercises, and planning, including the build out of Zonehaven evacuation platform. The PMA would also focus on FEMA disaster cost recovery efforts for the CZU Fire, Storms, Covid and any other future disaster cost recovery projects.

The Principal Management Analyst would also support fire administration staff with various projects such as the annual budget, oversight of approved CIP projects, information gathering for potential shared service agreements and a forthcoming standards of coverage survey. All these projects are crucial for the Fire Department over the next three to five years.

Library - The Library Department proposes the following position changes:

22a. Delete Volunteer Assistant Coordinator .5 FTE position

The Library would like to delete this position given the greater need for a Library Specialist position.

22b. Add Library Specialist 1.0 FTE position

See above deletion of Volunteer Assistant Coordinator position

23. Add Librarian I/II 1.0 FTE position

The Library will be opening the Aptos Branch Library in the fall of 2023 and will need an adult librarian assigned to this location.

Human Resources Department – The Human Resources (HR) Department proposes the following position change:

24. Add Human Resources Analyst I/II 1.0 FTE position

Recruitment challenges in varying departments has increased workload in both classification review and recruitment. The currently vacant HR Analyst I/II which was assigned to Training & Development has been reassigned to Recruitment, Classification, and Compensation to address workload concerns since delays in that area impact operations citywide.

Meanwhile the Department still needs to fill a training and development position to fully implement that existing program, while also being able to grow and develop the program to meet the changing nature of the workforce. With the new City initiative for employee engagement and organizational development, the training and development position will be able to help lead this effort. The Human Resources Department therefore requests the addition of a 1.0 FTE HR Analyst I/II position.

	FY 2021	FY 2022	FY 2023		FY 2024	FY 2024 Adopted Change from
DEPARTMENT / Positions	Amended Budget	Amended Budget	Adopted Budget	FY 2023 Amended	Adopted Budget	FY 2023 Amended
<u> </u>				7 11110114104	- Jangot	7 111101114104
<u>City Manager</u> Administrative Assistant I/II	2.50	2.50	1.50	1.00	1.00	
Administrative Assistant I/II Administrative Assistant III	2.50	2.50	1.50 1.00	1.00 1.00	1.00 1.00	
	1.00	1.00	1.00	1.00	1.00	<u> </u>
Assistant City Manager Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	<u>-</u>
City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	
City Manager	1.00	1.00	1.00	1.00	1.00	
Climate Action and Sustainability Mgr	1.00	1.00	1.00	1.00	1.00	
Communications Manager	1.00	1.00	1.00	1.00	1.00	
Community Relations Specialist (1)	-	0.50	0.50	0.50	3.50	3.00
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	- 3.00
Deputy City Manager	-	1.00	1.00	1.00	1.00	_
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	_
Homelessness Response Manager	1.00	1.00	1.00	1.00	1.00	_
Homelessness Response Specialist I/II	1.00	2.00	2.00	2.50	2.50	
Homelessness Services Coordinator		1.00	1.00	1.00	1.00	_
Management Analyst		-	1.00	1.00	1.00	
Principal Management Analyst	1.00	1.00	1.00	1.00	2.00	1.00
Records Coordinator	1.00	1.00	1.00	1.00	1.00	- 1.00
Necords Coordinator	13.50	17.00	18.00	18.00	22.00	4.00
Economic Development						
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	_
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	_
Business Liaison	1.00	1.00	1.00	1.00	1.00	-
Development Manager	3.00	4.00	5.00	5.00	5.00	-
Economic Development Coordinator I/II	0.50	0.50	0.50	0.50	0.50	-
Economic Development Director	1.00	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	-
Housing and Community Dev Manager	1.00	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	2.00	-
	13.50	14.50	15.50	15.50	15.50	-
<u>Finance</u>						
Accountant I/II	4.00	4.00	4.00	4.00	4.00	-
Accounting Assistant II	4.00	4.00	4.00	4.00	4.00	-
Accounting Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Accounting Technician	3.00	2.00	2.00	2.00	4.00	2.00
Administrative Assistant III	2.00	2.00	2.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	2.00	1.00
Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	3.00	3.00	3.00	2.00	(1.00)
Management Analyst	-	-	-	-	1.00	1.00
Payroll Technician	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	3.00	3.00	3.00	1.00	1.00	-
Purchasing Assistant	1.00	-	-	-	-	-
Purchasing Manager	-	1.00	1.00	1.00	1.00	
Revenue Collections Specialist	1.00	1.00	1.00	1.00	1.00	
Risk and Safety Manager	1.00	1.00	1.00	1.00	1.00	
Safety Officer	-	-	-	1.00	1.00	
Senior Accountant	1.00	1.00	1.00	2.00	2.00	

DEPARTMENT	FY 2021 Amended	FY 2022 Amended	FY 2023 Adopted	FY 2023	FY 2024 Adopted	FY 2024 Adopted Change from FY 2023
/ Positions	Budget	Budget	Budget	Amended	Budget	Amended
Finance (continued)						_
Senior Payments Technician	1.00	1.00	1.00	1.00	-	(1.00)
•	30.00	29.00	29.00	29.00	31.00	2.00
<u>Fire</u>						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	16.00	
Fire Division Chief	2.00	2.00	2.00	2.00	2.00	
Fire Engineer	15.00	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	1.00	
Fire Prevention Technician	1.00	1.00	1.00	1.00	1.00	
Firefighter (2)	22.00	24.00	24.00	24.00	24.00	
Marine Safety Officer	1.00	1.00	1.00	1.00	1.00	- 4.00
Principal Mangement Analyst	1.00	1.00	1.00	1.00	2.00	1.00
Human Dassumas	67.00	69.00	69.00	69.00	70.00	1.00
Human Resources	4.00	4.00	4.00	4.00	4.00	
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	
Chief People Officer	1.00 4.00	1.00 4.00	1.00 4.00	1.00 4.00	1.00 5.00	1.00
Human Resources Analyst I/II Human Resources Technician	2.00	2.00	2.00	2.00	2.00	- 1.00
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	3.00	
Finicipal Fluman Resources Analyst	11.00	11.00	11.00	11.00	12.00	1.00
Information Technology	11.00	11.00	11.00	11.00	12.00	1.00
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	_
Assistant Director of Information Technology	1.00	1.00	1.00	1.00	1.00	_
Business Systems Analyst II	1.00	1.00	1.00	1.00	1.00	_
Business Systems Analyst III (3)	1.00	1.00	2.00	2.00	2.00	
Director of Information Technology	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	2.00	2.00	2.00	2.00	-
Network and Systems Administrator (4)	3.00	3.00	3.00	4.00	4.00	-
Programmer Analyst I/II (5)	2.00	2.00	3.00	3.00	3.00	
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	2.00	
SCADA Systems & Network Administrator	2.00	2.00	2.00	1.00	1.00	
Systems Coordinator	1.00	1.00	1.00	1.00	1.00	
	21.00	21.00	23.00	23.00	23.00	-
<u>Library</u>						
Accounting Assistant I	1.50	1.50	1.50	1.50	1.50	-
Administrative Assistant I/II	3.53	2.90	2.90	2.90	2.90	<u> </u>
Assistant Director of Libraries	1.00	1.00	1.00	1.00	1.00	
Bookmobile Library Assistant	1.80	2.80	2.80	2.80	2.80	
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	2.00	
Community Relations Specialist	1 00	-	-	1.00	1.00	
Courier/Driver Director of Libraries	1.00 1.00	1.00	1.00	1.00	1.00	
Information Technology Manager	1.00	1.00	1.00	1.00	1.00	-
Information Technology Manager Information Technology Specialist I/II	1.00	1.00	1.00	1.00	1.00	
miormation reciniology opecialist I/II	1.00	1.00	1.00	1.00	1.00	

DEPARTMENT / Positions	FY 2021 Amended Budget	FY 2022 Amended Budget	FY 2023 Adopted Budget	FY 2023 Amended	FY 2024 Adopted Budget	FY 2024 Adopted Change from FY 2023 Amended
	<u> </u>			7 111011404	244801	7 111011404
<u>Library (continued)</u>						
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	
Librarian I/II	20.00	20.00	20.00	21.00	22.00	1.00
Librarian III	4.00	4.00	4.00	4.00	4.00	-
Library Assistant I	1.00	-			-	-
Library Assistant II	31.50	36.38	35.38	43.88	43.88	-
Library Assistant III	10.00	10.00	11.00	11.00	11.00	-
Library Assistant IV	2.00	2.00	2.00	2.00	2.00	-
Library Information Specialist	5.00	5.00	5.00	4.00	4.00	-
Library Specialist	2.00	2.00	2.00	1.00	2.00	1.00
Management Analyst	-	1.00	1.00	1.00	1.00	
Network & Systems Administrator	2.00	2.00	2.00	2.00	2.00	
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	1.00	
Volunteer Coordinator Assistant	0.50	0.50	0.50	0.50	-	(0.50)
	97.83	102.08	102.08	110.58	112.08	1.50
Parks and Recreation						
Accounting Assistant I	1.00	1.00	1.00	-	-	
Administrative Assistant I/II	3.00	3.00	4.00	4.00	4.00	
Administrative Assistant III	-	-	0.50	0.50	0.50	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	
Associate Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Box Office Representative	0.75	0.50	0.50	0.50	0.50	
Building Maintenance Worker I/II	2.50	2.00	2.00	2.00	2.50	0.50
Construction Specialist	1.00	-	-		_	
Custodian	3.00	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.00	2.00	2.00	2.00	-
Field Supervisor	3.00	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00	
Light Equipment Mechanic	2.00	2.00	2.00	2.00	2.00	
Parks Field Crew Leader	4.00	4.00	4.00	4.00	4.00	
Parks Maintenance Worker	28.00	28.00	28.00	28.00	29.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Recreation Coordinator	5.00	6.00	6.00	6.00	7.00	1.00
Recreation Superintendent	1.00	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	7.00	
Service Field Crew Leader	2.00	2.00	2.00	2.00	2.00	
Special Events Coordinator	-	-	1.00	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	1.00	
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	4.00	
Wharf Supervisor	1.00	1.00	1.00	1.00	1.00	
	83.75	82.50	85.00	84.00	86.50	2.50
Planning and Community Development						
Administrative Assistant I/II	2.00	2.00	2.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	

DEPARTMENT	FY 2021 Amended	FY 2022 Amended	FY 2023 Adopted	FY 2023	FY 2024 Adopted	FY 2024 Adopted Change from FY 2023
/ Positions	Budget	Budget	Budget	Amended	Budget	Amended
Planning and Community Development (continued)				7		
Associate Planner I/II	3.00	3.00	3.00	3.00	3.00	_
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	1.00	_
Chief Building Official	1.00	1.00	1.00	1.00	1.00	
Code Compliance Manager	1.00	1.00	1.00	1.00	1.00	
Code Compliance Specialist	4.00	4.00	4.00	4.00	4.00	_
Deputy Building Official	1.00	1.00	1.00	1.00	1.00	_
Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Planning and Community Dev Tech	1.00	1.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	
Principal Planner	2.00	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	1.00	
Senior Building Inspector	3.00	3.00	3.00	3.00	3.00	-
Senior Code Compliance Specialist	-	-	1.00	1.00	1.00	
Senior Planner	5.00	5.00	5.00	5.00	5.00	
Senior Plans Examiner	2.00	2.00	2.00	2.00	2.00	
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	1.00	
- ··	34.00	34.00	36.00	35.00	35.00	-
<u>Police</u>						
Administrative Assistant I/II	-	1.00	1.00	1.00	1.00	
Administrative Assistant III	3.00	3.00	3.00	3.00	3.00	
Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist (1)	1.00	1.00	1.00	1.00	-	(1.00)
Community Service Officer I	13.00	15.00	13.00	13.00	13.00	
Deputy Police Chief	2.00	2.00	2.00	2.00	2.00	-
Police Crime Analyst	-	-	-			-
Police Lieutenant	5.00 79.00	5.00 79.00	5.00 79.00	5.00 79.00	5.00 79.00	
Police Officer (6) Police Payroll and Purchasing Clerk	1.00	79.00	79.00	79.00	79.00	<u> </u>
Police Property and Evidence Specialist	2.00	2.00	2.00	2.00	2.00	<u>-</u>
Police Records Manager	1.00	1.00	1.00	1.00	1.00	
Police Records & Service Manager	- 1.00	-	- 1.00	-	-	
Police Records Technician	7.00	7.00	7.00	7.00	7.00	_
Police Sergeant	15.00	15.00	15.00	15.00	15.00	
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	
Professional Service Manager	-	-	-	-	-	_
Ranger I/II	_	-	_	_	-	
Senior Police Property and Evidence Specialist	1.00	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	1.00	-
Senior Ranger	-	-	-	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	1.00	-
	134.00	136.00	134.00	134.00	133.00	(1.00)
Public Works						
Accounting Assistant II	1.00	1.00	1.00	1.00	-	(1.00)
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	
Administrative Assistant I/II	4.00	4.00	4.50	4.50	6.00	1.50
Assistant Engineer I/II	6.00	6.00	6.00	6.00	6.00	
Associate Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	5.00	5.00	5.00	5.00	5.00	-

						FY 2024 Adopted
	FY 2021	FY 2022	FY 2023		FY 2024	Change from
DEPARTMENT	Amended	Amended	Adopted	FY 2023	Adopted	FY 2023
/ Positions	Budget	Budget	Budget	Amended	Budget	Amended
Public Works (continued)						
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	1.00	_
Building Maintenance Worker II	2.00	2.50	2.50	2.50	2.00	(0.50)
Chemist I/II	1.80	1.80	1.80	1.80	1.80	(0.50)
Community Relations Specialist (1)	1.00	1.00	1.00	1.00	- 1.00	(1.00)
Construction Specialist	2.00	2.00	2.00	2.00	2.00	(1.00)
Custodian	1.00	1.00	1.00	1.00	1.00	_
Director of Public Works	1.00	1.00	1.00	1.00	1.00	
Engineering Associate	1.00	1.00	1.00	1.00	1.00	
Engineering Technician	4.00	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	2.00	
Environmental Microbiologist III	2.00	2.00	2.00	2.00	2.00	
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	2.00	
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	7.00	_
Equipment Service Worker	3.00	3.00	3.00	3.00	3.00	
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	1.00	_
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	1.00	_
Homelessness Response Field Supervisor	-	1.00	1.00	1.00	1.00	_
Homelessness Response Field Worker	-	2.00	2.00	2.00	3.00	1.00
Landfill Gate Attendant	1.00	1.00	2.00	2.00	2.00	-
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	2.00	1.00
Management Analyst	2.00	2.00	2.00	2.00	2.00	-
Parking Attendant	9.40	9.40	9.40	9.40	9.40	_
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	9.70	9.70	9.70	9.70	9.70	-
Parking Office Representative	3.50	3.50	4.00	4.00	4.00	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	17.00	17.00	17.00	17.00	17.00	
Senior Envir Compliance Inspector	1.00	1.00	1.00	1.00	1.00	
Senior Homelessness Response Field Wkr	-	1.00	1.00	1.00	1.00	
Senior Professional Engineer	3.00	3.00	3.00	3.00	3.00	-
Senior Parking Services Worker	2.00	2.00	2.00	2.00	2.00	-
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	4.00	
Senior Wastewater Plant Operator III/IV	4.00	4.00	4.00	4.00	4.00	
Service Field Crew Leader	7.00	7.00	7.00	7.00	7.00	

						FY 2024 Adopted
	FY 2021	FY 2022	FY 2023		FY 2024	Change from
DEPARTMENT	Amended	Amended	Adopted	FY 2023	Adopted	FY 2023
/ Positions	Budget	Budget	Budget	Amended	Budget	Amended
Public Works (continued)						-
Service Maintenance Worker	8.00	8.00	6.00	6.00	6.00	_
Solid Waste Worker	40.50	40.50	41.50	41.50	41.50	
Superintendent of Parking Services	1.00	1.00	1.00	1.00	1.00	
Supt of RR Disposal	1.00	1.00	1.00	1.00	1.00	-
Supt of RR Collect Sweeping	1.00	1.00	1.00	1.00	1.00	-
Transportation Manager	1.00	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	1.00	
Transportation Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	3.00	3.00	3.00	-
WasteWater Collection Field Crew Leader	2.00	2.00	2.00	2.00	2.00	-
WasteWater Collection Maint Tech I	1.00	1.00	1.00	1.00	1.00	
WasteWater Collection Maint Tech Trainee/I/II	5.00	5.00	5.00	5.00	5.00	
WasteWater Collection Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Collection Mech Technician I/II	1.00	1.00	1.00	1.00	1.00	_
WasteWater Facilities Elec/InstrTech I/II	3.00	3.00	3.00	2.00	2.00	-
WasteWater Facilities Elec/Instr Sup	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Elec/InstrTech	-	-	-	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	1.00	
WasteWater Facilities Mechanical Tech I/II	10.00	10.00	10.00	10.00	10.00	-
WasteWater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	1.00	-
WasteWater Plant Operator II/III	9.00	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Supervisor	1.00	1.00	1.00	1.00	1.00	-
	257.90	262.40	264.40	264.40	265.40	1.00
<u>Water</u>						
Administrative Assistant I/II	2.00	2.00	2.00	2.00	2.00	_
Administrative Assistant III	2.00	2.00	2.00	2.00	2.00	
Assistant Engineer I/II	4.00	4.00	4.00	4.00	4.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	3.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	1.00	
Community Relations Specialist (1)	1.00	1.00	1.00	1.00	-	(1.00)
Customer Service Manager	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	1.00	
Engineering Technician	2.00	2.00	3.00	3.00	3.00	
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	1.00	3.00	2.00
Laboratory Technician	2.00	2.00	2.00	2.00	2.00	-
Management Analyst	3.00	3.00	4.00	3.00	3.00	
Principal Management Analyst	1.00	2.00	2.00	2.00	2.00	_
Principal Planner	1.00	1.00	1.00	1.00	1.00	
Ranger I/II	3.00	3.00	3.00	3.00	3.00	
Ranger Assistant	3.50	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	1.00	-
			-			

DEPARTMENT / Positions	FY 2021 Amended Budget	FY 2022 Amended Budget	FY 2023 Adopted Budget	FY 2023 Amended	FY 2024 Adopted Budget	FY 2024 Adopted Change from FY 2023 Amended
Water (continued)						
Senior Professional Engineer	1.00	1.00	1.00	1.00	2.00	1.00
Senior Ranger	2.00	2.00	2.00	2.00	2.00	- 1.00
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	6.00	
Superintendent of Water Treatment and Prod	1.00	1.00	1.00	1.00	1.00	
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	1.00	
Utility Account Specialist	4.00	4.00	4.00	4.00	4.00	
Utility Maintenance Technician	4.00	4.00	4.00	4.00	4.00	
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	2.00	
Utility Service Representative I/II	6.00	6.00	6.00	6.00	6.00	_
Utility Supervisor	1.00	1.00	1.00	1.00	1.00	_
Water Chief Financial Officer	1.00	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-	(2.00)
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	1.00	_
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	2.00	2.00	-
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Specialist I/II	3.00	3.00	3.00	3.00	3.00	-
Water Meter Specialist Lead	-	-	-	-	1.00	1.00
Water Meter Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water SCADA Analyst	-	-	-	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	1.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	1.00	_
Watershed Compliance Manager	1.00	1.00	1.00	1.00	1.00	-
	117.25	118.25	120.25	121.25	122.25	1.00
Total Positions Authorized	880.73	896.73	907.23	914.73	927.73	13.00

 $^{(1)\,3.00\,}FTE\,Community\,Relations\,Specialists\,will\,now\,begin\,reporting\,to\,City\,Manager's\,Office\,in\,FY2024$

^{(2) 3.00} FTE Firefighters unfunded

^{(3) 1.00} FTE Business Systems Analyst III is funded by the Water Department.

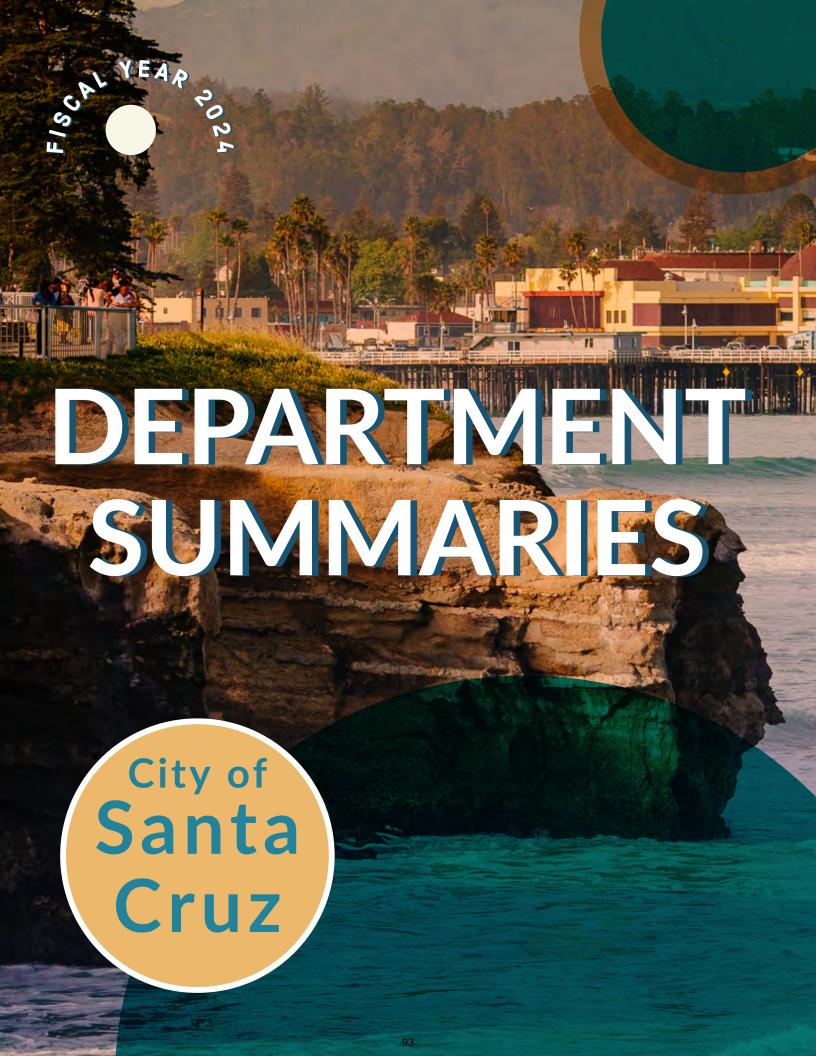
^{(4) 1.00} FTE IT Network and Systems Adminisrator is funded by the Water Department.

^{(5) 1.00} FTE Program Analyst I/II is funded by the Water Department.

^{(6) 8.00} FTE Police Officers unfunded

This page intentionally blank





This page intentionally blank





Atchinson, Barisone, and Condotti is one of the oldest continuously operating law firms in Santa Cruz County, and this factor contributes to their credibility among other local, legal professional and public agency sectors, as well as the law enforcement community. The firm's current attorneys provide general legal services at a base annual cost.

Services to the City's eleven departments include contractual drafting and review, personnel work, public utilities work, election law, labor law, construction law, real estate transaction work, the review of drafting of legislation, ordinances and resolutions, land use and environmental law.

The City Attorney likewise advises the City Council pursuant to the general legal services provision of the contract. Additional special services may be requested at present contractual rates depending upon the level of service requested. Other budget amounts included in this department include other professional legal services that may be required to be provided outside of the firm as well as contractual expense reimbursement and retirement contributions.

Budget Summary - City Attorney

		Fiscal Year*		Fiscal Year 2023	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	CTER:					_
Personnel Services		-	22,123	22,123	-	22,123
Services, Supplies, and Othe Charges	er	1,841,674	1,549,331	1,551,321	1,551,321	1,591,987
Total Expenditures		1,841,674	1,571,454	1,573,444	1,551,321	1,614,110
EXPENDITURES BY ACTIVI	TY:					
City Attorney	1220	1,841,674	1,571,454	1,573,444	1,551,321	1,614,110
Subtotal General Fund		1,841,674	1,571,454	1,573,444	1,551,321	1,614,110
Total Expenditures		1,841,674	1,571,454	1,573,444	1,551,321	1,614,110
RESOURCES BY FUND:						
General Fund	101	119,989	124,551	124,551	124,551	1,559,891
Total Resources		119,989	124,551	124,551	124,551	1,559,891
Net General Fund Cost	=	(1,721,685)	(1,446,903)	(1,448,893)	(1,426,770)	(54,219)



City Council

The City Council is comprised of six councilmembers and a mayor. They are the legislative and policy-making body of the City government. The council determines the City budget, appoints, and removes certain officials, and generally establishes the strategic plan and policies for our City. Beginning with November 2022 elections, the City began transitioning to six districts and there will be councilmembers who reside in and are elected to represent their respective district. Additionally, voters directly elected a mayor for a four-year term.

The term of office for a councilmember is four years and a councilmember may serve a maximum of two consecutive terms. The mayor presides at all council meetings and is recognized as the head of the City government for all ceremonial purposes.

Budget Summary - City Council

		Fiscal Year*		Fiscal Year 2023	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	CTER:					
Personnel Services		357,789	370,642	370,642	330,182	380,623
Services, Supplies, and Otho Charges	er	103,403	117,906	123,294	121,058	172,267
Total Expenditures		461,192	488,548	493,936	451,240	552,890
EXPENDITURES BY ACTIV	ITY:					
City Council	1110	461,192	488,548	493,936	451,240	552,890
Subtotal General Fund		461,192	488,548	493,936	451,240	552,890
Total Expenditures		461,192	488,548	493,936	451,240	552,890
RESOURCES BY FUND:						
General Fund	101	226,728	222,369	222,369	222,369	-
Total Resources		226,728	222,369	222,369	222,369	-
Net General Fund Cost		(236,498)	(266,179)	(271,567)	(228,871)	(552,890)



The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads, and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager and his/her staff also handle special projects and Council assignments which do not fall within the jurisdiction of any other City department. The City Manager's Office (CMO) encompasses the City Clerk's division, Climate Action Program, independent police auditor function, homelessness response, and communications. The CMO also staffs various boards, commissions, and committees, including the Commission for the Prevention of Violence Against Women, Community Programs Committee, and Public Safety Committee.

Core Services

- Oversee all City departments and coordinate interdepartmental efforts.
- Administer all CMO contracts, memorandums of understanding, and joint powers authority agreements (JPAs).
- Represent the City on various external boards, commissions, and JPAs.
- Coordinate Council strategic planning efforts.
- Provide administrative support for Councilmembers.
- Lead citywide research and projects and implement Council priorities.
- Improve communication functions to cultivate a more engaged, informed and involved community and employee base through City-Wide Communications Team.
- Host citywide employee meetings, media briefings, and community forums.
- Prepare City Manager monthly message to the community, weekly updates, and other citywide communications.
- Fulfill City Clerk role in County and local elections.
- Develop and post all Council agenda packets, including report development, proclamations, resolutions, and ordinances.
- Process public records requests, including coordinating, gathering, and consolidating all departmental information for the requestor.
- Manage the records management system and provide training to City

- departments on records management and retention.
- Secure grants to support citywide programs such as climate action and sustainability.
- Further the City's community wellbeing through equity, public health, and sustainability.
- Develop new strategies, plans and projects to enhance sustainability and resiliency while keeping Santa Cruz vibrant and livable.
- Administer various community programs, including Downtown Streets Team, Collective of Results and Evidence-based funding program, and Community Programs Set-Aside grants.
- Oversee the Independent Police Auditor.
- Coordinate the City's legislative program to analyze and plan annual legislative priorities to support the well-being of the City and its residents, and to oppose proposed actions that are in opposition to the City's priorities.
- Support the Commission for the Prevention of Violence Against Women, Community Programs Committee, Public Safety Committee, and other ad hoc Council committees as needed.
- Coordinate City response efforts and interagency and nonprofit coordination related to managing the impacts and improving the conditions for the growing number of individuals experiencing homelessness in Santa Cruz.

Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Developed new City five-year strategic plan	Χ	Х	Χ	Χ	Х	Χ	Х
Launched citywide service-based review program to improve and prioritize targeted City services	Х	Х	X	X	Х	Х	Х
Began citywide West Cliff response to strategically integrate across departmental plans and address storm damage	Х			X	X	X	X
Developed new Council Policy for district engagement.				X	X		
Completion and adoption of the Climate Action Plan 2030	Х				Х		Х
Delivery of the Building Electrification Roadmap	Х				Х		Х
Pursued pending funding for the Climate Adaptation and Local Hazard Mitigation Plan Updates	Х				Х	Х	Х
Designed Coastal Change Monitoring Network and pursued funding for full deployment	X				Х	Х	X
Completed a calendar year 2023 citywide Grant Strategy Roadmap			Χ			Χ	
Completed "Santa Cruz Like Me" study of representation in local government					X		
Implemented Children's Fund Oversight Committee and hosted City's first State of Youth Summit					Х		
Awarded \$40,000 from Carbon Fund for carbon reducing projects	Χ				X		X
Co-hosted International Sea Level Rise Workshop		Х			Х		
Established the Monterey Bay Regional Climate Project Working Group			Х		X	Х	Х
Managed two citizen ballot initiatives				X			

FY 2024 Budget

FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Issued request for proposal and selected state lobbyist partner for long-term homelessness response legislative changes, funding, and coalition building	X	X	X	х	X	X	
Opened the City Overlook emergency shelter program (135 capacity)		X		X	X		
Operated the 1220 River St. Transitional Community Camp (30 capacity)		Х		X	X		
Provided shelter to over 400 individuals		Х		X	X		
Supported the rehousing of an anticipated 40-50 formerly unhoused individuals		Х		Х	X		
Operated the City's oversized vehicle Safe Parking programs		Х		X	X		
Expanded City's homelessness response operational capacity via field services, outreach, and support		Х		X	X		
Planned, developed, and executed the San Lorenzo Park Restoration Project, including the closure of the Benchlands encampments				X	X		
Coordinated and oversaw emergency evacuation of low-laying areas along San Lorenzo prior to the 2023 storms				X	X		
Opened an evacuation center and subsequent Severe Weather Shelters		X	Χ	X	X		
Co-facilitated the County/City 2x2 Committee on Homelessness		Х	Χ	X	X		
Purchased property on Coral Street to expand homelessness services	X			X	X		
Began navigation center visioning with community and other City departments	Х			Х	Х		Х
Applied for state and federal grants to support homelessness response			Х	Х	Х	Х	
Conducted a feasibility analysis for a city-wide crisis intervention program	X	Х		X	X		

FY 2024 Budget

						Г	2024 Duu
FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Conducted first district election for two districts and Mayor				X			
Successfully recruited and appointed for Advisory Body vacancies				X			
Transitioned Advisory Bodies back to in-person meetings, per new law				X			



FY 2024 Budget

						Г	2024 Bud
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Report progress on City five-year strategic plan	Х	Х	Χ	X	X	Х	X
Execute selected service-based review projects	Х	Х	X	Х	Х	X	Х
Deliver integrated West Cliff roadmap	X			Х	X	Х	X
and continue to execute projects from it Complete the Climate Adaptation and	X				X		Х
Local Hazard Mitigation Plan Updates Deliver existing building electrification	^						X
policy and program based on City Council direction	X				X		X
Complete Climate Action Plan 2030 implementation workplan	Х				X		Χ
Deploy coastal change monitoring network and associated communications tools	X				X		
Implement 2023 City-wide Grant Strategy Roadmap			Χ			Χ	
Implement recommendations from "Santa Cruz Like Me" study of representation in local government					X		
Successfully execute second election for remaining districts and in new election format				X			
Complete universal onboarding layout for commissioners				Х			
Continue emergency response protocols for Clerk functions to effectively facilitate Council meetings and business in the event of an emergency				X			
Monitor and update the City's 3-year Homelessness Response Action Plan as needed to achieve goals and objectives		X		X	Х		
Develop state lobbying plan for homelessness response	X	X	Χ	X	X	X	

				1		ГҮ	2024 Bud
FY 2024 Goals (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Maintain the City Overlook emergency shelter program (135 capacity)	_	X		Х	X		
Continue operation of the 1220 River St. Transitional Community Camp (30 capacity) and improve housing outcomes		Х		х	х		
Support the rehousing of 75 unhoused individuals served by City programs		Х		Х	Х		
Continue operation of the City's Oversized Vehicle Safe Parking programs and increase operating capacity		Х		X	Х		
Create a Severe Weather Shelter policy and program on a regional basis		Х		Х	Х		
Improve budget planning and financial analysis for citywide homelessness response		х	Х	X	х		
Complete visioning for navigation center (Coral St.)	Х			X	Х		Х
Successfully apply for and obtain state and federal grants to support homelessness response			Х	Х	Х	Х	
Complete feasibility analysis for creation of city-wide mobile crisis intervention program	X	X		X	X		
Improve services to support the unhoused community by obtaining grants to fund case worker positions		X		X	X	X	
Work with county partners to create additional temporary shelter capacity		Х	Χ	X	X		
Continue to collaborate with other departments to reduce encampments and mitigate impacts	X	Х		X	Х		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of regular and special Council meetings	Core Services	28	31	34	32	30
Number of public records requests	Core Services	229	232	314	270	300
Percent of Statement of Economic Interests processed by stated deadlines	Core Services	N/A*	97%	98%	98%	98%
Number of citywide employee communications meetings	Equity, Health & Well-Being	N/A*	5	4	4	4

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Residents that are satisfied or very satisfied with the quality of life in Santa Cruz**	Equity, Health & Well-Being	N/A	19% (excellent) 45% (good) 26% (fair)	N/A	65%	70%
Residents that are satisfied or very satisfied with the quality of City services**	Core Services	N/A	49	N/A	55%	60%
Residents likely to recommend living in Santa Cruz to someone who asks**	Equity, Health & Well-Being	N/A	60%	N/A	60%	70%
Residents likely to remain in Santa Cruz for the next five years**	Equity, Health & Well-Being	N/A	67%	N/A	65%	70%

^{*} New measure, data not yet available

 $[\]ensuremath{^{**}}$ Data available every other year only and based on community surveys

Budget Summary - City Manager

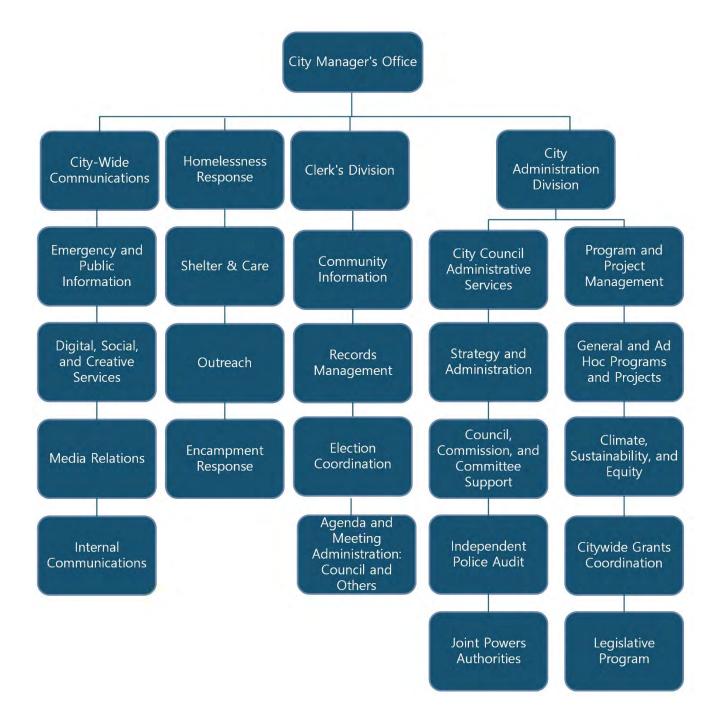
		Fiscal Year*		3	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARAC	CTER:					
Personnel Services		2,265,550	3,145,056	3,276,656	3,003,059	4,101,493
Services, Supplies, and Othe Charges	r	3,541,869	5,947,238	6,773,069	4,481,096	4,492,924
Capital Outlay		746,476	5,051,716	6,723,198	3,289,303	6,011,575
Total Expenditures		6,553,895	14,144,010	16,772,923	10,773,458	14,605,992
EXPENDITURES BY ACTIVIT	ГҮ:					
City Manager	1210	1,963,609	2,276,081	2,487,279	2,154,312	2,492,517
CP AW	1211	40,371	38,869	46,869	23,100	40,202
Police Auditor	1212	38,800	50,000	75,592	75,592	50,000
City Clerk	1214	854,909	1,049,747	1,298,856	1,016,751	931,208
Climate Action Plan	1217	350,608	190,372	304,581	205,559	351,175
Communications Team	1218	-	-	-	-	869,382
City Membership, Dues and Fees	1910	139,538	160,275	160,275	159,275	170,275
Animal Control	2401	561,011	635,381	635,381	635,381	673,409
Animal Services - Other	2402	3,600	3,600	3,600	3,600	3,600
Community Programs	6102	976,241	1,080,000	1,170,000	1,170,000	1,080,000
Community Programs & Services	6103	775,036	555,334	642,267	684,489	564,854
Homelessness Response	6105	850,171	8,104,351	9,948,223	4,645,399	7,379,370
Subtotal General Fund		6,553,895	14,144,010	16,772,923	10,773,458	14,605,992
Total Expenditures		6,553,895	14,144,010	16,772,923	10,773,458	14,605,992
RESOURCES BY FUND:						
General Fund	101	1,279,481	954,671	1,045,371	954,671	4,023,981
State Homelessness Response Program	293	14,000,000	-	-	-	-
Total Resources		15,279,481	954,671	1,045,371	954,671	4,023,981
Net General Fund Cost	-	(5,298,807)	(13,189,339)	(15,727,552)	(9,818,787)	(10,582,011)
		FY 2022			FY 2023	FY 202
AL AUTHORIZED PERSONN	NEL:	17.00			18.00	22.0

Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	Revised*	Revised*	Revised*	Adopted	Change
Administrative Assistant I/II	2.50	2.50	1.00	1.00	-
Administrative Assistant III	-	-	1.00	1.00	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	1.00	-	-	-	-
City Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Climate Action and Sustainability Mgr	1.00	1.00	1.00	1.00	-
Communications Manager	1.00	1.00	1.00	1.00	-
Community Relations Specialist	-	0.50	0.50	3.50**	3.00**
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	-
Deputy City Manager	-	1.00	1.00	1.00	-
Executive Asst. to the City Manager	1.00	1.00	1.00	1.00	-
Homeless Response Manager	1.00	1.00	1.00	1.00	-
Homelessness Response Specialist I/II	-	2.00	2.50	2.50	-
Homelessness Response Coordinator	-	1.00	1.00	1.00	-
Management Analyst	-	-	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	2.00	1.00
Records Coordinator	1.00	1.00	1.00	1.00	
Total	13.50	17.00	18.00	22.00	4.00

^{*}Revised salary authorizations are adopted staffing, plus any mid-year adjustments
** 3.00 FTE Community Relations Specialists who formerly reported to Police, Public Works, and Water will be reassigned to now report to the City Manager's Office

Organization Chart



This page intentionally blank





The Economic Development and Housing Department promotes economic vitality and growth citywide through four interconnected divisions: Business Services; Housing and Community Development; Infrastructure and Property Development and Management; and Arts and Culture Development.

The department develops programs that expand tax revenue and lead the City in economic recovery following natural disasters and economic downturns along with its mission to increase and support viable, sustainable, and innovative economic and housing activities throughout the City.

In collaboration with other City departments, the department advocates for the City of Santa Cruz among the community and the rest of the world, letting people know that Santa Cruz is a profitable and economically healthy city in which to live, work, play, and run a business.

The department strives to: provide high-quality service by promptly responding to inquiries and providing as much information as possible; find and implement solutions in order to get projects started, remove roadblocks, keep projects moving forward, and advance economic growth; influence project outcomes that aim to create equity and inclusivity in the community; and maintain a friendly, open-door office with an understanding, supportive human touch and collaborative atmosphere.

Core Services

- The Business Services Division is responsible for business retention and expansion (BRE) efforts. This division grows the local economy by offering tailored permitting assistance, financial assistance programs, business planning, and promotions.
- Provide support to commercial districts through outreach and programming and promotes a vibrant local economy through storytelling and social media to highlight local businesses, and major projects.
- Manage the citywide graffiti abatement program, including an active volunteer corps and maintenance of the graffiti database used by local law enforcement.
- The Infrastructure & Property Development Division manages a diverse array of City-owned properties and community assets and provides real estate services across City departments.
- Real estate services include acquisition, disposition, negotiation and contracting, as well as development of real property.
- Support and grow tenant businesses, while also ensuring a strong return on investment for City-owned properties.
- The Housing and Community Development Division works with both non-profit and for-profit housing developers to create and preserve affordable housing in the Santa Cruz community and provide assistance for community programs that benefit City residents.

- Provide financial and technical assistance to project and construction management as well as affordable housing programs to address the City's housing crisis.
- Administer the City's Inclusionary Program, funded through the federal Investment Partnerships Program (HOME) and Community Development Block Grant (CDBG) Programs as well as Affordable Housing Trust Fund Programs. Monitor approximately 1,510 restricted units.
- Track housing issues, pursue new resources, and work to develop effective programs, such as the City's nationally recognized Accessory Dwelling Unit (ADU) Program.
- The Arts & Culture Division operates ongoing programs including sculpTOUR, Graphic Traffic Signal Boxes, the Mural Matching Grant program, Percent for Art Program, and the City Arts Recovery Design (CARD) Pilot Grant Program in consultation and with support of with the City Arts Commission.
- Sponsor community groups and initiatives to activate public places with initiatives that promote equity, inclusivity, and environmental justice.
- Nurture partnerships with local organizations that support a vibrant arts culture and expansion of the creative economy in Santa Cruz by developing artists marketing skills and opportunities.

Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Developed Permanent Parklet Program Ordinance and began implementation		X		Х	Х	Х	<u> </u>
Launched "The Santa Cruzer" Beach to Downtown Electric Shuttle program to provide zero-emission transportation and improve the connection between the beach and downtown		х		x	х	X	
Completed renovation of Del Mar retail space and leased it as part of "Downtown Pops!"	Х	X	X	Х		Х	
Expanded Midtown Fridays, a weekly summer block party in city-owned midtown parking lot, and made permanent improvements to the lot to support future events	X	Х		X	Х		
Administered and coordinated state LHTF grants of \$10M, AHSC funding of \$29.6M, and IIG funding of \$20.9M and submitted applications for additional IIG and AHSC funding for the Downtown Library Affordable Housing Project				X		X	X
Completed Annual Action Plan resulting in more than \$1M of new CDBG and HOME funding for community benefit programs and projects					X		
Achieved Prohousing designation to improve ability to access grant funding					Х		
City Arts Commission recommended sponsorship of three initiatives to activate public places and promote the creative economy		Х		X	Х		
CARD Pilot Grant Program received 20 grant applications, approved funding for 15, completed three, and executed nine sponsorship agreements		X		X	Х	X	
Secured entitlements for the Downtown Library Mixed Use Project, creating up to 125 units of affordable housing, and a 35,000 sq ft library with sustainable features	X	X	X	X	X	X	X

	1					Y 2024	Budget
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Complete transition to Permanent Parklet Program and develop policy changes for sidewalk and private property outdoor dining	Х	X		X	X		-
Continue implementation of "Downtown Pops!" vacant storefront activation program placing four additional tenants		Х	X	Х	Х		
Continue implementation of "The Santa Cruzer" Beach to Downtown Shuttle program		Х	Х	Х	Х		
Effectively manage HUD CDBG and HOME Programs to maximize community benefits				X	Х		
Complete construction on the Pacific Station South affordable housing project and break ground on the Pacific Station North affordable housing project, totaling almost 200 units of 100% affordable housing in downtown	X	X		X	X		X
Develop new affordable housing project opportunities and continue to secure new state, local, and other funding sources for affordable housing preservation and creation	X			X	Х	Х	X
CARD Pilot Grant Program will execute four sponsorship agreements and complete nine projects		X		X	Х		
Operationalize the Coastal Rail Trail Master Right-of-Way Agreement and install two artworks	Х			X	Х		X
Readopt the Wharf Master Plan and certify the Environmental Impact Report	Х	X	Х	X	X		
Secure grant funds for Wharf Master Plan Projects	X	X	Х	Х		Х	
Continue revitalization of Downtown with downtown alley, paseo, and other improvements	X	X		X		Х	
Complete construction drawings for the Downtown Library Mixed Use Project in order to secure building permits and finalize project financing	X	Х	Х	X	X	Х	Х

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Businesses contacted for assistance and retention	Core Services	374	377	405	418	500
Rental revenues, including café extensions	Core Services	\$1.9M	1.9M	\$2.2M	\$2.2M	\$2.5M
Number of affordable housing units monitored	Core Services	1,352	1,351	1,367	1,510	1,510
Number of affordable housing units developed	Equity, Health & Well-Being	79	67	136	70	125
Number of businesses receiving assistance to start or grow	Core Services	N/A*	93	127	200	250

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Percent of federally funded community grant (CDBG) contracts executed and ready to fund	Equity, Health & Well-Being	N/A*	93%	95%	90%	95%
Percent change in downtown retail commercial vacancies	DT & Other Business Sectors	N/A*	+1.5%	+3%	7%	-1%
Percent change in new business licenses	DT & Other Business Sectors	-14%	-43%	9%	16%	10%

^{*} New measure, data not available

Budget Summary - Economic Development and Housing

		Fiscal Year*	Fiscal Year			
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARAC	CTER:					
Personnel Services		1,773,023	1,968,289	1,968,289	2,010,270	1,947,710
Services, Supplies, and Other	•	2,531,842	4,107,601	8,125,156	6,892,617	19,132,497
Charges						
Capital Outlay		1,350,982		43,064	43,064	30,000
Total Expenditures		5,655,846	6,075,890	10,136,509	8,945,950	21,110,207
EXPENDITURES BY ACTIVIT	ГΥ:					
Community	1502	_	_	7,139	_	_
Promotion-Downtown						
Business Promotion						
Community Promotion-Arts	1503	70,875	70,875	70,875	70,875	70,875
Council-SC County Economic	F 4O1	2 125 422	2 275 207	2 (00 254	2 (42 575	2 221 721
Development-Project	5401	2,125,423	2,375,297	2,600,354	2,642,575	3,231,731
Admin						
Economic	5590	544,444	468,000	999,379	828,935	468,000
Development-Project		,	,	•	,	,
Admin						
Property Management	5591	242,900	161,000	409,402	304,745	191,000
City Arts	5592	135,157	70,000	344,857	344,857	70,000
Homelessness Response	6105			150,000	150,000	
Subtotal General Fund		3,118,799	3,145,172	4,582,007	4,341,987	4,031,606
Cafe Extensions & iosks	1504	20,000	15,000	15,000	20,000	10,000
Cafe Extensions & iosks	1505	55,739	30,827	32,522	8,194	16,000
Cooperative Retail	1506	223,853	220,000	220,000	220,000	220,000
Management Economic	5590	73,637	1 0 4 5 0 0 0	1 174 500	1 174 700	1 100 000
Development-Project	5590	13,031	1,045,000	1,174,509	1,174,709	1,100,000
Admin						
Subtotal Other General Fu	ınds	373,228	1,310,827	1,442,031	1,422,903	1,346,000
Housing & Community	5201	1,668,930	818,995	3,172,073	2,356,161	15,200,118
Development		, ,	,	, ,	, ,	, ,
CDBG Programs	5204	121,317	123,513	123,513	123,513	123,745
CDBG Programs	5205	4,070	30,000	30,000	91,900	11,900
HOME Program	5207	23,275	53,983	53,983	53,983	59,994
Administration		25.42.4	400000	100.000		
CDBG-C	5209	35,404	100,000	100,000	-	-
Public Improvements-Other		18,325	50,000	146,439	126,439	60,000
Rental Assistance Programs		16,305	11,000	11,000	-	11,000
Low & Moderate Housing	5650	94,845	67,247	110,311	53,064	67,276
Production						

Budget Summary - Economic Development and Housing

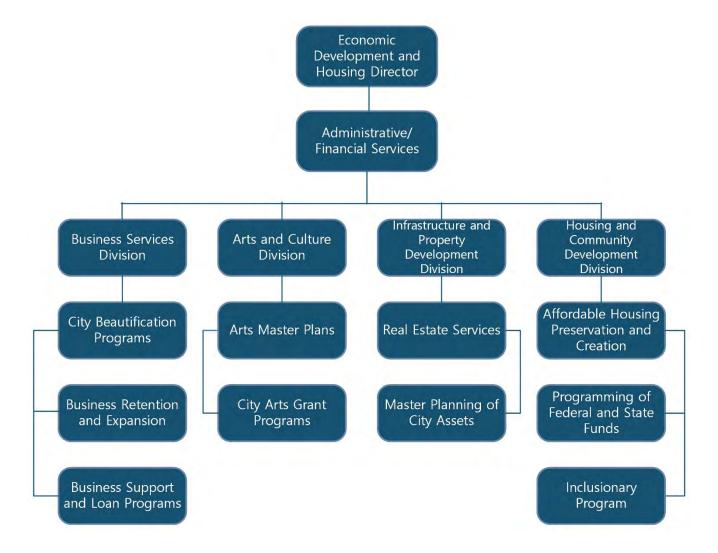
		Fiscal Year*	cal Year* Fiscal Year 2023			Fiscal Year
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
Homelessness Response	6105	-	215,153	215,153	190,000	-
CDBG Programs	6203	150,000	125,000	125,000	150,000	160,000
Red Cross Social Services Programs	6204	31,348	25,000	25,000	36,000	38,568
Subtotal Other Funds		2,163,819	1,619,891	4,112,471	3,181,060	15,732,601
Total Expenditures		5,655,846	6,075,890	10,136,509	8,945,950	21,110,207
RESOURCES BY FUND:						
General Fund	101	18,026	156,607	441,311	253,004	61,300
Co-op Retail Management	122	218,222	220,000	220,000	224,000	220,000
iosk Maintenance	123	2,703	8,000	8,000	1,500	40,200
Economic Development Trust	136	177,141	-	37,458	40,000	-
HOME Investment Partnership	253	250,202	3,288,337	3,388,337	-	1,116,390
Community Development Block Grant	261	1,482,569	677,566	1,273,658	4,568,895	707,493
Affordable Housing Trust Fund	279	321,686	5,555,995	10,820,739	15,388,340	587,837
SA (H) LMIH-Merged 2-1-12	281	368,351	130,182	135,783	204,000	126,000
Total Resources		2,838,900	10,036,687	16,325,285	20,679,739	2,859,220
Net General Fund Cost	=	(3,123,275)	(2,988,565)	(4,140,696)	(4,088,983)	(3,970,306)
		FY 2022			FY 2023	FY 2024
OTAL AUTHORIZED PERSON	NEL:	14.50			15.50	15.50

Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	$Revised^*$	Revised*	Revised*	Adopted	Change
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Business Liaison	1.00	1.00	1.00	1.00	-
Development Manager	3.00	5.00	5.00	5.00	-
Economic Development Coordinator I/II	0.50	0.50	0.50	0.50	-
Economic Development and Housing Director	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing and Community Dev Mgr.	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	-
Total	13.50	14.50	15.50	15.50	-

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments

Organization Chart



This page intentionally blank





Finance provides key services to the City Council, the City Manager, all departments, and the public. The department manages the City's financial operations in accordance with industry standards and established fiscal policies. Prudent fiscal stewardship, customer service, compliance, strategic planning, transparency, and effective financial reporting are key elements of its mission.

The Finance Department is organized into six functional areas: Accounting and Financial Reporting; Budgeting and Contractual Bargaining Support; Accounts Payable and Payroll; Revenue, Treasury, and Tax Compliance Auditing; Risk and Safety Management; and Purchasing. Each division provides essential customer service and support to the City Council, the City Manager, all departments and the residents of Santa Cruz.

Core Services

- Acts as an advisor to the City Council, City Manager, and departments in the areas of financial planning and fiscal analysis. Provides leadership in the development and implementation of sound financial policies for the City.
- Develops and maintains the City's longrange financial forecast.
- Prepares the Annual Financial Report in accordance with Generally Accepted Accounting Principles and pronouncements of the Governmental Accounting Standards Board.
- Prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds, and capital assets.
- Invests the City's idle cash in accordance with the council-approved Investment Policy to ensure that there is sufficient cash available to meet operating needs while maintaining safety, liquidity, and competitive returns on the investment portfolio.
- Assists City departments with the procurement of goods and services at competitive prices and in compliance with federal and state laws and City ordinances.
- Processes all payments for goods and services timely and accurately.
- Issues payroll checks and benefits payments bi-weekly and files all the required Federal and State payroll tax withholding reports.
- Manages the administration of the City's self-insurance program, property

- insurance program, and develops and administers insurance specifications for City contracts.
- Prepares salary and benefit estimates for negotiations with the City's bargaining units.
- Oversees the City's safety program.
- Collects and records all City revenues including property tax, sales tax, various service fees, utility users' taxes, business licenses, franchise fees transient occupancy taxes, and cannabis business taxes. Oversees updates to the citywide Master Fee Schedule.
- Develops the annual Operating and Capital Improvement Budget and Capital Investment Program on behalf of the City Manager. Projects revenues and expenditures; coordinates the preparation and publication of the budget document; and makes the annual budget available through its transparency tool, OpenGov.
- Develops and manages the Cost Allocation Plan and Internal Service Funds allocations.
- Manages the City's and Successor Agency's outstanding bonds by ensuring timely payments, performance of arbitrage calculations, and filing of required continual disclosure reports.
- Manages all claims against the City and represents the City in small claims court.
- Audits business owners and operators for compliance with City tax ordinances (i.e., transient occupancy tax, cannabis business tax, admission tax).

Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Initiated development of citywide long- range financial plan and fiscal outlook model			Х	X		Х	
Reached department Climate Action Plan milestones			Х	Х	Х		Х
Implemented voter-approved increases to the transient occupancy tax rates for both commercial and residential short-term rental properties			Х	Х		Х	
Continued reinvestment of pooled cash into higher yielding government agency bonds			X	X		Х	
Supported the council Budget and Revenue Ad Hoc Committee and City Manager's Office in researching multiple tax measures for voter consideration			Х	X		X	
Improved vendor payment cycle by implementing a weekly check run			Χ	X			
Accelerated audits of short-term vacation rentals			X	X		Χ	
Completed RFP for citywide financial auditing services			Х	Х			
Implemented GASB 87 for proper recognition of lease assets and lease liabilities			X	Х			
Updated the City's Cost Allocation Plan			Χ	Χ		Х	
Earned the Governmental Finance Officers' Association (GFOA) Award of Financial Reporting Achievement (AFRA)			X				
Earned the Distinguished Budget Presentation Award from the GFOA			Х	X			
Participated in EOC activation and led the Finance and Procurement units	X		X	X		X	
Updated the City's competitive solicitation templates to encourage open competition for City contracts				X			

						ГІД	J24 Buage
FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Created a solicitation file framework to drive standardization among citywide department procurement files				X			
Created an updated electronic credit card manual to provide guidance on credit card policies and procedures and usage and encourage compliance				X			
Implemented a new cost allocation formula for the City's self-insured liability program				X		Х	
Improved the Capital Investment Program financial reporting by creating project fact sheets and operational budget impact analysis			Х	X			



						- FY	2024 Bud
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Complete long-range financial plan and begin implementation of adopted plan			Х	X		X	
Facilitate selection and preparation of a new accounting software ERP solution				X			
Continue achieving Climate Action Plan goals and milestones			X	X	X		X
Continue reviewing and revising finance policies and training guides			X	X			
Support comprehensive study of citywide fees and identify opportunities to achieve fuller cost recovery			Х	Х		Х	
Collaborate on implementation of Land Management ERP			Х	Х		Χ	
Implement GASB 91 to provide a single method of reporting conduit debt obligations, GASB 94 to improve reporting on public-private and public-public partnerships and arrangements, and GASB 96 for proper recognition of subscription-based IT arrangements as liabilities			Х	Х			
Support the migration to new timekeeping software			Χ	Х			
Facilitate document management of FEMA records and reimbursement	X		Χ	X		Χ	
Upgrade fraud protection and ACH protocols			Χ	X			X
Develop and implement internal procurement training series to educate on best practices and integrate into new-employee orientation				Х			
Develop a cooperative procurement strategy				X			
Review and update safety programs			X		X		
Reduce citywide safety accidents and incidents			X		X		
Implement Phase II of creating equity in budgeting				X	X		

FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Implement an e-procurement solution to ensure institutional resiliency, efficiency in the solicitation process, and up-to-date contract terms, and to provide organized vendor communication, document management, and support for department staff			Х	X		·	
Develop a budget monitoring policy			Χ	X			



Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of vendor invoices processed	Core Services	36,018	31,956	34,051	34,008	33,338
Number of purchase orders issued	Core Services	1,392	1,413	1,419	1,350	1,350
Number of Journal Entries	Core Services	43,401	40,938	37,890	48,427	43,158
Number of liability claims processed	Core Services	75	72	43	70	70
Number of Transient Occupancy tax audits completed	Pursuit of All Funding Sources	27	42	26	35	30

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Payroll federal and state withholding reports filed on time	Core Services	Yes	Yes	Yes	Yes	Yes
Certificate of Achievement for Excellence in Financial Reporting received for Annual Financial Report	Core Services	Yes	Yes	Yes	Yes	Yes
Distinguished Budget Presentation Award received	Core Services	Yes	Yes	Yes	Yes	Yes
Percent of tort claims resolved in 180 days	Core Services	93%	97%	97%	98%	98%

Budget Summary - Finance

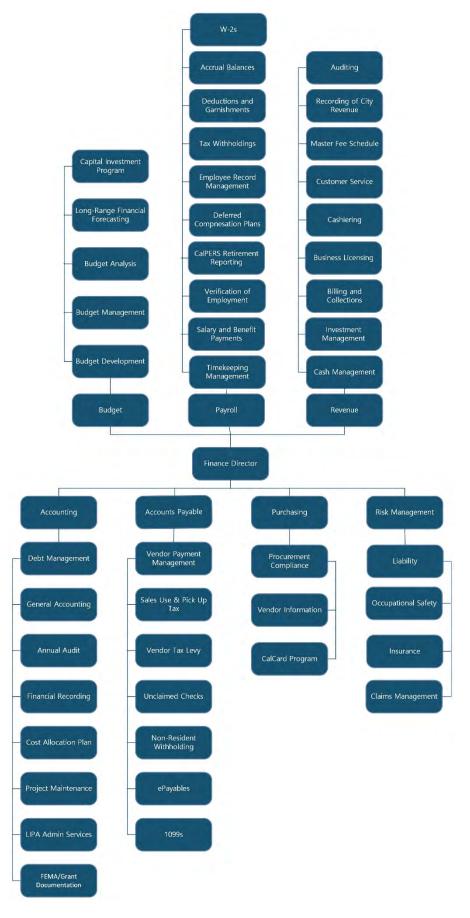
		Fiscal Year*					
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Fiscal Year 2024 Adopted	
EXPENDITURES BY CHAR	ACTER:						
Personnel Services		3,293,264	4,295,645	4,295,645	3,670,562	3,979,878	
Services, Supplies, and Oth Charges	ier	7,154,261	7,084,722	10,831,408	6,913,772	8,419,322	
Capital Outlay		35,248	-	503,016	271,000	-	
Total Expenditures		10,482,772	11,380,367	15,630,069	10,855,334	12,399,200	
EXPENDITURES BY ACTIV	/ITY:						
Finance	1241	3,618,534	4,554,002	5,191,375	4,386,218	4,391,501	
Subtotal General Fund		3,618,534	4,554,002	5,191,375	4,386,218	4,391,501	
Finance	1241			60,000			
Subtotal Other General	Funds	-	-	60,000	-	-	
Liability Insurance	7821	6,864,238	6,826,365	10,378,694	6,469,116	8,007,699	
Subtotal Other Funds		6,864,238	6,826,365	10,378,694	6,469,116	8,007,699	
Total Expenditures		10,482,772	11,380,367	15,630,069	10,855,334	12,399,200	
RESOURCES BY FUND:							
General Fund	101	1,281,771	1,329,953	1,329,953	1,329,953	3,981,846	
Liability Insurance	842	4,554,285	4,554,285	4,554,285	4,554,285	8,088,253	
Total Resources		5,836,056	5,884,238	5,884,238	5,884,238	12,070,099	
Net General Fund Cost	=	(2,370,948)	(3,224,049)	(3,861,422)	(3,056,265)	(409,655)	
		FY 2022			FY 2023	FY 2024	
TAL AUTHORIZED PERSON	INEL:	29.00			29.00	31.00	

Staffing

Positions	2020-21 Revised*	2021-22 Revised*	2022-23 Revised*	2023-24 Adopted	FY 2024 Change
Accountant I/II	4.00	4.00	4.00	4.00	-
Accounting Assistant II	4.00	4.00	4.00	4.00	-
Accounting Svcs Supervisor	1.00	1.00	1.00	1.00	-
Accounting Technician	3.00	2.00	2.00	4.00	2.00
Administrative Assistant III	2.00	2.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	2.00	1.00
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	3.00	3.00	2.00	(1.00)
Management Analyst	-	-	-	1.00	1.00
Payroll Technician	2.00	2.00	2.00	2.00	-
Principal Management Analyst	3.00	3.00	1.00	1.00	-
Purchasing Assistant	1.00	-	-	-	-
Purchasing Manager	-	1.00	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Safety Officer	-	-	1.00	1.00	-
Senior Accountant	1.00	1.00	2.00	1.00	-
Senior Payments Technician	1.00	1.00	1.00	-	(1.00)
	30.00	29.00	29.00	31.00	2.00

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments

Organization Chart





The Santa Cruz Fire Department includes four fire stations, one lifeguard headquarters, one administrative building, and an emergency operations center. Frontline apparatus includes four Type 1 engines, one Type 3 engine and one ladder truck. Staffing includes more than 60 full-time equivalent personnel, including firefighter/paramedics, fire engineers, fire captains, battalion chiefs, division chiefs, fire prevention staff, training, and administrative staff. Additionally, the department employs about 70 seasonal lifeguards, as well as six temporary workers that service fire hydrants and conduct life safety inspections throughout the City.

Core Services

- The Operations Division provides 24/7 response to all 911 requests within the City, UCSC Campus and Paradise Park. In addition, it responds to mutual aid requests on the North Coast and other areas within the county and state.
- The Prevention Division provides plan review, permits, safety inspections, construction inspections, vegetation management, fire investigations, and public education.
- The Office of Emergency Services provides 24/7 support to the City Emergency Operations Center in the

- event of disasters and emergencies, assists in the management of the budget, acts as the department's Climate Action Coordinator and its Public Information Officer, and manages Fire Department grants.
- The Marine Division provides yearround service with on-call lifeguards during the off-season and daily lifeguard services from Memorial Day weekend to the weekend of Labor Day.
- The Administration staff provides support for the services provided by the Fire Department.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Successfully oversaw the management of COVID-19 purchases and cost recovery for new PPE, test kits and cleaning supplies. Oversaw the Action Planning process for citywide COVID-19 response operations	X		X		X		
Conducted Cal OES and FEMA Disaster Cost Recovery Operations for the 2017 Storms, CZU Fire, COVID-19, and 2023 Storms Event	X		X	X		X	
Conducted G611 Certified EOC training in Finance, Management, Operations, Logistics, and Planning				Х	X		
Managed EOC activation for 2023 Storms	Χ	Х	Χ	Χ	Х	Χ	
Created updated specifications and order apparatus for, and outfitted, a fire engine				Х			
Purchased and installed a station alerting/paging system at four fire stations	X				X		
Provided leadership, training, and development of Capitola, standing up their Lifeguard Services			X	X	X		
Successfully hired, trained, and developed six new firefighters, provided training instructors for the 18-week regional fire academy, trained personnel and prepared them for succession planning, and hired and trained 24 new lifeguards				Х	X		
Conducted countywide Fire Engine Company block training on ventilation, search and rescue, live fire, wildland, and hazmat operations	X	Х	X	X	X		

				1		FY	2024 Bud
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Closeout 2018 FEMA Storm Disaster Recovery Incidents 4301, 4305 and 4308, CZU Fire Cost Recovery, continue to manage COVID FEMA cost recovery, and apply for FEMA reimbursement for 2023 Storms Event in coordination with the City's West Cliff Management Team	Х	Х	X	X	X	X	
Implement corrective action plan review items identified from the 2023 Storms Event	X	X	X	X	X	X	
Coordinate Emergency Operation Center training for all EOC staff, per position matrix	Х		X	Х	X	Х	
Manage Fire Prevention and Operations Cal Fire, California Coastal Conservancy, California Fire Foundation, and AFG grants	X		X	X	X	X	
Establish a backup Emergency Operations Center with appropriate technology, supplies, and services.	Х		Х	Х	X	X	
Conduct a Standards of Coverage study to align written policies and procedures on the distribution and concentration of fixed and mobile resources with current and forecasted call volume	X	X	X	X	X	X	
Increase availability of mental health service counseling for all personnel for post-traumatic stress-related incidents, cancer-screening services, and enhance employee wellness, awareness, and services			Х	X	Х		
Develop a plan for lines of succession for anticipated staffing attrition			X	X	X		
Add 1.0 FTE Marine Safety Officer to provide fulltime supervision			X	Х	X		
Complete Capitola Lifeguard Contract and provide for transition training			X	X	X	X	

FY 2024 Goals (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Conduct all state-mandated Fire Inspections	X			X	Х	Х	
Complete 20 Acres of Wildland Urban Interface Vegetation Management grant funded projects	Х		X		X	X	Х
Implement 5-year City Wildfire Resiliency Plan	X		X		X	X	X



Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of fire investigations conducted	Equity, Health & Well Being, Sustainability	150	100	49	100	100
Number of construction project plan check reviews conducted	Equity, Health & Well Being, Sustainability	427	855	904	800	800
Number of construction project inspections	Equity, Health & Well Being, Sustainability	347	313	256	400	400
Number of life safety consultations provided	Equity, Health & Well Being, Sustainability	174	662	335	700	700
Number of lifeguard contacts with the public	Equity, Health & Well Being, Sustainability	141,000	200,000	200,000	146,087	200,000
Funds from providing lifeguard services to the City of Capitola	Fiscal Sustainability	N/A*	\$91,119	\$110,119	\$110,119	\$15,000
Number of 911 calls for service	Equity, Health & Well Being, Sustainability	7,748	8,000	9,611	9,000	9,500

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Percent of state- mandated fire inspections conducted within the required timeframe	DT and other Business Sections	N/A*	N/A*	65%	100%	100%
Percent of fire investigations conducted within the required timeframe	DT and other Business Sections	100%	100%	100%	100%	100%
Respond to all 911 calls for service within 8 minutes	Equity, Health & Well Being, Sustainability	N/A*	N/A*	89%	90%	90%

^{*} New measure, data not available

Budget Summary - Fire

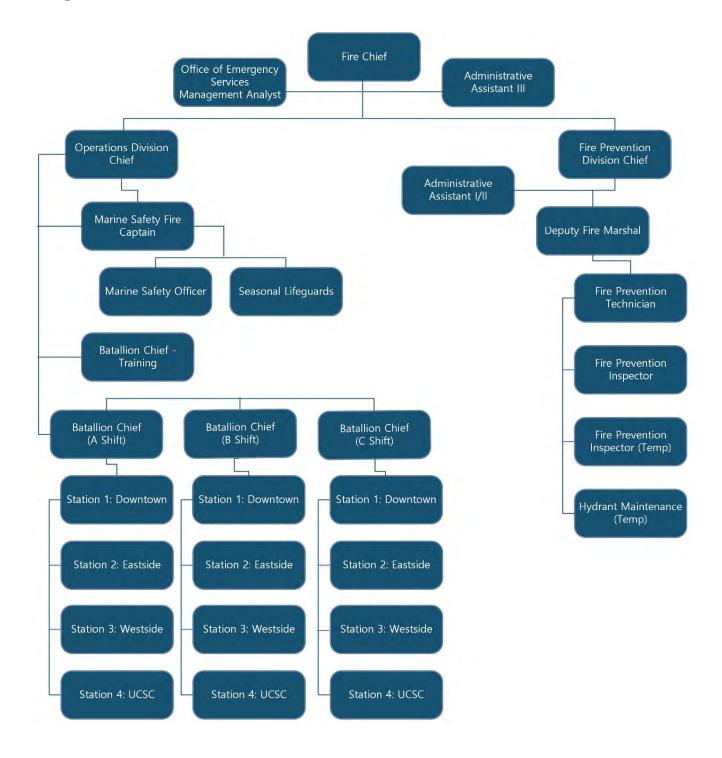
		Fiscal Year*		Fiscal Year		
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	ACTER:					
Personnel Services		19,744,090	19,429,238	19,464,238	20,887,798	21,966,203
Services, Supplies, and Oth	er	2,205,274	2,163,433	2,573,744	2,548,101	3,829,240
Charges						
Capital Outlay		49,637		93,837	92,567	
Total Expenditures		21,999,000	21,592,671	22,131,819	23,528,466	25,795,443
EXPENDITURES BY ACTIV	ITY:					
Fire Administration	2201	895,212	912,359	912,359	1,103,884	2,834,136
Fire/EMS Operations	2202	18,473,805	18,049,209	18,144,641	19,710,930	20,016,677
Fire Prevention	2203	1,123,680	740,194	1,183,911	1,296,215	1,017,693
Office of Emergency Services (OES)	2205	206,153	217,382	217,382	221,382	217,382
Fire Strike Team	2206	312,325	750,000	750,000	300,000	750,000
Subtotal General Fund		21,011,175	20,669,144	21,208,292	22,632,411	24,835,888
Marine Rescue Program	2204	987,163	923,527	923,527	896,055	959,555
Subtotal Other General I	Funds	987,163	923,527	923,527	896,055	959,555
Total Expenditures		21,998,338	21,592,671	22,131,819	23,528,466	25,795,443
RESOURCES BY FUND :						
General Fund	101	4,410,296	4,237,501	4,800,153	4,025,157	4,569,061
Municipal Wharf	104	95,094	134,119	134,119	110,119	-
Public Safety Impact Fee - Fire Fund	217	16,314	200,000	200,000	20,000	80,000
Total Resources		4,521,703	4,571,620	5,134,272	4,155,276	4,649,061
Net General Fund Cost	_ 	(16,813,173)	(16,431,643)	(16,408,140)	(18,607,254)	(20,266,827
		FY 2022			FY 2023	FY 20
AL AUTHORIZED PERSON	INEL:	69.00			69.00	70.0

Staffing

Positions	2020-21 Revised*	2021-22 Revised*	2022-23 Revised*	2023-24 Adopted	FY 2024 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	-
Firefighter**	22.00	24.00	24.00	24.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	2.00	1.00
Total	67.00	69.00	69.00	70.00	1.00

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments **3.00 FTE Firefighters unfunded

Organization Chart



This page intentionally blank





The mission of the Human Resources Department is to be a resource, trusted advisor, and cultivator of an inspiring and fulfilling work environment that attracts and engages a talented workforce. The department's core values include communication, continuous improvement, integrity, collaboration, humor, and fun.

The purpose of the Human Resources Department is to provide a variety of support and assistance to employees and departments to achieve their goals and objectives. The department accomplishes this by providing a range of services, including recruitment, professional development training, compensation and classification administration, labor relations, employee relations, and benefits and workers' compensation administration.

Core Services

- The Compensation and Classification division administers the salary and job descriptions for the City.
- The Recruitment division recruits, selects, and on-boards employees who have a passion for public service.
- The Employee and Labor Relations division provides guidance to managers and employees to enhance performance, create a positive work environment, and effectively problemsolve complaints and grievances. In addition, the division facilitates labor contract negotiations.
- Employee and Labor Relations oversees the Equal Employment Opportunity Commission.

- The and Training Organizational Development division identifies and implements training and employee development opportunities to support emplovee skill enhancement. innovation. leadership. and Additionally, the division oversees and manages the Employee Engagement program.
- The Benefits division administers the health care program, pension, employee assistance program and other various employee benefits offered by the City.
- The Workers' Compensation division manages the citywide program, supporting workplace safety and actively working to reduce injuries and employee claims.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Re-instituted Equal Opportunity Employee Committee meetings				Х	X		
Updated Employee Training resources to include broader scope of all offered training resources for staff				Х	Х		
Successfully recruited and filled the Chief People Officer position				Х			
Successfully recruited and filled Public Works Director position			Х	Х			
Successfully recruited and filled Communications Manager position				X	X		
Completed process reviews for major service areas within department			Χ	X	X		
Completed a process, policy, and data assessment of major services			Χ	X	Х		
Completed department communication strategy in partnership with the City Manager's Office							
Implemented the Remote Work Policy				Χ			
Completed MOU negotiations with six bargaining units				Х			
Transitioned several HR services from email transactions to tracking system that improved efficiency, data collection, and reporting at no cost				X	Х		
Instituted online feedback mechanisms for several major HR services, including training feedback, training, ideas, and recognition profiles				X			

FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Complete a service delivery strategic plan to align resources with demand, including human resources, technology and culture, mission, and values	Х		X	Х	X		
Collectively redefine Employee Engagement Survey/Program				Χ	Х		
Continue implementation of the Succession Development Program by restarting coaching and mentoring, leadership development programs, and creating succession plans for departments				Х	Х		
Institute an annual review of personnel policies and continue to update policies as needed				X	Х		
Collectively redefine the training program			Х	X	Х		
Continue to review and assess HR processes to improve customer experience, efficiency, data, and reporting	Х		Х	х	х		
Assess and modify department workload indicators and performance metrics				X	X		
Strategically implement improvement strategies based on process reviews and staff and stakeholder input			X	X	Х		
Continue to develop and assess communication channels for employee feedback regarding HR programs, policies, and services				X			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of PAF's successfully processed without errors	Core Services	1,613	1,678	1,550	1,550	1,550
Number of employees who attended required training	Core Services	721	429	564	585	585
Amount of workers compensation claims filed	Core Services	106	89	96	89	80
Total number of days off resulting from a workers compensation claim	Core Services	1,814	2,366	2,130	1,900	1,900
Number of applicants for City jobs	Core Services	3,983	2,184	2,400	2,400	2,400
Average number of days from closing a recruitment to referring list to the department	Core Services	N/A*	N/A*	N/A*	15	15

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
95% of employee training classes rated "very good" or better by attendees	Core Services	N/A	100%	95%	90%	100%
Percent of workforce that attend all City-required training	Core Services	85%	100%	N/A	95%	100%
Percent change in number of days off due to a workers compensation claim	Core Services	-16%	23%	-10%	-20%	-20%
Increase the number of diverse applicants-to- employees by 5%	Core Services	N/A*	N/A*	N/A*	5%	N/A*

^{*}New measure, data not available

Budget Summary - Human Resources

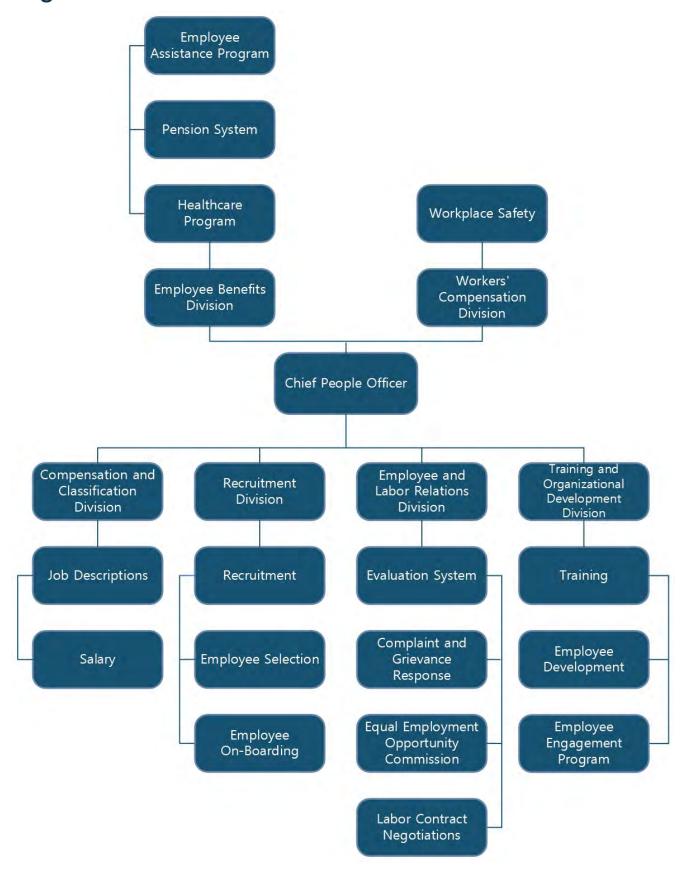
		Fiscal Year*		Fiscal Year 202	3	Fiscal Year
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	CTER:					
Personnel Services		2,136,572	1,830,336	1,830,336	2,175,162	1,934,733
Services, Supplies, and Othe Charges	er	24,349,420	25,431,442	25,493,442	2,018,734	24,240,758
Total Expenditures		26,485,992	27,261,778	27,323,778	4,193,896	26,175,491
EXPENDITURES BY ACTIVI	ITY:					
Human Resources	1230	1,692,097	1,665,797	1,697,797	1,811,134	1,771,190
olunteer Program	1231	47,500	48,900	48,900	48,925	48,925
Subtotal General Fund		1,739,597	1,714,697	1,746,697	1,860,059	1,820,115
Unemployment Insurance Trust	1232	2,400	-	-	-	-
Workers Compensation Insurance	7820	5,373,020	5,066,113	5,096,113	1,289,479	5,145,089
Medical/Dental/ ision Insurance	7823	19,217,852	20,198,568	20,198,568	969,358	18,927,887
Unemployment Ins Trust	7824	153,122	282,400	282,400	75,000	282,400
Subtotal Other Funds		24,746,395	25,547,081	25,577,081	2,333,837	24,355,376
Total Expenditures		26,485,992	27,261,778	27,323,778	4,193,896	26,175,491
RESOURCES BY FUND:						
General Fund	101	687,190	713,303	713,303	713,303	1,503,696
Workers' Compensation Insurance	841	2,563,613	2,771,603	2,771,603	2,771,603	4,680,494
Group Health Insurance	843	18,034,634	19,922,384	19,922,384	20,174,384	19,480,535
Unemployment Insurance	844	746,878	655,000	655,000	655,000	655,000
Total Resources	_	22,032,315	24,062,290	24,062,290	24,314,290	26,319,725
Net General Fund Cost	=	(1,065,330)	(1,001,394)	(1,033,394)	(1,146,756)	(316,419)
		FY 2022			FY 2023	FY 202
AL AUTHORIZED PERSON	NEL:	11.00			11.00	12.0

Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	$Revised^*$	Revised*	Revised*	Adopted	Change
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	5.00	1.00
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
Total	11.00	11.00	11.00	12.00	1.00

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments

Organization Chart



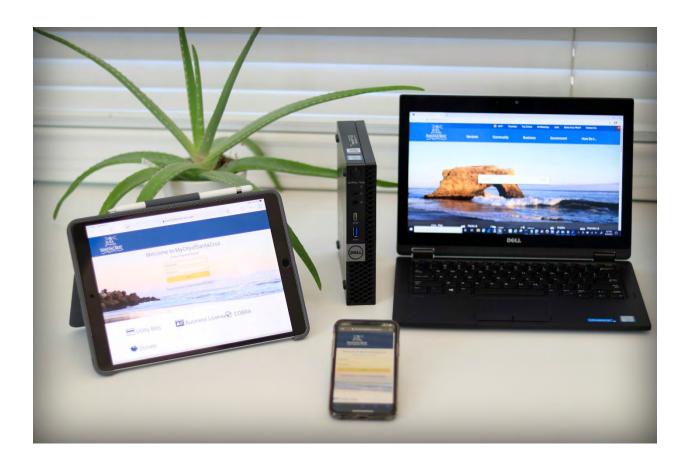


The Information Technology (IT) Department provides technology services to support City departments and the community through online platforms. The department's primary objective is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public.

Core Services

- Develop and sustain strategic partnerships with departments and employees to improve process through efficient and easy to use IT business systems
- Develop and support the technical architecture and infrastructure for IT operations citywide
- Install and maintain City personal computers, laptops, mobile devices, and VoIP phones
- Administer the City's data network
- Provide Help Desk support and administer internal City systems

- Perform project management for large, multi-year and small technology projects
- Develop and support the City's Geographic Information System
- Implement and operate the City's security access and control systems
- Support various public information channels and portals including the City's website, agenda management portal, and payment platforms



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Completed the Citywide Microsoft Office 365 (M365) implementation to improve collaboration and communication	X			X	X		
Continued to modernize and make the camera systems and physical access/door controls sustainable	X			X			
Implemented additional cybersecurity monitoring and detection tools and partnered with an industry leading Managed Security Service Partner (MSSP) to assist with threat detection and risk mitigation	Х		Х	X			
Implemented a new Computerized Maintenance Management System (CMMS) for asset management in the Water Department and Public Works Department	Х		X	X			
Completed a Request for Proposal (RFP) to replace the City's legacy land management software system	X		X	X			
Replaced 130 City computers as part of the annual personal computer (PC) replacement program							
Replaced Critical Network Infrastructure within the City's multiple datacenters	X			Х			
Completed Payment Card Industry (PCI) Audit to evaluate the City's adherence to credit card best practices as set by the PCI Security Standards Council	Х			X			
Implemented remote work enhancements to provide improved secure access for employees working remotely	Х			X	Х		

FY 2024 Budget **DT & Other Business Sectors** Equity, Health & Well-Being, Sustainability Fiscal Sustainability New & Improved FY 2024 Goals funding sources Green Economy nfrastructure **Core Services** Continue the project to modernize and make sustainable the City's camera systems and physical access/door Χ Χ Χ controls. Remining sites to be completed include London Nelson, Civic Auditorium, and City Corp Yard Begin a project to upgrade and modernize the City's website to improve user experience, enhance Χ Χ Χ accessibility, strengthen brand identity, and increase online services Complete a project to create an Emergency Operations Center (EOC) Χ Χ Backup Site at the Santa Cruz Police Department's Community Room Complete a project to upgrade the City's Community Request for Service Portal (CRSP) to improve the quality Χ Χ Χ Χ and accuracy of service delivery and provide better data analytics for staff and the community Upgrade the City's workforce time management software to a more current and modern version to help meet the evolving needs of the City's workforce Complete an RFP for a new Enterprise Resource Planning (ERP) Software System to replace the City's current Χ Χ X Χ ERP, which will no longer be supported after March 2027 Begin project to implement a new Land Management Software System that Χ Χ was selected as part of a request for Χ proposal (RFP) process in fiscal year 2023

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Network Availability*	Infrastructure	99.91%	99.96%	99.96%	99.90%	99.99%
Critical Server Availability*	Infrastructure	98.50%	99.99%	99.97%	99.97%	99.99%
Website Availability*	Core Services	99.99%	99.99%	99.97%	99.92%	99.99%
Physical Servers Converted to Virtual Servers	Green Economy	75%	80%	85%	88%	90%
Personal Computers Replaced	Infrastructure	161	121	127	117	130

^{*} Scheduled down-time for maintenance is excluded

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Help Desk Tickets Completed	Core Services	5,950	5,900	5,691	5,700	5,700
Average Days to Close Help Desk Ticket	Core Services	2.8	2.75	3.3	3.7	3.7
Help Desk customer surveys that received and overall excellent response	Core Services	98%	99%	97%	98%	99%
Website Visitors	Core Services	2,614,009	2,800,000	2,195,400	2,100,000	2,300,000
Community Request for Service Portal (CRSP) Work Orders Submitted and Completed	Core Services	2,334	2,409	2,977	3,000	3,000

Budget Summary - Information Technology

		Fiscal Year*		3	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	CTER:					
Personnel Services		2,622,173	3,365,942	3,365,942	2,495,387	3,607,150
Services, Supplies, and Othe Charges	er	2,115,989	2,414,470	2,563,027	2,540,717	2,474,454
Capital Outlay		124,677	120,000	186,542	208,852	120,000
Total Expenditures		4,862,839	5,900,412	6,115,511	5,244,956	6,201,604
EXPENDITURES BY ACTIV	ITY:					
IT Operations	1251	4,862,839	5,900,412	6,115,511	5,244,956	6,201,604
Subtotal General Fund		4,862,839	5,900,412	6,115,511	5,244,956	6,201,604
Total Expenditures		4,862,839	5,900,412	6,115,511	5,244,956	6,201,604
RESOURCES BY FUND:						
General Fund	101	1,597,634	1,658,344	1,658,344	1,658,344	5,719,327
Total Resources		1,597,634	1,658,344	1,658,344	1,658,344	5,719,327
Net General Fund Cost	=	(3,296,951)	(4,242,068)	(4,457,167)	(3,586,612)	(482,277)
		FY 2022			FY 2023	FY 2024
OTAL AUTHORIZED PERSON	NEL:	21.00			23.00	23.00

Staffing

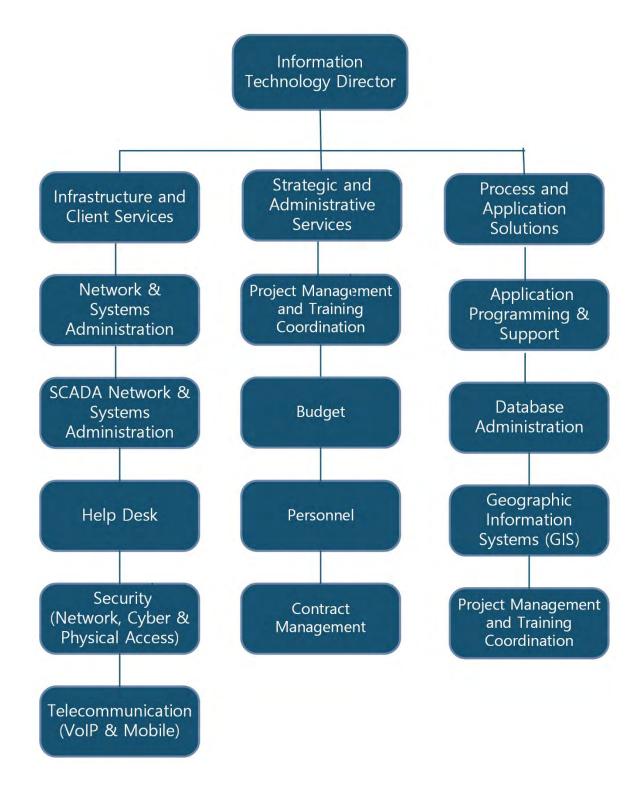
Positions	2020-21 Revised*	2021-22 Revised*	2022-23 Revised*	2023-24 Adopted	FY 2024 Change
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Asst. Director of Information Tech.	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	-
Business Systems Analyst III**	1.00	1.00	2.00	2.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Technology Sp. I/II	2.00	2.00	2.00	2.00	-
Information Technology Sp. III	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	2.00	2.00	2.00	-
Network and Systems Admin.	3.00	3.00	4.00	4.00	-
Programmer Analyst I/II ***	2.00	2.00	3.00	3.00	-
Project Manager/Training Coord.	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Admin.	2.00	2.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	
Total	21.00	21.00	23.00	23.00	-

 $^{{}^*\}mbox{Revised salary authorizations}$ are adopted staffing plus any mid-year adjustments

^{**}One Business Systems Analyst III is funded by the Water Department

^{***}One Program Analyst I/II is funded by the Water Department

Organization Chart





The Santa Cruz Public Library System (SCPL) transforms lives and strengthens communities through a network of ten neighborhood branches, the Live Oak Annex, a bookmobile, and an online digital library. Branch locations include Aptos, Boulder Creek, Branciforte, Capitola, downtown Santa Cruz, Felton, Garfield Park, La Selva Beach, Live Oak, the Live Oak Annex at the Simpkins Swim Center, and Scotts Valley. The downtown Santa Cruz branch maintains the genealogical and Santa Cruz local history collections. We transform the lives of individuals and the community through programs, services, and materials that support learning, digital inclusion, and community building.

Core Services

- Lifelong Learning: provide inclusive programs, services, and collections that nurture literacy and the love of learning.
- Digital Inclusion: ensure that all residents have access to the training, devices, and internet they need to participate fully in community life.
- Transformative Spaces: provide inclusive and inspirational spaces to

- support multipurpose learning zones, resiliency, and emergency response.
- Community Connections: connect residents to educational, economic, and health opportunities to strengthen relationships, promote civic engagement, and foster community well-being
- Organizational Capacity: develop highly skilled staff to ensure excellent customer service and fiscal sustainability.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Increased open hours from 240 to 422 across nine locations				X			
Received a \$12,000 grant from the Pacific Library Partnership and implemented NEOGOV Perform and Onboard modules			Х		Х		
Established quarterly meetings with the County to manage facilities and maintenance items	X			X			
Opened Live Oak, Scotts Valley, Branciforte and Garfield Park branch libraries and the Live Oak Annex	X			X			
Collaborated with the City of Santa Cruz to support the approval of the Downtown Library Affordable Housing Project		Х			X		
Forged partnerships with Dignity Health and Optimum Serve to bring health services to the San Lorenzo Valley					X		
Replaced EV charging stations at the Felton and Capitola branch libraries to improve services to patrons	X						Х
Provided space for a Federal Emergency Management Agency (FEMA) Disaster Recovery Center (DRC) at the Felton Library after the atmospheric river emergency	X				X		
Received a \$20,000 California State Library grant to purchase laptops for youth STEAM programming			X		X		
Received \$23,525 from the California State Library to conduct Summer Lunch at the Library programming					Х	Х	

FY 2024 Budget

FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Collaborate with the County Office of Education on early childhood literacy pilot				X	X		
Identify, analyze and implement best practice DEI methodologies for building a diverse and inclusive collection of materials, programming, and services					Х		
Identify funding sources for paid internships			Χ		Х		
Develop an onboarding program for new employees and volunteers that incorporate DEI					Х		
Complete groundbreaking for the new Downtown Santa Cruz Library and Affordable Housing project	Х	Х					
Develop a library sustainability plan			X			X	X
Collaborate with partners to provide programs and services which address community health outcomes					Х		
Establish a partnership with the County of Santa Cruz to provide a social worker in the downtown library		Х		Х	X		
Develop marketing campaigns and rebrand to raise community awareness of the library			Х	X			
Review administrative services provided by the City of Santa Cruz and present alternative options and cost analysis			X	X			
In collaboration with City of Santa Cruz, review the process for recruitment, hiring, onboarding and off boarding, and establish a plan for improved efficiency and effectiveness					X		
Establish leases with the City of Santa Cruz on the Garfield Park, Branciforte and downtown library branches	Х						

Performance Indicators

Performance Indicators	Focus Area
Enhanced communication with community partners around literacy and inclusion	Equity, Health & Well-Being, Sustainability
Percent increase of collection materials available in international languages	Equity, Health & Well-Being, Sustainability
Increase in reading levels among participants in the Early Childhood Literacy pilot	Equity, Health & Well-Being, Sustainability
Number of staff members completing DEI Training	Equity, Health & Well-Being, Sustainability
A deeper understanding of service ecosystems and gaps at the neighborhood level	Core Services
Obtain patron feedback on library spaces and use	Core Services
Survey the community to determine their perspective on the library support and nurturing of life-long learners	Core Services
Cardholders, circulation, visits, database use, computer use, program attendance	Core Services
Staff competence based on performance evaluation input, and feedback	Core Services



Budget Summary - Library (City)

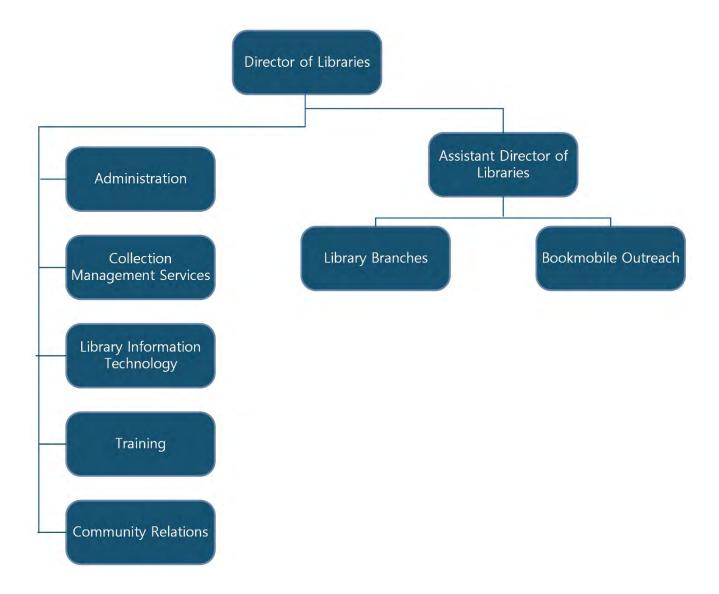
		Fiscal Year*		3	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHAR	ACTER:					
Services, Supplies, and Oth Charges	ier	1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Expenditures		1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
EXPENDITURES BY ACTIV	/ITY:					
Library System Services - City	3410	1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
Subtotal General Fund		1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Expenditures		1,814,751	1,814,751	1,814,751	1,814,751	1,814,751
RESOURCES BY FUND:						
General Fund	101	509,838	527,783	527,783	527,783	551,533
Total Resources		509,838	527,783	527,783	527,783	551,533
Net General Fund Cost	=	(1,304,913)	(1,286,968)	(1,286,968)	(1,286,968)	(1,263,218)
		FY 2022			FY 2023	FY 2024
TOTAL AUTHORIZED PERSON	INEL:	102.08			110.58	112.08

Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	Revised*	Revised*	Revised*	Adopted	Change
Accounting Assistant I	1.50	1.50	1.50	1.50	-
Administrative Assistant I/II	3.53	2.90	2.90	2.90	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant	1.80	2.80	2.80	2.80	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	-
Community Relations Specialist	-	-	1.00	1.00	-
Courier/Driver	1.00	-	-	-	-
Director of Libraries	1.00	1.00	1.00	1.00	-
Information Tech Manager	1.00	1.00	1.00	1.00	-
Information Tech Specialist I/II	1.00	1.00	1.00	1.00	-
Information Tech Specialist III	2.00	2.00	2.00	2.00	-
Librarian I/II	20.00	20.00	21.00	22.00	1.00
Librarian III	4.00	4.00	4.00	4.00	-
Library Assistant I	1.00	-	-	-	-
Library Assistant II	31.50	36.38	43.88	43.88	-
Library Assistant III	10.00	10.00	11.00	11.00	-
Library Assistant IV	2.00	2.00	2.00	2.00	-
Library Information Specialist	5.00	5.00	4.00	4.00	-
Library Specialist	2.00	2.00	1.00	2.00	1.00
Management Analyst	-	1.00	1.00	1.00	-
Network & Systems Admin	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	0.50	0.50	0.50	-	(.50)
	97.83	102.08	110.58	112.08	1.50

 $^{{}^*\!}Revised\ salary\ authorizations\ are\ adopted\ staffing\ plus\ any\ mid-year\ adjustments$

Organization Chart





Parks and recreation are vitally important to establishing and maintaining the quality of life in a community, ensuring the health of families and youth, and contributing to the economic and environmental well-being of a community and region.

The City's diverse portfolio of recreation programs along with a robust, worldclass system of parks, beaches, open spaces, and urban forest allow the department to contribute to the vitality and health of the community, provide numerous popular tourist destinations, attract new businesses, and serve as environmental stewards of a vast and stunning array of natural resources.

Core Services

- Ensure the proper maintenance and operation of over 1,700 acres of City parks, beaches, open space, and urban forest through: refuse/green waste removal; tree permitting and inspections; plant, turf, and small tree care; and maintenance of park amenities (bathrooms, ballfields, pool, disc golf, golf course, wharf, skate parks, playgrounds, courts, and pathways and trails, for example).
- Ensure the proper maintenance and operation of department facilities, totaling of 169,000 square feet.
- Through both minor and major capital improvement projects, create unique places that foster relationships with people and nature, and offer a civic presence.

- Provide opportunities for City residents and visitors to play, learn, and socialize via in-person and online programming for youth, teens, adults, and seniors.
- Deliver strategic support in the form of community partnership management, system planning, environmental compliance, large project management, policy and process compliance, budgetary planning, and new revenue development, as well as marketing and public information.
- Deliver administrative support in the form of public information request response, event/activity permitting, advisory body support, public education and service assistance, budget, and financial management services as well as personnel services and development.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Completed over 5 CIP projects, including renovation of the south half of Garfield Park, including installation of new playground, site furnishings, pathways, and landscaping (Prop 68 Per Capita Grant); Completed installation of floating boardwalk at Neary Lagoon (OGALS grant); and resurfacing of sports courts at University Terrace and Grant Park	X		Х	Х	Х	X	
Collaborated with Economic Development, Public Works, and Planning staff to finalize the Downtown Site Furnishing Standards	X	Х		X	Х		
With community input, completed conceptual design for San Lorenzo Park	X	X		X	X		
Brought renewed Wharf activity with the return of Woodies on the Wharf, repair and activation of the Commons stage and bocce court, and new Winter on the Wharf event	X	X	X		X		
Sent resolution for Master Plan on Aging to City Council, now in pending status	X	Х		Х	Х		
Removed gender-based rules in Adult Sports Co- Recreation leagues					Х	Х	
Launched new Junior Guard Headquarters in Depot Freight Building to expand program	X		Χ	X	Х		
Created drop-in Senior Bocce program at the Wharf		X			Х		
Created intergenerational Rock Painting Class as part of the Kindness Rock Garden Project				X	Х		
Restored the Teen Internship Program Create afternoon enrichment program with City				X	X		X
schools			Х	Х	X	Х	
Expanded Juneteenth celebration to include parade and expanded food vendors		X		X	X		
Returned the Community Center to prepandemic operating hours		Х	X	X	Х	Х	
Completed new administrative policy for Laurel Park, including the addition of performance fees	X	X	Х	X	X	Х	

FY 2024 Budget Equity, Health & Well-DT & Other Business Sectors Being, Sustainability Fiscal Sustainability × New & Improved funding sources Green Economy Infrastructure **Core Services** FY 2023 Accomplishments (continued) Created additional adult sports Collaborated with homelessness response team Χ Χ on encampment cleanup in parks, beaches, open Χ Χ spaces, and greenways Cleaned up debris on Main and Cowell beaches Χ Χ Χ Χ from historic winter storms With support from Public Works, new efficient water heaters were installed throughout parks Χ Χ Χ and recreation facilities Completed federally-funded study of Santa Cruz tar plant seed germination and out planting Χ methods in collaboration with consultants and **UC Santa Cruz** Secured over \$317,000 from the Department of Χ Toxic Substance Control to assist in the Χ Χ Χ Χ remediation of the Lower Meadow in Pogonip Installed new, energy efficient deli cases at the X Χ Civic Auditorium Collaborated with Planning to create objective Χ Χ standards to ensure the planting of street trees Χ Χ in development projects Received Carbon Fund Grants to purchase additional LED lights for the Civic Auditorium Χ Χ Χ Χ and electric landscaping tools for Neighborhood **Parks** Conducted formal trainings on de-escalation, blood-borne pathogens, and homeless camp Χ Χ cleanup; continued team- and season-specific topics safety talks Assisted with management and closure of Benchlands camp; made repairs and Χ Χ Χ improvements and collaborated with community to reopen upper San Lorenzo Park to public use Completed site-specific emergency Χ Χ preparedness plans Worked with City Clerk and City Manager's Office to launch the Children's Fund Oversight Χ Χ Χ Committee

FY 2024 Budget Equity, Health & Well-DT & Other Business Sectors Being, Sustainability Fiscal Sustainability New & Improved funding sources Green Economy Infrastructure **Core Services** FY 2023 Accomplishments (continued) Made safety improvements to the Administration building, including safety coatings for all first-floor windows, repaving of Χ Χ Χ building parking lot, and gate access allowing all building staff emergency egress through back parking lot Updated Civic Auditorium filtration system to Χ Χ meet current CDC standards Collaborated with homelessness response team and Santa Cruz County to set up emergency winter shelters at the Civic Auditorium and Χ Χ Depot Freight Building, providing 106 individuals with a place to sleep overnight for several days as well as providing food and supplies for at least an additional 100 individuals Secured over \$320,000 in Community Development Block Grant funding for ADA Χ Χ Χ Χ Χ Χ improvements to the Civic Auditorium Completed Surf School RFP Χ Χ Χ Χ Completed MOUs with Friends of Parks and Recreation (FOPAR) and Thrive by Three for Χ Χ Χ FY23 Children's Fund allocations Developed three strategic priorities with FOPAR Χ Χ Χ to focus support efforts Leveraged relationships with Santa Cruz City Schools and PTOs to expand recreation programming scholarship opportunities and Χ Χ Χ Χ reduced tuition for low-income, vulnerable youth Partnered with Booking Protect to offer optional Χ Χ Χ Χ Χ ticket insurance to Civic patrons Worked with partners to restore the full menu of Χ Χ Χ senior services that had been paused in response to COVID-19 pandemic With the onboarding of the Special Events Χ Coordinator, streamlined and strengthened Χ Χ Χ existing event permitting processes Completed the FY22 Annual report and FY2023-

2025 Strategic Plan

Χ

Χ

					FY 20	24 Budg	et
FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Completed 5-YR business plan for the Civic Auditorium to improve cost recovery of the venue by 45 percent	Х	X	X	Х	Х	X	
Updated youth sports organization fees			X				
Updated in-lieu fees for heritage trees and created a new in-lieu fee for Street Trees to support the development of the Santa Cruz urban forest	Х		Х	Х	Х	X	
Made inflationary adjustments to most Parks & Recreation fees			Х	X	X	Х	



FY 2024 Budget

FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Complete a system-wide assessment of aging facilities and deferred maintenance needs to better inform department CIP priorities and funding options (from Strategic Plan)	X		X			Х	
Complete San Lorenzo Park conceptual redesign process	Х			Х	X		
Research replacement of Civic Auditorium ceiling tiles	Х						
Upgrade, modernize outdoor stage in Laurel Park	Х			Х		Х	
Continue to activate Wharf with new events, activities		Х	Χ		Х	Х	
Complete a scholarship program for non- residents			Х	Х	Х	Х	
Increase programming and events for diverse and multi-cultural communities		Х	Х	Х	X	Х	Х
Refurbish displays at Surf Museum	X	X					
Launch Winter and Spring Break JG program				X	Х		
Audit, update LNCC web information for greater appeal, inclusivity and equity		Х		X	Х		
Create and implement Civic Ticket Access program		Х		Х	X		
Implement more accessible and user-friendly scholarship application process					Х		
Translate all high-use public forms to Spanish and ASL				Х	X		
Continue to develop intergenerational programs to combat isolation and loneliness				Х	X		
Promote County Master Plan on Ageing survey				Χ	Х		
Complete replacement of perimeter net and fence at Golf Course Driving Range	Х	Х			X		
Install physical security measures at Parks, facilities, and offices to reduce theft and vandalism and improve staff and program safety	X			Х	Х		
Secure 2-3 new grants to support open space stewardship, water conservation and facility safety, totaling at least \$500K	X		X	X	Х	X	

FY 2024 Budget

					FY.	2024 Bu	aget
FY 2024 Goals (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Collaborate with Public Works and Economic Development to implement the Downtown Site Furnishing Standards and renovate the medians on lower Pacific Avenue.	X	Х		X	X		
Improve tracking of staff training and develop annual training calendar according to specific position needs				X	X		
Continue de-escalation and general staff safety training					X		
Implement safety improvements at Civic Auditorium	Х	Х	Χ	X	X		
Complete Market Street Center ADA improvements	Х	X			X		
Finalize new MOUs with three key operating partners			Χ	X	X		Х
Complete a department Sponsorship program		X	Χ	X	X	Χ	Χ
Engage MAH on London Nelson historical memorial updates		X			X		
Increase engagement with the Youth Action Network							
Update approved street tree list to promote a diverse and resilient tree canopy	Х			X	X		
Collaborate with Public Works to install new solar panels and ballfield lighting at Harvey West Park and solar panels on the roof of the Civic Auditorium	X		X		X		X
Continue installation of LED lighting at Civic Auditorium	Х		Х				Х
CAPRA (Commission for Accreditation of Park and Recreation Agencies) accreditation roadmap developed and demonstrated progress being made			Х	Х	X	Х	
Engage in and support city-wide process improvement and planning efforts			X	X	X		
Create London Nelson Auditorium business plan			X			Х	
Develop onboarding toolkit for the department				X	X		

FY 2024 Budget DT & Other Business Sectors Equity, Health & Well-Being, Sustainability New & Improved funding Fiscal Sustainability FY 2024 Goals (continued) Green Economy Infrastructure **Core Services** sources Secure 2-3 new grants to support open space Χ Χ Χ Χ Χ stewardship, water conservation and facility safety, totaling at least \$500K Department strategic communication plan is driving quarterly communication outputs and Χ Χ outcomes in collaboration with City **Communications Manager** Χ Χ Χ Χ Χ Golf Course Operation Plan is updated Civic Business Plan is being implemented and Χ Χ Χ Χ Χ Χ venue achieves FY24 cost recovery target Ongoing Customer Satisfaction Surveys have led to two-three website and/or process Χ Χ improvements Sports Field costing analysis is informing fee Χ Χ Χ Χ updates and redesign planning RecTrac system improvements and trainings are enabling the department to better leverage Χ Χ Χ system data in decision making Increase program and facility accessibility, Χ attendance, and rentals by evaluating Χ community survey feedback



Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of participants in programs, classes & events	Equity, Health & Well-Being, Sustainability	95,819*	30,106	99,797	99,952	112,189
Number of facility, field, court & picnic areas reservations	Equity, Health & Well-Being, Sustainability	6,149	5,755	10,851	10,905	10,945
Tons of general refuse/green waste removed	Core Services, Infrastructure	283/111	337/84	331/88	330/115	350/115
Number of annual labor hours (maintenance of recreation facilities)/ 1,000 sq ft	Core Services, Infrastructure	N/A	99.54	99.54	99.54	99.54
Number of annual labor hours (maintenance of parks and open space)/per acre	Core Services, Infrastructure	N/A	60.15	68.57	67.37	69.77

^{*} Number impacted by 4th quarter COVID Shelter-In-Place Order and subsequent COVID restrictions

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
% canopy cover as defined in Street Tree Management Plan	Equity, Health & Well-Being, Sustainability	N/A	38.9	38.9	38.9	38.9
% of residents within a 10-minute walk to a park	Core Services, Infrastructure	N/A	96%	96%	96%	96%
Operating expenditures per acre of parkland	Core Service	\$8,317	\$7,825	\$9,168	\$9,805	\$10,466
% of operating expenditures recovered from non-tax revenues	Fiscal Sustainability, Pursuit of All Funding Sources	27%	33%	40%	36%	33%

Budget Summary - Parks and Recreation

		Fiscal Year*	Fiscal Year			
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARAC	CTER:					
Personnel Services		9,159,407	10,922,663	10,846,027	10,579,742	11,258,499
Services, Supplies, and Othe	r	6,623,142	5,905,119	7,259,687	6,498,021	9,354,395
Charges						
Capital Outlay		59,886	95,000	225,982	55,500	95,000
Debt Service		25,531	25,064	25,064	25,066	25,066
Total Expenditures		15,867,966	16,947,846	18,356,760	17,158,329	20,732,960
EXPENDITURES BY ACTIVIT	ГҮ:					
Parks and Recreation Administration	3101	1,818,693	2,011,909	2,400,942	2,024,365	4,735,881
Urban Forestry	3105	524,454	486,596	615,769	470,983	547,821
Neighborhood Parks	3106	2,069,201	2,057,825	2,087,512	2,120,628	2,231,403
Community & Regional Parks	3107	2,057,772	2,228,965	2,473,169	2,348,304	2,249,367
Parks Maintenance West	3110	262	-	-	-	-
Parks Maintenance Central	3111	15,447	-	36,850	2,800	-
Parks Maintenance East	3112	28	-	-	-	-
Arana Gulch Habitat Management	3114	85,916	87,168	88,768	59,924	96,459
Youth Summer Trail Crew	3115	22,286	30,346	30,346	23,760	32,225
Parks Open Space	3120	1,348,086	1,347,868	1,531,065	1,296,382	1,434,078
Delaveaga Golf Course	3131	2,307,460	2,238,339	2,295,037	2,140,282	2,275,753
Recreation Classes	3201	382,560	281,806	396,806	338,601	328,525
Special Events/Brochure	3202	115,840	141,243	141,243	135,669	115,044
Beach Flats Community Center	3204	8,767	13,713	13,713	9,748	11,590
Sports	3205	364,675	460,837	460,837	475,324	465,714
Youth Programs	3206	443,927	552,582	552,582	548,306	566,218
Teen Services	3207	265,546	364,453	370,453	364,429	377,895
Aquatics - Pool Programs	3208	147,584	151,818	152,302	152,413	163,716
Museum	3210	45,447	50,055	51,776	47,848	50,253
Louden Nelson Community Center	3212	837,028	939,531	985,725	976,724	980,666
Civic Auditorium	3213	786,791	834,896	864,596	878,491	929,217
Subtotal General Fund		13,647,767	14,279,950	15,549,491	14,414,980	17,591,825
Parks and Recreation Administration	3101	103,136	211,137	211,137	150,000	150,000
Street Trees	3151	10,845	15,000	15,000	15,000	15,000
Youth Programs	3206	4,443	-	-	11,500	11,500
Teen Services	3207	4,571	-	43,285	47,544	45,785
Municipal Wharf	3211	2,076,166	2,393,375	2,446,576	2,509,305	2,908,850

Budget Summary - Parks and Recreation

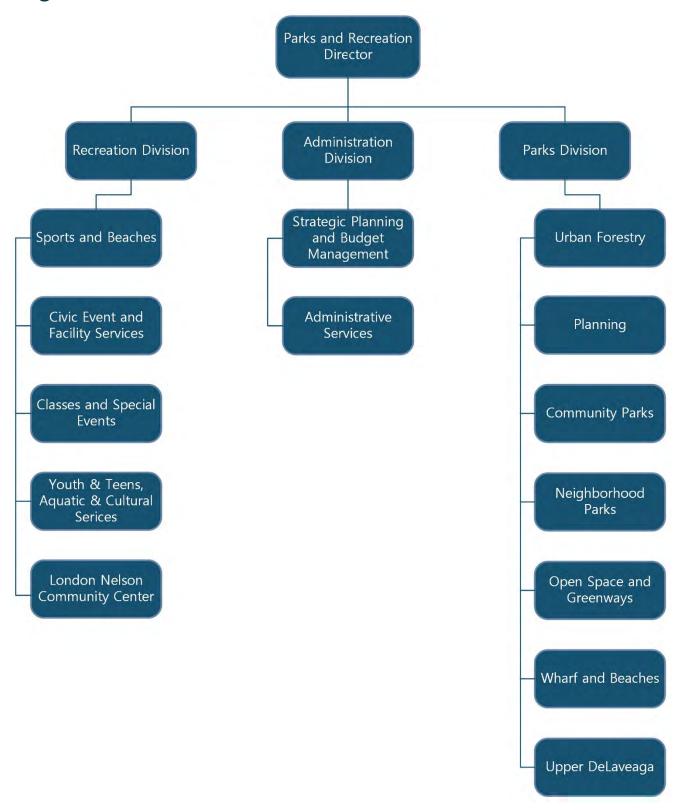
		Fiscal Year*	al Year* Fiscal Year 2023				
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Fiscal Year 2024 Adopted	
Civic Auditorium	3213	9,149	10,000	11,174	10,000	10,000	
Park & Recreation Trusts	3912	11,888	38,384	80,096			
Subtotal Other General I	Funds	2,220,198	2,667,896	2,807,269	2,743,349	3,141,135	
Total Expenditures		15,867,966	16,947,846	18,356,760	17,158,329	20,732,960	
RESOURCES BY FUND:							
General Fund	101	4,790,427	3,785,850	5,029,273	4,550,688	4,346,441	
Municipal Wharf	104	1,517,228	1,645,884	1,645,884	1,522,194	1,500,000	
Civic Equip	121	6,300	-	7,500	7,650	11,550	
Maintenance/Replacement							
Street Tree Fund	125	25,974	19,100	19,100	19,100	19,100	
	134	7,036	-	-	-	-	
Contributions and Donations - Parks & Recreation	162	10,639	12,350	16,870	-	12,350	
Total Resources		6,357,603	5,463,184	6,718,627	6,099,632	5,889,441	
Net General Fund Cost	=	(8,936,498)	(10,494,100)	(10,520,219)	(9,864,292)	(13,245,384)	
		FY 2022			FY 2023	FY 2024	
TAL AUTHORIZED PERSON	INEL:	82.50			84.00	86.50	

Staffing

Davitiana	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions Associated I	Revised*	Revised*	Revised*	Adopted	Change
Accounting Assistant I	1.00	1.00	4.00	4.00	-
Administrative Assistant I/II	3.00	3.00	4.00	4.00	-
Administrative Assistant III	-	-	0.50	0.50	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Box Office Representative	0.75	0.50	0.50	0.50	-
Building Maintenance Worker I/II	2.50	2.00	2.00	2.50	0.50
Construction Specialist	1.00	-	-	-	-
Custodian	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.00	2.00	2.50	-
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Parks Field Crew Leader	4.00	4.00	4.00	4.00	-
Parks Maintenance Worker	28.00	28.00	28.00	29.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Recreation Coordinator	5.00	6.00	6.00	7.00	1.00
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	-
Service Field Crew Leader	2.00	2.00	2.00	2.00	-
Special Events Coordinator	-	-	1.00	1.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
Total	83.75	82.50	84.00	86.50	2.50

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments

Organization Chart





The Planning and Community Development Department is organized by the following divisions: Advance Planning; Current Planning; Building & Safety, including Plan Review and Inspection Services; Code Compliance, including Rental Inspection Services; and Administration, including the department's records program.

The Planning Department's mission statement is to enhance quality of life, safety, and civic pride for our community by providing land use and development guidance through responsive, respectful, and efficient public service.

Core Service

- Provide long-range planning for the City's future development that promotes quality of life for a diverse, growing population and that protects the life, health, and safety of our community.
- Ensure community engagement in the land use decision-making process.
- Conduct plan review, issue permits for construction, and inspect new and remodeled structures for code compliance.
- Facilitate green building practices.

- Ensure safety of rental housing through inspections.
- Coordinate and develop the City's sustainability programs with other departments.
- Provide excellent service to customers for development issues as well as for the range of other departments' functions provided at the public counter.
- Respond to code compliance issues to address safety, quality of life, and civic pride in in the community.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Submitted first draft of the 6 th Cycle 2023- 2031 Housing Element to the state	Χ	X	Χ	Χ	X	Χ	X
Implemented and improved electronic permitting and plan review processes and expanded online payment options		Х		Х	X		Х
Approved ~800 residential units, 59 Assisted- Living units, and 15 Memory Care units, ~189 deed-restricted affordable units, 85 discretionary permits, 32 zoning clearances, and 19 short-term rentals		Х		X	X		
Updated the Accessory Dwelling Unit Legalization Program to continue compliance with state regulations				X			
Further refined the interdepartmental process for short-term rental applications				X			
Initiated Downtown Plan Expansion Project community outreach and hearings	X	X	Χ	X	X	Χ	X
Implemented the Sidewalk Vending Ordinance, inspection, citation, and impoundment process				X	X		
Developed zoning standards for multifamily and mixed residential through a robust equity-and inclusion-based outreach effort				X	X	X	
Updated the Zoning Ordinance to ensure internal consistency, streamlined permit processes, and compliance with state law				X	X		
Completed the Code Enforcement Officer Safety Policy to comply with state regulations				X	Χ		
Coordinated with other City departments to ensure that permits for City-led projects including affordable housing, public infrastructure, and public facilities are processed in accordance with funding timeframes		Х		X	Х		
Created new procedures and informational documents and implemented new state laws that affect permit processing requirements				X			

FY 2024 Budget							
FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Completed request for proposal process, selected vendor, and received contract approval for new land management system				X		X	



					F	Y 2024 B	udget
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Receive Housing Element Certification from state	Х	X	Χ	Х	Х	Χ	X
Conduct fee analysis for Building and other			Х	Х		Х	
department fees to assess cost recovery				, ,			
Begin implementation process for new Land Use Management System, leveraging efficiencies of digital and automation features			Χ	X	X		X
Expand online payment features for planning, building, and rental inspection services				Х	Х		Х
Finalize improvements to, and implement, policies, procedures, and training program for electronic plan intake, submittal, and review in Planning and Building and Safety Divisions				X	X		X
Complete Downtown Plan Expansion project	Х	X	Χ	X	Х	Χ	Χ
Apply to, and be awarded with, State of California Regional Early Action Planning (REAP) 2.0 grant funding to further housing production goals			Х	X		X	
Complete code amendments to facilitate housing production and streamline development procedures			Χ				
Continue to work with other departments to streamline permitting processes for new business and expansion of existing businesses		X	X	X			
Improve education and communication with the community by expanding Rental Inspections and Planning information on the Code Compliance webpage				X	X		
Continue to track visitor statistics at the public counter to determine if additional counter hours are needed to serve the public's needs				х			
Improve understanding of new/amended state laws and work with the City Attorney's Office and other City departments to refine procedures, amend the Municipal Code, and implement training, as necessary				x			

FY 2024 Budget

FY 2024 Goals

Continue to monitor permit application review processes to ensure consistency with the Permit Streamlining Act, CEQA, and state laws



Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of building permits issued Building & Safety Division	Core Services	1,545	1,483	1,735	1,650	1,700
Discretionary applications approved* Current Planning Division	Core Services	133	111	99	85	100
Closed code compliance cases in 60 days Code Compliance Division	Core Services	398	256	345	250	300
Phone calls and individuals served in person Administrative Division (calls & in-person), Building & Safety and Current Planning (in-person)	Core Services	14,581	9,391	11,070	11,500	12,000
Building, Code, and Rental Inspections Completed Code Compliance, Building & Safety Divisions	Core Services	7,638	10,659	3,468 Code Compliance 9,109 Building & Safety	2,420 Code Compliance 7,400 Building & Safety	2,900 Code Compliance 7,500 Building & Safety
Number of Planning Commission (PC) / City Council (CC) presentations by Advance Planning Division Advance Planning Division	Core Services	6 PC 21 CC	12 PC 20 CC	14 PC 15 CC	10 PC 20 CC	10 PC 15 CC

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Review building plans and provide responses within established timelines Building & Safety Division	Core Services	N/A**	93%	91%	92%	95%
Review building permits within the established timelines Current Planning Division	Core Services	69%	56%	75%	75%	80%
Approval of Zoning Administrator Public Hearings and Administrative-level permits within 3 months of submittal Current Planning Division	Core Services	67%	73%	60%	50%	60%
Closure of code compliance cases within 60 days Code Compliance Division	Core Services	47%	49%	60%	63%	65%

^{*}Revised reporting metric ** New measure, data not available

Budget Summary - Planning and Community Development

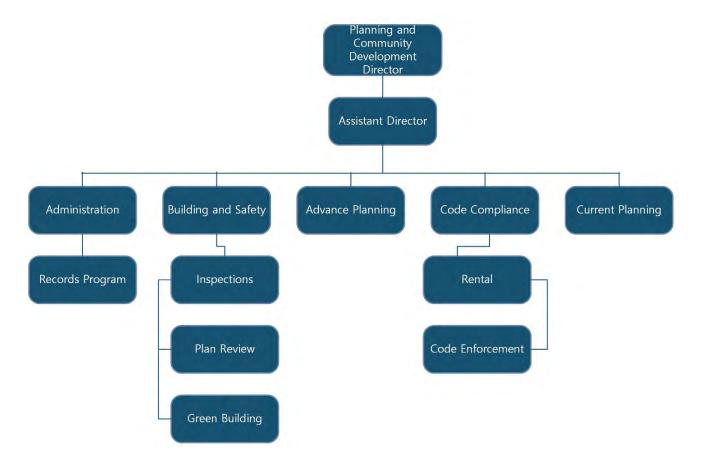
		Fiscal Year* Fiscal Year 2023				
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Fiscal Year 2024 Adopted
EXPENDITURES BY CHARA	CTER:					
Personnel Services		4,702,609	6,146,140	6,146,140	5,114,312	5,960,483
Services, Supplies, and Othe Charges	r	1,668,475	1,436,205	2,200,490	1,849,728	3,103,158
Capital Outlay		18,652	5,000	5,000	5,000	5,000
Total Expenditures		6,389,736	7,587,345	8,351,630	6,969,040	9,068,641
EXPENDITURES BY ACTIVIT	ГҮ:					
Planning Administration	1301	1,000,196	1,448,093	1,465,929	993,026	2,548,197
Current Planning	1302	1,432,209	1,500,757	1,533,866	1,528,483	1,497,587
Advance Planning	1303	1,071,376	983,864	1,376,581	1,263,191	1,108,406
Building & Safety	2301	1,784,948	2,020,283	2,135,785	1,657,284	1,784,735
Code Enforcement	2302	487,863	682,121	682,121	466,243	682,896
Rental Programs	2304	332,978	360,978	360,978	376,623	302,687
Sidewalk ending Program	2305	3,190	-	205,120	194,653	139,000
Subtotal General Fund		6,112,761	6,996,096	7,760,381	6,479,503	8,063,508
Building & Safety	2301	205,258	499,577	499,577	402,252	910,678
Code Enforcement	2302	68,692	84,672	84,672	87,285	87,455
SB 1186 Accessibility	2303	3,025	7,000	7,000	-	7,000
Programs				-		
Subtotal Other General Fu	unds	276,975	591,249	591,249	489,537	1,005,133
Total Expenditures		6,389,736	7,587,345	8,351,630	6,969,040	9,068,641
RESOURCES BY FUND :						
General Fund	101	4,029,068	4,034,854	4,521,976	4,029,862	3,647,984
Code Enforcement/Civil Penalties	103	88,320	13,000	13,000	2,000	13,000
Green Bldg Educational Resource Fund	108	151,680	515,000	515,000	515,000	200,000
CASp Certification and Training Fund	141	21,120	-	-	20,000	20,000
Housing In-lieu Program	150	28	-	-	-	-
Childcare Impact Fee Fund	218	19,496	125,000	125,000	16,000	16,000
Total Resources		4,309,713	4,687,854	5,174,976	4,582,862	3,896,984
Net General Fund Cost	=	(2,137,659)	(2,961,242)	(3,238,405)	(2,449,641)	(4,415,524)
		FY 2022			FY 2023	FY 202
AL AUTHORIZED PERSONN	NEL:	34.00			35.00	35.0

Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	Revised*	Revised*	Revised*	Adopted	Change
Administrative Assistant I/II	2.00	2.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	-
Asst Director of Planning and Comm Dev.	1.00	1.00	1.00	1.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	4.00	4.00	4.00	4.00	-
Code Compliance Supervisor	-	-	1.00	1.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev.	1.00	1.00	1.00	1.00	-
Green Building Environmental Sp.	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Planning and Community Dev. Tech	1.00	1.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	-
Senior Planner	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Total	34.00	34.00	35.00	35.00	

^{*}Revised salary authorizations are adopted staffing plus any mid-year adjustments

Organization Chart





The Santa Cruz Police Department (SCPD) provides protection and law enforcement services to the community. The Police Department's primary objective is to reduce crime as well as the perception of crime and fear through a commitment to community-oriented policing and problem solving.

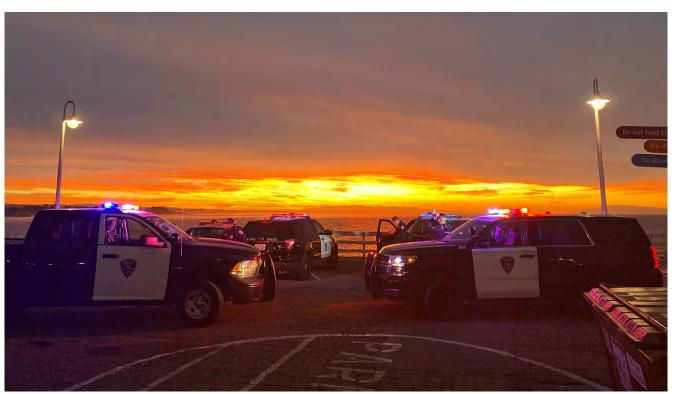
Police efforts include the prevention of crime; detection and apprehension of offenders; the safe and orderly movement of traffic through traffic law enforcement accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community priorities.

The department's mission states, "SCPD is committed to serving selflessly and compassionately through collaboration and innovation. We will relentlessly pursue criminals to protect lives and property. We chose transparency while striving for excellence."

Core Services

- Safeguard the community from crime through prevention, deterrence, and problem solving.
- Preserve life, property, and the public peace through the appropriate enforcement of laws and ordinances.
- Investigate violent crime, theft, and traffic collisions and assist in the prosecution of offenders in collaboration with the District Attorney.
- Provide traffic control at major events and proactively patrol traffic to enforce traffic laws.
- Work closely with Santa Cruz City Schools district and provide a School Resource Officer to serve the local middle and high schools.
- Manage the crossing guard program, which staffs critical intersections within the City to ensure the safety of children going to and from school.
- Conduct gang prevention, intervention, and investigation programs.

- Conduct proactive and reactive narcotic investigations.
- Provide public counter service, file criminal complaints, and manage evidence.
- Process, maintain, and distribute police reports and fire reports.
- Prepare statistical data required by law and respond to report requests and inquiries from citizens and other authorized entities.
- Maintain a Community Services Officer (CSO) program to expand community services by absorbing the lower-risk tasks previously assigned to police officers.
- Deploy volunteers who assist patrol and CSOs with duties such as parking enforcement, visitation of shut-ins, and foot patrols in downtown and the beaches.
- Work with community members to resolve quality-of-life problems.



Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Processed 778 Public Records Acts requests from members of the public				Х			
Hired 26 officers as a result of improved recruitment efforts				Х			
Increased community engagement and education efforts through National Night Out, Public Safety Teen Academy, and Citizens Academy					X		
Santa Cruz Police Department volunteers completed 4,342 hours of community engagement and interdepartmental enforcement activities				X			
Professional Standards Unit completed 87 informal and formal investigations				X			
Dedicated two full-time Community Service Officers to the interdepartmental Homeless Response Team				X			



FY 2024 Budget

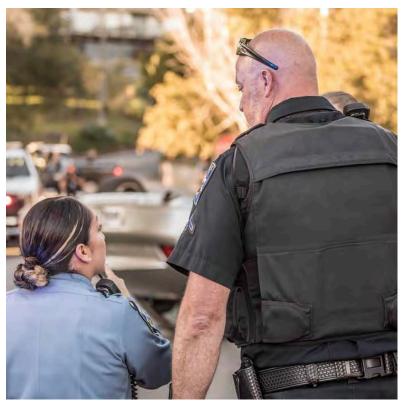
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Improve radio communication infrastructure	X						
Redeploy specialized units downtown and throughout the community		X		X			
Support successful recruitment and retention strategies				X	X		
Promote the department's wellness program					X		
Expand community engagement initiatives to include a Spanish Citizens Academy					X		
Help develop a local Crisis Assistance Helping Out on The Streets (CAHOOTS) Program model		X			X		



Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Projected
Number of calls for service	Core Services	97,120	87,761	87,251	81,606	92,000
Number of arrests	Core Services	3,878	3,077	3,152	2,942	4,000
Number of citations	Core Services	5,057	4,139	4,273	4,000	5,500
Number of reports written	Core Services	18,661	22,368	22,762	22,023	23,000

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Patrol officer retention rate	Core Services	83%	72%	76%	83%	90%
Percent of patrol workforce participating in wellness programs	Equity, Health & Well-Being	N/A	72%	N/A	70%	80%
Percent increase of officer-initiated calls for services	Core Services	9%	-27%	-5%	-1%	10%



Budget Summary - Police

		Fiscal Year*		23	Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	CTER:					
Personnel Services Services, Supplies, and Othe Charges	r	21,329,066 5,161,471	24,070,041 5,867,303	24,070,041 6,383,679	21,371,755 5,343,362	23,985,872 9,533,819
Capital Outlay		-	_	76,700	86,600	_
Debt Service		13,428	13,428	13,428	13,428	13,428
Total Expenditures		26,503,965	29,950,772	30,543,848	26,815,145	33,533,119
EXPENDITURES BY ACTIVI	TY:					
Police Administration	2101	1,778,089	2,159,003	2,159,003	2,476,286	5,728,124
Police Investigations	2102	3,361,137	4,005,107	4,005,107	3,342,380	3,826,822
Police Patrol	2103	15,178,017	16,696,702	16,816,965	14,673,745	16,890,759
Police Community Services	2104	1,231,611	1,509,615	1,771,616	881,605	1,362,307
Police Park Services	2105	7,443	-	-	-	-
Police Traffic	2106	1,389,175	1,460,338	1,460,338	1,414,050	1,314,527
Police Records	2107	3,426,422	3,757,094	3,967,906	3,715,706	3,866,435
Homelessness Response	6105		234,416	234,416	211,373	341,029
Subtotal General Fund		26,371,895	29,822,275	30,415,351	26,715,145	33,330,003
Police Patrol	2103	132,070	128,497	128,497	100,000	203,116
Subtotal Other Funds		132,070	128,497	128,497	100,000	203,116
Total Expenditures		26,503,965	29,950,772	30,543,848	26,815,145	33,533,119
RESOURCES BY FUND:						
General Fund	101	435,735	600,260	1,082,301	744,786	760,750
Supplemental Law Enforcement Services	211	221,645	270,497	270,497	61,503	400,000
Traffic Offender	212	29,690	30,000	30,000	-	-
Local Law Enforce Block Grant	213	-	200,000	200,000	-	-
Public Safety Impact Fee - Police Fund	215	15,773	200,000	200,000	-	100,000
Total Resources		702,843	1,300,757	1,782,798	806,289	1,260,750
Net General Fund Cost	-	(26,217,423)	(29,222,015)	(29,333,051)	(25,970,359)	(32,569,253)
		FY 2022			FY 2023	FY 2024
TAL AUTHORIZED PERSON	NEL:	136.00			134.00	133.00

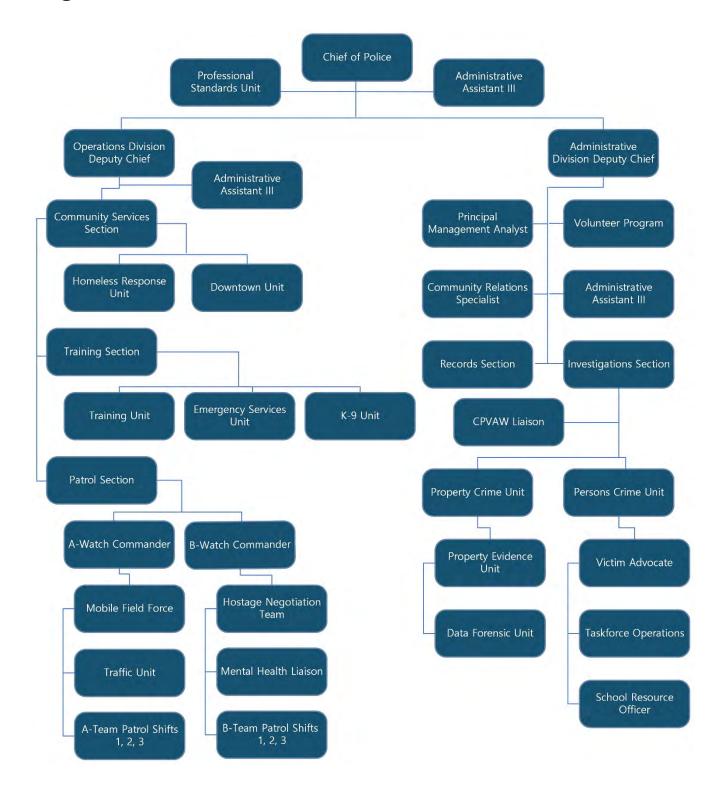
Staffing

	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	Revised*	Revised*	Revised*	Adopted	Change
Administrative Assistant I/II	-	1.00	1.00	1.00	-
Administrative Assistant III	3.00	3.00	3.00	3.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	-	$(1.00)^{***}$
Community Service Officer I	13.00	15.00	13.00	13.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Crime Analyst	-	-	-	-	-
Police Lieutenant	5.00	5.00	5.00	5.00	-
Police Officer**	79.00	79.00	79.00	79.00	-
Police Payroll and Purchasing Clerk	1.00	-	-	-	-
Police Property and Evidence Specialist	2.00	2.00	2.00	2.00	-
Police Records Manager	1.00	1.00	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	-	-	-	-	-
Senior Police Property and Evidence Sp.	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	-
Senior Ranger	-	-	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	-
Total	134.00	136.00	134.00	133.00	(1.00)

 $^{{}^*\}mbox{Revised salary authorizations}$ are adopted staffing plus any mid-year adjustments

^{**8.00} FTE Police Officers unfunded
*** 1.00 FTE Community Relations Specialist will begin reporting to City Manager's Office

Organization Chart





The Public Works Department is the largest City department and is organized into seven major divisions: Engineering; Transportation Engineering; Parking Operations; General Operations; Resource Recovery; Wastewater; and Administration. The Public Works Department's primary objective is to efficiently deliver its array of municipal services in a safe, professional, sustainable, and cost-effective manner to residents, businesses, and visitors of Santa Cruz with a focus on community responsiveness and customer service.

Core Services

- The Engineering Division develops and manages the department- and citywide-Capital Investments Program which includes design of construction and repair and improvements to the City's capital assets such as roadways, utilities, sanitary sewer, storm water system, refuse system, and City facilities. It provides development review and permitting.
- **Transportation** The Engineering Division provides engineering design of parking traffic and improvement projects and oversees the City's circulation and parking systems, including streets and sidewalks serving pedestrians, bicycles, private vehicles, and public transit. Additionally, it seeks, procures, and manages state, federal, and other funding for transportationrelated projects and programs.
- The Parking Operations Division operates and maintains the City's four parking structures, eighteen parking lots, and on-street parking assets.
- Parking manages multiple parking programs in support of the City's strategic priorities in the City's downtown, beach, and other sectors.
- Parking plays a key role in the maintenance of the downtown area and provides parking enforcement and parking revenue collection citywide.
- The Operations Division provides maintenance, repair, construction, and procurement services related to City streets, publicly owned sidewalks, lighting and energy efficiency projects,

- signage, City vehicles, equipment, and City-owned facilities. The division also performs homelessness response debris abatement as well as flood control and vegetation management.
- The Resource Recovery Division collects all refuse, recycling, and green waste in the City.
- The Resource Recovery Division provides street sweeping services, operates the City's landfill facility, processes and markets materials diverted from the landfill- including recyclables, green and food waste-, and provides waste reduction and recycling education programs.
- The Wastewater Division operates and maintains a regional award-winning wastewater treatment facility as well as the City's subsurface storm water and wastewater collections systems, pumping stations, leachate facility and pipeline.
- The Wastewater Division performs environmental compliance duties including inspection, sampling, public education, and monitoring of business and industrial establishments to limit discharge of harmful constituents into waste or stormwater systems or the environment.
- The Wastewater Division provides wastewater services to the City of Santa Cruz and the Santa Cruz County Sanitation District, comprised of Live Oak, Soquel, Aptos, and the City of Capitola.

Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Entered compliance with SB 1383, the "Short-Lived Climate Pollutants" law by rolling out residential food scrap collection program to 13,500 customers and beginning integration of food recovery service providers into regional database	Х	Х	Х	X	Х	Х	X
Took delivery of the first electric refuse truck in support of the City's Climate Action Goals and integrated the charger for this vehicle into the Corporation Yard solar system.	X	x		X	x	Х	Х
Coordinated ongoing design work and construction of source water pump station and tertiary treatment facility at the City's Wastewater Treatment Plant.	Х			X	Х		Х
Progressed on Phase II Infrastructure Study and Condition Assessment CIP, including assessment of WWTF Electrical System, construction of WWTF Gravity Thickener No. 2 Rehabilitation, and design of Headworks Rehabilitation	Х			Х	Х		
Completed construction of the 3 Water Cogeneration Cooling Line Rehabilitation	X			X	X		
Completed construction of the Route 1-9 intersection improvement project	Х	Х		Х	Х		
Started construction of Rail Trail Segment 7 Phase II	Х			Х	X	Х	Х
Completed remodel of Garfield Park Library	X			X	X		

FY 2024 Budget

							202 1 2 4
FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Completed the revision of the Local Limits for Industrial discharge to the WWTF, including control limits for supporting the Pure Water Soquel processes in 2024 and beyond				X	X		
Continued to support the CDC in the national Wastewater Surveillance System for COVID-19, MPox, Flu, and other pathogens in wastewater				X	X		
Rolled out new PARCS equipment at River Front and Soquel Front Garages, replacing unsupported equipment, providing online permit account access to customers, and allowing future add- ons to our garage parking programs	Х	Х	X	Х	Х		
Provided ongoing support to CMO, OPS, PD, and Parks in providing staff and equipment for debris cleanup, parking logistics, and project planning and continued assistance with Safe Parking Program, providing space in our parking lots and connecting with those using our program		X		X	X		
Completed construction of Chestnut Street storm sewer replacement and pavement rehabilitation project	X			X			
Obtained Right-of-Way Certification from Caltrans for Murray Street Seismic Retrofit and Barrier Replacement Project	Х	Х		Х	Х		
Performed emergency protective measures on West Cliff Drive and San Lorenzo River Levee after the January 4 storm event	Х			Х			
Established a new division for the City, Homelessness Response Field Division, to focus on encampment abatement	Х	Х		Х	Х		

FY 2024 Budget

		ı				FY 202	4 Budge
FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Further expand the commercial food scrap collection program in compliance with SB 1383 and move processed feed stock into the Wastewater Treatment Facility process to recover bioenergy from food scrap material and reduce transportation impacts	X	X	X	X	X	Х	Х
Expand EV infrastructure at City facilities	Х		Х	Х	Χ	Χ	Χ
Start up and commission a new source water pump station to provide secondary effluent to the AWPF of Pure Water Soquel and a new Title 22 tertiary treatment facility to provide recycled water for onsite and offsite uses	Х				x	Х	
Complete construction of the WWTF Headworks Project and Gravity Thickener No. 2 Rehabilitation	Х			Х	X		
Implement revised Local Limits and Enhanced Source Control measures for discharging pollutants into and through the facility for treatment and discharge to the nearshore and for Pure Water Soquel (PWS) after City Council promulgation				X	x		
Continue participation in the national Wastewater Surveillance for Public Health sponsored by CDC and share with County Public Health for monitoring COVID-19, MPox virus, influenza, and the expanding portfolio of pathogens.				X	×		
Complete study Stormwater and Wastewater operational fiscal needs and advance funding proposal	X		X	X		Х	
Implement License Plate Recognition (LPR) for more streamlined and efficient parking enforcement on street and in residential permit zones		Х	Х	Х		Х	

						FY 202	4 Budge
FY 2024 Goals (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved funding sources	Green Economy
Continue replacement/modernization of Locust Garage and Wharf Gate parking equipment, replacing unsupported equipment to allow flexible permit programs, including residential permits in the future	X	X	X	X	X		
Further our "Food Too Good to Waste" program goals by working with food service providers to move toward durable food service ware, decrease the use of disposable service ware, and increase the participation in regional food recovery and distribution programs to improve residents' food security		X	X	X	X	Х	Х
Continue promoting a positive and safe work environment to maintain employee retention			X	Х			
Control rodent population and perform vegetation management of the San Lorenzo River levee system to deter undermining of the infrastructure and comply with FEMA levee certification	X			X			
Bid, award, and begin construction of Murray Street Bridge seismic upgrade project	X	X		X	X		
Complete the construction of Rail Trail Segment 7 Phase II	X	X		X	X		
Complete pavement rehabilitation and striping and safety improvements for the Ocean Street Paving Project	Х	Х		X	Х		
Secure funding, receive community feedback, and complete emergency repairs and any necessary traffic controls for West Cliff Drive	X			X	X	X	

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Number of major capital improvement projects completed	Infrastructure	20	20	20	20	21
Public Works permits issued	Core Services	1,160	1,190	1,200	1,200	1,250
Number of persons on waitlist for downtown parking district permit	DT & Other Business Sectors	786	432	103	100	100
Tons of debris disposed of and emptied from City streets & bike lanes	Core Services	503	369	475	425	500
Number of commercial waste containers emptied	Core Services	58,000	54,333	55,000	56,000	60,000
Number of street trash cans emptied	Core Services	11,856	15,600	15,000	15,000	15,000
Average millions of gallons of effluent treated daily by the Wastewater Treatment Facility	Core Services	7.5	6.9	7.0	7.0	7.0
Kilowatt hours (millions) of electricity generated by capturing methane gas from the anaerobic digester operation	Fiscal Sustainability	6.3	6.9	7.0	7.0	7.0
Number of potholes filled by Streets crews	Infrastructure	325	275	290	200	250
Tons of illegal encampment debris removed by Operations division	Infrastructure	85	700	850	874	900
Number of work orders completed for repairs/maintenance of City facilities by Facilities employees	Infrastructure	5,944	3,959	4,500	5,000	4,500
Number of work orders completed for repairs/maintenance of City vehicles and equipment assets	Infrastructure	3,814	3,620	3,187	3,250	3,500

FY 2024 Budget

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Percent of facilities work orders closed/completed within 7 days	Infrastructure	97%	97%	97%	95%	100%
Percent of fleet work orders closed/completed within 7 days	Infrastructure	54%	68%	72%	78%	80%
Percent compliance with daily, weekly, and monthly effluent limitations for conventional pollutants per NPDES permit limits	Infrastructure	97%	94%	95%	97%	95%
Percentage of City waste diverted from disposal (the state-mandated diversion goal is 50%)	Fiscal Sustainability	60%	63%	65%	60%	75%
Pavement Condition Index (PCI) rating score (goal of 70)	Infrastructure	66	65	65	67	70
Number of days total that the Locust, Soquel, and River Front garages' occupancy was 75% or higher	Fiscal Sustainability	156	0	0	200	225



Budget Summary - Public Works

		Fiscal Year*	}	Fiscal Year		
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	ACTER:					
Personnel Services		29,252,310	33,898,233	33,832,878	31,529,254	34,606,986
Services, Supplies, and Othe	er	27,601,913	33,141,159	37,055,443	28,529,294	39,295,209
Charges						
Capital Outlay		1,145,639	4,198,671	9,582,245	3,878,378	2,597,600
Debt Service		2,046,395	1,621,190	1,621,190	1,290,554	1,088,897
Total Expenditures		60,046,257	72,859,253	82,091,756	65,227,480	77,588,692
EXPENDITURES BY ACTIV	ITY:					
Public Works Administration	4101	198,063	147,637	147,637	155,789	1,524,847
Engineering	4102	886,875	846,048	919,405	877,855	964,059
Public Works Operations	4103	308,137	242,588	278,914	260,729	270,435
Facilities Services	4110	1,017,203	1,191,265	1,414,647	1,439,257	1,225,032
Energy Efficiency	4111	357,221	436,839	653,706	663,590	483,642
Street Maintenance and	4210	2,025,238	2,383,946	2,531,314	2,012,587	2,200,493
Sidewalk Repair						
Traffic Engineering	4220	677,298	798,823	847,543	913,772	932,814
Parking Services	4221	1,685,487	1,901,017	1,905,124	1,750,964	2,002,387
Bicycle/Pedestrian System Maintenance	4227	29,408	60,000	60,000	18,257	68,000
Parking Citation and Permits Office	4229	544,012	567,549	567,549	572,091	585,963
After Hours Call Duty Program	4901	61,139	-	-	-	-
Homelessness Response	6105	-	452,935	769,930	480,370	845,511
Subtotal General Fund		7,790,081	9,028,647	10,095,768	9,145,261	11,103,183
Wharf Gate Operations	4226	587,488	715,648	716,264	641,872	751,495
Subtotal Other General F	unds	587,488	715,648	716,264	641,872	751,495
Additional Traffic	4214	57,213	88,184	88,184	89,180	82,794
Engineering Traffic Signal Maintenance	4224	216,058	256,449	259,765	282,740	271,075
Street Lighting	4225	443,743	438,219	438,219	419,749	369,672
Bicycle/Pedestrian System	4227	40,000	55,000	55,000	30,000	55,000
Maintenance	7221	40,000	33,000	33,000	30,000	33,000
Traffic Impact	4228	115,710	157,194	157,194	146,399	155,441
Clean River, Beaches & Oceans	4235	578,276	813,972	890,629	244,507	944,425
Transportation	6301	1,063,500	1,023,884	1,023,884	1,258,669	1,200,000
Development Act Wastewater Customer Service	7201	423,180	448,067	448,067	448,067	481,563

Budget Summary - Public Works

		Fiscal Year*			Fiscal Year	
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
Wastewater Collection Control	7202	3,288,491	4,041,609	4,712,609	3,777,253	3,853,322
Wastewater Treatment Facility	7203	10,680,877	13,970,070	15,605,076	13,384,464	14,877,143
Secondary Plant Parks Mitigation	7204	462,096	565,013	573,013	563,102	521,743
Wastewater Source Control	7205	655,224	934,408	973,714	820,151	1,012,907
Wastewater Pump House	7206	6,736	88,000	88,000	88,000	88,000
Wastewater Admin Charges	7207	1,007,475	1,045,759	1,045,759	1,045,759	1,620,463
Wastewater Lab	7208	1,433,525	1,857,479	1,998,812	877,780	2,097,567
Sewer Debt Service	7242	515,600	512,285	512,285	176,462	176,192
Refuse Customer Accounting	7301	755,553	795,733	795,733	771,733	873,801
Resource Recovery Collection - Containers	7302	6,216,706	8,505,941	10,800,752	5,641,140	8,203,129
Refuse Disposal	7303	6,791,093	7,708,473	8,286,574	6,789,388	8,021,792
Recycling Program - Processing	7304	2,054,264	2,780,295	2,828,072	2,346,157	3,093,086
Resource Recovery Collection - Cart	7305	2,888,268	3,968,904	5,454,279	5,432,577	4,078,028
Waste Reduction	7306	426,789	663,755	715,284	413,067	732,583
Street Cleaning	7307	708,206	1,033,367	1,033,367	1,046,865	949,487
Off-Street Parking	7401	5,829,792	6,237,639	6,446,099	5,037,252	6,633,457
Storm Water Management	7501	968,478	1,063,185	1,441,182	467,387	1,274,101
Storm Water Overlay Debt Service	7540	188,760	190,159	190,159	190,251	189,160
Mechanical Maintenance	7831	3,752,085	3,754,120	4,237,949	3,512,739	3,732,210
Communications	7832	7,109	10,880	10,880	10,880	10,880
Employee Commute an	7833	15,555	4,741	4,741	4,741	5,110
Pool ehicles	7836	78,325	102,174	164,443	123,888	129,883
Subtotal Other Funds		51,668,688	63,114,958	71,279,724	55,440,347	65,734,014
Total Expenditures		60,046,257	72,859,253	82,091,756	65,227,480	77,588,692

Budget Summary - Public Works

		Fiscal Year* Fiscal Year 2023				Fiscal Year
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
RESOURCES BY FUND:						
General Fund	101	4,120,538	3,978,392	4,498,733	4,332,084	5,312,938
Municipal Wharf	104	1,064,777	950,899	950,899	947,890	977,519
Gasoline Tax	221	2,660,489	3,155,146	3,155,146	1,859,320	3,014,467
Traffic Impact Fee-Citywide Fund	226	29,876	500,000	500,000	500,000	500,000
Clean River, Beaches & Ocean Tax Fund	235	632,654	636,000	636,000	636,000	635,000
Transportation Development Act	291	1,063,500	1,023,884	1,023,884	1,029,727	1,200,000
Wastewater	721	22,938,307	22,955,000	22,955,000	22,962,000	23,272,000
Refuse	731	22,673,701	22,066,500	22,942,433	21,575,000	21,570,000
Parking	741	4,332,133	3,861,016	3,861,016	3,983,608	3,993,257
Storm Water	751	574,834	580,000	580,000	580,000	580,000
Storm Water Overlay	752	319,686	320,000	320,000	320,000	320,000
Equipment Operations	811	2,251,394	2,943,050	2,949,050	1,596,650	2,543,610
Total Resources		62,661,888	62,969,887	64,372,161	60,322,279	63,918,791
Net General Fund Cost	=	(3,728,887)	(5,050,255)	(5,597,035)	(4,813,177)	(5,790,245)
		FY 2022			FY 2023	FY 2024
OTAL AUTHORIZED PERSONN	IEL:	262.40			264.40	265.40

Staffing

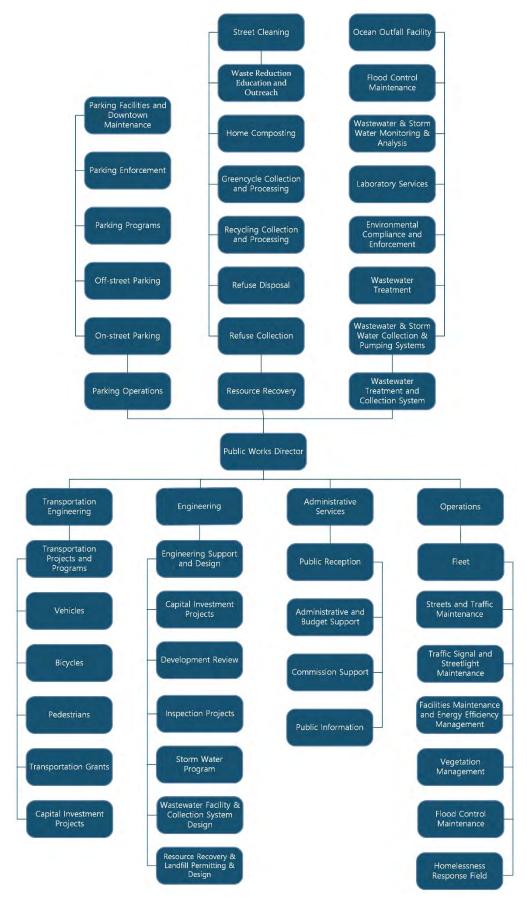
	2020 24	2024 22	2022.22	2022.24	EV 2024
Positions	2020-21 Revised*	2021-22 Revised*	2022-23 Revised*	2023-24 Adopted	FY 2024 Change
Accounting Assistant II	1.00	1.00	1.00	Adopted -	(1.00)
Administrative Services Supervisor	1.00	1.00	1.00	1.00	(1.00)
Administrative Assistant I/II	4.00	4.00	4.50	6.00	1.50
Assistant Engineer I/II	6.00	6.00	6.00	6.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	_
Associate Professional Engineer	5.00	5.00	5.00	5.00	_
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	_
Building Maintenance Worker II	2.00	2.50	2.50	2.00	(0.50)
Chemist I/II	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00		(1.00)**
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Proj. Coord.	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Homelessness Response Field Supervisor	-	1.00	1.00	1.00	-
Homelessness Response Field Worker	-	2.00	2.00	3.00	1.00
Landfill Gate Attendant	1.00	1.00	2.00	2.00	-
Lead Equipment Mechanic	1.00	1.00	1.00	2.00	1.00
Management Analyst	2.00	2.00	2.00	2.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	9.70	9.70	9.70	9.70	-
Parking Office Representative	3.50	3.50	4.00	4.00	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-

FY 2024 Budget

				FY 2024 Budget		
	2020-21	2021-22	2022-23	2023-24	FY 2024	
Positions	Revised*	Revised*	Revised*	Adopted	Change	
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-	
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	_	
Resource Recovery Worker I/II	17.00	17.00	17.00	17.00	_	
Senior Envir Compliance Inspector	1.00	1.00	1.00	1.00	_	
Senior Homelessness Response Field Wkr	-	1.00	1.00	1.00	_	
Senior Professional Engineer	3.00	3.00	3.00	3.00	-	
Senior Parking Services Worker	2.00	2.00	2.00	2.00	_	
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	-	
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-	
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-	
Senior Wastewater Plant Operator III/IV	4.00	4.00	4.00	4.00	-	
Service Field Crew Leader	7.00	7.00	7.00	7.00	-	
Service Maintenance Worker	8.00	8.00	6.00	6.00	-	
Solid Waste Worker	40.50	40.50	41.50	41.50	-	
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-	
Supt of RR Disposal	1.00	1.00	1.00	1.00	-	
Supt of RR Collect Sweeping	1.00	1.00	1.00	1.00	-	
Transportation Manager	1.00	1.00	1.00	1.00	-	
Transportation Coordinator	1.00	1.00	1.00	1.00	-	
Transportation Planner I/II	1.00	1.00	1.00	1.00	-	
Waste Reduction Assistant	2.00	2.00	3.00	3.00	-	
Wastewater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-	
Wastewater Collection Maint Tech I	1.00	1.00	1.00	1.00	-	
Wastewater Collection Maint Tech Trainee/I/II	5.00	5.00	5.00	5.00	-	
Wastewater Collection Manager	1.00	1.00	1.00	1.00	-	
Wastewater Collection Mech Tech I/II	1.00	1.00	1.00	1.00	-	
Wastewater Facilities Electr/InstrTech I/II	3.00	3.00	2.00	2.00	-	
Wastewater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-	
Wastewater Facilities Lead Elec/Instr Tech	-	-	1.00	1.00	-	
Wastewater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-	
Wastewater Facilities Mechanical Tech I/II	10.00	10.00	10.00	10.00	-	
Wastewater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	-	
Wastewater Lab/Env Compliance Mgr	1.00	1.00	1.00	1.00	-	
Wastewater Plant Operator II/III	9.00	9.00	9.00	9.00	-	
Wastewater System Manager	1.00	1.00	1.00	1.00	-	
Wastewater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-	
Wastewater Treatment Operations Sup	1.00	1.00	1.00	1.00	-	
Total	257.90	262.40	264.40	265.40	1.00	

 $^{^*}$ Revised salary authorizations are adopted staffing plus any mid-year adjustments ** 1.00 FTE Community Relations Specialist will begin reporting to City Manager's Office

Organization Chart





The mission of the Water Department is to ensure public health and safety by providing a clean, safe, and reliable supply of water. We strive to serve the community in a courteous, efficient, cost-effective, and environmentally sustainable manner.

We are passionate about our work and try to instill our values of integrity, innovation, objectivity, professionalism, teamwork, and transparency in everything we do. We collect water, treat, and test it, move it, store it, distribute it, track how much is used, and bill our customers for their use. We are at the end of the phone when customers call, and the smiling faces customers see when they visit the department. We educate our customers about the quality of their water and how to use less. Our work includes maintenance and operation of the Loch Lomond Recreation area as well as the protection of Majors, Liddell, Newell Creek, Zayante, and Laguna watersheds. We are stewards of an important community asset - the water system and all it entails- as well as a range of natural resources and ecosystems that many species depend on. We take pride in meeting the diverse needs of the broad region we serve and value our partnerships with neighboring agencies to develop long range solutions to the region's drinking water needs.

Core Services

Everyday department staff work hard to produce and deliver millions of gallons of water to nearly 98,000 customers and perform all the related utility, land and natural resource management activities that often happen behind the scenes, but play a part in providing reliable, high quality water service to our community. In addition to the department's daily duties, the department is undergoing a major reinvestment in water infrastructure from upgrades to the water treatment plant, improvements to the Loch Lomond dam and the replacement of all system meters, to mention a few. To perform this work, the Water Department is organized into four areas: Operations; Engineering; Customer Service; and Administration.

Operations - The Operations group is responsible for managing the watersheds; collecting, treating and testing untreated and treated water; and storing and distributing treated water to our customers and consists of the following sections: Water Resources; Water Production; Water Quality Control (laboratory); Distribution; and the Water Recreation Facility (Loch Lomond).

- The Water Resources Management section is responsible for the drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.
- The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system. This 24/7 work is made more challenging with the Concrete Tank Replacement project underway and planned upgrades to the Graham Hill Water Treatment Plant soon.
- The Water Quality Control (laboratory) section performs all water quality testing and oversees matters pertaining to water quality control to maintain compliance with State and federal standards and for planning for future treatment needs.
- The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area. Distribution staff also replace significant segments of distribution mains as part of the Capital Investment Program (CIP).
- The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area.
 This section is also responsible for patrolling watershed property and protecting source water quality. We are pleased our ranger staff are, once again, providing in-person, watershed education program for local elementary school children at Loch Lomond.

Engineering - The Water Engineering section is composed of two main functions: Engineering and Utility and Environmental Planning.

 The Water Engineering section provides engineering, planning, project design and construction management necessary for water facilities, as well as evaluation and installation of water saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all

FY 2024 Budget

requests for water services; maintains record of facilities, installations, and maps; and oversees the Backflow Prevention Program. In 2017, the department embarked on an ambitious system-wide reinvestment with the Engineering section at the helm. This program includes the replacement of storage tanks, transmission lines, and the exploration of increasing storage in underground aquifers in partnership with neighboring agencies.

• The Utility and Environmental Planning group helps the department adequately plan for a 21st Century drinking water system. Foundational documents such as the Urban Water Management Plan guide future projects by ensuring there are adequate water supplies. In addition, there are numerous federal, state, and local environmental laws the department must comply with to complete the planned infrastructure investments in the water system.

Customer Service - The Customer Service group consists of three sections: Customer Service; the Meter Shop; and Customer Assistance. These three sections interface with the public frequently and we strive to provide consistently excellent customer service.

- The Customer Service section (Santa Cruz Municipal Utilities SCMU) provides customer service for water, sewer, refuse, and recycling services to the residents and businesses of the City of Santa Cruz, and only water services to the unincorporated surrounding areas. This section manages utility accounts and billing, processes opening and closing of accounts, and provides service in response to customer requests.
- The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas. As part of a large capital project, all water meters in the service area are being replaced. The new meters will give water customers more timely and accurate usage information as well as improve the billing process.
- The Customer Assistance section will help customers resolve leaks and implement a water affordability program for low-income households.

Administration - The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, public relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost of service, solicits federal, state, and other funds to finance the department's Capital Investment Program, and ensures adequate reserves. This section also facilitates the communication and interaction with the Water Commission, City Council, City Manager's Office, and regulatory agencies.

Accomplishments and Goals

FY 2023 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Substantially completed construction of the \$102 million Newell Creek Dam Inlet Outlet project to renew major infrastructure	Х			X			
Substantially completed installation of the system-wide Meter Replacement Project	Х		X	Х			
Advanced design of the \$160 million Graham Hill Water Treatment Project to modernize and enhance treatment and water quality	Х			X	Х		
Secured over \$9M in grant funding for regional projects to build an intertie between the City of Santa Cruz and the Scotts Valley Water District to increase opportunities for conjunctive use of surface and groundwater resources, support opportunities for regional collaboration, and achieve Santa Margarita Basin Groundwater Sustainability Plan recommendations	X		X		X	X	
Responded to, and repaired, 47 main leaks through the end of December 2022, the largest of these in front of Bay Street Elementary School, where the 14" cast iron main failed	X		Х	X	X		
Repaired or replaced 161 City-owned service laterals to date	Х		X	Х			
Completed an ASR Demonstration Study on Beltz Wells 8 and 12 to determine feasibility in achieving the City's water supply reliability goal	Х		X				

FY 2024 Budget

FY 2023 Accomplishments (continued)	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	nding	Green Economy
Finalized replacement of the Ocean Street water main by replacing a fire hydrant that required the longest GHWTP shut down on record: 20 hours (a record previously set at 12 hours)	X						
Developed and proposed Securing Our Water Future to the City Council to guide towards achieving a reliable water supply			X	X	X		
Provided \$579,582 in federal/state program funding to 858 low-income water service customers and \$175,778 in program funding to 546 low-income wastewater customers				X	X	X	
Completed the loan application and approval process for a \$128 Million EPA WIFIA (Water Infrastructure Finance and Innovation Act) Loan, a low-interest, flexible-term funding source from USEPA	Х		X	Х		X	
Improved fire suppression capability at the Loch Lomond Recreation Area by installing two 10,000-gallon water storage tanks	X		X	X			



FY 2024 Budget

FY 2024 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well- Being, Sustainability	New & Improved Funding Sources	Green Economy
Improve water system reliability by converting Beltz 8 and 12 wells into full-scale and permanent injection and retrieval sites	Х			Х			
Commence construction on two pipelines (Brackney Landslide Risk Reduction project and the Newell Creek Pipeline Felton to Graham Hill WTP project) to enhance resilience of water delivery	Х						
Begin construction on an intertie between the City of Santa Cruz and Scotts Valley Water District to augment SCWD's water supply and to facilitate regional collaboration	Х						
Secure WIFIA and DWSRF funding			Χ			Χ	
agreements Issue a Draft Environmental Impact Report for the project in the summer of 2023: an important GHWTP FIP milestone	Х				X		
Initiate a process to adopt a new Enterprise Resource Planning (ERP) software to replace the Utility Billing System	Х			Х			
Complete federal and state endangered species act permitting processes	Х			Х	Χ		Х
Enhance water system infrastructure at Laguna Street Water Main Replacement Project by replacing 350 linear feet of 4" asbestos cement water main with 6" PVC	Х						
Upgrade Majors/Allegro Water Main by replacing 1100 linear feet of 4" cast iron with 6" PVC	X						
Optimize the new TESLA Power Pack at the Coast Pump Station to reduce electrical costs			Х				

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Drinking water consumed (billions of gallons)	Core Service	2.31	2.25	2.22	2.3	2.4
Number of phone calls, emails and lobby visits handled by SCMU Customer Service Unit	Core Service	63,653	64,000	49,664	50,000	50,000
Amount of dollars of new construction investments (in millions)	Infrastructure	\$29.7	\$46.0	\$52.7	\$63.4	\$53.4

Performance Measures	Focus Area	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2024 Goal
Compliance with drinking water standards	Core Service	100%	100%	100%	100%	100%
Number of workers comp claims requiring employee absence greater than 30 days	Core Service	0	0	0	2	0
Maintain excellent bond ratings to ensure favorable borrowing rates thereby reducing cost to customers	Infrastructure	AA-/A+	AA-/A+	AA-/A-	AA-/A-	AA-/A-
Percentage of customer bills paid within 60 days ¹	Fiscal Sustainability	97%	91%	97%	97%	98%

^{1.} The Governor's Executive Order prohibited water shutoff from 4/2/20 to 12/31/21. Accordingly, FY20 an FY21 are higher than normal delinquency rates.

Budget Summary - Water

		Fiscal Year*		Fiscal Year 2023	3	Fiscal Year
		2022 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2024 Adopted
EXPENDITURES BY CHARA	ACTER:					
Personnel Services		14,449,468	17,691,832	17,911,780	15,865,111	17,930,284
Services, Supplies, and Oth	er	13,601,279	16,156,529	17,223,256	13,462,541	18,381,436
Charges						
Capital Outlay		375,401	323,000	570,523	352,230	510,732
Debt Service		4,298,354	5,131,706	10,231,706	10,698,357	6,017,146
Total Expenditures		32,724,501	39,303,067	45,937,266	40,378,239	42,839,598
EXPENDITURES BY ACTIV	ITY:					
Water Administration	7101	6,181,308	6,952,880	7,339,231	6,260,166	7,738,018
Water Engineering	7102	2,143,153	2,929,364	3,057,536	2,739,337	3,283,373
Water Customer Services	7103	2,119,794	2,221,948	2,233,863	2,172,045	2,430,032
Water Conservation	7104	749,419	1,238,471	1,138,750	617,752	1,190,522
Water Resources	7105	1,515,018	2,104,695	2,498,932	1,096,191	2,713,228
Water Production	7106	6,978,055	8,315,225	8,748,102	7,435,136	8,271,435
Water Quality	7107	1,844,413	2,052,893	2,052,893	1,933,993	2,373,579
Water Distribution	7108	4,220,434	5,292,432	5,565,953	4,578,822	5,491,619
Water Recreation	7109	1,281,323	1,399,897	1,399,897	1,308,682	1,467,611
Water Operations	7110	416,866	635,719	635,719	344,036	749,490
Water Meter Shop	7113	803,338	1,027,837	1,027,837	1,168,652	1,293,545
Water Debt Service	7140	4,298,354	5,131,706	10,231,706	10,581,075	5,837,146
Drought Response 2014	7199	173,026	-	6,848	142,351	-
Subtotal Other Funds		32,724,501	39,303,067	45,937,266	40,378,239	42,839,598
Total Expenditures		32,724,501	39,303,067	45,937,266	40,378,239	42,839,598
RESOURCES BY FUND:						
Water	711	38,306,648	38,526,543	38,534,676	40,246,160	46,670,984
Water Rate Stabilization Fund	713	2,816,551	3,058,312	3,058,312	3,082,527	3,082,527
Water System Development Fees Fund	715	1,210,153	472,000	472,000	1,002,512	1,042,612
Total Resources		42,333,353	42,056,855	42,064,988	44,331,199	50,796,123
		FY 2022			FY 2023	FY 202
TAL AUTHORIZED PERSON	INEL:	118.25			121.25	122.2

Staffing

D 111	2020-21	2021-22	2022-23	2023-24	FY 2024
Positions	Revised*	Revised*	Revised*	Adopted	Change
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	-
Assistant Engineer I/II	4.00	4.00	4.00	4.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	-	(1.00)**
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	2.00	2.00	3.00	3.00	-
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	3.00	2.00
Laboratory Technician	2.00	2.00	2.00	2.00	-
Management Analyst	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	2.00	2.00	2.00	-
Principal Planner	1.00	1.00	1.00	1.00	-
Ranger I/II	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	1.00	1.00	1.00	2.00	1.00
Senior Ranger	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment & Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	_	(2.00)
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distribution Operator	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	_
Water Facilities Field Supervisor	1.00	1.00	2.00	2.00	-

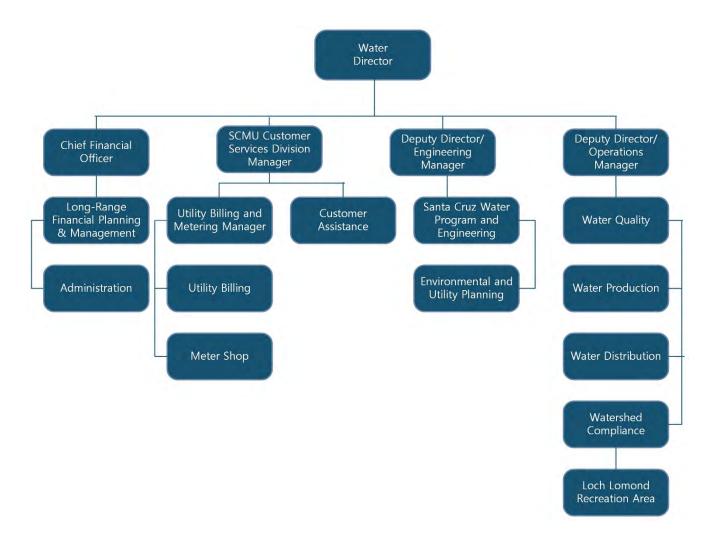
FY 2024 Budget

				112024	Duaget
	2020-21 Revised*	2021-22 Revised*	2022-23 Revised*	2023-24 Adopted	FY 2024 Change
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Specialist I/II	3.00	3.00	3.00	3.00	-
Water Meter Specialist Lead	-	-	-	1.00	1.00
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	1.00	1.00	1.00	1.00	-
Water SCADA Analyst	-	-	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	-
Water Treatment Sup IV/V-Chief Plant Operator	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
	117.25	118.25	121.25	121.25	1.00

^{*}Revised salary authorizations are Adopted staffing plus any Mid-year adjustments
** 1.00 FTE Community Relations Specialist will begin reporting to City Manager's Office

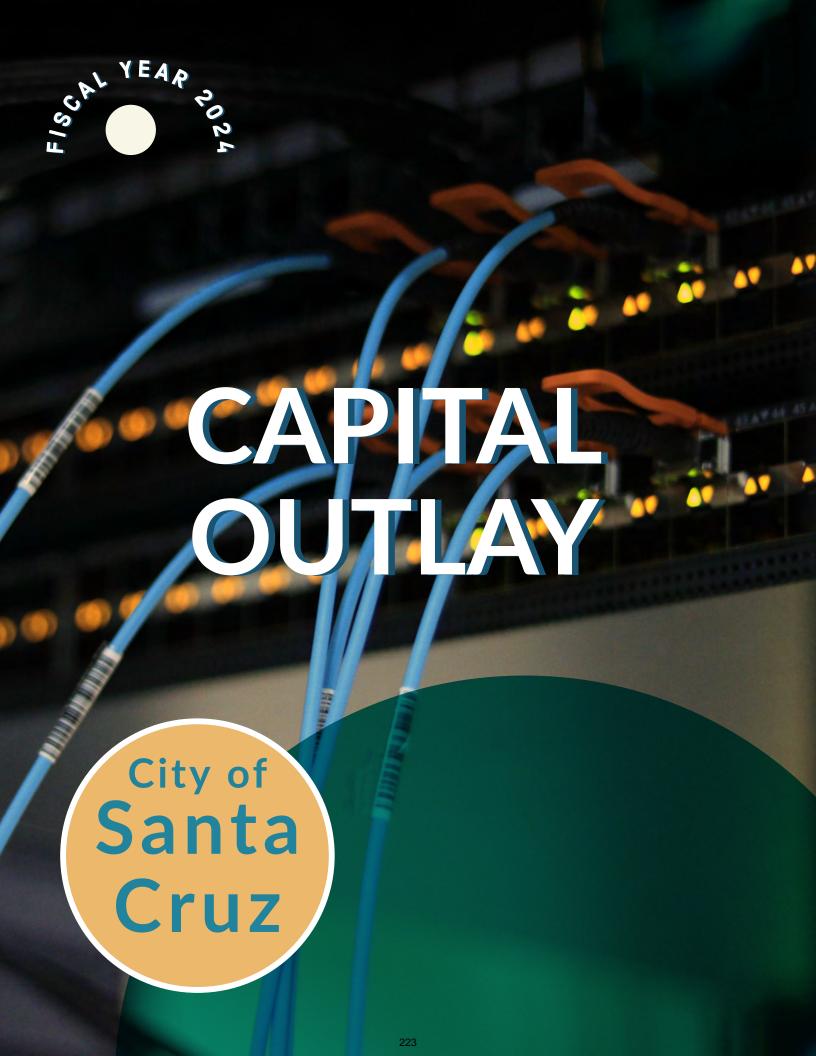


Organization Chart



This page intentionally blank





This page intentionally blank



Capital Outlay

Information Technology

Activity	Description	Amount	Detail
Activity 1251- IT	Computer	\$35,000	Virtual Server Host
Operations	Equipment	\$33,000	Replacement
Activity 1251- IT Operations	Computer Equipment	\$55,000	Switches, Routers and Firewalls, & Backup Appliances
Activity 1251- IT Operations	Computer Equipment	\$30,000	Storage
Total Information Technology		\$120,000	

Parks & Recreation

Activity	Description	Amount	Detail
Activity 3107 -	Parks and		
Community and	playground	\$95,000	Tractor replacement
Regional Parks	equipment		
Total Parks 8	& Recreation	\$95,000	

Public Works

Activity	Description	Amount	Detail
Activity 7202 – Wastewater Collection / Flood Control	Computer Equipment	\$5,000	iPads for Mobile SCADA (Wonderware)
	Vehicle Equipment	\$140,000	Replace vehicle #216: 2002 747 Trailer Jet
	Vehicle Equipment	\$64,000	Replace vehicle #435: 2008 F-150
Activity 7203 – Wastewater Treatment Facility	Computer Equipment	\$66,000	Additional computer equipment costs
	Computer Equipment	\$15,000	Additional security cameras and installation for WWTF
	Computer Equipment	\$20,000	New O&M portal: currently running on unsupportable end- of-life servers

Activity	Description	Amount	Detail
	Computer Equipment	\$6,000	Microsoft terminal server licenses to add remote access users to SCADA terminal services
	Computer Equipment	\$12,000	Improve cyber security with a redundant Cisco ASA firewall
	Computer Equipment	\$10,000	Eliminate downtime and loss of access with a redundant router
	Computer Equipment	\$9,000	Install and configure WIN900 remote
	Computer Equipment	\$10,000	Upgrade to Wonderware flex licensing model
	Computer Equipment	\$6,000	VPN license for firewall, as use of VPN access for SCADA is increasing
	Computer Equipment	\$6,000	WIN911 remote license to remotely view and respond to SCADA alarms
	Equipment Components	\$12,000	Admin Building MCC A/C Condenser: system has leaks and is at the end of its service life
	Equipment Components	\$45,000	Replace centrifuge room wall fans as current fans are approaching end-of- service life
	Equipment Components	\$28,000	Upgrade Cogen #2 DSM module control system for engineer operation and protection

Activity	Description	Amount	Detail
	Equipment Components	\$12,000	Replace aging electric work maintenance cart
	Equipment Components	\$60,000	Replace components reaching end-of-life: PSS Scum Drives 3 and 4 sprocket and shear pin assemblies
	Equipment Components	\$30,000	Replace components reaching end-of-life: secondary air control valves
	Equipment Components	\$100,000	Replace 3 secondary air supply fans at end-of-life
	Other Machinery and Equipment	\$30,000	Upsize current SFT grinder to 10 inches
	Other Machinery and Equipment	\$203,000	New boat for lab
Activity 7205 – Wastewater Source Control	Computer Equipment	\$2,000	Basic computer equipment for satellite lab test program
	Office Furniture / Equipment	\$1,000	Acquisition of replacement and/or new office equipment
	Other Capital Outlay	\$120,000	Environmental Compliance sampling trucks
Activity 7206 – Wastewater Pump Hose	Other Capital Outlay	\$25,000	Rebuild parts on Influent pump #2
Activity 7208 – Wastewater Lab	Office Furniture / Equipment	\$2,000	Miscellaneous office furniture for the laboratory
	Other Machinery and Equipment	\$40,000	Replace 17-year-old, malfunctioning, Shimadzu TOC-V Analyzer system
Total Wa	stewater	\$1,079,000	

Activity	Description	Amount	Detail
Activity 7302 – Resource Recovery Collection - Container	Other Machinery and Equipment	\$14,000	10-yard cover roll- off boxes
	Other Machinery and Equipment	\$16,000	20-yard cover roll- off boxes
	Other Machinery and Equipment	\$20,000	30-yard cover roll- off boxes
	Other Machinery and Equipment	\$32,000	3-yard vertical compactor
	Vehicle Equipment	\$45,000	Gold service contract for Mack LRE
	Vehicle Equipment	\$290,000	Roll-off truck replacement for truck #760; Mack chasis
Activity 7303 – Refuse Disposal	Office Furniture / Equipment	\$2,500	Miscellaneous office equipment
	Other Machinery and Equipment	\$40,000	Heavy duty 40-yard roll-off bins
	Other Machinery and Equipment	\$60,000	Portable litter control fences
Activity 7304 – Recycling Program - Processing	Other Machinery and Equipment	\$40,000	Heavy duty 40-yard roll-off boxes
Activity 7305 – Resource Recovery Collection – Cart	Vehicle Equipment	\$750,000	Electric truck side arm replacement for #753 BYD
Total Resou	rce Recovery	\$1,309,500	
Activity 7401 – Off- Street Parking	Other Machinery and Equipment	\$26,100	Lease program year 3 of 5 for replacement T2 Luke machines in the Downtown District
	Vehicle Equipment	\$50,000	Sidewalk scrubber
Total F	Parking	\$76,100	
Activity 7501 – Storm Water Management	Flood Control and Storm Drainage Facilities	\$53,000	Miscellaneous facility expense
Total Storm Wa	ter Management	\$53,000	

Activity	Description	Amount	Detail
Activity 7831 – Mechanical Maintenance	Other Capital Outlay	\$25,000	Fuel island upgrades
	Other Capital Outlay	\$55,000	Upgrade for CMMS, overhead crane, wash rack, fuel island overhead nozzles, and outside grease gun
Total Equipme	ent Operations	\$80,000	
Total Pub	lic Works	\$2,597,600	

Planning and Community Development

Activity	Description	Amount	Detail
Activity 1301- Planning Administration	Office furniture/equipment	\$5,000	Stand-up desk replacements
Total Planning	Administration	\$5,000	

Economic Development and Housing

Activity	Description	Amount	Detail
Activity 5591- Property Management	Other building costs	\$30,000	Midtown event infrastructure
Total Economic Dev	elopment & Housing	\$30,000	

Water

Activity	Description	Amount	Detail
Activity 7106 – Water Production	Computer equipment	\$15,000	Eyasco/Merlin web and database servers
	Computer equipment	\$7,500	Two ASA Firewalls, Network Segmentation
	Other machinery & equipment	\$20,000	Turbidity meters
	Other machinery & equipment	\$10,500	Chlorine Analyzers

Water (continued)

Activity	Description	Amount	Detail
	Other machinery & equipment	\$30,000	VFD replacement for FBPS and CPS
	Vehicle equipment	\$50,000	Misc. vehicle equipment costs
Activity 7108 – Water Distribution	Vehicle equipment	\$377,732	Vehicle equipment for vehicles #492, 495, 502, 611
Total	Water	\$510,732	

Total Capital Outlay	\$3,358,332	
----------------------	-------------	--



BUDGERY DOLLAR

FINANCIAL

Santa Cruz This page intentionally blank



Financial Policies

The City of Santa Cruz's annual budget development, approval, and revision process is governed by Finance Policies, which have been established through the City Charter, City Council policy, and Administrative Procedure Orders (APOs). A listing of the relevant policies is as follows:

- 1. Budget Sections of the City Charter (1402, 1410, 1411, and 1412)
- 2. Budgetary Policy (Council Policy 12.3)
- 3. Transient Occupancy Tax (Council Policy 12.5)
- 4. Appropriation Control (Council Policy 12.6)
- 5. City of Santa Cruz Statement of Investment and Portfolio Policy (Council Policy 12.7)
- 6. Public Trust Fund (Council Policy 12.8)
- 7. Donations and Contributions (Council Policy 12.10)
- 8. City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and Unfunded Obligation Stabilization Arrangement (Council Policy 12.13)
- 9. General Fund Surplus Policy (Council Policy 12.14)
- 10. Economic Development Stabilization Arrangement (Council Policy 12.15)
- 11. Cannabis Business Tax Increment Designated for a Children's Fund (Council Policy 12.16)
- 12. Grants Council Review and Approval (Council Policy 14.3)
- 13. Debt Management Policy (APO Section I, #89)

The City Charter may be found at: https://www.codepublishing.com/CA/SantaCruz/. The entirety of City Council policies, including their full text, may be found at: www.cityofsantacruz.com/government/city-council/council-policy-manual.

1. Budget Sections of the City Charter (1402, 1410, 1411, 1418, and 1412)

The following is a summary of core elements of the budget sections of the City Charter. For the full text of the City Charter, navigate to: https://www.codepublishing.com/CA/SantaCruz/#!/SantaCruzCH.html.

The City Manager annually submits to the City Council a detailed budget showing estimated revenues and expenditures of the City and all departments thereof for the ensuing fiscal year at or before the first regular meeting of the City Council in June of each year.

The City Manager and Director of Finance see that each department and officer of the city operates in accordance with the annual budget appropriations thereof, as nearly as may be. Any appropriation may be changed during the budget year by resolution of the City Council upon application of the appropriate department head or the City Manager. No department or officer may expend or contract for any expenditure of money in excess of the amounts appropriated for.

The City is bound by a provision in state law limiting indebtedness for cities in California to 15% of the total assessed valuation of all real and personal property within the city.

Upon the recommendation of the City Manager, or with the City Manager's consent, the City Council may transfer funds from the unbudgeted reserve to any department or office.

2. Budgetary Policy (Council Policy 12.3)

The following is a summary of core elements of the Budgetary Policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/74357/636802240931170000.

Development and adoption of the City of Santa Cruz budget conforms to the following high-level, best practice budgetary principles:

1. The City shall adopt an on-time, structurally balanced budget

- 2. The City shall develop the budget calendar to prioritize community engagement and education
- 3. Performance measures will be developed
- 4. One-time resources shall be matched with one-time spending
- 5. A long-term fiscal plan shall be developed and updated
- 6. Fees for services shall default to full cost recovery

The annual budget is a structurally balanced budget, where recurring revenues equal or exceed recurring expenditures. If spending is projected to outpace income, the City Manager presents strategies and the City Council shall, by resolution, make necessary changes in any appropriations. The City may transfer from reserves to fund operational gaps but may not do so to fund capital investment projects or non-General Fund operations.

The City builds each year's budget calendar with an emphasis on community engagement and outreach. The budget is presented to the City Council no later than the first meeting in June and is adopted no later than the first meeting in July.

The City's annual budget includes performance measures to support City strategic goals. The selected measures are useful, relevant, reliable, adequate, and consistently and efficiently collectable.

A core principle in adopting a balanced budget and developing a long-range financial plan is to fund ongoing operations with ongoing resources and hold one-time, short-term resources for building reserves for funding one-time or short-term expenses.

The City develops, revises, and updates long-term financial plans to include strategies to move toward predictable, long-term sustainable operations. The implementation and ongoing maintenance of this plan consists of: using multi-year forecasting on all major funds and operations to guide budgetary decisions; establishing reserves to meet planned funding targets; replacing core equipment and maintenance; reducing the cost of unfunded retirement liabilities; preserving the retirement systems; and meeting facilities replacement fund targeted contributions.

All General Fund fees for requested services, excluding certain Parks and Recreation fees, shall ultimately be set to reach full cost recovery and shall be reevaluated at least every five years.

3. Transient Occupancy Tax (Council Policy 12.5)

The following is a summary of core elements of the Transient Occupancy Tax policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/3138/635418232770030000.

A portion of the Transient Occupancy Tax revenues are allocated to the City's visitor-serving agency.

4. Appropriation Control (Council Policy 12.6)

The following is a summary of core elements of the Appropriation Control policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/85520/637630666638670000.

At the department level, there are three major expense categories: the 51000 series (personnel services); the combined 52000 series (services), 53000 series (supplies), 54000 series (other materials and services), 56000 series (other charges), and 57000 series (Capital Outlay); and projects (Capital Improvement projects). Transfers between major expense categories must be approved by the City Manager and transfers between funds or departments or between Capital Investment Projects above \$100,000 must be approved by City Council. Any revisions that increase the total budget appropriation of any department and fund must be approved by the City Council.

FY2024 Budget

5. City of Santa Cruz Statement of Investment and Portfolio Policy (Council Policy 12.7) The following is a summary of core elements of the Investment and Portfolio policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/38399/635418232770030000.

The City Council and the Investment Committee are annually rendered with a statement of investment policy from the Director of Finance, which can be updated and modified as appropriate. A quarterly report on the activities and investment strategy is submitted to the City Manager and the City Council by the Director of Finance on a quarterly basis. City funds will be managed in a prudent and diligent manner with emphasis on legality, safety of principal, liquidity, yield, and local benefits generated by investing in local financial institutions: in that order.

6. Public Trust Fund (Council Policy 12.8)

The following is a summary of core elements of the Public Trust Fund policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/3136/635418232770030000.

A Public Trust Fund exists to fund 3-year Capital Improvement Program projects with the understanding that high-priority unfunded projects carry a price tag far more than the amount maintained in the Public Trust Fund. The principal of the Public Trust Fund shall be preserved and maintained to meet the capital improvement needs of the City. Interest earnings may be used on an annual basis, may be accumulated from year to year to fund larger objectives, may be used to retire indebtedness to accomplish larger objectives, or a combination of these alternatives. Neither the principal nor interest shall be used to meet operational needs of regularly occurring annual costs.

7. Donations and Contributions (Council Policy 12.10)

The following is a summary of core elements of the Donations and Contributions policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/3134/635418232770030000.

From time to time, the City receives donations and contributions to support City projects and programs. For monetary donations less than \$50,000 per individual donation, the City Manager has the administrative authority to accept and appropriate such donation to be used for the donor's intended purpose. If the donation is greater than \$50,000, it is placed on a City Council agenda for review.

8. City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and Unfunded Obligation Stabilization Arrangement (Council Policy 12.13)

The following is a summary of core elements of the Stabilization Arrangement policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/32774/635418232770030000.

A portion of the City's fund balance is set aside in reserves in recognition that it is in the best interest of the citizens of the City of Santa Cruz to have uninterrupted public access and services. These reserves are designed to be used in the event of a sudden and unexpected drop in revenues and/or unforeseen emergencies, including unanticipated expenditures of a nonrecurring nature or unanticipated adverse financial or economic circumstances that would lead to operating shortfalls. These reserves may be utilized only after exhausting the current year's budgetary flexibility and spending the current year's appropriated contingency.

The City has two designated reserves: the City Wide Stabilization Arrangement and the Unfunded Obligation Stabilization Arrangement. The City Wide Stabilization Arrangement reserve is for significant financial emergencies that are unforeseen and non-recurring. The funding level of these reserves will be maintained in an amount equal to, but may exceed, two-months of the current fiscal year's adopted total General Fund operating expenditure budget. The Unfunded Obligation Stabilization Arrangement may be spent for reasons of: paying down the General Fund unfunded obligations to other City funds; paying down pension obligation bonds; and transferring into a trust for unfunded post-employment health care obligations. In lieu of a pre-established, flat funding amount or percentage, the funding target for these reserves are determined by City Council based on the City Manager's recommendation after consideration of General Fund projections and available financial resources.

9. General Fund Surplus Policy (Council Policy 12.14)

The following is a summary of core elements of the General Fund Surplus policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/52935/636020288446370000.

The City prioritizes allocation of General Fund resources towards critical, core municipal services that are in alignment with the City Council's goals. In accordance with this principle, the City Council allocates any year-end operating surplus by replenishing any General Fund reserves up to their minimum level to maintain an available fund balance of 5% of the current fiscal year's operating expenditure budget. Any remaining surplus more than \$100,000 is allocated to funding the Capital Improvement Program, with a priority to roadway improvements, to reducing debt obligations, and to increasing service levels and/or personnel cost increases, in that order of priority.

10. Economic Development Stabilization Arrangement (Council Policy 12.15) The following is a summary of core elements of the Economic Development Stabilization Arrangement policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/52934/636020288443570000.

The City invests in economic development projects and initiatives to create jobs and provide tax revenue for the community and does so, in part, through the Economic Development Stabilization Arrangement. The funding is built up over time through annual operating transfers from the General Fund equal to the one percentage (1%) point increase in the Transient Occupancy Tax effective July 1, 2023 and of the annual Redevelopment Property Tax Trust Fund distribution, less the General Fund's portion of the net operating costs of the economic development activities within the Economic Development Department. Circumstances where the Stabilization Arrangement can be spent are:

- 1. As necessary to fund economic development project costs associated with infrastructure projects, business façade improvements, business retention initiatives, business recruitment incentives, and grant funding.
- 2. As necessary to fund City of Santa Cruz staff costs to administer projects If an unforeseen and non-recurring event defined within the policy creates a significant financial difficulty for the City, the Stabilization Arrangement may be postponed.
- 11. Cannabis Business Tax Increment Designated for a Children's Fund (Council Policy 12.16) The following is a summary of core elements of the Cannabis Tax policy. For the full text of the policy, navigate to:

https://www.cityofsantacruz.com/home/showpublisheddocument/76034/636930959551900000.

It is the policy of the City Council that 12.5% of the City of Santa Cruz's audited total actual unrestricted revenues derived from the Cannabis Business Tax is designated for the creation and funding of a dedicated Children's Fund. The Children's Fund supports enhancement and expansion of evidence-based programs to prioritize access to early childhood development, prevention, and vulnerable youth programs.

Measure A, passed by Santa Cruz voters in 2021, increased the percent designated to the Children's Fund from 12.5% to 20%.

12. Grants - Council Review and Approval (Council Policy 14.3)

The following is a summary of core elements of the Grants policy. For the full text of the policy, navigate to: https://www.cityofsantacruz.com/home/showpublisheddocument/85528/637630670088070000.

The City Manager has the administrative authority to accept and appropriate grants of up to \$100,000 in value on behalf of the City for projects and programs that have been previously approved by the City Council. Grants more than \$100,000 in value must be approved by the City Council. The City Manager's Office prepares a quarterly information report to the City Council with information on the status of all grants.

13. Debt Management Policy (APO Section I, #89)

The following is a summary of the core elements of the Debt Management APO.

In recognition that prudent management of the City's debt program is necessary to achieve costeffective access to the capital markets and demonstrates a commitment to long-term financial planning, the issuance and administration of City debt meets key objectives:

- Maintain the City's sound financial position
- Minimize debt service and issuance costs
- Maintain access to cost-effective borrowing
- Achieve and maintain the highest reasonable credit rating
- Ensure full and timely repayment of debt
- Maintain full and complete financial disclosure and reporting
- Ensure compliance with state and federal laws and regulations

The Director of Finance authorizes, manages, and coordinates activities related to the structure, issuance, and administration of the City's long-term and short-term debt. The Finance Department prepares an annual report to the City Council containing a summary of the City's current credit ratings, and outstanding and newly-issued debt. The City may utilize the following types of minimal debt obligations to finance long-term capital projects: assessment bonds; general obligation bonds; pension obligation bonds; enterprise revenue bonds; lease revenue bonds; refunding bonds; conduit financing bonds; Certifications of Participation; lease financing; bank/private loans; tax allocation bonds; City of Santa Cruz internal financing pool; and other obligations.

The purpose of debt may include integration with the City's Capital Improvement Plan, long-term debt to finance the purchase or improvement of land, infrastructure, facilities or equipment, short-term debt as an interim source of funding in anticipation of long-term borrowing, refunding, and lease financing.

Aggregate debt service payments funded from General Fund sources shall be no greater than ten percent (10%) of primary General Fund revenues as reflected in the prior year's adopted budget.

This page intentionally blank





This page intentionally blank



Guide to the Adopted Capital Investment Program

FY 2024 - FY 2028 Budget

Capital Investment Program

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing, or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next five fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

Financing

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread

acquisition costs over the period during which the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both funding methods are useful, depending on the nature of the projects.

Using the CIP

The Capital Investment Program is divided into three sections:

- Climate Action Plan and Climate Action Plan Update
- Maps of existing projects
- New and existing projects



Climate Action Plan and Climate Action Plan Update

The Climate Action Plan (CAP) adopted in 2012 specifies the greenhouse gas emissions targets and specific milestones as well as 254 measures to reach those targets and milestones by 2020. The CAP 2020 has now sunset and the Climate Action Plan 2030 was adopted by Council on September 13, 2022. The Climate Adaptation Plan Update (CAPU) was adopted in 2018 and is an appendix to the Local Hazard Mitigation Plan (2018). It includes 44 prioritized measures for the City to adapt to the impacts of climate change. Since 2015, the City's Sustainability Team has evaluated the adopted Capital Improvements Program (CIP) projects to identify those that implement the CAP and CAPU. The CAP and CAPU implementation CIP project lists are included in this document to give City leaders and decision-makers more information in considering the budget. City staff may also reference these lists in preparing Health in All Policies agenda report language.

Projects

This section provides information on capital investments over the next five years. It is organized

by primary fund or funding source and function. Within each subsection, projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description / justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:



- "Prior Years" Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- "2023 Budget" Shows the total amount appropriated for the current fiscal year.
- "2023 Estimated Actuals" Shows the total amount of the FY 2023 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2024.
- "2024 Adopted", "FY 2025 Estimated", "FY 2026 Estimated", "FY 2027 Estimated", and
 "FY 2028 Estimated" Each individual column shows the adopted (year 2024 only) and
 the future estimated funding required for the project for each identified fiscal year.
- "Total 2024 2028" Shows the total adopted funding required for the projects in FY 2023, and the total estimated funding required for FY 2024, FY 2025, FY 2026, and FY 2027.

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

Funding Sources
The table below identifies the funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund- General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund, General Fund	Transportation
Information Technology Fund	General Fund, Enterprise Fund	Information Technology applications and infrastructure
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
2016 Transportation Measure D	Sales tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development
Federal American rescue plan funding	Grants	Homelessness Response
CA14 Homelessness Action Plan	Grants	Homelessness Response

Enterprise:

Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities



Projects that Support the Climate Action Plan

Project Name	Project #	New/Existing
Food Waste Pre-processing System Improvement Project	c402401	new
Redesign Harvey West Park*	c302404	new
Water Conservation and Irrigation System Improvements	c302407	new
Walkway Improvements in Neighborhood Parks	c302409	new
Riverside Gardens Park Pathway	c302410	new
Bay Drive Protected Bike Lanes and Pedestrian Path	c402301	existing
Chestnut Park Basketball Court Resurfacing*	c302303	existing
Grant Park - Basketball Court Renovation*	c302307	existing
Infield Irrigation at DeLaveaga Park Ballfields	c302306	existing
Lower Pacific Avenue Medians*	c302310	existing
North Coast System Phase 4	c702303	existing
Study of Recreational Facility Maintenance Needs*	c302301	existing
Tyrrell Park - Pathway, Stage Area and Pedestrian Safety	c302309	existing
Improvements	C302307	
University Terrace Park - Basketball Court and Tennis	c302308	existing
Court Renovation		
Vegetation Management Tools/Heavy Equipment*	c212313	existing
Tyrrell Park - Pathway, Stage Area and Pedestrian Safety	c302309	existing
Improvements		
Un-Signalized Crossing Improvement Project	c402215	existing
Advance Dilemma Zone Detection and Retroreflective	100011	
Signal Back Plate Upgrades	c402216	existing
Garfield Park Renovation	c302235	existing
Ocean View Park Redesign	c302236	existing
Harvey West Park Infrastructure Improvements	c302238	existing
Pacific Station North	c512201	existing
Harvey West Pool - Pool Lighting, Controls, and Cleaning		
Systems Replacement and Updates	c302102	existing
Irrigation System Improvements	c302122	existing
Civic Roof Repair*	c302140	existing
Trails Study	c301908	existing
Bay High Intersection Improvements	c401103	existing
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	existing
Citywide Traffic Signal Controller Upgrade	c401602	existing
MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9	c401804	existing
-		
Swanton Blvd Multi Use Trail Connector	c401805	existing
Market Street Bike lanes and Sidewalk	c401806	existing
Downtown Bike Locker Replacement Program	c401812	existing
Downtown Intersection Improvements	c401903	existing
Delaware - Swift Intersection Improvements	c401904	existing
Bay - West Cliff Intersection Improvements	c401905	existing

FY2024 Budget

Project Name	Project#	New/Existing
Landfill Master Plan Development	c401909	existing
San Lorenzo River Walk Lighting	c401910	existing
Mission Street Improvement Plan	c402001	existing
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	existing
Farmers Market Structure*	c511901	existing
Advanced Metering Infrastructure	c701603	existing
Recycled Water	c701611	existing
Recycled Water- SDC	c701612	existing
Public Facilities - Maintenance - CEC	m609195	existing

^{*}This project implements the Climate Action Plan only if it is explicitly designed or specified with sustainability features.



Figure 1 Construction of Segment 7 of the Monterey Bay Sanctuary Scenic Trail (Rail Trail).

Projects that Support the Climate Adaption Plan

Project Name	Project#	New/Existing
Redesign Harvey West Park	c302404	new
Water Conservation and Irrigation System Improvements	c302407	new
DeLaveaga Park-Culvert Repair, Slope Stabilization, Drainage, and Stormwater Runoff	c302402	new
DeLaveaga Park - Branciforte Creek Trail Culvert Repair	c302304	existing
West Cliff Design & Improvements Standards	c302412	
Escalona Avenue Storm Drain Pipe replacement	c402302	existing
Fire Department Chipper	c212312	existing
Fire Engine Ladder (Pierce Tiller 100')	c212202	existing
Fire Engine Type I Pierce Pumper (1)	c212315	existing
Fire Engine Type I Pierce Pumper (1)	c212316	existing
Fire Station #1 & Fire Admin Replacement*	c212311	existing
Fire Station #2 Replacement*	c212310	existing
Fire Station #3 Front Driveway*	c212307	existing
Fire Station #3 Rear Expansion*	c212306	existing
Fire Station #5*	c212314	existing
Fire Station 2 Rear Expansion*	c212302	existing
Fire Stations Paging System*	c212301	existing
Lower Pacific Avenue Medians*	c302310	existing
North Coast System Phase 4	c702303	existing
Santa Cruz Regional Public Safety Training Center	c212305	existing
Station #3 Sewer Line Clean Out	c212309	existing
Wharf - Redesign South Landing*	c302302	existing
Pacific Station North*	c512201	existing
ASR - Mid County Existing Infrastructure	c702101	existing
ASR - Mid County New Wells	c702102	existing
ASR - Santa Margarita Groundwater Basin	c702103	existing
ASR - New Pipelines	c702104	existing
Newell Creek Pipeline Felton/Graham Hill WTP	c702105	existing
Newell Creek Pipeline Felton/Loch Lomond WTP	c702106	existing
Union/Locust Building Generator	c702107	existing
N. Coast Repair Ph4 Des and Construction	c702108	existing
N. Coast Repair Ph5 Des and Construction	c702109	existing
FEMA Certification of San Lorenzo River	c402109	existing
San Lorenzo Park Redesign	c301907	existing
Garfield Park Irrigation	c301911	existing
Bethany Curve Park Improvements	c301915	existing
Wharf Commons Surfacing Improvements	C302228	existing
Mission Hill Utility Undergrounding	c401004	existing

FY2024 Budget

Project Name	Project#	New/Existing
San Lorenzo River Pump Station #2	c401207	existing
Riverside Ave Utility Underground Phase II	c401207	existing
Pogonip Creek Sedimentation Removal	c401208	existing
Trevethan Storm Drain Project - Phase 1	c401307	
Branciforte Creek Channel Repair and Maintenance	c401307	existing
San Lorenzo River Levee Storm Drain Maintenance	c401313	existing
State Route 1 Bridge Replacement	c401314	existing existing
West Cliff Drive Revetment Repair	c401402	
	c401501	existing
Chestnut Street Storm Drain Replacement		existing
Bay Drive Storm Damage Repair	c401507 c401610	existing
Catch Basin Replacement Program Wastewater Treatment Facility Infrastructure and Major	C401610	existing
Equipment	c401706	existing
Downtown SLR Drainage System Assessment	c401707	existing
CMP Storm Drain Pipe Replacement	c401709	existing
Curtis Street Strom Drain Phase II	c401802	existing
Soquel/Pine Storm Drain	c402002	existing
Murray Street Bridge Seismic Retrofit	c409321	existing
SLR Flood Control Environ Rest Project	c409512	existing
Jesse Street Marsh	c409669	existing
San Lorenzo River Lagoon Management Program	c601403	existing
Main Replacements- Engineering Section	c700002	existing
Main Replacements- Distribution Section	c701507	existing
ASR and In-Lieu Feasibility Study	c701609	existing
Aquifer Storage and Recovery	c701610	existing
Recycled Water Feasibility Study	c701611	existing
Recycled Water	c701612	existing
Newell Creek Pipeline Rehab/Replacement	c701701	existing
Water Supply Augmentation	c701705	existing
N Coast System Major Diversion Rehab	c701802	existing
Main Replacements- Eng Section- Transmission	c709833	existing
West Cliff Drive Multi-use Path Pavement Rehabilitation	m400819	existing
West Cliff Stair Repair at Indicators	m401402	existing
Neary Lagoon Park Rehab-Maint. (Annual)	m409668	existing
Public Facilities - Maintenance	m609195	existing

^{*}This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach or are considered to enhance existing resiliency benefits.

General Fund CIP Priority Criteria

There are no new projects funded by new funds from the General Fund in the fiscal year 2024 adopted budget. Funds from completed projects and projects that are not moving forward are going to be utilized to allow for new projects to occur this year.

The following outlines the criteria of prioritizing new capital improvement project requests to ensure consistency with Re-Envision Santa Cruz recovery strategy among other considerations:

Fiscal Sustainability: Project Funding Availability

- 1. Project funding is significantly leveraged by grants, State or Federal aid
- 2. Rank is increased based on assessment of the amount of funding needed to complete the current project phase and entire project.
 - a) 75% + of project funding has been secured
 - b) 50%+ of project funding has been secured
 - c) At least 25%+ of project funding has been secured
 - d) Less than 25% of project funding has been secured

Downtown and Other Business Sectors-

1. Contributes toward economic development and revitalization/recovery efforts

Infrastructure: Asset Condition, Maintenance & Longevity-

- 1. Existing conditions and capacity to meet basic levels of service is deficient
- 2. Avoids potential failure due to substandard conditions
- 3. Improves the overall reliability of the capital asset and infrastructure system
- 4. Major implications of delaying the project such as significant future costs, or negative community impacts
- 5. Extent to which reduces City operations and maintenance expenditures
- 6. Increases the longevity of the capital asset or extends the useful life of the asset in the long term

Regulatory or Mandated Requirements-

1. By legal or regulatory mandate or requirement, court order, settlement or mitigation of plausible legal claims.

Project Readiness-

- 1. Ready to enter the phase corresponding to the funding proposed.
- 2. Complex environmental issues or known significant legal challenges shall be scored lower than projects without said complications.

Health in All Policies (HiAP)-

- 1. Equity: How does the project move the City towards achieving social equity goals referenced in the Community Assessment Project?
- 2. Sustainability: How does the project advance the sustainability goals referenced in the City's 2020 Climate Action Plan?
- 3. Public Health: Public Health- How does the project advance the health outcome goals in the HiAP community well-being outcome indicators?

General Fund Unfunded and Underfunded CIP Projects

The following outlines the Capital Improvement Program projects that currently have a net project cost that is either unfunded or underfunded.

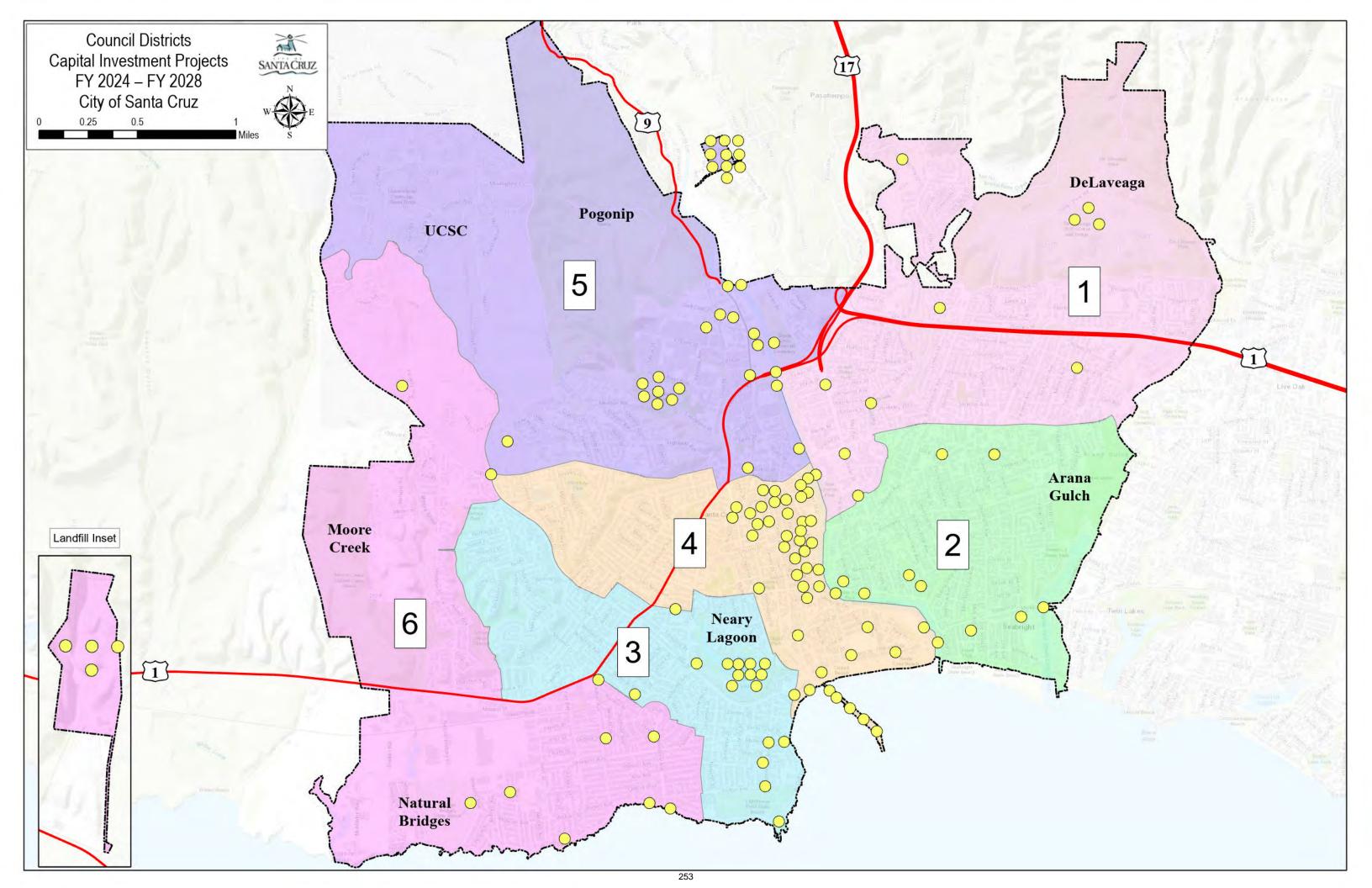
Unfunded and Underfunded CIP Project Title	Amount Unfunded or Underfunded
Citywide	
Electric Vehicle Charging Station Expansion	120,000
Facilities Master Plan	30,500,000
Public Facilities – Maintenance	200,000
Total Citywide Unfunded and Underfunded Projects:	30,820,000
Economic Development and Housing	
Dolphin Decommissioning and Plans	75,000
Total Economic Development and Housing Department Unfunded and Underfunded Projects:	75,000
Fire	
Fire Engine Type I Pierce Pumper	900,000
Fire Station 1 & Fire Admin Replacement	19,000,000
Fire Station 2 Rear Expansion	750,000
Fire Station 2 Replacement	17,000,000
Fire Station 3 Front Driveway	60,000
Fire Station 3 Rear Expansion	500,000
Fire Station 3 Generator	200,000
Fire Station 5	17,000,000
Lifeguard Headquarters Replacement	5,000,000
Vegetation Management Tools / Heavy Equipment	150,000
Total Fire Department Unfunded and Underfunded Projects:	60,560,000
Parks and Recreation	
Agora Surfacing Improvements	268,500
Civic Sound System Upgrade	62,000
Civic Auditorium Renovations	12,000,000
Cowell Beach Restroom and Storage Area	1,200,000
DeLaveaga Disc Golf Course Welcome Area & Course Safety	35,000
DeLaveaga Park Ballfield Lighting and Score Booth Upgrades	354,000
DeLaveaga Park Ballfield Retaining Walls DeLaveaga Park- Culvert Repair, Slope Stabilization, Drainage, and	100,000
Stormwater Runoff	125,000
Depot Bike Park - Phase II of Bike Park Renovation	200,000
Depot Park Synthetic Field Replacement	1,000,000
Depot Park Playground Expansion and Enhancement	90,000

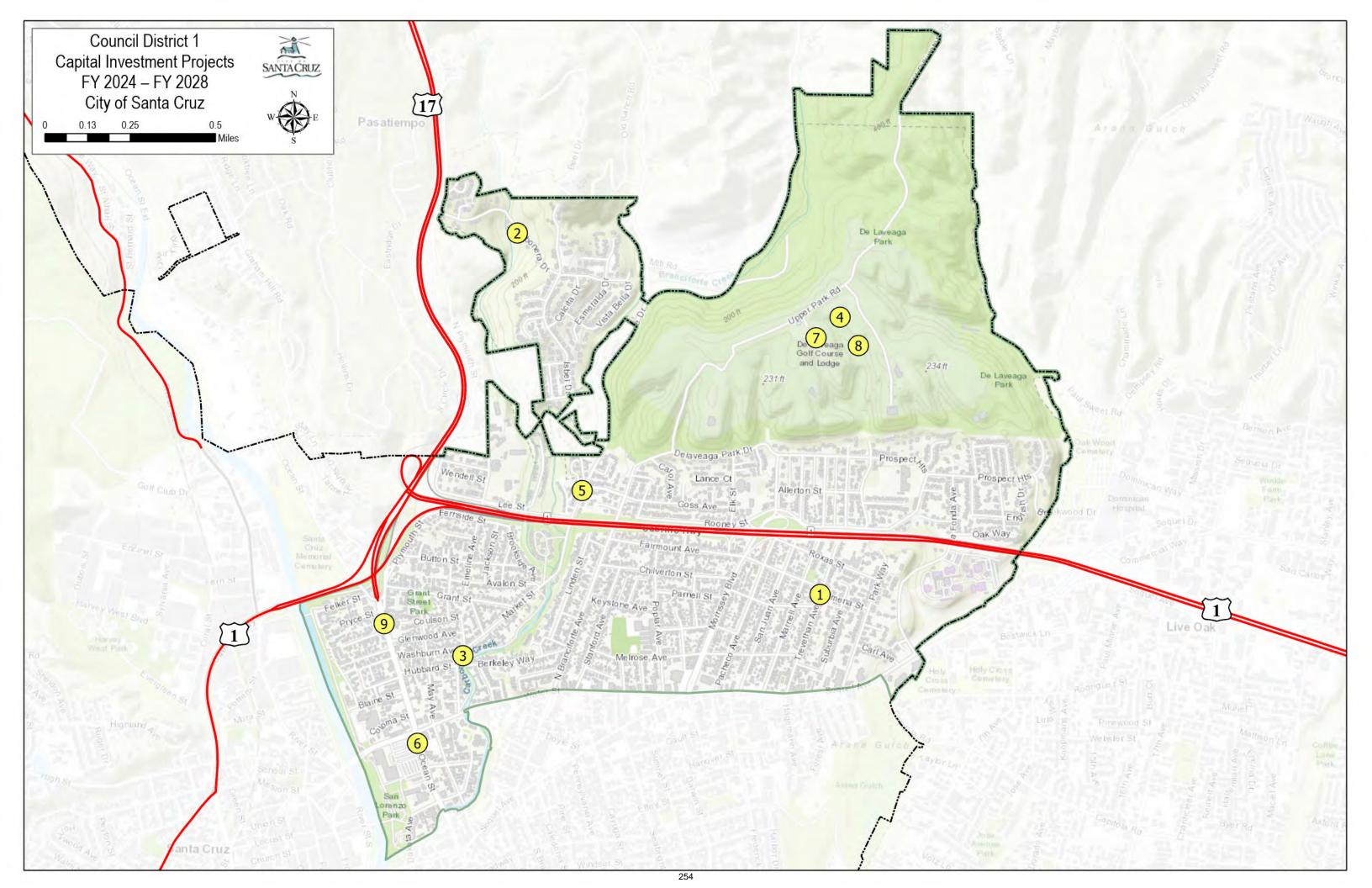
FY2024 Budget

	FY2024 Budget
Unfunded and Underfunded CIP Project Title (continued)	Amount Unfunded or Underfunded
Downtown Recovery – Phase I-IV	90,000
Frederick Street Park Picnic Area	285,000
Frederick Street Park Stairs Replacement	60,000
Grant Park Playground Renovation	310,000
Harvey West Clubhouse Access	48,000
Harvey West Park Ballfield Improvements	170,000
Harvey West Park – New Playground	95,000
Harvey West Pool Complex Renovation	10,000,000
Harvey West Pool – Facility Improvements	430,000
Lifeguard Headquarters Improvements	500,000
Lighthouse Ave Park Playground Renovation	85,000
Open Space Trail Wayfinding	40,000
Parks Facilities Security Improvements	110,000
Poets Park Playground Renovation	125,000
Pogonip Clubhouse Renovation	10,000,000
Pogonip Meadow Remediation	2,000,000
Riverside Gardens Park Lighting	10,000
San Lorenzo Park Redesign	3,000,000
San Lorenzo River Pathway Improvements	9,000,000
Sand Trap and Tee Renovations	150,000
Senior Center Rehab	240,000
Sgt. Derby Park Irrigation Renovation	40,000
Trescony Park Playground Renovation	210,000
Trails Study	40,000
Water Conservation and Irrigation System	200,000
Wharf – East Parking Lot Paving Project	1,700,000
Wharf – Parking and Road Improvements	3,300,000
Wharf Commons Overhead Walkway Repair and Resurface	225,000
Wharf Commons Surfacing	396,000
Wharf Equipment and Maintenance Shed	250,000
Wharf Headquarters Flooring Replacement	20,000
Wharf Master Plan Implementation	10,000,000
Total Parks and Recreation Department Unfunded and Underfunded Projects:	68,563,500
Public Works	
Almar Avenue Sidewalk	460,000
Beach Street Streetscape	2,000,000
Branciforte Creek Channel Repair	760,000

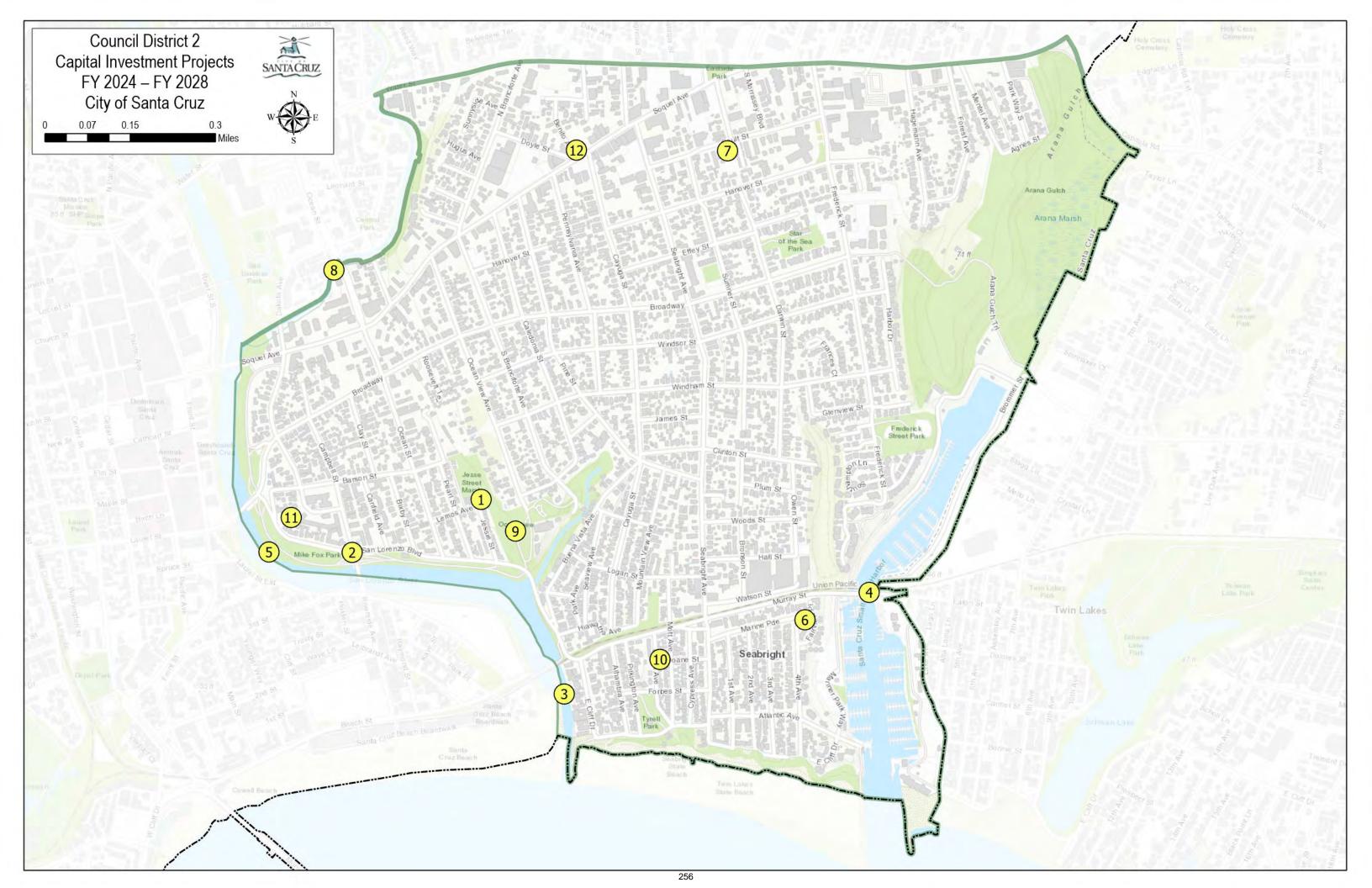
FY2024 Budget

Unfunded and Underfunded CIP Project Title (continued)	Amount Unfunded or Underfunded
City Arterial and Collector Street Reconstruction and Overlay	7,200,000
City Residential and Collector Street Reconstruction and Overlay	2,500,000
Cliff Street Paving – Beach to Third	1,000,000
Cooper Street Streetscape	200,000
Curtis Street Storm Drain Phase II	500,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway Widening (end of levee to Buena Vista)	2,000,000
East Cliff Drive Walkway and Railing Repair (Seabright to 4th)	1,000,000
Escalona Drive Sidewalk	760,000
Fairmount Sidewalk and Safety Improvements	440,000
Hammond Avenue Sidewalk	140,000
Laurel Street Improvements – Front to Chestnut	3,000,000
Miscellaneous Traffic Signals and Intersection Projects	5,000,000
Ocean Street Improvements	6,000,000
Pacific Avenue Streetscape – Laurel to Beach	2,000,000
Poplar Avenue Sidewalks	120,000
Prospect Heights Sidewalk	360,000
Soquel/Pine Storm Drain	1,300,000
Third Street Walkway / Front Street Slope Stabilization and Repair	500,000
West Cliff Drive Stabilization	992,000
West Cliff Stair Repair	100,000
Wharf Roundabout Bike Lane	500,000
Total Public Works Department Unfunded and Underfunded Projects:	41,332,000
Total General Fund CIP Unfunded and Underfunded Projects:	\$201,350,500





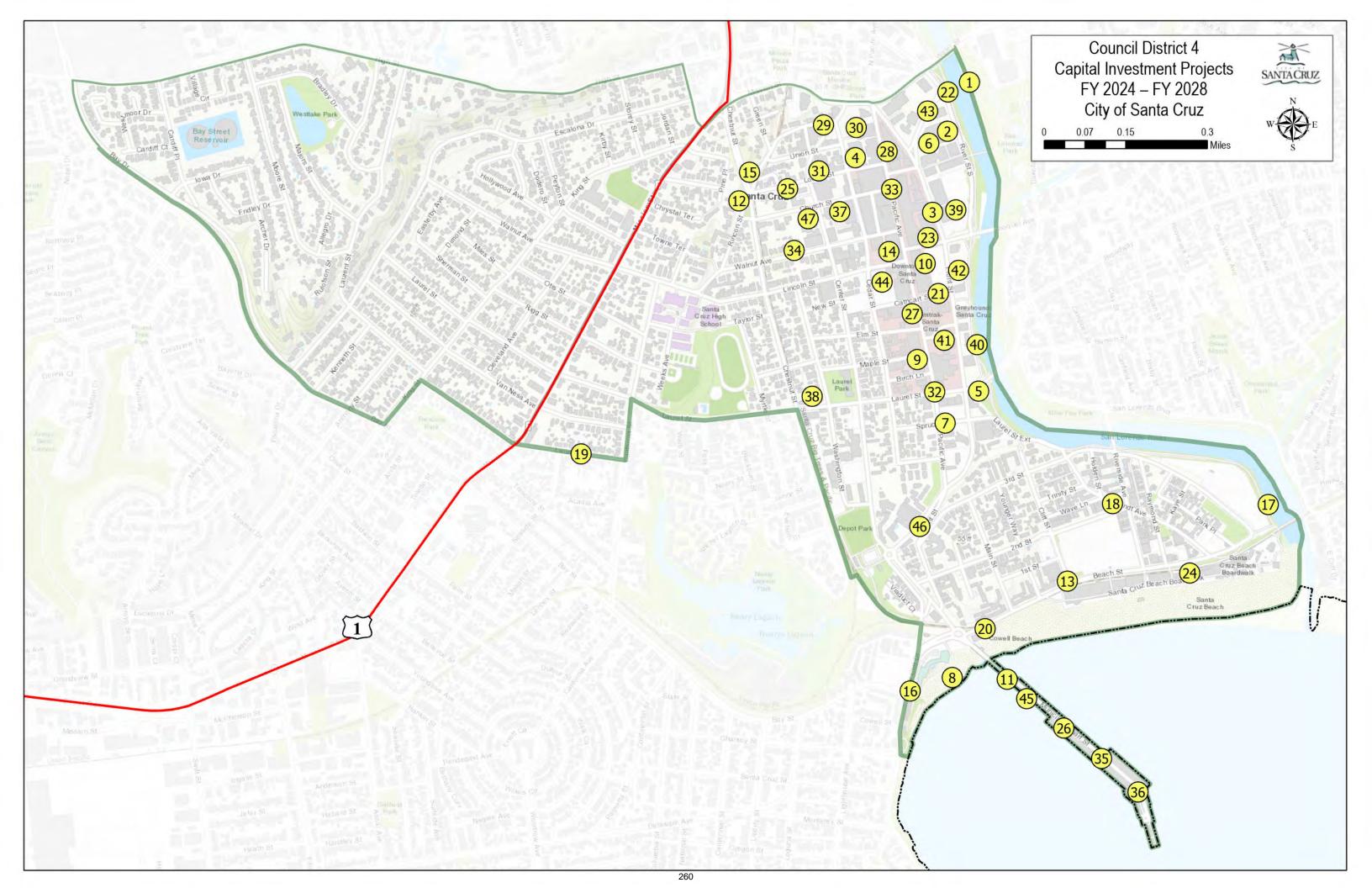
Мар#	Project Name	Department	Project #
1	Trevethan Ave Sewer	Public Works	c401810
2	Isbel Pump Station Replacement	Public Works	c402105
3	Senior Center Rehab	Parks & Rec	c302101
4	Driving Range Improvements	Parks & Rec	c302213
5	Branciforte Drive Retaining Wall Project	Public Works	c402211
6	Ocean/Water Intersection Imp	Public Works	c401410
	DeLaveaga Park-Culvert Repair, Slope Stabilization,		
7	Drainage, and Stormwater Runoff	Parks & Rec	c302419
8	DeLaveaga Golf Course Building Remodel	Parks & Rec	c301801
		Non-	
9	Ocean Street Beautification	Departmental	c512001



Map #	Project Name	Department	Project #
1	Jessie Street Marsh	Public Works	c409669
2	SLR Flood Control Environ Rest Project	Public Works	c409512
		Non-	
3	SLR Mouth and Lagoon Mgmt. Plan	Departmental	c601403
4	Murray St Bridge Retrofit	Public Works	c409321
5	SL River Sanitary Sewer Siphon	Public Works	c401315
	MB Sanctuary Scenic Trail (Rail Trail) -		
6	Segments 8 & 9	Public Works	c401804
7	Branciforte Measure S Facility Remodel	Public Works	c351801
8	Branciforte Creek Channel Repair and Maintenance	Public Works	c401313
9	Ocean View Park Redesign	Parks &Rec	c302236
10	Sewer Realignment Project	Public Works	c402203
11	Riverside Gardens Park Pathway	Parks & Rec	c302405
12	Fire Station 2 Rear Expansion	Fire	c212302

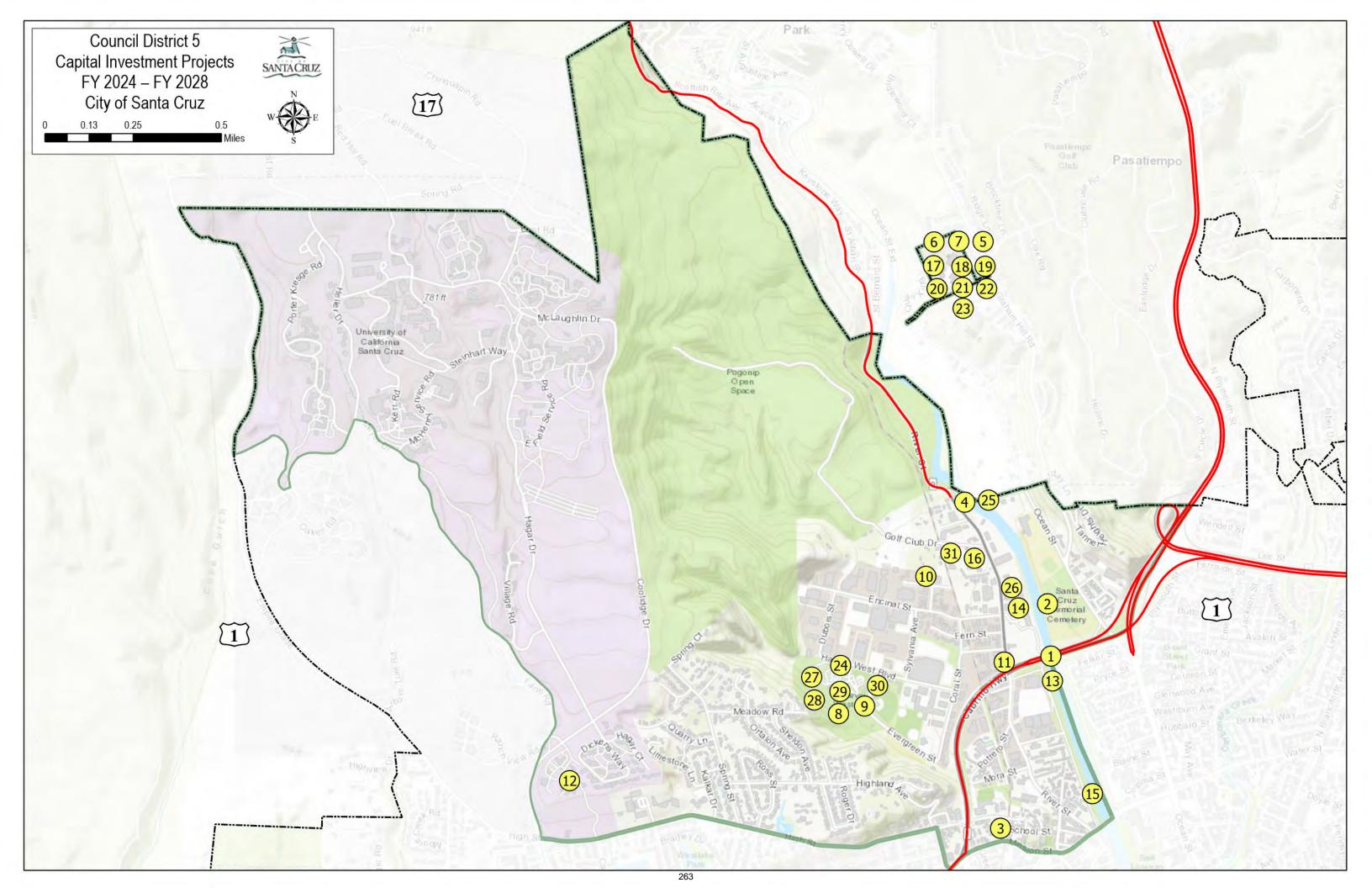


Map #	Project Name	Department	Project #
	WWTF Infrastructure and Major Equipment		
1	Study	Public Works	c401706
2	WWTF Upgrade Digester Equipment	Public Works	c401607
	WWTF Ultraviolet Disinfection System		
3	Replacement	Public Works	c401504
4	WWTF Laboratory Modernization	Public Works	c401608
5	Monterey St and Lighthouse Ave Sewer	Public Works	c401907
6	WWTF Water Piping Rehab	Public Works	c401407
7	Neary Lagoon Park Rehab/Restoration	Public Works	m409668
8	WWTF Equipment Replacement	Public Works	m409659
9	WWTF Electrical System	Public Works	c401405
10	MB Sanctuary Scenic Trail (Rail Trail) - Segment 7	Public Works	c401413
11	West Cliff Stair Repair	Public Works	m401402
12	City Headworks Replacement	Public Works	c402204
13	West Cliff Design & Improvement Standards	Public Works	c302240
14	Pelton Ave Pump Station Generator	Public Works	c402104
15	Neary Lagoon Park Rehab-Maint. (Annual)	Public Works	m409668
16	Lighthouse Ave Park Fencing	Parks & Rec	c302407

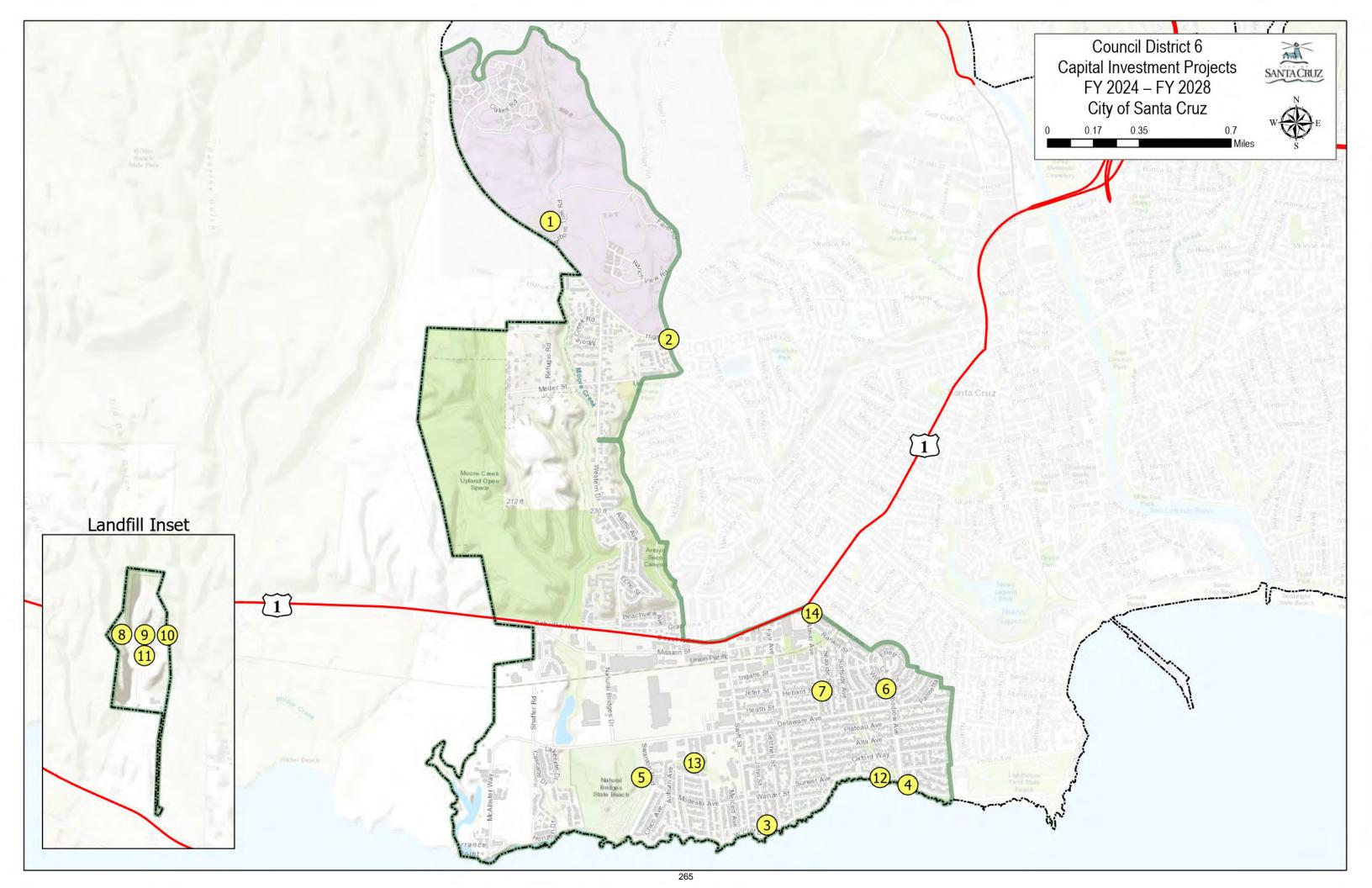


Map #	Project Name	Department	Project #
1	San Lorenzo River Levee Storm Drain Maintenance	Public Works	c401314
	Parking Equipment Replacement - River Front		
2	Garage	Public Works	c401703
	Parking Equipment Replacement - Soquel/ Front		
3	Garage	Public Works	c401704
4	Parking Equipment Replacement - Locust Garage	Public Works	c401705
5	Downtown SLR Drainage System Assessment	Public Works	c401707
6	River-Front Garage Elevator	Public Works	c401509
7	Front-Spruce-Pacific-Sewer Main Rehab	Public Works	c401606
8	Cowell Beach Water Quality Project	Public Works	c401614
9	Downtown Bike Locker Replacement Program	Public Works	c401812
		Economic	
10	Trolley Acquisition	Development	c511704
		Economic	
11	Wharf Rehabilitation Projects	Development	c511502
		Economic	
12	Broadband Infrastructure	Development	c511501
		Economic	
13	Citywide Sign Program Phase II	Development	r521205
		Economic	
14	Downtown Alley Improvements	Development	c511703
		Non-	
15	City Hall Parking Lot Repairs	Departmental	c601301
16	Bay - West Cliff Intersection Improvements	Public Works	c401905
17	SLR Lagoon MGMT	Public Works	c601403
		Economic	
18	Riverside Ave Underground Utility	Development	c401208
19	Laurent St Sewer	Public Works	c401809
20	Beach Street Restrooms	Parks & Rec	c301913
		Economic	
21	Farmers Market Structure	Development	c511901
	San Lorenzo River Levee Storm Drain		
22	Maintenance	Public Works	c401314
		Non-	
23	Elevator Controls Upgrade	Departmental	c402004
24	Beach/Cliff Traffic Signal	Public Works	c401303
		Non-	
25	Space Utilization Design for City Hall	Departmental	c101701
26	Miramar Demolition and Wharf Piling Replacement	Parks & Rec	c511705
27	Downtown Intersection Improvements	Public Works	c401903
	Downtown Parking Garages Signs and Paint		
28	Upgrade	Public Works	c402107
29	Union/Locust Building Generator	Water	c702107
30	Locust Garage Improvements	Public Works	c402106

			FY2024 Budget
Map#	Project Name	Department	Project #
District 4	continued):		
		Non-	
31	ASR - Mid County Existing Infrastructure	Departmental	c702101
		Non-	
32	Pacific Avenue Beautification	Departmental	c512101
		Non-	
33	Downtown Library Affordable Housing Project	Departmental	c512002
34	Rescue Unit	Fire	c212203
35	Wharf Railing Improvements	Parks & Rec	c302003
36	Facility Improvements	Parks & Rec	c302214
37	Civic Roof Repair	Parks & Rec	c302204
	Londen Nelson Community Center - Senior Studio		
38	Improvements	Park & Rec	c302241
	Electric Vehicle Charging Station Expansion in		
39	Public City Parking Lots	Public Works	c402214
		Non-	
40	Pacific Station South	Departmental	c512202
		Non-	
41	Pacific Station North	Departmental	c512201
	Electric Vehicle Charging Station Expansion in		
42	Public City Parking Lots	Public Works	c402214
	Electric Vehicle Charging Station Expansion in		
43	Public City Parking Lots	Public Works	c402214
	Electric Vehicle Charging Station Expansion in		
44	Public City Parking Lots	Public Works	c402214
	Lifeguard Headquarters Improvements and Fireboat		
45	and Water Rescue Craft Landing	Fire	c302413
46	Lower Pacific Avenue Medians	Public Works	c302310
47	Civic Access and Safety Improvements	Parks & Rec	c302418



Map#	Project Name	Department	Project #
1	Route 1 Bridge Replacement	Public Works	c401402
2	SLR Lagoon MGMT	Public Works	c601403
3	Mission Street Hill Utility Undergrounding	Public Works	c401004
4	Pogonip Creek Sedimentation Removal	Public Works	c401306
5	Aquifer Storage and Recovery	Water	c701609
6	WTP Concrete Tank Assessment and Rehabilitation	Water	c701501
7	WTP Flocculator Mixers	Water	c701502
8	Harvey West Ballfield Lighting	Parks & Rec	c302218
9	Harvey West Park Infrastructure Improvements	Parks & Rec	c302238
	Corp Yard Stormwater Pollution Prevention Plan	Non-	
10	and Implementation	Departmental	c601701
11	Route 1/9 Imp	Public Works	c400805
12	UCSC City Transportation Improvements	Public Works	c401008
13	SLR Lagoon MGMT	Public Works	c601403
		Economic	
14	Tannery Landscaping	Development	c511706
15	San Lorenzo River Levee Storm Drain Maintenance	Public Works	c401314
16	Solar PV Expansion at Corp Yard	Public Works	c101901
17	Felton Diversion Pump Station Assessment	Water	c701906
18	Recycled Water Feasibility Study	Water	c701611
19	Beltz WTP Filter Rehabilitation	Water	c702108
20	GHWTP Gate Entrance Upgrades	Water	c702109
21	Newell Creek Pipeline Felton/Graham Hill WTP	Water	c702105
22	GHWTP Facilities Improvement Project	Water	c700025
23	GHWTP SCADA Radio System Replacement	Water	c702201
24	Harvey West Clubhouse Access	Parks & Rec	c302120
25	Tait Diversion Rehab/Replacement	Water	c701903
		Economic	
26	Tannery Dance & Performance Building	Development	c512204
27	Redesign Harvey West Park	Parks & Rec	c302421
28	Harvey West Park-Clubhouse Picnic Area Fence	Parks & Rec	c302401
	Harvey West Park-Resurfacing Friendship Gardens		
29	and Upper Glen Group Picnic Areas	Parks & Rec	C302402
30	HW Pool-Repairs and Upgrades	Parks & Rec	c302313
31	Corp Yard Site Security Upgrades	Public Works	c402402



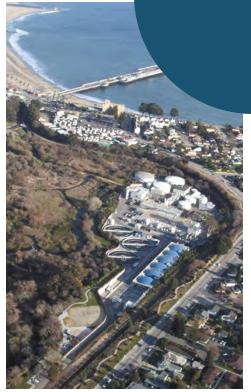
Map #	Project Name	Department	Project#
1	Recoat University Reservoir No. 4	Water	c701505
2	Bay/High Intersection	Public Works	c401103
3	West Cliff Drive Multi-use Maintenance	Public Works	m400819
4	West Cliff Drive Revetment Repair	Public Works	c401501
5	Swanton Blvd Multi-use Trail Connector	Public Works	c401805
6	Garfield Park Measure S Facility Remodel	Public Works	c351802
7	Garfield Park Renovation	Parks & Rec	c302235
8	Gas Probe Remediation	Public Works	c401908
9	Landfill Master Plan Development	Public Works	c401909
10	Dimeo Lane Paving and Storm Drain	Public Works	c401312
	Recycling Center Storm Water Quality		
11	Improvements	Public Works	c402111
12	West Cliff Design & Improvement Standards	Public Works	c302408
13	Sgt. Derby Park Playground Renovation	Parks & Rec	c302404
14	Generator for Fire Station #3	Fire	c212303

Unmapped

Project Name	Department	Project #
Aerators at Loch Lomond	Water	c701706
Bridge Maintenance	Public Works	m401302
Laguna Creek Diversion Retrofit	Water	c701801
	Non-	
Public Facilities - Maintenance/CEC Energy Saving Projects	Departmental	m609195
River Bank Filtration	Water	c701806
Security Camera & Building Access Upgrades	Water	c701704
Water Supply Augmentation Strategy Implementation	Water	c701705
City Arterial and Collector Street Reconstruction and	Public Works	
Overlay		c400809
City Residential and Collector Street Reconstruction and	Public Works	
Overlay		c400810
Sewer System Improvements	Public Works	c401511
Citywide Traffic Signal Controller Upgrade	Public Works	c401602
Catch Basin Replacement Program	Public Works	c401610
Storm Water Trash Capture Program	Public Works	c401701
CMP Storm Drain Pipe Replacement	Public Works	c401709
Main Replacements- Engineering Section	Water	c700002
Water Main Replacements -Outside Agency	Water	c700003
Main Replacements- Distribution Section	Water	c701507
Meter Replacement Project	Water	c701603
ASR Planning	Water	c701609
Water Program Administration	Water	c701901
Facility & Infrastructure Improvements	Water	c701907
NCD I/O Replacement Project	Water	c701606
Distribution System Water Quality Improvements	Water	c702001
Homeless Infrastructure Projects		c102101
Information Technology Infrastructure		c152001
Information Technology Applications		c152002
FEMA Levee Certification	Public Works	c402112
CMMS Upgrade	Public Works	c402205
Unsignalized Crossing Improvement Project	Public Works	c402215
Advance Dilemma Zone Detection and Retroreflective Signal	Public Works	
Back Plate Upgrades		c402216
Water Program Management Reserve	Water	c702003
CMMS Software Replacement for Water Dept	Water	c702202
Walkway Improvements in Neighborhood Parks		c302406
Water Conservation & Irrigation System Improvements		c302223
Water Conservation and Irrigation System Improvements		c302403
Traffic Calming Program (Annual)	Public Works	c402404
Sidewalk/Access Ramp	Public Works	c409452
Santa Cruz Regional Public Safety Training Center		c212402
Parks Facilities Security Improvements		c302420
Intertie 1-Santa Cruz-Scotts Valley	Water	c702205

Map#	Project Name	Department	Project #
Unmapp	ed (continued):		
Food Wa	aste Pre-processing System Improvement Project	Public Works	c402401
Escalona	Avenue Storm Drain Pipe replacement	Public Works	c402302
Brancifor	rte Streambank Restoration	Water	c702304
Brackney	/ Landslide Area Pipeline Risk Reduction	Water	c702002
Beltz 12	Ammonia Removal	Water	c702203
ASR - M	id County New Wells	Water	c702203
ASR - Sa	ınta Margarita Groundwater Basin	Water	c702102









Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

Corp Yard Site Security Upgrades

Project # c402402

Project Description:

The City's Risk and Safety Manager completed a physical site security assessment at the Corp Yard in early 2023. The assessment concluded that there are upgrades needed to improve security to the Corp Yard.

Project Benefit:

Reduces the City's risk at this facility, providing a safer space for City staff, equipment, and supplies located at the Corp Yard

Operating Budget Impact:

Reduces repairs and replacement of Corp Yard infrastructure and assets

Project Schedule:

FY2024-FY2026

Project Contact Email:

calberti@santacruzca.gov

Project Location:

Corp Yard, 1125 River Street



	Prior	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-00-9410-5	7390								
Project Cost Estimate: Project Funding	-	-	-	196,651	-	-	-	-	196,651
Estimates:									
From Water Fund	-	-	-	79,297	-	-	-	-	79,297
From Refuse Fund	-	-	-	70,296	-	-	-	-	70,296
From Parking Fund	-	-	-	16,195	-	-	-	-	16,195
From Equipment Fund	-	-	-	10,863	-	-	-	-	10,863
From General Fund	-	-	-	20,000	-	-	-	-	20,000
Net Project Cost			_	_			_		
Estimates:	-	-	_	-	· -	-	-	· -	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

Corp Yard Stormwater Pollution Prevention

Project # c601701

Project Description:

The Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard identified storm water quality Best Management Practices (BMP's) and provides funding for implementation. Structural BMP's are required to capture oil and silt from the vehicle and material storage areas and improve drainage. Non-structural BMP's include additional sweeping, monitoring, and inspections.

Project Benefit:

Improves storm water quality discharge to receiving water and improves overall drainage for the Corporation Yard

Operating Budget Impact:

Included in the Corp Yard operating budget

Project Schedule:

Summer 2024

Project Contact Email:

fwarren@santacruzca.gov

Project Location:

Corp Yard, 1125 River Street



J	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-00-9410-5	7311								
Project Cost Estimate: Project Funding	168,995	471,505	200,000	200,000	-	-	-	-	200,000
Estimates:	44.400	186,717	70 207	79,297					70 207
From Water Fund From Refuse Fund	44,480 98,965	165,856		70,296	-	- -	-	-	79,297 70,296
From Equipment Fund	16,717	32,879	10,863	10,863	-	-	-	-	10,863
From Parking Fund	8,833	30,962	16,195	16,195	-	-	-	-	16,195
From General Fund	-	-		23,349	-	-	-	-	23,349
Net Project Cost Estimates:	-	55,091	23,376	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project # c402214

Project Description:

This project consists of development, design, and installation of networked level 2 electric vehicle charging stations and networked DC fast chargers and all associated infrastructure upgrades required at locations to be determined during development. The project will be consistent with the Climate Action Plan. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project is currently funded through grants and rebates.

Project Benefit:

Provides additional charging stations for the public and city fleet to use

Operating Budget Impact:

Included in the Energy Efficiency operating budget

Project Schedule:

Installation ongoing as state grant funding and rebates become available

Project Contact Email:

fwarren@santacruzca.gov

Project Location:

Various public and Citywide facility locations



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-00-9410-5	7290								
Project Cost	81,579	118,421	200,000	200,000	-	200,000	-	200,000	600,000
Estimate:									
Project Funding									
Estimates:									
Local grant -	-	200,000	200,000	-	-	-	-	-	-
MBUAPCD									
State capital	-	-	-	160,000	-	160,000	-	160,000	480,000
grants-CEC									
Net Project Cost	81,579	(81,579)	_	40,000	_	40,000	_	40,000	120,000
Estimates:	1 01,379	(01,379)		40,000	_	40,000	-	1 40,000	120,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

Public Facilities - Maintenance

Project # m609195

Project Description:

Provides funding for remodeling and/or repairs to various public buildings including City Hall restrooms, and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City received a CEC loan, which funded approximately \$2.0 million in energy-saving projects allocated to many citywide projects and has almost entirely been expended. Additional general funds are needed for ongoing building maintenance.

Project Benefit:

Provides for maintenance of City facilities to keep them safe, energy efficient, accessible, and occupiable for employees and the public

Operating Budget Impact:

Supplements to the operating budget needed to maintain existing facilities

Project Schedule:

Ongoing

Project Contact Email:

fwarren@santacruzca.gov

Project Location:

Citywide



	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-40-00-9410-5	7290								
Project Cost	1,163,189	428,833	360,000	200,000	200,000	200,000	300,000	300,000	1,200,000
Estimate:									
Project Funding									
Estimates:									
Loan proceeds	751,081	295,690	-	-	-	-	-	-	-
From General Fund	40,000	-	160,000	-	200,000	200,000	300,000	300,000	1,000,000
Net Project Cost	372,109	133,143	200,000	200,000					200,000
Estimates:	1 3/2,109	133,143	200,000	200,000	-	-	-	-	200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

SLR Mouth & Lagoon Mgmt Plan Devel.

Project # c601403

Project Description:

Three-to-five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

Project Benefit:

Reduces flooding in Beach Flats and Lower Ocean neighborhoods in the dry saeson, protects lagoon habitat for fish species, and reduces breachings, which can be a public safety hazard

Operating Budget Impact:

Included in the stormwater operating budget

Project Schedule:

Summer/Fall 2024

Project Location:

San Lorenzo Rivermouth



Project Contact Email:

rhaley@santacruzca.gov

	Prior _	Fiscal Yea	ar 2023						
	Year	Dudmet	Estimated	FY 2024	FY 2025 Estimate	FY 2026	FY 2027 Estimate	FY 2028	Total 2024-2028
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-40-00-9145-5		,		,					
Project Cost	1,987,780	2,798,750	2,612,000	640,000	-	-	-	-	640,000
Estimate:									
Project Funding									
Estimates:									
From Liability	300,000	-	-	-	-	-	-	-	-
Insurance Fund									
State capital	163,150	291,700	-	100,000	-	-	-	-	100,000
grants-Dept of WT									
Resources									
From General Fund	245,000	-	-	-	-	-	-	-	-
Contributions -	70,000	-	-	15,000	-	-	-	-	15,000
businesses									
State capital grants - CDFW	-	2,215,000	2,215,000	450,000	-	-	-	-	450,000
From Storm Water	247,462	613,568	80,000	75,000	-	-	-	-	75,000
Fund									
From Storm Water	45,600	161,000	161,000	-	-	-	-	-	-
Overlay Fund									
Net Project Cost	916,568	(482,518)	156,000						
Estimates:	310,300	(402,310)	130,000	-	-	-	-	-	Ī

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Citywide

311- General Capital Improvement Fund

Space Utilization Plan for City Hall

Project # c101701

Project Description:

Space Utilization Design for City Hall. Previous funding was committed to remodeling the Annex and relocating Current Planning, Code Enforcement, and Building downstairs and Future Planning and Housing upstairs, and ADA improvements to downstairs restroom and parking lot. Fiscal year 2024 provides funding to modifying the City Manager, City Clerk, and IT sections to improve space efficiency and meet ADA requirements.

Project Benefit:

Provides more efficient space for staffing needs in the City Manager, IT, and Clerk areas

Operating Budget Impact:

The maintenance is currently budgeted in operations

Project Schedule:

Fall/Winter 2024

Project Contact Email:

fwarren@santacruzca.gov

Project Location:

City Hall, 809 Center Street, Rooms 9 and 10



Twarrene santacrazea.gov								_	
	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-10-11-9410-5	7203								
Project Cost	1,192,089	471,267	100,000	400,000	-	-	-	-	400,000
Estimate:									
Project Funding									
Estimates:									
Loan proceeds	-	607,029	-	-	-	-	-	-	-
Federal Capital	-	97,000	-	-	-	-	-	-	-
Grants - CEC									
From City Public	448,162	170,162	100,000	400,000	-	-	-	-	400,000
Trust Fund									
Net Project Cost	742 027	(402.024)							
Estimates:	743,927	(402,924)	-	-	-	-	-	· -	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Economic Development and Housing

311- General Capital Improvement Fund

Downtown Alley Improvements

Project # c511703

Project Description:

Lighting, placemaking, and wayfinding improvements in downtown alleys.

Project Benefit:

Project Location:

Downtown area

Operating Budget Impact:

Project Schedule:

Downtown Sanistraz

	Prior _	Fiscal Ye	ar 2023						Total 2024-2028
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	
Account # 311-51-80-9990-5	7390								
Project Cost	-	200,000	200,000	300,000	-	-	-	-	300,000
Estimate:									
Project Funding									
Estimates:									
RDA Successor	-	200,000	200,000	300,000	-	-	-	-	300,000
Agency									
Net Project Cost	_	_	_	_			_	_	_
Estimates:	_	_	_	_ [_	_	-	-	·

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Economic Development and Housing

311- General Capital Improvement Fund

Tannery Dance & Performance Building

Project # c512204

Project Description:

Construction of a Dance & Performance Building on the Tannery Arts Center campus.

Project Benefit:

Project Location:

Tannery Arts Center on River Street

Operating Budget Impact:

Project Schedule:

	The state of the s
	A. St. Marie III
A 4 4 4 4 1	

	Prior _	Fiscal Ye	ar 2023		公共 版		Secretary Control of the Control of		
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-51-80-9990-5	7390								
Project Cost	-	4,950,000	4,950,000	80,000	-	-	-	-	80,000
Estimate:									
Project Funding									
Estimates:									
Federal capital	-	3,960,000	3,960,000	-	-	-	-	-	-
grants									
RDA Successor	-	990,000	990,000	-	-	-	-	-	-
Agency									
From ED Trust Fund	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost			_						
Estimates:	·	-	-	-	_	_	_	·	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Information Technology

341- Information Technology

Information Technology Applications

Project # c152002

Project Description:

Improve, upgrade, enhance, and/or implement citywide applications.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:



	Prior _	Fiscal Ye	ar 2023					-	
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 341-15-10-9910-5	7990								
Project Cost	281,410	1,162,594	1,162,594	200,000	300,000	350,000	350,000	250,000	1,450,000
Estimate:									
Project Funding									
Estimates:									
From Water Fund	35,851	148,114	148,114	25,480	38,220	44,590	44,590	31,850	184,730
From Refuse Fund	11,420	47,178	47,178	8,116	12,174	14,203	14,203	10,145	58,841
From Storm Water	4,173	17,249	17,249	2,966	4,449	5,191	5,191	3,708	21,505
Fund									
From Wastewater	19,766	81,660	81,660	14,048	21,072	24,584	24,584	17,560	101,848
Fund									
From Parking Fund	10,314	42,609	42,609	7,330	10,995	12,828	12,828	9,163	53,144
From General Fund	199,886	825,784	825,784	142,060	213,090	248,604	248,604	177,574	1,029,932
Net Project Cost									
Estimates:	· -	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Information Technology

341- Information Technology

Information Technology Infrastructure

Project # c152001

Project Description:

Design, develop, and implement fiber in critical areas to deliver network access to City facilities. Each year would see routes identified proactively and may also see routes opportunistically joined too as part of "dig once" projects submitted by other communications companies.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:



	Prior _		ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 341-15-10-9910-5	7990								
Project Cost	751,055	903,810	903,810	240,000	350,000	200,000	200,000	200,000	1,190,000
Estimate:									
Project Funding									
Estimates:									
From General Fund	533,405	642,047	642,047	170,472	248,604	142,060	142,060	142,060	845,256
From Water Fund	95,771	115,058	115,058	30,576	44,590	25,480	25,480	25,480	151,606
From Wastewater	52,747	63,491	63,491	16,858	24,584	14,048	14,048	14,048	83,586
Fund									
From Refuse Fund	30,473	36,681	36,681	9,739	14,203	8,116	8,116	8,116	48,290
From Parking Fund	27,522	33,128	33,128	8,796	12,828	7,330	7,330	7,330	43,614
From Storm Water	11,137	13,405	13,405	3,559	5,191	2,966	2,966	2,966	17,648
Fund									
Net Project Cost									
Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

DeLaveaga Golf Course Building Remodel

Project # c301801

Project Description:

Structural repairs to the Golf Course Lodge, which includes the upstairs deck and stairways. The project implements an HiAP health and wellness goal and addresses deferred maintenance. It also implements part of the Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities. Fiscal year 2024 funding covers replacement of roof on lodge, drainage upgrades to elevator shaft, and an extension of deck scuppers.

Project Benefit:

The project implements HiAP goals for health and wellness and addresses deferred maintenance. It also implements part of the Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities.

Operating Budget Impact:

Project Schedule:

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

DeLaveaga Golf Course Building



	Prior <u> </u>	Fiscal Year 2023		_					
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-30-41-9110-5	7203								
Project Cost	835,426	89,725	-	80,000	-	-	-	-	80,000
Estimate:									
Project Funding									
Estimates:									
From General Fund	410,757	214,394	-	80,000	-	-	-	-	80,000
Net Project Cost	424,669	(124,669)							
Estimates:	1 424,009	(124,009)	-	-	-	-	-	-	l -

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

DeLaveaga Park-Culvert Repair, Slope Stabilization, Drainage and Stormwater Runoff

Project # c302419

Project Description:

Phase 1 includes hiring an engineering consultant to assess and develop plans to address numerous strom water runoff, slope stabilization, erosion control, and drainage issues with DeLaveaga Park, which have compromised roads, parking lots, and trails.

Project Benefit:

The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses storm damage. The project also implements part of the Parks Master Plan 2030 by protecting water bodies and maintaining a connected network of trails.

Operating Budget Impact:

Project Schedule:

FY2024-FY2025

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

DeLaveaga Park



	Prior <u>-</u> Year Totals	Fiscal Year 2023							
		Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost Estimate: Project Funding Estimates:	-	-	-	175,000	125,000	-	-	-	300,000
None From Parks and Rec Facilities Tax Fund From General Fund	-	-	-	130,000 45,000		-	•	-	-
Net Project Cost Estimates:	-	-	-	-	125,000	-	-	-	125,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Harvey West Park-Clubhouse Picnic Area Fence

Project # c302401

Project Description:

Separate rented space from other park uses with a new metal fence. The project implements HiAP goals for health and wellness and community connectedness. It also implements the Parks Master Plan 2030 recommendation to enhance the function and appearance of the patio area.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness. It also implements the Parks Master Plan 2030 recommendation to enhance the function and appearance of the patio area.

Operating Budget Impact:

0

Project Schedule:

FY2024-FY2025

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

Harvey West Park - Clubhouse Picnic Area



	Prior _	Fiscal Year 2023		_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost	-	-		45,000	-	-	-	-	45,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	45,000	-	-	-	-	45,000
Facilities Tax Fund									
Net Project Cost			_	_		_			
Estimates:		-	·	_	-	-	-	-	· -

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Harvey West Park-Resurfacing Friendship Gardens and Upper Glen Group Picnic Areas

Project # c302402

Project Description:

Resurface Friendship Gardens and Upper Glen group picnic areas to remove uneven surfaces and tripping hazards. The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 to improve accessibility for all users to facilities and to continue to provide large gathering areas for family celebrations and group functions.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 goal to improve accessibility for all users to facilities and to continue to provide large gathering areas for family celebrations and group functions.

Operating Budget Impact:

0

Project Schedule:

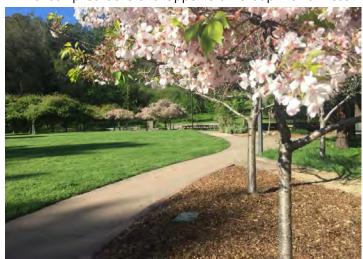
FY2024-FY2025

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

Friendship Gardens and Upper Glen Group Picnic Areas



	Prior _ Year Totals	Fiscal Year 2023		_					
		Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost Estimate: Project Funding	-	-	-	45,000	-	-	-	-	45,000
Estimates: From Parks and Rec Facilities Tax Fund	-	-	-	45,000	-	-	-	-	45,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Lighthouse Ave Park Fencing

Project # c302407

Project Description:

Rebuild unstable fencing for safe play at the tot lot play area. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance and safety.

Operating Budget Impact:

Project Schedule:

FY2024-FY2025

Project Contact Email:

mgodsy@santacruzca.gov

Project Location:

Lighthouse Ave. Park



	Prior _	Fiscal Ye	ar 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
	rotais	buuget	Actuals	Adopted	Littilate	LStillate	Limate	Latinate	2024-2020
Account # 311-30-41-9120-5	7203								
Project Cost	-	-	-	25,000	-	-	-	-	25,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	25,000	-	-	-	-	25,000
Facilities Tax Fund									
Net Project Cost				_		_			
Estimates:	·	-	-	_	· -	-	-	· -	- -

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Median Improvement Pilot Program

Project # c302423

Project Description:

Median hardscape improvements throughout the City.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:

Project Contact Email:

-/	

	Prior _	Fiscal Y	ear 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9130-5	7312								
Project Cost Estimate: Project Funding	-		-	50,000	-	-	-	-	50,000
Estimates: From General Fund	-		_	50,000	-	-	-	-	50,000
Net Project Cost Estimates:	-			-	-	-	-	-	_

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Parks & Rec: Civic Auditorium ADA Project

Project # c302422

Project Description:

Consulting services to develop plans to address safety and improve ADA access for the Civic Auditorium and begin project implementation. Funded by the Community Development Block Grant.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness. It also implements a Parks Master Plan 2030 policy to improve accessibility for all users to all facilities.

Operating Budget Impact:

Project Schedule:

FY2024

Project Contact Email:

jbond@santacruzca.gov

Project Location:

Civic Auditorium



	Prior _	Fiscal Ye	ar 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9110-5	7312								
Project Cost Estimate: Project Funding	-	-	-	322,432	-	-	-	-	322,432
Estimates: From CDBG Fund	-	-	_	322,432	-	-	-	-	322,432
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Parks Facilities Security Improvements

Project # c302420

Project Description:

Implement the recommendations of the Physical Site Security Assessment of the Parks Yard by the City Risk Manager, by installing new fencing and access-control gates. Add alarms to unalarmed facilities in Neighborhood and Community Parks. Update access control at the Harvey West Clubhouse.

Project Benefit:

The project implements the HIAP for a safe and just Community. It increases the physical security of Parks facilities, leading to reduced expenditures for replacement of stolen or vandalized equipment and increasing employees' sense of safety.

Operating Budget Impact:

Project Schedule:

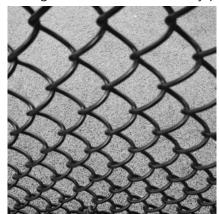
FY2024-FY2025

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

Neighborhood and community parks; Harvey West Clubhouse



	Prior _	Fiscal Ye	ear 2023	_					
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-30-41-9120-57	7203								
Project Cost	-	-	-	143,000	110,000	-	-	-	253,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	143,000	-	-	-	-	143,000
Facilities Tax Fund									
Net Project Cost		_	_	_	110,000	_	_	_	110,000
Estimates:	-1				110,000			Ī	110,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Redesign Harvey West Park

Project # c302421

Project Description:

Redesign Harvey West Park. The project implements HiAP goals for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements Parks Master Plan 2030 recommendations for more extensive ballfield improvements and a pool feasibility study in addition to numerous goals and policies for the provision of community-serving facilities and park design.

Project Benefit:

The project implements HiAP goals for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendations for more extensive ballfield improvements and a pool feasibility study in addition to numerous goals and policies for the provision of community-serving facilities and park design.

Operating Budget Impact:

Project Schedule:

FY2024-FY2025

Project Contact Email:

sgomez@santacruzca.gov

Project Location:

Harvey West Park



	Prior _	Fiscal Ye	ar 2023	_					
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost	-	-	-	250,000	-	-	-	-	250,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	250,000	-	-	-	-	250,000
Facilities Tax Fund									
Net Project Cost							_		
Estimates:	-	-	-	-	· -	_	-	· -	· -

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Riverside Gardens Park Pathway

Project # c302405

Project Description:

Replace failing sections of pathway. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety. The project also implements Parks Master Plan 2030 goals and policies for a safe and connected parks system.

Project Benefit:

The project implements an HiAP for a safe and just community as well as a Parks Master Plan policy action to increase safety through defensible space treatments to deter illegal behaviors.

Operating Budget Impact:

Project Schedule:

FY2024-FY2025

Project Contact Email:

mgodsy@santacruzca.gov

Project Location:

Riverside Gardens Park



	Prior _	Fiscal Ye	ear 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost	-	-	_	60,000	-	-	-	-	60,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	60,000	-	-	-	-	60,000
Facilities Tax Fund									
Net Project Cost	_		_						
Estimates:	-	-	_	-	-	_	-	· -	· -

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Sgt. Derby Park Playground Renovation

Project # c302404

Project Description:

Demolish and rebuild playground with new features and improved drainage. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

Project Location:

Sqt. Derby Park

Project Benefit:

The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

Operating Budget Impact:

Less costs for failing components and less materials costs for fiber replacements.

Project Schedule:

FY2024-FY2025

Project Contact Email:

mgodsy@santacruzca.gov

	Prior _	Fiscal Ye	ear 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost Estimate: Project Funding	-			185,000	-	-	-	-	185,000
Estimates: From Parks and Rec Facilities Tax Fund	-	-	-	185,000	-	-	-	-	185,000
Net Project Cost Estimates:	-	-		-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Walkway Improvements in Neighborhood Parks

Project # c302406

Project Description:

Repair uneven pathway surfaces and address access concerns in Neighborhood Parks. The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance and safety issues. The improvements also implement Parks Master Plan 2030 goals and policies focused on creating a safe, accessible, and connected parks system.

Project Benefit:

The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance and safety issues. The project also implements Parks Master Plan 2030 goals and policies focused on creating a safe, accessible, and connected parks system.

Operating Budget Impact:

Reduction in costs to abate tripping hazards and fix potholes and cracks.

Project Schedule:

FY2024-FY2025

Project Contact Email:

mgodsy@santacruzca.gov

Project Location:

Neighborhood and community parks



	Prior _	Fiscal Y	ear 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost	-			40,000	-	-	-	-	40,000
Estimate:									
Project Funding									
Estimates:									
From Parks and Rec	-	-	-	40,000	-	-	-	-	40,000
Facilities Tax Fund									
Net Project Cost									
Estimates:		•	-	-	· -	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

Water Conservation & Irrigation System

Project # c302403

200,000

Project Description:

Assess, design, and implement water conservation and irrigation system improvements, including an irrigation system layout for optimal distribution uniformity over a reduced footprint, enhanced water-catchment capability and capacity, and possible use of recycled water.

Project Benefit:

The project implements HiAP goals for health and wellness and healthy environments, as well as addresses deferred maintenance and increasing utility costs. The project also implements the Parks Master Plan 2030 recommendation to implement the Golf Course Master Plan in addition to a policy to reduce water consumption.

Operating Budget Impact:

Reduction in water use costs, which are expected to rise by 10% annually for the next five years.

Project Schedule:

FY2024-FY2026

Net Project Cost

Estimates:

Project Contact Email:

mhicks@santacruzca.gov Fiscal Year 2023 Prior **Estimated** FY 2024 FY 2025 FY 2026 FY 2027 FY 2028 Total Year 2024-2028 **Budget Actuals** Adopted **Estimate Estimate Estimate Estimate Totals** Account # 311-30-45-9110-57312 150,000 200,000 350,000 **Project Cost Estimate: Project Funding Estimates:** 150,000 150,000 From Parks and Rec Facilities Tax Fund

Project Location:

Neighborhood and community parks; golf course



200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Parks and Recreation

311- General Capital Improvement Fund

West Cliff Design & Improvement Standards

Project # c302408

Project Description:

Consulting services to design the overlooks, site amenities, furnishings, railings, and other landscape treatments as part of the implementation of the West Cliff Master Plan. The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses deferred maintenance, safety, and beautification. It also implements the Parks Master Plan 2030 recommendation to implement a design and landscape plan for West Cliff Drive. Fiscal year 2024 funding allows for an expanded scope to address emerging issues after January 2023 storms.

Project Benefit:

The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses deferred maintenance, safety, and beautification. It also implements the Parks Master Plan 2030 recommendation to implement a design and landscape plan for West Cliff Drive.

Operating Budget Impact:

Increased staffing for maintaining any improvements.

Project Schedule:

FY2024-FY2026

Project Contact Email:

bwoessner@santacruzca.gov

Project Location:

West Cliff Drive



- 3	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-30-41-9120-5	7203								
Project Cost Estimate:	-	-	-	120,000	-	-	-	-	120,000
Project Funding									
Estimates: From Parks and Rec	-	-	-	40,000	-	-	-	-	40,000
Facilities Tax Fund From General Fund	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost	_	_	_	_	_	_	_	_	_
Estimates:	1			ļ				l	I

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

221- Gas Tax Fund

Bay Drive Protected Bike Lanes and Pedestrian Path

Project # c402304

Project Description:

Improve bike and pedestrian safety on Bay Drive between West Cliff and High Street with protected bike lanes and walkways. The two lane section between Escalona and High will likley include lane reductions to accomdate a protected bike lane and a two-way pedestrian path. A grant has not yet been applied for.

Project Benefit:

Improves multimodal safety, accessibility, and mobility

Operating Budget Impact:

Maintenance included in Streets operating budget

Project Schedule:

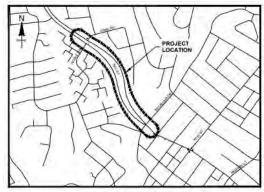
FY2024-FY2025: contingent on grant approval

Project Contact Email:

mstarkey@santacruzca.gov

Project Location:

Bay Corridor between High Street and West Cliff Drive



	Prior _	Fiscal Ye	ar 2023		VICINITY MAP				
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 221-40-64-9330-5	7307								
Project Cost	-	300,000	300,000	700,000	150,000	-	-	-	850,000
Estimate:									
Project Funding									
Estimates:									
From 2016 Trnsp	-	50,000	50,000	100,000	150,000	-	-	-	250,000
Measure D-City									
State grants - TDA	-	250,000	250,000	-	-	-	-	-	-
State Grants-AHSC	-	-	-	600,000	-	-	-	-	600,000
Net Project Cost									
Estimates:	l ⁻	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works 221- Gas Tax Fund

Branciforte Drive Retaining Wall Project

Project # c402211

Project Description:

On Branciforte Drive, north of Goss, there is a 200-300 foot-long section where the concrete curb and gutter is pulling away from the asphalt. A geotechnical report recommends a retaining wall composed of drilled piers, soldier piles, and timber lagging. The estimated cost is \$75,000 for design and \$675,000 for construction.

Project Benefit:

Stabilizes the hillside and roadway along the 800 block of Branciforte Drive and improves safety

Operating Budget Impact:

Included in Street Maintenance operating budget

Project Schedule:

FY2025

Project Contact Email:

jspangrud@santacruzca.gov

Project Location:

The 800 block of Branciforte Drive, north of Goss



	Prior _	Fiscal Ye	ar 2023	_						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028	
Account # 221-40-64-9341-5	7304									
Project Cost Estimate:	-	75,000	-	675,000	-	-	-	-	675,000	
Net Project Cost Estimates:	-	75,000	-	675,000	-	-	-	-	675,000	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works 221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project # c409321

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks are required during construction as well as one-way traffic control on the bridge. Environmental review was completed, allowing the design, right-of-way and permits to proceed, which will be completed in 2023. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed to address County Sanitation District changes to the force main under the harbor and is also contingent on permits. The budget will be increased as federal funds are appropriated.

Project Benefit:

Improves seismic stability of the bridge and provides improved bike and pedestrian facilities and more resilient utilities

Operating Budget Impact:

Included in Street operating budget

Project Schedule:

FY2024 through FY2026

Project Contact Email:

jspangrud@santacruzca.gov

Project Location:

Murray Street over the Santa Cruz Harbor



	Prior _	Fiscal Yea	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 221-40-62-9370-5	7310								
Project Cost Estimate: Project Funding Estimates: State capital grants Federal capital grants Local capital grants Federal capital	11,082,319 212,764 8,440,711 310,000 512,142	21,310,198 - - - 19,000,000	20,000,000 - - - 19,000,000	12,000,000		-		- - -	- - - 10,000,000
grants-HBRR Net Project Cost Estimates:	1,606,702	2,310,198	1,000,000	2,000,000	-	-	-	-	2,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

221- Gas Tax Fund

Ocean/Water Intersection Improvements

Project # c401410

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan and includes the plan design elements. This project includes a second left-turn lane on Ocean southbound to Water, and a right-turn lane on Water eastbound, both which have been completed. The northwest corner will be modified to improve pedestrian and bike access and safety as has been done at the northwest and southwest corners.

Project Benefit:

Improves bicycle and pedestrian safety and access and facilitates turning movements onto northbound Ocean Street

Operating Budget Impact:

Included in Streets and Traffic Signal operating budget

Project Schedule:

FY2024-FY2025

Project Contact Email:

mlizarraga@santacruzca.gov

Project Location:

Northeast corner of Ocean-Water intersection



	Prior	Prior Fiscal Year	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 221-40-64-9320-5	7304								
Project Cost Estimate: Project Funding	702,847	328,028	-	200,000	-	-	-	-	200,000
Estimates: Donations-other Capital contributions-devel	20,000	-	-	-	-	-	-	-	-
opers From Traffic Impact - Citywide	526,613	373,387	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	156,233	(45,358)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

235- Clean Rivers & Beaches Fund

Stormwater Trash Capture Program

Project # c401701

Project Description:

The State Water Resources Control Board adopted an amendment to the Storm Water Quality Control (SWQC) Permit requiring the City to "capture all trash." The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program and initial implementation. Design and install trash capture system on San Lorenzo River pump station #1.

Project Benefit:

Improves water quality and trash entering the environment and complies with state Water Resources Board Storm Water Quality permit

Operating Budget Impact:

Maintenance is included the project

Project Schedule:

FY2025-FY2026

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Citywide



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 235-40-60-9235-5	7311								
Project Cost Estimate:	81,620	408,380	300,000	100,000	1,000,000	-	-	-	1,100,000
Net Project Cost Estimates:	81,620	408,380	300,000	100,000	1,000,000	-	-	-	1,100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Catch Basin Replacement Program

Project # c401610

Project Description:

Upgrade non-standard catch basins with standard Type-B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

Project Benefit:

Upgrades non-standard catch basins to reduce clogging and localized flooding during rainfall

Operating Budget Impact:

Included in project budget

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Citywide



	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-40-64-9330-5	7311								
Project Cost	223,797	255,105	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Estimate:									
Project Funding									
Estimates:									
From Gas Tax Fund	149,970	255,105	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Net Project Cost	73,827								
Estimates:	1 /3,82/	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

CMP Storm Drain Pipe Replacement

Project # c401709

Project Description:

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Engineering and Operations staff identify the highest priority locations. The project includes West Cliff Drive CMP's.

Project Benefit:

Reduces flooding and damage to city and private infrastructure

Operating Budget Impact:

Included in project

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

Project Location:



	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-40-64-9340-5	7311								
Project Cost	453,064	139,468	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Estimate:									
Project Funding									
Estimates:									
From Gas Tax Fund	402,504	142,421	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Net Project Cost	50,560	(2,953)							
Estimates:	1 30,360	(2,955)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Escalona Avenue Storm Drain Pipe replacement

Project # c402302

Project Description:

Replace approximately 50 feet of existing CMP pipe with new 24-inch plastic pipe across Escalona Avenue. Project will require a new retaining wall at outlet M7-DO602. New sidewalk and construction easement from property owner will be required.

Project Benefit:

Reduces flooding on Escalona and surrounding properties

Operating Budget Impact:

Reduces calls for service and maintenance

Project Schedule:

FY2025

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Escalona Avenue near Walnut Avenue



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-64-9340-5	7311								
Project Cost	-	8,000	8,000	20,000	200,000	-	-	-	220,000
Estimate:									
Project Funding									
Estimates:									
Property Owner	-	-	-	10,000	80,000	-	-	-	90,000
Contributions									
From Gas Tax Fund	-	4,000	4,000	10,000	40,000	-	-	-	50,000
From General Fund	-	-	4,000	-	80,000	-	-	-	80,000
Net Project Cost		4.000						·	
Estimates:	l -	4,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project # c401804

Project Description:

This ATP Cycle 3 project includes funding for the design and environmental review of the rail trail segments 8 & 9, between the Wharf Roundabout and 17th Avenue. The proposed 2.18-mile trail is within the City and County of Santa Cruz and will be a joint project for the purpose of this grant. A non-infrastructure component for safety, education and encouragement is included in the funding. The Land Trust of Santa Cruz County is providing the local match to the first ATP grant for environmental review and design. An ATP grant has been awarded for construction and is being matched by City, County and RTC Measure D funds.

Project Benefit:

Increases bike and pedestrian connectivity, mobility, and safety. Reduces greenhouse gas emmissions. Advances goals in the Health in All Policies, Active Transportation Plan, and Climate Action Plan.

Operating Budget Impact:

Maintenance is included in the Bike/Ped operating budget and shared with SCCRTC and funded through Measure D. The County will maintain its own portion.

Project Location:

Adjacent to rail line from the Wharf Roundabout to 17th Avenue



Project Schedule:

FY2022-FY2027

Project Contact Email:

rvaldes@santacruzca.gov

	Prior _	Fiscal Yea	ar 2023						
	Year	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
	Totals	buuget	Actuals	Adopted	Estillate	Estillate	Estillate	Estillate	2024-2026
Account # 311-40-64-9330-5	7307		,						
Project Cost Estimate:	1,659,669	29,979,331	2,147,907	41,136,000	-	-	-	-	41,136,000
Project Funding Estimates:									
Local capital	-	1,500,000	537,651	-	-	-	-	-	-
grant-SC County									
Land Trust									
Federal capital	622,832	25,446,168	1,533,334	35,766,000	-	-	-	-	35,766,000
grants-ATP									
Local capital grants	-	2,370,000	-	2,370,000	-	-	-	-	2,370,000
- SCCRTC Measure									
D									
From 2016 Trnsp	-	1,700,000	-	1,500,000	-	-	-	-	1,500,000
Measure D-City									
Measure D-County	-	-	-	1,500,000	-	-	-	-	1,500,000
Net Project Cost Estimates:	1,036,837	(1,036,837)	76,922	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Sidewalk/Access Ramp

Project # c409452

Project Description:

A citywide program to provide for the installation of new sidewalks where none presently exist, funded by sidewalk in-lieu fees received from development projects where sidewalks are infeasible. Funds are spent on deficiencies or may be combined with other related capital projects such as the Safe Routes 2 School program projects.

Project Benefit:

Increases access for pedestrians of all abilities. Implements goals in the Climate Action Plan, Health in All Policies, Active Transportation Plan, and ADA Transition Plan.

Operating Budget Impact:

Included in Streets operating budget.

Project Schedule:

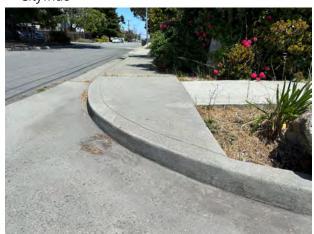
Ongoing

Project Contact Email:

mstarky@santacruzca.gov

Project Location:

Citywide



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-64-4220-5	4307								
Project Cost Estimate:	-	20,000	20,000	150,000	-	-	-	-	150,000
Project Funding									
Estimates: Developer fees	35,478	10,000	10,000	-	-	-	-	-	-
From Sidewalk In-lieu Fund	40,853	10,000	10,000	150,000	-	-	-	-	150,000
Net Project Cost	(76,331)	_	-	-	-	_	-	-	-
Estimates:	1 ` ''' 1							I	l

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Solar PV Expansion at Corp Yard

Project Description: Project # c101901

This project consists of designing and installing a 166kW photovoltaic system at the Corporation Yard. This project expands the existing 45kW solar PV system at the same location and the recent roofing improvement project was designed to accommodate the expansion. Most project costs were wrapped into a Power Purchase Agreement; however, there have been ancillary city costs. In addition, the project includes battery backup and chargers. The project is consistent with the Climate Action Plan.

Project Benefit:

Provides charging for additional small, medium and heavy-duty vehicles at the Corp Yard. Reduces greenhouse gas emmissions and helps to meet increased EV requirements.

Operating Budget Impact:

Maintenance is included in the Corp Yard operating budget. Charger electrical use will be offset by the solar system.

Project Schedule:

Ongoing

Project Contact Email:

fwarren@santacruzca.gov

Project Location:

Corp Yard, 1125 River Street



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-10-00-9410-5	7290								
Project Cost Estimate:	-	431,866	200,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Project Funding Estimates:									
From Water Fund	-	114,000	114,000	48,000	48,000	48,000	48,000	48,000	240,000
From Refuse Fund	-	185,250	185,250	76,500	76,500	76,500	76,500	76,500	382,500
From Parking Fund	-	28,500	28,500	10,500	10,500	10,500	10,500	10,500	52,500
From Equipment	-	38,000	38,000	15,000	15,000	15,000	15,000	15,000	75,000
Fund									
Miscellaneous	-	-	-	-	-	-	-	-	-
operating revenue									
Contributions -	-	66,116	-	-	-	-	-	-	-
PG&E									
Contributions	-	-	-	150,000	150,000	150,000	150,000	150,000	750,000
MBARD, CEC									
Net Project Cost Estimates:	-	-	(165,750)	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Swanton Blvd Multi-Use Trail Connector

Project # c401805

Project Description:

This project proposes a 10-12 foot wide multi-use trail along Swanton Boulevard, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs, and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridges State Park and State Parks is supportive of the project. A grant has been approved.

Project Benefit:

Improves safety and mobility for people walking and biking to key community destinations. Increases safety and reduces GHG emissions at intersections. Implements goals in the Climate Action Plan, Health in All Policies, and Active Transportation Plan.

Operating Budget Impact:

Increased maintenance costs of new facilities

Project Schedule:

FY2024-FY2025

Project Contact Email:

mstarkey@santacruzca.gov

Project Location:

Swanton Boulevard between West Cliff Drive and Delaware; Delaware between Swanton Boulevard and Shaffer Road



	Prior _	Fiscal Ye	ear 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-64-9330-5	7307				_	_			
Project Cost Estimate: Project Funding	-	-	-	2,968,000	-	-	-	-	2,968,000
Estimates: From 2016 Trnsp Measure D-City State capital grants	-		_	2,968,000	-	-	-	-	2,968,000
- ATP Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

Traffic Calming Pilot Program (Annual)

Project # c402404

Project Description:

This fund will allow the Traffic Engineering Division to set up a neighborhood traffic calming program and review and implement requests.

Project Benefit:

Reduces traffic speeds and improves safety

Operating Budget Impact:

Included in Streets operations budget

Project Schedule:

FY2024-FY2025

Project Contact Email:

mstarkey@santacruzca.gov

Project Location:

Citywide



	Prior _	Fiscal Ye	ear 2023	_					
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 311-40-64-9330-5	7307								
Project Cost	-	-	-	75,000	-	-	-	-	75,000
Estimate:									
Project Funding									
Estimates:									
State grants - TDA	-	-	-	75,000	-	-	-	-	75,000
Net Project Cost			_	_	_		_	_	
Estimates:	·	-			·	_		·	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

311- General Capital Improvement Fund

West Cliff Drive Stabilization

Project Description: Project # c401501

To prevent damage to the West Cliff path, roadway, and utilities, this project proposes to place additional engineered rock protection and infill walls in areas that have been damaged by King Tides and atmospheric rivers in recent years, as needed. With significant damages sustained from bomb cyclone events in Winter 2023, fiscal year 2024 priority locations for stabilization include the 900 and 1000 block of West Cliff Drive. Infill walls instead of rock protection are being considered along the areas opposite of 920, 932, 1016, and 1030 West Cliff Drive as they may be a more cost-effective and robust solution, while making it easier for a potential future connection to a larger Mitchell's Cove Seawall. These and other areas are identified in the West Cliff Drive Adaptation and Management Plan (2021). In addition to General Fund, the City seeks grant funds from several sources to support this project, including but not limited to FHWA, FEMA, CalOES, and the Division of Boating of Waterways.

Project Benefit:

Reduces erosion of West Cliff Drive, path and utilities and provides for public use.

Operating Budget Impact:

Included in project budget

Project Schedule:

Ongoing

Project Contact Email:

jspangrud@santacruzca.gov

Project Location:

West Cliff Drive



	Prior _	Fiscal Yea	ar 2023 📟	A MARINE TO THE PARTY OF THE PA					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 311-40-62-9330-5	7307					_	_		
Project Cost Estimate:	524,880	2,154,120	48,000	6,555,800	250,000	250,000	250,000	250,000	7,555,800
Project Funding Estimates:									
From Liability	75,000	-	-	-	-	-	-	-	-
Insurance Fund									
From General Fund	97,481	152,519	48,000	-	250,000	250,000	250,000	250,000	1,000,000
Federal capital	-	1,500,000	-	4,233,800	-	-	-	-	4,233,800
grants - FHWA									
State - FEMA	-	-	-	1,330,000	-	-	-	-	1,330,000
disaster relief									
From GF CIP	-	500,000	-	-	-	-	-	-	-
Reserve									
Net Project Cost Estimates:	352,400	1,601	-	992,000	-	-	-	-	992,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description: Project # c400809

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning, largely funded by Measure H. Projects are selected based on the city's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at \$800,000 per year due to SB1 approval. Grants are not currently reflected in the project estimate, but play an important role in meeting program goals. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain city streets satisfactorily.

Project Benefit:

Maintenance of the steets in the City reduces damages to vehicles as well as improves the way the roads look

Project Location:

All streets witin the City limits

Operating Budget Impact:

There is no operating impact to the budget. All maintenance is paid from the project and its funding sources.

Project Schedule: Project Contact Email:

Continuous jspangrud@santacruzca.gov

	Prior _	Fiscal Yea	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 317-40-64-9311-57304	,	,		,	_	,			
Project Cost Estimate:	23,378,451	8,765,722	2,350,000	2,600,000	3,000,000	3,000,000	3,000,000	3,000,000	14,600,000
Project Funding Estimates:									
From Wastewater	95,710	-	-	-	-	-	-	-	-
Fund									
From Gas Tax Fund	6,477,637	1,813,041	1,813,041	800,000	800,000	800,000	800,000	800,000	4,000,000
Other local	23,814	-	-	-	-	-	-	-	-
revenues									
State capital grants	925,701	1,500,000		-	-	-	-	-	-
From Traffic	402,257	-		-	-	-	-	-	-
Congestion Relief									
Fund									
Fed grants - ARRA	753,076	-	-	-	-	-	-	-	-
From General Fund	1,100,000	-	-	-	-	-	-	-	-
Loan proceeds	1,962,217	-	-	-	-	-	-	-	-
State grants-RXTPX	2,264,832	685,168	685,168	-	-	-	-	-	-
Funds									
From 2016 Trnsp	715,720	650,000	650,000	600,000	700,000	700,000	700,000	700,000	3,400,000
Measure D-City									
State grants - TDA	25,208	-				-	-		<u>-</u>
Net Project Cost Estimates:	8,632,279	4,117,513	(798,209)	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000	7,200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

317- Arterial Streets and Roads Fund

City Residential and Collector Street Reconstruction and Overlay

Project # c400810

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning, largely funded by Measure H. Projects are selected based on the city's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. Grants are not typically available for residential and collector streets.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:

Project Contact Email:



	Prior Fiscal Year 2		ear 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 317-40-64-9311-5	7304								
Project Cost	13,597,640	1,951,119	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Estimate:									
Project Funding									
Estimates:									
From City Public	414,451	-	-	-	-	-	-	-	-
Trust Fund									
From Traffic	587,025	-	-	-	-	-	-	-	-
Congestion Relief									
Fund									
From Water Fund	17,978	-	-	-	-	-	-	-	-
From General Fund	500,000	-	-	-	-	-	-	-	-
From 2016 Trnsp	1,015,720	650,000	650,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Measure D-City									
Net Project Cost	11,062,466	1,301,119	350,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Estimates:	11,002,400	1,301,119	330,000	300,000	300,000	300,000	300,000	300,000	2,300,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

City WWTF Headworks Replacement

Project # c402204

Project Description:

Replace and refurbish several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:

Project Contact Email:



	Prior	Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 721-40-62-7252-5	7301								
Project Cost Estimate:	-	2,800,000	1,000,000	9,000,000	-	-	-	1	9,000,000
Net Project Cost Estimates:	-	2,800,000	1,000,000	9,000,000	-	-	-	-	9,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

Laurent Street Sewer

Project # c401809

Project Description:

The existing sewer line was constructed in 1926 and is in need of replacement. Project includes the design and construction of 1,000-lineal feet of new sewer line, reconnecting laterals and rebuilding manholes.

Project Benefit:

Reduces future wastewater failure and impact on residential neighborhoods

Operating Budget Impact:

Included in project and reduces future calls for service

Project Schedule:

FY2024

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Laurent Street



	Prior _	Fiscal Year 2023									
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total		
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028		
Account # 721-40-62-7259-5	7301										
Project Cost	12	249,988		250,000	-	-	-	-	250,000		
Estimate:											
Net Project Cost	12	249,988		250,000				_	250,000		
Estimates:	' ' <u>'</u>	243,300		[250,000 [1 250,000		

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

Neary Lagoon Park Rehab-Maint. (Annual)

Project # m409668

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building, and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County Sanitation District (SCCSD) pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:

Project Contact Email:

)23	

	Prior Fiscal Year 2023								
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 721-40-62-7259-5	7312								
Project Cost	3,489,942	955,930	380,000	430,000	250,000	250,000	250,000	250,000	1,430,000
Estimate:									
Project Funding									
Estimates:									
Local capital grants	1,788,067	164,706	164,706	202,353	117,647	117,647	117,647	117,647	672,941
State capital grants	-	200,000	-	-	-	-	-	-	-
Net Project Cost	1,701,875	591,224	215,294	227,647	132,353	132,353	132,353	122 252	757,059
Estimates:	1,701,075	391,224	213,294	221,041	132,333	132,333	132,333	132,353	131,039

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

Pelton Ave Pump Station Generator

Project # c402104

Project Description:

Install new emergency generator at the existing sanitary sewer pump station.

Project Benefit:

Reduces sewer overflows during emergencies and protects the neighborhood and Lighthouse Field

Operating Budget Impact:

Included in project and reduces future calls for service

Project Schedule:

FY2024

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Pelton Avenue



	Prior _	rior Fiscal Year 2023			-				
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 721-40-62-7259-5	7312								
Project Cost Estimate:	61,059	18,941	-	30,000	-	-	-	-	30,000
Net Project Cost Estimates:	61,059	18,941	-	30,000	-	-	-	-	30,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

Sewer System Improvements

Project # c401511

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions, and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, pump station upgrades and/or replacement, lining, and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as what was done on Curtis Street and Trevethan Avenue.

Project Benefit:

Reduces future wastewater failure and impact on residential neighborhoods and commercial areas.

Operating Budget Impact:

Included in Wastewater main operating budget. Reduces calls for service.

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

Project Location:





	Prior _	Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 721-40-62-7251-5	7304								
Project Cost Estimate:	5,271,547	965,051	200,000	700,000	700,000	700,000	700,000	700,000	3,500,000
Net Project Cost Estimates:	5,271,547	965,051	200,000	700,000	700,000	700,000	700,000	700,000	3,500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

WWTF Infra. and Major Equip Study

Project # c401706

Project Description:

Implement recommendations of the Wastewater Treatment Facility (WWTF) Infrastructure and Major equipment Study, which prioritizes equipment replacement and upgrades. County Sanitation District (SCCSD) pays 8/17 of cost based on wastewater treatment capacity dedicated to County.

Project Benefit:

Reduces future failure of critical wastewater infrastructure

Operating Budget Impact:

Reduces future maintenance needs

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Wastewater Treatment Facililty



	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 721-40-62-7252-5	7301								
Project Cost	1,140,578	5,808,922	2,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	18,000,000
Estimate:									
Project Funding									
Estimates:									
Local capital grants	593,316	2,727,407	941,176	1,411,765	1,411,765	1,882,353	1,882,353	1,882,353	8,470,589
Net Project Cost	547,261	3,081,516	1,058,824	1,588,235	1,588,235	2,117,647	2,117,647	2,117,647	9,529,411
Estimates:	1 347,201	3,001,310	1,030,024	1,300,233	1,300,233	2,117,047	2,117,047	2,117,047	3,329,411

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

WWTF-Electrical System

Project # c401405

Project Description:

The 21kV electrical system feed powers the entire treatment plant. Replacement of critical components, which includes the main switchgear, cabling, and transformer, are needed as they reach the end of their useful life as experienced by reliability and performance issues. The County Sanitation District (SCCSD) pays 8/17 of the cost based on the wastewater treatment capacity dedicated to the County.

Project Benefit:

Reduces future failure of critical wastewater infrastructure

Operating Budget Impact:

Reduces future maintenance needs

Project Schedule:

FY2027

Project Contact Email:

kstewart@santacruzca.gov

Project Location:



	Prior _	Fiscal Ye	Fiscal Year 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 721-40-65-7252-5	7301								
Project Cost	243,259	3,756,741	350,000	2,000,000	2,000,000	40,000,000	-	-	44,000,000
Estimate:									
Project Funding									
Estimates:									
Local capital grants	114,475	1,767,877	164,706	941,176	941,176	18,823,529	-	-	20,705,881
Net Project Cost	128,784	1,988,864	185,294	1,058,824	1,058,824	21,176,471			23,294,119
Estimates:	1 120,704	1,300,004	103,294	1,030,024	1,030,024	Z1,1/0,4/1	-	-	23,234,119

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

721- Wastewater Enterprise Fund

WWTF-Equipment Replacement

Project # m409659

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance, and reduce odors at the Wastewater Treatment Plant.

County Sanitation District (SCCSD) pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

Project Benefit:

Reduces future failure of critical wastewater infrastructure and reduces energy needs

Operating Budget Impact:

Reduces future maintenance needs. Included in Wastewater Treatment Facility operating budget.

Project Schedule:

Ongoing

Project Contact Email:

ahogan@santacruzca.gov

Project Location:

Wastewater Treatment Facility



	Prior _	Prior Fiscal Year 2023							
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 721-40-62-7252	-57301								
Project Cost	8,626,483	3,788,421	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Estimate:									
Project Funding									
Estimates:									
Local capital grants	3,914,939	1,222,507	941,076	941,176	941,176	941,176	941,176	941,176	4,705,880
Net Project Cost	4,711,544	2,565,914	58,924	1 050 024	1 050 024	1,058,824	1,058,824	1 050 024	5,294,120
Estimates:	1 4,/11,544	2,303,914	30,924	1,058,824	1,058,824	1,038,824	1,038,824	1,058,824	5,294,120

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

731- Refuse Enterprise Fund

Food Waste Pre-processing System Improvement Project

Project # c402401

Project Description:

Design and installation of a removeable cover to protect equipment from rain. Installation of additional storage tanks for food waste slurry.

Project Benefit:

Improves staff and equipment protection, reducing potential for injury, and extends life of equipment and efficiency of system

Operating Budget Impact:

Included in Refuse operating budget

Project Schedule:

Fall 2024

Project Contact Email:

hyu@santacruzca.gov

Project Location:

Santa Cruz Resource Recovery Facility at Dimeo Lane



	Prior _	Fiscal Year 2023		_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 731-40-61-7352-5	7308								
Project Cost Estimate:	-	-	-	100,000	-	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	100,000	-	-	-	-	100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

731- Refuse Enterprise Fund

Landfill Master Plan Development

Project # c401909

Project Description:

Planning, development, design, and construction of a master excavation plan for the landfill, the next cell, partial final closure, slope repair, and desilting basin.

Project Benefit:

Ensures the landfill reaches its maximum potential life and fill capacity, reduces long-term City costs, and meets state regulations

Operating Budget Impact:

Included in project

Project Schedule:

Cell 3B was completed in uly 2022. Master plan design is ongoing for future cells.

Project Contact Email:

hyu@santacruzca.gov

Project Location:

Santa Cruz Resource Recovery Facility at Dimeo Lane



	Prior ₋ Year Totals	Fiscal Year 2023							
		Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 731-40-62-7359-57308									
Project Cost	5,999,543	1,130,457	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Estimate:									
Net Project Cost Estimates:	5,999,543	1,130,457	100,000	100,000	100,000	100,000	100,000	100,000	500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

741- Parking Enterprise Fund

Downtown Bike Locker Replacement Program

Project # c401812

Project Description:

This program will replace 20+ year old Bike Lockers located in Downtown Lots and Garages. In Year 1, underutilized lockers will be removed. The City currently has 98 functioning bike lockers. This program includes replacement of 62 lockers at the highest-use locations.

Project Benefit:

Improves security for people parking bikes in the downtown area

Operating Budget Impact:

Included in Parking District operating budget

Project Schedule:

FY2024

Project Contact Email:

cgallogly@santacruzca.gov

Project Location:

Parking District



	Prior	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 741-40-64-7459-5	7307								
Project Cost	142,829	132,171	100,000	100,000	-	-	-	-	100,000
Estimate:									
Project Funding									
Estimates:									
From 2016 Trnsp	118,079	31,921	50,000	50,000	-	-	-	-	50,000
Measure D-City									
Net Project Cost	24,749	100,251	50,000	50,000	_	_	_	_	50,000
Estimates:	[24,749	100,231	30,000	30,000	=	_	-	·	30,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

751- Storm Water Enterprise Fund

Branciforte Creek Channel Repair and Maintenance

Project # c401313

Project Description:

A Channel Condition Assessment report by MTC was completed in 2008. The report identifies deferred maintenance which include epoxy repairs of channel wall cracks, fish passage channel improvements, inlet pipe lining and spot repairs, fence repair, and debris and sediment removal. Some of the maintenance deficiencies have also been noted by the Army Corps of Engineers. A grant has not yet been applied for.

Project Benefit:

Reduces future flooding risk to residents and businesses and improves fish habitat

Operating Budget Impact:

Included in project cost and should reduce future maintenance costs

Project Schedule:

FY2026-FY2027; contingent on grant approval

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

Branciforte Creek Channel, from Market Street to the SLR



	Prior _	Fiscal Ye	ar 2023		A 10.00				
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 751-40-60-7501-5	7311								
Project Cost Estimate: Project Funding	137,125	417,997	40,000	40,000	40,000	3,000,000	40,000	40,000	3,160,000
Estimates: State capital grants	-	-	-	-	-	2,400,000	-	-	2,400,000
Net Project Cost Estimates:	137,125	417,997	40,000	40,000	40,000	600,000	40,000	40,000	760,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

752- Storm Water Overlay Enterprise

Fund

Downtown SLR Drainage System Assessment

Project # c401707

Project Description:

Assess drainage system tributary to San Lorenzo River. Assessment will include a detailed analysis of Pump Station No. 1, design and construction of Pump Station No. 1 modifications, feasibility of an additional pump station at Soquel Avenue to alleviate existing significantly undersized storm drain pipes, and design and construction of the pump station at Soquel Avenue. A Federal Emergency Management Building Resilient Infrastructure and Communities (FEMA BRIC) grant has been applied for. Local match will be funded by a Prepare California Match and Infrastructure and Infill Grant (IIG) Program (CA HCD).

Project Benefit:

Reduces flooding potential in the downtown area and improves water quality with trash capture system

Operating Budget Impact:

Included in project. Future maintenance will be reduced with system upgrade. Included in stormwater operating budget.

Project Schedule:

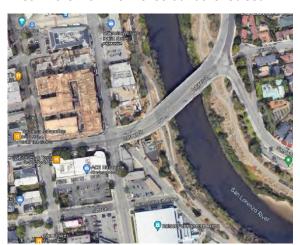
FY2027-FY2028

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

San Lorenzo River Levee at Laurel Street



	Prior _	Fiscal Ye	ar 2023	_					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 752-40-61-7552-5	7311								
Project Cost Estimate: Project Funding	199,093	2,230,907	-	15,000,000	-	-	-	-	15,000,000
Estimates: Federal capital grants	-	-	-	10,500,000	-	-	-	-	10,500,000
OES disaster relief State capital grants - IIG	-	-	-	2,250,000 2,250,000	-	-	-	-	2,250,000 2,250,000
Net Project Cost Estimates:	199,093	2,230,907	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Public Works

752- Storm Water Overlay Enterprise

Fund

San Lorenzo River Levee Storm Drain Maintenance

Project # c401314

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address deficiencies. Install new emergency generator at Pump Station No. 3 in fiscal year 2023.

Project Benefit:

Reduce potential flooding including during power outages

Operating Budget Impact:

Included in project budget

Project Schedule:

Ongoing

Project Contact Email:

kstewart@santacruzca.gov

Project Location:

San Lorenzo River Levee



	Prior	Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 752-40-61-7552-5	7311								
Project Cost Estimate:	318,818	271,182	200,000	80,000	80,000	80,000	80,000	200,000	520,000
Net Project Cost Estimates:	318,818	271,182	200,000	80,000	80,000	80,000	80,000	200,000	520,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

ASR - Mid County Existing Infrastructure

Project # c702101

Project Description:

Implement Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of existing infrastructure in the Mid County Basin. Work includes design, construction and conversion of existing wells to permanent ASR wells.

Project Benefit:

Provides additional potable water to City and other partners, addressing part of, or all, water supply deficiencies

Operating Budget Impact:

Costs will be associated with the ongoing operation of four ASR wells

Project Schedule:

Construction: 11/2023 - 06/2027

Project Contact Email:

Ivandermaaten@santacruzca.gov

Project Location:

City water service area and Santa Cruz Mid-County Groundwater Basin



	Prior _	Prior Fiscal Year 2023 SYNOL WAS A BOUNDARY EXHIBITION SERVICE AREA BOUNDARY EXHIBITION SERVICE AREA BOUNDARY EXHIBITIONS SERVICE AREA BOUNDAR							
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost	383,887	2,283,452	488,445	3,760,000	6,773,007	52,644	-	-	10,585,651
Estimate:									
Project Funding									
Estimates:									
Local Operating	-	-	-	330,000	660,000	660,000	-	-	1,650,000
Grants & Contrib									
Net Project Cost	383,887	2,283,452	488,445	3,430,000	6,113,007	(607,356)	_	_	8,935,651
Estimates:	I 303,007	2,203,432	700,443	5,750,000	0,113,007	(001,330)	_	l -	0,555,051

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

ASR - Mid County New Wells

Project # c702102

Project Description:

Implement Aquifer Storage and Recover (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new infrastructure in the Mid-County Basin.

Project Benefit:

Provides additional potable water to City and other partners, addressing part of, or all, water supply deficiencies

Operating Budget Impact:

Costs will be associated with the ongoing operation of ASR wells

Project Schedule:

Construction: 11/2023 - 06/2027

Project Contact Email:

lvandermaaten@santacruzca.gov

Project Location:

City water service area and Santa Cruz Mid-County Groundwater Basin



ivariacimaatem@santacrazea.gov			SANT	NOTE: THIS MAP WAS INCOPPED AND APPROVED BY LAPCO		2006 ATER DEPARTMENT			
	Prior .	Fiscal Ye	ar 2023 🗀	ON NOVEMBER 1, 2006		SERVICE AREA	BOUNDARY EXHIBIT		
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost	-	264,541	-	735,939	3,879,829	3,973,171	2,479,174	2,565,960	13,634,073
Estimate:									
Net Project Cost		264 541		725.020	2 070 020	2 072 171	2 470 174	2 505 000	12.624.072
Estimates:	-	264,541	-	735,939	3,879,829	3,973,171	2,479,174	2,565,960	13,634,073

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

ASR - Santa Margarita Groundwater Basin

Project # c702103

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Santa Margarita Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new property, and infrastructure (wells, pipelines, etc.) in the Santa Margarita Basin.

Project Benefit:

Provides additional potable water to City and other partners, addressing part of, or all, water supply deficiencies

Operating Budget Impact:

Project Schedule:

Construction: 11/2023 - 06/2027

Project Contact Email:

hluckenbach@santacruzca.gov

Project Location:

Santa Margarita Groundwater Basin



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302	_							
Project Cost Estimate:	-	201,306	100,000	6,854	58,324	30,329	-	-	95,507
Net Project Cost Estimates:	-	201,306	100,000	6,854	58,324	30,329	-	-	95,507

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

ASR Planning

Project # c701609

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basins per the recommendations of the Water Supply Advisory Committee. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies. Project requires feasibility studies, design, permitting, and construction of infrastructure improvements. Funds in fiscal year 2024 will include ongoing groundwater modeling, hydraulic modeling, and property investigations.

Project Benefit:

ASR would potentially provide additional potable water to City and other partners, potentially addressing part or all of water supply deficiencies.

Operating Budget Impact:

Not applicable

Project Schedule:

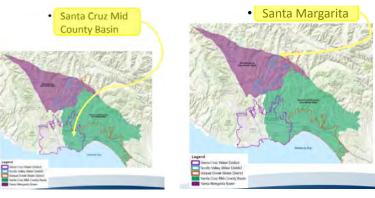
Through December 2024

Project Contact Email:

hluckenbach@santacruzca.gov

Project Location:

City water service area, Santa Cruz Mid-County and Santa Margarita groundwater basins



	Prior _	Fiscal Ye		de Mangantia Europ		Cont.	64 Morgania Guero		
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost Estimate:	2,845,954	1,941,243	469,241	676,914	-	-	-	-	676,914
Net Project Cost	2,845,954	1,941,243	469,241	676,914		_	_		676,914
Estimates:	_,: .5,55 .	.,,	,	21.0/3.1.					1

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Beltz 12 Ammonia Removal

Project # c702203

Project Description:

Ammonia and hydrogen sulfide were detected in raw groundwater at Beltz 12 well leading to a decrease in production to maintain water quality and reliability goals. This project will increase the capacity of the sodium hypochlorite generation system and install a contact vessel to remove ammonia and hydrogen sulfide at Beltz 12 well.

Project Benefit:

Adds the ability to treat and remove ammonia and hydrogen sulfide from groundwater, which restores the reliable operation of the treatment facility through drier seasons

Operating Budget Impact:

Operating costs are expected to increase slightly due to increased chemical usage

Project Schedule:

Construction: 03/2023 - 08/2025

Project Contact Email:

mzeman@santacruzca.gov

Project Location:

2750 Research Park Drive, Santa Cruz



	Prior				A STATE OF THE STA			00000000	
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7152-5	7302								
Project Cost Estimate:	177,281	1,738,537	266,948	374,088	-	-	-	-	374,088
Net Project Cost Estimates:	177,281	1,738,537	266,948	374,088	_	-	-	-	374,088

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Beltz WTP Upgrades

Project # c702305

Project Description:

Many components of the Beltz Water Treatment Plant are reaching the end of their design life. This project will modernize the current facility to meet existing and future water quality and reliability goals, and incorporate the treatment of native groundwater as well as ASR water. Preliminary planning and conceptual design will begin in early 2023.

Project Benefit:

Restores the capability of this treatment plant to reliably treat groundwater and other upgrades to process injected ASR water

Operating Budget Impact:

A reduction in future repairs are expected. Operating operating costs are expected to increase due to new capabilities added to the facility.

Project Schedule:

Construction: 03/2025 - 01/2026

Project Contact Email:

mzeman@santacruzca.gov

Project Location:

Roland Drive, Santa Cruz



	Prior	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-5151-5	7302								
Project Cost Estimate:	-	-	476,894	912,378	3,900,090	12,226,946	124,572	-	17,163,986
Net Project Cost Estimates:	-	-	476,894	912,378	3,900,090	12,226,946	124,572	-	17,163,986

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Brackney Landslide Area Pipeline Risk Reduction

Project # c702002

Project Description:

The Newell Creek Pipeline in the Brackney landslide area is susceptible to damage from repeated landslides. This project will relocate approximately 2,250 feet of the pipeline to increase pipeline resiliency and the reliability of supply from Loch Lomond. This project is a continuation of work and supersedes c701803-Brackney Landslide Risk Reduction.

Project Benefit:

Improves resiliency of this critical water supply transmission pipeline

Operating Budget Impact:

Reduced costs for future repairs expected

Project Schedule:

Construction: 03/2024 - 04/2026

Project Contact Email:

lkay@santacruzca.gov

Project Location:

Ben Lomond, CA



	Prior _	Fiscal Yea	ar 2023 🛶	level Creek Pipeline (NCP) with Pipeline Se	ction to be Realigned and Abandoned at Brackin	ey Landside			
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost	1,604,376	2,185,801	572,367	2,115,516	8,404,931	53,276	-	-	10,573,723
Estimate:									
Project Funding									
Estimates:									
FEMA - HMGP	543,002	60,664	530,076	1,308,995	2,549,084	-	-	-	3,858,079
Net Project Cost	1 001 275	2 125 127	42 201	90C F31	F 0FF 0.47	F2 276			6.715.644
Estimates:	1,061,375	2,125,137	42,291	806,521	5,855,847	53,276	-	-	6,715,644

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Branciforte Streambank Restoration

Project # c702304

Project Description:

Restoration of, and improvements to, erosion protection to the Branciforte Drive bridge abutment and Branciforte Drive.

Project Benefit:

Restores the banks of Branciforte Creek and provides additional physical support to the City water mains at the project location. The project also improves the land for mitigation efforts on discharge of sediment and treated water to Branciforte Creek.

Operating Budget Impact:

Reduction in future leaks to water mains due to improved abutment

Project Schedule:

Construction: 07/2023 - 09/2023

Project Contact Email:

jmckinney@santacruzca.gov

Project Location:

Branciforte Drive, Santa Cruz



	Prior	Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7159-5	7302								
Project Cost Estimate:	-	62,000	287,676	591,502	-	-	-	-	591,502
Net Project Cost Estimates:	-	62,000	287,676	591,502		-	-	-	591,502

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Distribution System Water Quality Improvements

Project # c702001

Project Description:

Certain zones of the water distribution system have the potential to experience elevated water age and low chlorine residuals. This project will identify infrastructure improvements (tank aerators) to improve water turnover, enhance water quality, reduce water waste, and improve operations efficiency.

Project Benefit:

Reduces time that treated water stays in the system, enhances water quality, reduces water waste, and improves operations efficiency

Operating Budget Impact:

Potential savings through reduction in staff response time to perform flushing and other water quality maintenance activities

Project Schedule:

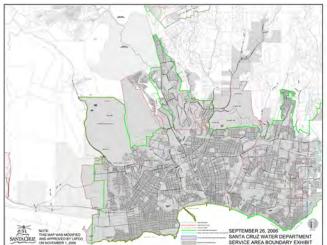
Ongoing, evaluated annually

Project Contact Email:

kcrossley@santacruz.gov

Project Location:

Various areas with the distribution system



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7151-5	7302								
Project Cost	33,725	73,701	9,097	11,292	-	-	-	-	11,292
Estimate:									
Net Project Cost	33,725	73,701	9,097	11,292	-	-	-	-	11,292
Estimates:	'			ı			'		ı

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Facility & Infrastructure Improvements

Project # c701907

Project Description:

This project serves as a programmatic project to reserve budget for minor system issues that may not be defined or scoped by longer range planning documents, facility master plans, or condition assessments. When minor system issues are identified and sufficiently defined, a new CIP project is created and budget is reallocated. Examples of these projects include pressure regulator upgrades, backup power systems, and radio replacements.

Project Benefit:

Provides a budget placeholder for small but critical projects, which ensures long-term budgeting is inclusive and complete

Operating Budget Impact:

Project Location:





Project Schedule:

Continuous

Project Contact Email:

kcrossley@santacruz.gov

	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7159-5	7302								
Project Cost Estimate:	8,753	349,247	5,000	161,753	472,441	491,341	510,993	528,881	2,165,409
Net Project Cost Estimates:	8,753	349,247	5,000	161,753	472,441	491,341	510,993	528,881	2,165,409

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

GHWTP CC Tanks Replacement

Project # c701501

Project Description:

Infrastructure improvements to the Graham Hill Water Treatment Plant are necessary to meet regulatory requirements, improve operations, and increase overall reliability. This project will improve the seismic resiliency of key process tanks, improve water quality, and enhance treatment residuals management. Construction for the replacement of the Filtered Water Tank, Wash Water Reclamation Tank, and Solids Storage Tank began in 2021. This project is financed with low-interest loans through the State Revolving Fund (SRF) Loan Program.

Project Location:

Project Benefit:

Replaces existing tanks and pumps with new equipment which will extend the useful life of the treatment plant and allow more efficient handling of treatment residuals as well as lower byproducts from the disinfection stage of the treatment process

Operating Budget Impact:

Maintenance costs are expected to decrease due to a robust design with redundant features. Energy costs are expected to increase due to additional capabilities of the new facilities.

Project Schedule:

Construction: 02/2021 - 11/2024

Project Contact Email:

mzeman@santacruzca.gov

Graham Hill Water Treatment Plant, Santa Cruz

	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7152-5		J		·					
Project Cost Estimate:	16,663,399	15,219,738	12,642,403	10,146,130	5,734,682	81,504	-	1	15,962,316
Net Project Cost Estimates:	16,663,399	15,219,738	12,642,403	10,146,130	5,734,682	81,504	-	-	15,962,316

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System **Development Enterprise Fund**

GHWTP Facilities Improvement Project

Project # c700025

Project Description:

The Graham Hill Water Treatment Plant was commissioned in 1960. Various components of the facility are reaching the end of their useful life; the project includes treatment process upgrades and structural, infrastructure and site improvements, to improve reliablility. The project design-build team will complete the design phase in 2024 with a subsequent construction duration from 2024 through 2027. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program and the United States Environmental Protection Agency's Water Infrastructure Finance and Innovation Act (WIFIA).

Project Benefit:

Provides a modernized water treatment plant to improve reliability, meets current and future water quality goals and regulations, addresses changing source water quality and emerging contaminant concerns, and supports the City's Water Supply Augmentation Strategy

Operating Budget Impact:

Maintenance costs will initially decrease due to new equipment and different processes. Energy and chemical costs are expected to increase due to the new capabilites.

Project Schedule:

Construction: 11/2024 - 05/2028

Project Contact Email:

mzeman@santacruzca.gov		Figural Va	2022						
	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 711-70-91-7152-5	7302								
Project Cost	9,852,383	5,478,944	5,738,103	4,320,000	24,969,029	36,870,764	38,159,667	36,814,130	141,133,590
Estimate:									
Net Project Cost	9,852,383	E 479 044	5,738,103	4 220 000	24,969,029	36,870,764	20 150 667	26 014 120	141,133,590
Estimates:	9,032,383	5,478,944	5,750,103	4,320,000	24,909,029	30,070,764	38,159,667	30,614,130	141,155,590

Project Location:

Graham Hill Water Treatment Plant, Santa Cruz



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

GHWTP Gate Entrance Upgrades

Project # c702109

Project Description:

The entrance upgrades are a phased project to address safety, security, and access issues at the GHWTP. As part of the initial phase of work, the entrance roadway was widened to a two-lane. two-way road with lane markings. The existing gate was replaced with two separate gates to allow for simultaneous entering and exiting traffic. The existing access control system and cameras were relocated. Work continues with PG&E and AT&T to relocate a power pole currently located close to the new driveway.

Project Benefit:

The Creates a safer ingress/egress to the driveway of the plant

Operating Budget Impact:

No change in operating costs is expected

Project Schedule:

Schedule under development

Project Contact Email:

nhaley@santacruzca.gov

Project Location:

Graham Hill Water Treatment Plant, Santa Cruz



	Prior _	Fiscal Ye	ar 2023		-	No.		della	
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost Estimate:	878,212	24,855	102,355	4,692	-	-	-	-	4,692
Net Project Cost Estimates:	878,212	24,855	102,355	4,692	-	-	-	-	4,692

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

GHWTP SCADA Radio System Replacement

Project # c702201

Project Description:

This project will replace radio equipment used to transmit and receive information between the Graham Hill Water Treatment Plant (GHWTP) and remote sites. The existing radio infrastructure is no longer supported and the sole manufacturer is no longer in business. The scope of this project involves approximately 30 remote water site locations and the replacement and programming of base radio equipment located at the GHWTP.

Project Benefit:

Ensures that critical information on water facilities continues to be transmitted to maintain the operation of the treatment plant and delivery of water to the community

Operating Budget Impact:

No change in operating costs is expected

Project Schedule:

Schedule: 08/2023 - 06/2024 **Project Contact Email:**

tmckinney@santacruzca.gov

Project Location:

Various remote sites within the distribution system



	Prior	Fiscal Year 2023		/ /					
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-95-7152-5	7302								
Project Cost	-	240,000	150,000	7,344	-	-	-	-	7,344
Estimate:									
Net Project Cost Estimates:	-	240,000	150,000	7,344	-	-	-	-	7,344

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Intertie 1 - Santa Cruz-Scotts Valley

Project # c702205

Project Description:

This project will link the City of Santa Cruz and Scotts Valley Water District through the construction of a nearly 2-mile intertie pipeline with SVWD. The Pipeline will be along La Madronna Drive, from Kite Hill Tank in Pasatiempo to the intertie pump station. The project has recieved a no-match grant from the Department of Water Resources.

Project Benefit:

Project Location:

Operating Budget Impact:

Project Schedule:

Project Contact Email:



	Prior _	Prior Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7151-5	7302								
Project Cost	-	1,000,000	786,045	1,552,231	5,667,767	484,419	-	-	7,704,417
Estimate:									
Project Funding									
Estimates:									
Local Operating	-	-	786,045	1,930,000	4,280,000	370,000	-	-	6,580,000
Grants & Contrib									
Net Project Cost		1,000,000	_	(377,769)	1,387,767	114,419	_	_	1,124,417
Estimates:	·	1,000,000		(311,103)	1,307,707	114,413	_	·	1,124,417

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Main Replacements - Distribution Section

Project # c701507

Project Description:

Recurring program to replace deteriorated or undersized water mains as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

Project Benefit:

Maintains the reliability of the treated water distribution system and our customer's faith in the City's stewardship

Operating Budget Impact:

Reduced maintenance costs due to fewer leak incidents

Project Schedule:

Continuous

Project Contact Email:

dvalby@santacruzca.gov

Project Location:

Treated Water Distribution system



	Prior _								
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-97-7151-5	7302								
Project Cost Estimate:	1,917,455	456,392	750,000	811,200	843,645	877,395	912,488	944,430	4,389,158
Net Project Cost Estimates:	1,917,455	456,392	750,000	811,200	843,645	877,395	912,488	944,430	4,389,158

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Main Replacements - Outside Agency

Project # c700003

Project Description:

Relocation of water mains, service lines, valves, and/or water meters as necessitated by City, County or other Agency improvements- such as road improvement, storm drain improvement projects, and/or other projects- that conflict with existing water infrastructure.

Project Benefit:

This project maintains the reliability of the treated water distribution system and our customer's faith in the City's stewardship

Operating Budget Impact:

Ongoing investment in main replacements reduces maintenance costs due to fewer leak incidents

Project Schedule:

Continuous

Project Contact Email:

dvalby@santacruzca.gov

Project Location:

Treated Water Distribution system



	Prior _	Fiscal Year 2023							
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7151-5	7302								
Project Cost Estimate:	1,315,936	375,000	357,000	36,080	56,243	58,493	60,833	62,962	274,611
Net Project Cost Estimates:	1,315,936	375,000	357,000	36,080	56,243	58,493	60,833	62,962	274,611

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

River Bank Filtration Study

Project # c701806

Project Description:

This project assesses the feasibility of locating new riverbank filtration wells along the San Lorenzo River near two existing surface water diversions in Felton and Santa Cruz. A feasibility study was completed Spring 2022, narrowing the study area to Santa Cruz only. Planning for future design and construction of new wells continues.

Project Benefit:

Potentially provides improved municipal water supply reliability, expanded sourcewater supply options, and improved sourcewater quality

Operating Budget Impact:

Riverbank Filtration Wells present a operational cost savings since natural alluvial filtration from well water requires less downstream power and chemicals to treat, compared to surface water

Project Schedule:

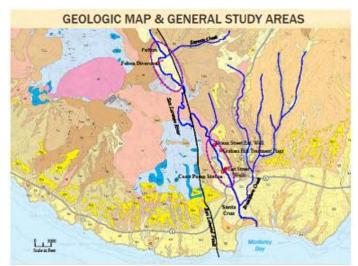
Construction: 04/2025 - 12/2027

Project Contact Email:

kcrossley@santacruz.gov

Project Location:

Crossing St, Santa Cruz CA



	Prior _	Fiscal Ye	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost Estimate:	998,601	621,516	308,722	279,650	765,576	1,815,965	1,929,963	1,073,058	5,864,212
Net Project Cost Estimates:	998,601	621,516	308,722	279,650	765,576	1,815,965	1,929,963	1,073,058	5,864,212

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

University Tank No. 4 Rehab/Replacement

Project # c701505

Project Description:

University Tank No. 4 (U4) is a 400,000 gallon steel tank constructed in 1965. Video inspections of U4 in 2019 revealed signs of corrosion on the tank floor, shell, and roof, necessitating a full rehabilitation or replacement project to ensure ongoing reliability. Planning work determined that replacement instead rehabilitation of the current tank provided the best benefit/cost balance. The project is currenlty in design and includes design of a replacement tank, secondary maintenance tank, site access and drainage improvements, and fire resiliency features.

Project Benefit:

Replaces aging infrastructure, improves water system reliability, water quality, fire preparedness, and provides operational enhancements

Operating Budget Impact:

Project Schedule:

Construction: 02/2024 - 06/2025

Project Contact Email:

tkihoi@santacruzca.gov

Project Location:

Empire Grade Road near UCSC Western Entrance



	Prior _	Fiscal Ye	ar 2023 🏴		10000000000000000000000000000000000000		图像。 源光数	A A S	
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost Estimate: Project Funding	371,278	994,022	429,939	-	5,209,496	83,788	-	-	5,293,284
Estimates: Federal capital grants	-	-	-	1,000,000	-	-	-	-	1,000,000
Net Project Cost Estimates:	371,278	994,022	429,939	(1,000,000)	5,209,496	83,788	-	-	4,293,284

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Water Program Administration

Project # c701901

Project Description:

The City originally contracted with HDR, Inc. in 2017 for five years to provide Program Management Services. As Program Manager, HDR supplements City staff and brings the additional technical and managerial resources required to implement an expanded Capital Investment Program. HDR's Master Service Agreement was renewed in June 2022 for an additional five-year term.

Project Benefit:

Maximizes annual project delivery volume and increases the rate of completion of projects

Operating Budget Impact:

Project Schedule:

Project Contact Email:

kcrossley@santacruz.gov

Project Location:



	Prior _	Fiscal Yea	ar 2023						
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7159-5	7302								
Project Cost Estimate:	1	2,954,788	1,928,212	1,695,840	2,614,352	2,607,524	2,601,461	2,583,750	12,102,927
Net Project Cost Estimates:	1	2,954,788	1,928,212	1,695,840	2,614,352	2,607,524	2,601,461	2,583,750	12,102,927

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Water Program Management Reserve

Project # c702003

Project Description:

Establish and budget a management reserve to align with best practices of capital program implementation. Both the American Association of Cost Estimating Engineers and Project Management Institute recommend budgeting for a contingency fund independent of individual project estimates and contingencies to cover unanticipated cost changes due to schedule slippage, program risks, and other uncertainty.

Project Benefit:

Improves confidence to deliver program within budget and maintain project schedules

Operating Budget Impact:

Project Schedule:

Project Contact Email:

kcrossley@santacruz.gov

Project Location:



	Prior _	Fiscal Ye	ar 2023						
	Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024-2028
Account # 711-70-91-7159-5	7302								
Project Cost	-	7,034,600	600,000	2,626,394	8,001,620	8,607,346	1,776,219	330,044	21,341,623
Estimate:									
Net Project Cost		7,034,600	600,000	2,626,394	8,001,620	8,607,346	1,776,219	330,044	21,341,623
Estimates:	l ⁻	7,034,000	600,000	2,020,394	0,001,020	0,007,340	1,770,219	330,044	21,341,023

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024-2028

Water

711- Water & Water System

Development Enterprise Fund

Water Supply Augmentation

Project # c701705

Project Description:

This project replaces projects c701402 & c701403 to capture various higher-level feasiblity studies and analyses to support the evaluation of water supply alternatives identified by the Water Supply Advisory Committee.

Project Benefit:

Informs the selection of water supply projects that meet the water supply reliability goals of the City

Operating Budget Impact:

Project Schedule:

Through December 2024

Project Contact Email:

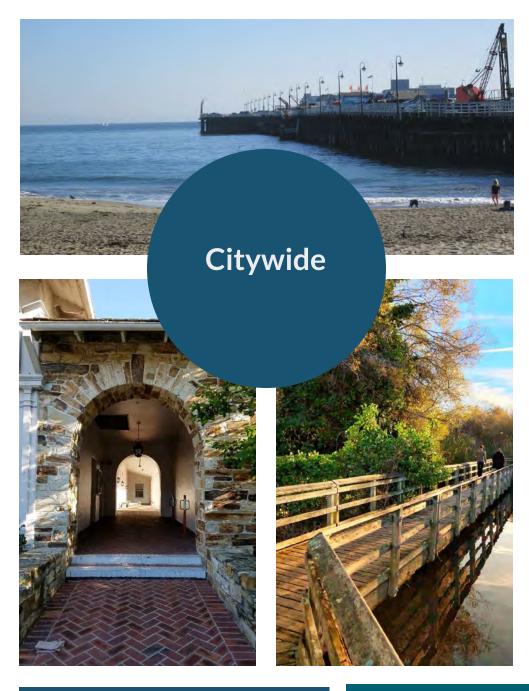
hluckenbach@santacruzca.gov

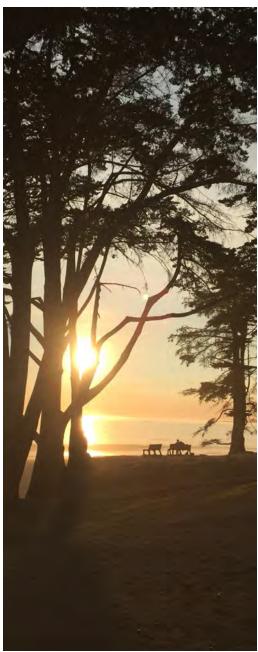
Project Location:

City water service area as well as Santa Cruz Mid-County and Santa Margarita groundwater basins



	Prior _	i iscai i c	ui LUL3			marry my.			
	Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024-2028
Account # 711-70-91-7153-5	7302								
Project Cost Estimate: Project Funding	1,613,222	2,738,397	1,544,292	1,085,068	13,779,535	14,330,785	10,374,049	10,737,203	50,306,640
Estimates: Local Operating Grants & Contrib	-	-	-	475,000	475,000	-	-	1	950,000
Net Project Cost Estimates:	1,613,222	2,738,397	1,544,292	610,068	13,304,535	14,330,785	10,374,049	10,737,203	49,356,640





Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

CES - Harvey West Park Ball Field Solar

Project Description:

Harvey West Park ball field lights will be retrofit, which will include solar array and provide sunshade over the bleacher seats and Musco LED lighting at all field locations.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402307								Account # 311-4	0-61-5579-57106
Project Cost Estimate:	-	3,435,301	2,927,750	-	-	-	-	-	-
Project Funding Estimates:									
Loan proceeds	-	3,035,301	2,927,750	-	-	-	-	-	-
From City Public Trust Fund	-	400,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

CES - Soquel Front Garage Solar

Project Description:

The Soquel/Front Parking Garage solar array will provide sunshade to vehicles parked on the top floor of the garage.

Fiscal	Year	202	3
			_

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402306		-					,	Account # 311-4	0-61-5570-57490
Project Cost Estimate:	-	1,564,661	1,178,859	-	-	-	-	-	-
Project Funding Estimates:									
Loan proceeds	-	1,564,661	1,178,859	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

CES-Civic Auditorium Roof, Solar and BAS

Project Description:

The Civic Auditorium project includes a new roof, solar array, and the proposed Air Systems building automation controls (BAS) is the similar system used at City Hall and Police Department.

Fiscal	Year	20	23

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402308								Account # 311-4	0-61-5572-57290
Project Cost Estimate:	-	1,495,290	1,183,553	-	-	-	-	-	-
Project Funding Estimates:									
Loan proceeds	-	1,495,290	1,183,553	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

City Hall Parking Lot Repairs

Project Description:

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The multi-year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust fleet lot was repaired in FY20 and includes new handicap parking and additional EV charger capability. The Parks and Recreation lot was repaired in FY23 and the Civic lot is proposed for FY25.

Fiscal Year 202						
-----------------	--	--	--	--	--	--

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c601301		_						Account # 311-4	0-00-9410-57290
Project Cost Estimate:	170,600	49,523	-	-	500,000	-	-	-	500,000
Project Funding Estimates:									
From General Fund	-	40,000	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	170,600	9,523	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Corp Yard Site Security Upgrades

Project Description:

The City's Risk and Safety Manager completed a physical site security assessment at the Corp Yard in early 2023. The assessment concluded that there are upgrades needed to improve security to the Corp Yard.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402402								Account # 311-4	0-00-9410-57390
Project Cost Estimate:	-	-	-	196,651	-	-	-	-	196,651
Project Funding Estimates:									
From Water Fund	-	-	-	79,297	-	-	-	-	79,297
From Refuse Fund	-	-	-	70,296	-	-	-	-	70,296
From Parking Fund	-	-	-	16,195	-	-	-	-	16,195
From Equipment Fund	-	-	-	10,863	-	-	-	-	10,863
From General Fund	-	-	-	20,000	-	-	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Corp Yard Stormwater Pollution Prevention

Project Description:

The Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard identified storm water quality Best Management Practices (BMP's) and provides funding for implementation. Structural BMP's are required to capture oil and silt from the vehicle and material storage areas and improve drainage. Non-structural BMP's include additional sweeping, monitoring, and inspections.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c601701		J					Å	Account # 311-4	0-00-9410-57311
Project Cost Estimate:	168,995	471,505	200,000	200,000	-	-	-	-	200,000
Project Funding Estimates:									
From Water Fund	44,480	186,717	79,297	79,297	-	-	-	-	79,297
From Refuse Fund	98,965	165,856	70,269	70,296	-	-	-	-	70,296
From Equipment Fund	16,717	32,879	10,863	10,863	-	-	-	-	10,863
From Parking Fund	8,833	30,962	16,195	16,195	-	-	-	-	16,195
From General Fund	-	-		23,349	-	-	-	-	23,349
Net Project Cost Estimates:	-	55,091	23,376	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project Description:

This project consists of development, design, and installation of networked level 2 electric vehicle charging stations and networked DC fast chargers and all associated infrastructure upgrades required at locations to be determined during development. The project will be consistent with the Climate Action Plan. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project is currently funded through grants and rebates.

FICC3	l Year	-20	7

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402214								Account # 311-4	0-00-9410-57290
Project Cost Estimate:	81,579	118,421	200,000	200,000	-	200,000	-	200,000	600,000
Project Funding Estimates:									
Local grant - MBUAPCD	-	200,000	200,000	-	-	-	-	-	-
State capital grants-CEC	-	-	-	160,000	-	160,000	-	160,000	480,000
Net Project Cost Estimates:	81,579	(81,579)	-	40,000	-	40,000	-	40,000	120,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Public Facilities - Maintenance

Project Description:

Provides funding for remodeling and/or repairs to various public buildings including City Hall restrooms, and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The city received a CEC loan, which funded approximately \$2.0 million in energy-saving projects allocated to many city-wide projects and has almost entirely been expended. Additional general funds are needed for ongoing building maintenance.

	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # m609195								Account # 311-4	0-00-9410-57290
Project Cost Estimate:	1,163,189	428,833	360,000	200,000	200,000	200,000	300,000	300,000	1,200,000
Project Funding Estimates:									
Loan proceeds	751,081	295,690	-	-	-	-	-	-	-
From General Fund	40,000	-	160,000	-	200,000	200,000	300,000	300,000	1,000,000
Net Project Cost Estimates:	372,109	133,143	200,000	200,000	-	-	-	-	200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

SLR Mouth & Lagoon Mgmt Plan Devel.

Project Description:

Three-to-five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

Fiscal	Year	2023
--------	------	------

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c601403								Account # 311-4	0-00-9145-57106
Project Cost Estimate:	1,987,780	2,798,750	2,612,000	640,000	-	-	-	-	640,000
Project Funding Estimates:									
From Liability Insurance Fund	300,000	-	-	-	-	-	-	-	-
State capital grants-Dept of WT	163,150	291,700	-	100,000	-	-	-	-	100,000
Resources	0.45.000								
From General Fund	245,000	-	-	-	-	-	-	-	-
Contributions - businesses	70,000	-	-	15,000	-	-	-	-	15,000
State capital grants - CDFW	-	2,215,000	2,215,000	450,000	-	-	-	-	450,000
From Storm Water Fund	247,462	613,568	80,000	75,000	-	-	-	-	75,000
From Storm Water Overlay Fund	45,600	161,000	161,000	-	-	-	-	-	-
Net Project Cost Estimates:	916,568	(482,518)	156,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Space Utilization Plan for City Hall

Project Description:

Space Utilization Design for City Hall. Previous funding was committed to remodeling the Annex and relocating Current Planning, Code Enforcement, and Building downstairs and Future Planning and Housing upstairs, and ADA improvements to downstairs restroom and parking lot. Fiscal year 2024 provides funding to modifying the City Manager, City Clerk, and IT sections to improve space efficiency and meet ADA requirements.

Fiscal	Year	2023

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c101701		_	_					Account # 311-1	0-11-9410-57203
Project Cost Estimate:	1,192,089	471,267	100,000	400,000	-	-	-	-	400,000
Project Funding Estimates:									
Loan proceeds	-	607,029	-	-	-	-	-	-	-
Federal Capital Grants - CEC	-	97,000	-	-	-	-	-	-	-
From City Public Trust Fund	448,162	170,162	100,000	400,000	-	-	-	-	400,000
Net Project Cost Estimates:	743,927	(402,924)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Citywide (EXISTING)

311- General Capital Improvement Fund

Wharf Gate Parking Equipment Replacement

Project Description:

The current Parking Revenue Control Equipment vendor is no longer a supported vendor, so equipment will not be supported in the future. This will replace gate controls and payment devices, making them consistent with the Downtown Garage equipment.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402213								Account # 311-4	0-64-9381-57390
Project Cost Estimate:	-	450,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	450,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

Fiscal Year 2023

		i iscai i c	ai LoLo						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	4,764,233	11,283,551	8,762,162	1,836,651	700,000	400,000	300,000	500,000	3,736,651
Total Project Funding Estimate:	2,479,450	12,052,815	8,382,786	1,596,651	700,000	360,000	300,000	460,000	3,416,651
Total Net Project Cost Estimate:	2,284,783	(769,264)	379,376	240,000	-	40,000	-	40,000	320,000

Citywide Projects Totals for General Capital Improvement Fund (311)

Fiscal Year 2023

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
					ı				
Total Project Cost Estimate:	4,764,233	11,283,551	8,762,162	1,836,651	700,000	400,000	300,000	500,000	3,736,651
Total Project Funding Estimate:	2,479,450	12,052,815	8,382,786	1,596,651	700,000	360,000	300,000	460,000	3,416,651
Total Net Project Cost Estimate:	2,284,783	(769,264)	379,376	240,000	-	40,000	-	40,000	320,000

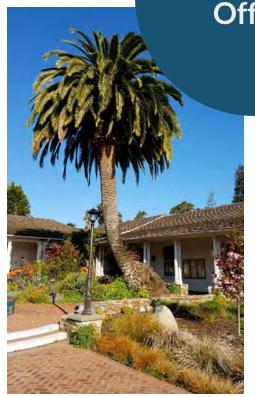
Citywide Totals

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Total Pusicat Cost Estimates									
Total Project Cost Estimate:	4,764,233	11,283,551	8,762,162	1,836,651	700,000	400,000	300,000	500,000	3,736,651
Total Project Funding Estimate:	2,479,450	12,052,815	8,382,786	1,596,651	700,000	360,000	300,000	460,000	3,416,651
Total Net Project Cost Estimate:	2,284,783	(769,264)	379,376	240,000	-	40,000	-	40,000	320,000

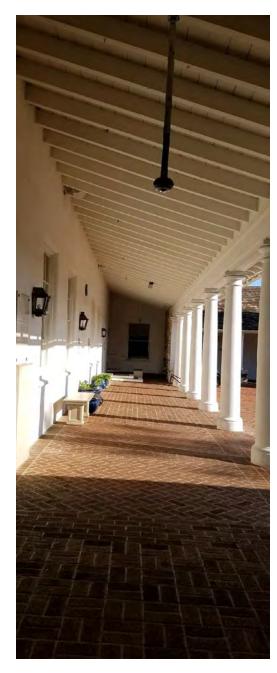
This page intentionally blank











Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

City Manager

311- General Capital Improvement Fund

Benchland Restoration

Project Description:

Restoration of San Lorenzo Park for community use including closure of sanctioned encampment.

Fiscal Year 2023

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c102304								Account # 311-1	0-16-9980-57106
Project Cost Estimate:	-	1,000,000	900,000	-	-	-	-	-	-
Project Funding Estimates:									
From CA14 Homelessness Action	-	1,000,000	-	-	-	-	-	-	-
Plan									
Net Project Cost Estimates:	-	-	900,000	-	-	-	-	-	-

Homeless Infrastructure Projects

Project Description:

Capital projects with CDBG contracts related to homelessness, including: remodels, site acquisition, design fees, etc.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c102101								Account # 311-1	0-00-9990-57990
Project Cost Estimate:	153,890	290,844	208,642	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	153,890	290,844	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	208,642	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

City Manager

311- General Capital Improvement Fund

Hygiene Bay Repair

Project Description:

Renovation and repair of the hygiene bay in the Paul Lee Loft building, a City owned property, within the Coral St. campus and occupied by Housing Matters

	Fiscal Year 2023								
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c102205								Account # 311-1	0-16-9981-57990
Project Cost Estimate:	4,202	2,623,020	1,500,000	-	-	-	-	-	-
Project Funding Estimates:									
From CA14 Homelessness Action	-	807,802	-	-	-	-	-	-	-
Plan From American Resuce Plan Act	4,202	1,795,798	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	19,420	1,500,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

City Manager

311- General Capital Improvement Fund

Navigation Center Phase II

Project Description:

Phase II. Coral Street Master Plan Design Charrette for the larger Coral St. area, plus design and construction of a new navigation center, potentially with supportive housing on upper floors.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c102303			_		_			Account # 311-1	0-16-9980-57990
Project Cost Estimate:	-	710,000	99,500	-	-	-	-	-	-
Project Funding Estimates:									
From CA14 Homelessness Action	-	710,000	-	-	-	-	-	-	-
Plan									
Net Project Cost Estimates:	-	-	99,500	-	-	-	-	-	-

Shelter Infrastructure

Project Description:

Shelter Infrastructure

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c102302								Account # 311-1	0-16-9980-57990
Project Cost Estimate:	-	1,076,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From CA14 Homelessness Action Plan	-	1,076,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

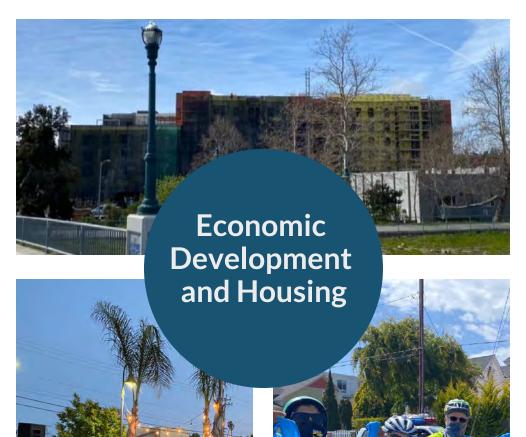
Fiscal Year 2023

		FISCAL TO	ear 2025							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
<u>, </u>										
Total Project Cost Estimate:	158,092	5,699,864	2,708,142	-	-	-	-	-	-	
Total Project Funding Estimate:	158,092	5,680,444	-	-	-		-	-	-	
Total Net Project Cost Estimate:	-	19,420	2,708,142	-	-	-	-	-	-	

City Manager Totals for General Capital Improvement Fund (311)

Fisca	l Year	2023

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
			ı						
Total Project Cost Estimate:	158,092	5,699,864	2,708,142	-	-	-	-	-	-
Total Project Funding Estimate:	158,092	5,680,444	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	19,420	2,708,142	-	-	-	-	-	-





Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Broadband Infrastructure

Project Description:

Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN). Provides gap funding for implementation of "Dig Once" opportunities.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c511501								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	224,283	150,717	150,717	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	224,283	150,717	150,717	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Citywide Sign Program Phase II

Project Description:

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, interactive maps and River Street and Ocean Street gateways.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # r521205								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	1,423,277	576,723	576,723	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,500,000	500,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	(76,723)	76,723	76,723	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Dolphin Decommissioning and Plans

Project Description:

Preparation of Wharf site for a new restaurant structure.

Fiscal Year 2023

		FISCAI Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c512401		_					ı	Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

Downtown Alley Improvements

Project Description:

Lighting, placemaking, and wayfinding improvements in downtown alleys.

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c511703							_	Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	200,000	200,000	300,000	-	-	-	-	300,000
Project Funding Estimates:									
RDA Successor Agency	-	200,000	200,000	300,000	-	-	-	-	300,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Downtown Library Affordable Housing Project

Project Description:

Early phase design and development of the downtown Library/ mixed use affordable housing project.

	_								
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c512002		_						Account # 311-5	1-80-9990-57390
Project Cost Estimate:	956,142	6,999,678	3,119,761	-	-	-	-	-	-
Project Funding Estimates:									
From Affordable Housing Trust Fund	100,083	3,879,918	-	-	-	-	-	-	-
From ED Trust Fund	28,088	921,912	921,912	-	-	-	-	-	-
Intra-entity Fund	731,224	1,031,686	1,031,686	-	-	-	-	-	-
From City Public Trust Fund	96,748	403,252	403,252	-	-	-	-	-	-
From General Fund	-	500,000	500,000	-	-	-	-	-	-
From Parking Fund	-	262,910	262,910	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

EDA Wharf Piling Replacements

Project Description:

EDA grant to replace wharf pilings at the former Miramar restaurant location.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c512203								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	27,965	1,256,231	1,255,520	-	-	-	-	-	-
Project Funding Estimates:									
Federal capital grants	-	620,000	620,000	-	-	-	-	-	-
From City Public Trust Fund	-	275,000	275,000	-	-	-	-	-	-
RDA Successor Agency	27,965	127,035	127,035	-	-	-	-	-	-
From ED Trust Fund	-	233,485	233,485	-	-	-	-	-	-
Net Project Cost Estimates:	-	711	-	-	-	-	-	-	-

Farmers' Market Structure

Project Description:

Design and construction of permanent home for Farmers' Market structure on city property.

		i iscai i	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c511901								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	1,775,000	1,775,000	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	-	1,775,000	1,775,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Lower Pacific Avenue Improvements

Project Description:

Infrastructure improvements including street beautification and other related improvements in connection with the METRO and City affordable housing projects.

FISCAI	Year	2023	
			-

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c511702								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	3,185,000	3,185,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	3,185,000	3,185,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Miramar Demolition and Wharf Piling Replacement

Project Description:

Replace wharf pilings under Miramar restaurant.

		Tiscai Teal 2025							
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c511705								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	469,582	398,061	386,429	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	6,125	-	-	-	-	-	-	-	-
From ED Trust Fund	21,515	-	-	-	-	-	-	-	-
Contributions - businesses	-	370,000	370,000	-	-	-	-	-	-
From Municipal Wharf Fund	441,942	6,444	6,444	-	-	-	-	-	-
Net Project Cost Estimates:	-	21,617	9,985	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Ocean Street Beautification

Project Description:

Design development for improvements based on the Ocean Street Plan, including development of the design details for landscaping, sidewalk, and streetlights. A placeholder for construction is included.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c512001								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	1,006,646	1,006,646	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	1,010,000	1,010,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	(3,354)	(3,354)	-	-	-	-	-	-

Pacific Avenue Beautification

Project Description:

Improvements based on the Downtown Design Standards, including landscaping, sidewalk improvements, lighting, security, and some construction costs for placemaking and activation.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c512101								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	-	1,000,000	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Pacific Station North

Project Description:

Development of 128 units of Affordable Housing on the westerly-most portion of the current Metro Center site on Pacific Avenue.

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c512201								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	11,887,021	2,089,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	2,089,000	2,089,000	-	-	-	-	-	-
From Affordable Housing Trust Fund	-	6,778,820	-	-	-	-	-	-	-
From HOME Investment Partnership	-	3,019,201	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Tannery Dance & Performance Building

Project Description:

Construction of a Dance & Performance Building on the Tannery Arts Center campus.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c512204								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	-	4,950,000	4,950,000	80,000	-	-	-	-	80,000
Project Funding Estimates:									
Federal capital grants	-	3,960,000	3,960,000	-	-	-	-	-	-
RDA Successor Agency	-	990,000	990,000	-	-	-	-	-	-
From ED Trust Fund	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Trolley Acquisition

Project Description:

Acquisition and commissioning costs for two electric trolleys to enhance public transportation program.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c511704		-					,	Account # 311-5	1-80-9990-57402
Project Cost Estimate:	346,062	35,448	35,448	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	174,552	35,448	35,448	-	-	-	-	-	-
Local grant - MBUAPCD	171,510		-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

311- General Capital Improvement Fund

Wharf Rehabilitation Projects

Project Description:

Wharf rehabilitation projects as identified in the Wharf Master Plan including new gateway entrance and parking control stations. The budget includes design and installation costs of new gateway signage. (This is an existing project that was previously listed under Parks & Recreation as c301501).

Ficeal	Year	2022
FISCAI	rear	2023

	_								
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c511502								Account # 311-5	1-80-9990-57390
Project Cost Estimate:	3,920	2,096,080	2,096,080	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,000,000	1,100,000	1,100,000	-	-	-	-	-	-
Net Project Cost Estimates:	(996,080)	996,080	996,080	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

Fiscal Year 2023

		FISCAI YE	ear 2023							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Total Project Cost Estimate:	3,451,231	35,516,605	21,826,323	380,000	75,000	-	-	-	455,000	
Total Project Funding Estimate:	4,524,034	34,424,828	20,746,890	380,000	-		-	-	380,000	
Total Net Project Cost Estimate:	(1,072,803)	1,091,776	1,079,433	-	75,000	-	-	-	75,000	

Economic Development and Housing Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
								1	
Total Project Cost Estimate:	3,451,231	35,516,605	21,826,323	380,000	75,000	-	-	-	455,000
Total Project Funding Estimate:	4,524,034	34,424,828	20,746,890	380,000	-	-	-	-	380,000
Total Net Project Cost Estimate:	(1,072,803)	1,091,776	1,079,433	-	75,000	-	-	-	75,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Economic Development and Housing (EXISTING)

281- City Low & Mod Housing Successor Agency

Tannery Landscaping

Project Description:

The former Redevelopment Agency committed to certain landscaping, as funds came available through repayment of loans the Agency made to Artspace.

-: 1		2022
FISCA	l Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c511706								Account # 281-5	1-81-5650-57106
Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-
Net Project Cost Estimates:	111,936	43,064	43,064	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for City Low & Mod Housing Successor Agency (281) Totals

		Fiscal Year 2023							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-		-	-
Total Net Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	_	-

Economic Development and Housing Totals for City Low & Mod Housing Successor Agency (281)

		Fiscal Yea	ar 2023						
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Total Project Cost Estimate: Total Project Funding Estimate:	111,936	43,064	43,064	-	-	-	-	-	-
Total Net Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-

Economic Development and Housing Totals

		Fiscal Yea	ar 2023							
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
Total Project Cost Estimate:	3,563,168	35,559,668	21,869,387	380,000	75,000	-	-	0	455,000	
Total Net Project Cost Estimate:	(960.867)	1.134.840	1.122.497	-	75.000		-	-	75,000	

This page intentionally blank









Capital Investment Program

PHIMEN T

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Engine Type I (Pierce Pumper 1250 GPM)

Project Description:

Fire Engine Type I (Pierce Pumper 1250 GPM). A second unit is requested for FY 2025.

Fiscal Year 2023

		113641 1	cui LoLS						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212201								Account # 311-2	1-00-9620-57402
Project Cost Estimate:	-	800,000	800,000	-	-	-	-	-	-
Project Funding Estimates:									
None	-	40,000	40,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	760,000	760,000	-	-	-	-	-	-

Fire Engine Type I Pierce Pumper

Project Description:

Fire Engine Ladder Pierce Pumper 1250 GPM (3) Replacement is based on current appratus replacement schedule/plan.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212316	Filor real	Duugeteu	rictuals	Adopted	Estimate	Estillate	Estimate	Louinate	2024 2020
Project # C212510							,	Account # 311-2	1-31-2202-57402
Project Cost Estimate:	-	-	-	-	900,000	-	-	-	900,000
Net Project Cost Estimates:	-	-	-	-	900,000	-	-	-	900,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING) 311- General Capital Improvement Fund

Fire Station #3 Generator

Project Description:

Generator for Fire Station #3

	Fiscal Year 2023								
	·		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212303								Account # 311-2	1-31-2202-57490
Project Cost Estimate:	-	100,000	100,000	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	100,000	100,000	200,000	-	-	-	-	200,000

Fire Station 1 & Fire Admin Replacement

Project Description:

Fire Station #1 and Fire Admin Replacement (Current station and administration building are over capacity)

Fiscal	Voor	2023
FISCAL	rear	ZUZ 3

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212311								Account # 311-2	1-31-2202-57202
Project Cost Estimate:	-	-	-	-	-	19,000,000	-	-	19,000,000
Net Project Cost Estimates:	-	1	-	-	-	19,000,000	-	-	19,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Station 2 Rear Expansion

Project Description:

Fire Station 2 - Exercise & Equipment Storage Facility (Rear Expansion)

Fiscal Year 2023

		FISCAI Y	ear 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212302								Account # 311-2	1-31-2202-57490
Project Cost Estimate:	-	-	-	750,000	-	-	-	-	750,000
Net Project Cost Estimates:	-	-	-	750,000	-	-	-	-	750,000

Fire Station 2 Replacement

Project Description:

Fire Station #2 Replacement (Current station is over capacity)

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212310								Account # 311-2	1-31-2202-57202
Project Cost Estimate:	-	-	-	-	17,000,000	-	-	-	17,000,000
Net Project Cost Estimates:	-	-	-	-	17,000,000	-	-	-	17,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Station 3 Front Driveway

Project Description:

Fire Station #3 Front Driveway

Fiscal Year 2023

	_	FISCAI 1	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212307								Account # 311-2	1-31-2202-57490
Project Cost Estimate:	-	-	-	-	60,000	-	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	60,000	-	-	-	60,000

Fire Station 3 Rear Expansion

Project Description:

Fire Station #3 Rear Expansion - Apparatus Bay/Rear Apron

	Prior Year	Budgeted	Estimated Actuals	- FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212306								Account # 311-2	1-31-2202-57490
Project Cost Estimate:	-	-	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	-	-	-	-	500,000	-	-	-	500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Station 5

Project Description:

Fire Station #5 (Fire Department is at/approaching capacity and needs an additional station/facility to provide adequate emergency response)

Fiscal Year 2023

	_	riscai i	eai 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212314								Account # 311-2	1-31-2202-57202
Project Cost Estimate:	-	÷	-	-	-	-	17,000,000	-	17,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	17,000,000	-	17,000,000

Lifeguard Headquarters Replacement

Project Description:

Marine Safety Lifeguard Headquarters Replacement (existing facility is in disrepair and currently over capacity)

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212304								Account # 311-2	1-31-2204-57202
Project Cost Estimate:	-	-	-	-	-	5,000,000	-	-	5,000,000
Net Project Cost Estimates:	-	-	-	-	-	5,000,000	-	-	5,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Rescue Unit

Project Description:

Rescue Unit with air filling system. Crew cab, 4x4, diesel motor.

Fiscal Year 2023

		riscai i	ear 2023						
	·		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212203								Account # 311-2	1-00-9620-57402
Project Cost Estimate:	-	375,000	375,000	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	375,000	375,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Santa Cruz Regional Public Safety Training Center

Project Description:

To develop a training center that provides effective and sustainable training for professional public safety personnel as well as all city employees.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212305								Account # 311-2	1-00-9620-57402
Project Cost Estimate:	-	1,500,000	1,500,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	1,500,000	1,500,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Fire (EXISTING)

311- General Capital Improvement Fund

Station #3 Sewer Line Clean Out

Project Description:

Station #3 Sewer Line Clean Out

Fiscal Year 2023

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c212309								Account # 311-2	1-31-2202-52246
Project Cost Estimate:	-	45,000	45,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	45,000	45,000	-	-	-	-	-	-

Vegetation Management Tools/Heavy Equipment

Project Description:

Vegetation Management - Heavy Equipment (Masticator and associated parts, attachments)

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c212313								Account # 311-2	1-32-2203-57490
Project Cost Estimate:	-	-	-	-	-	150,000	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	150,000	-	-	150,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

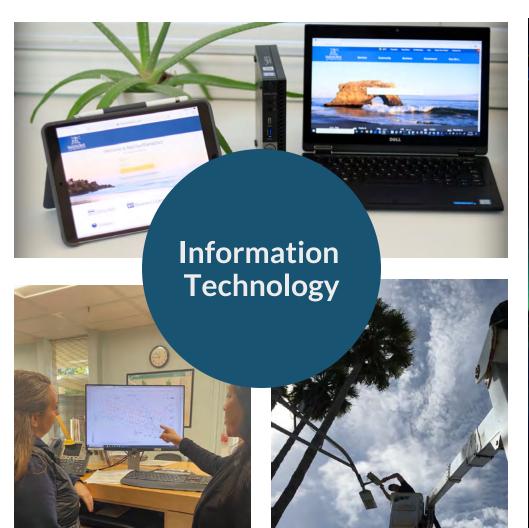
		Fiscal Ye	ear 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	-	2,820,000	2,820,000	950,000	18,460,000	24,150,000	17,000,000	-	60,560,000
Total Project Funding Estimate:	-	415,000	415,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	2,405,000	2,405,000	950,000	18,460,000	24,150,000	17,000,000	-	60,560,000

Fire Totals for General Capital Improvement Fund (311)

		Fiscal Yea	ar 2023							
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
	ı	ı	ı	ı	I					
Total Project Cost Estimate:	-	2,820,000	2,820,000	950,000	18,460,000	24,150,000	17,000,000	-	60,560,000	
Total Project Funding Estimate:	-	415,000	415,000	-	-	-	-	-	-	
Total Net Project Cost Estimate:	-	2,405,000	2,405,000	950,000	18,460,000	24,150,000	17,000,000	-	60,560,000	

Fire Totals

		Fiscal Ye	ar 2023							
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
Total Project Cost Estimate:	-	2,820,000	2,820,000	950,000	18,460,000	24,150,000	17,000,000	0	60,560,000	
Total Net Project Cost Estimate:	_	2,405,000	2,405,000	950,000	18,460,000	24,150,000	17,000,000	-	60,560,000	





Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Information Technology (EXISTING)

341- Information Technology

Information Technology Applications

Project Description:

Improve, upgrade, enhance, and/or implement citywide applications.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c152002							ļ	Account # 341-1	5-10-9910-57990
Project Cost Estimate:	281,410	1,162,594	1,162,594	200,000	300,000	350,000	350,000	250,000	1,450,000
Project Funding Estimates:									
From Water Fund	35,851	148,114	148,114	25,480	38,220	44,590	44,590	31,850	184,730
From Refuse Fund	11,420	47,178	47,178	8,116	12,174	14,203	14,203	10,145	58,841
From Storm Water Fund	4,173	17,249	17,249	2,966	4,449	5,191	5,191	3,708	21,505
From Wastewater Fund	19,766	81,660	81,660	14,048	21,072	24,584	24,584	17,560	101,848
From Parking Fund	10,314	42,609	42,609	7,330	10,995	12,828	12,828	9,163	53,144
From General Fund	199,886	825,784	825,784	142,060	213,090	248,604	248,604	177,574	1,029,932
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Information Technology (EXISTING)

341- Information Technology

Information Technology Infrastructure

Project Description:

Design, develop, and implement fiber in critical areas to deliver network access to City facilities. Each year would see routes identified proactively and may also see routes opportunistically joined too as part of "dig once" projects submitted by other communications companies.

	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c152001		_				_		Account # 341-1	5-10-9910-57990
Project Cost Estimate:	751,055	903,810	903,810	240,000	350,000	200,000	200,000	200,000	1,190,000
Project Funding Estimates:									
From General Fund	533,405	642,047	642,047	170,472	248,604	142,060	142,060	142,060	845,256
From Water Fund	95,771	115,058	115,058	30,576	44,590	25,480	25,480	25,480	151,606
From Wastewater Fund	52,747	63,491	63,491	16,858	24,584	14,048	14,048	14,048	83,586
From Refuse Fund	30,473	36,681	36,681	9,739	14,203	8,116	8,116	8,116	48,290
From Parking Fund	27,522	33,128	33,128	8,796	12,828	7,330	7,330	7,330	43,614
From Storm Water Fund	11,137	13,405	13,405	3,559	5,191	2,966	2,966	2,966	17,648
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Others Totals

Fiscal Year 2023

	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	1,032,465	2,066,404	2,066,404	440,000	650,000	550,000	550,000	450,000	2,640,000
Total Project Funding Estimate:	1,032,465	2,066,404	2,066,404	440,000	650,000	550,000	550,000	450,000	2,640,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

Information Technology Totals for Others

Fiscal Year 2023

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Total Project Cost Estimate: Total Project Funding Estimate:	1,032,465 1,032,465	2,066,404 2,066,404	2,066,404 2,066,404	440,000 440,000	650,000 650,000	550,000 550,000	550,000 550,000	450,000 450,000	2,640,000 2,640,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

Information Technology Totals

		i iscai Te	ai 2023							
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
Total Project Cost Estimate:	1,032,465	2,066,404	2,066,404	440,000	650,000	550,000	550,000	450,000	2,640,000	
Total Project Funding Estimate:	1,032,465	2,066,404	2,066,404	440,000	650,000	550,000	550,000	450,000	2,640,000	
Total Net Project Cost Estimate:	_	-	-		-	-	-	-	-	_

This page intentionally blank











Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Agora Surfacing Improvements

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete. The implements HiAP goals for health and wellness, community connectedness, and economic security, as well as addresses deferred maintenance.

 	_			
Estimated	FY 2024	FY 2025	FY 2026	
 A -4l-	A al a 4 a al	Fatimata	Fatimata	

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302201								Account # 311-3	0-41-9150-57390
Project Cost Estimate:	-	-	-	-	268,500	-	-	-	268,500
Net Project Cost Estimates:	-	-	-	-	268,500	-	-	-	268,500

Beach Street Restrooms

Project Description:

Renovate the Beach Street Restrooms. The project is being funded in large part by the Caltran's Clean California Grant Program. The implements an HiAP 2030 goal for health and wellness and addresses deferred maintenance. It also implements the Parks Master recommendation to renovate the restrooms.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c301913								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	1,079,045	113,760	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	351,183	-	-	-	-	_	-	-
Fund State operating grants - Caltrans	-	727,862	113,760	-	-	-	_	-	
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Civic Sound System Upgrade

Project Description:

Replace EAW main speaker system with used NEXONEXO array system. NEXO NS1 predication software designed plot optimize venue. The project implements HiAP goals for health and wellness community connectedness. It also implements a Parks Master Plan 2030 policy to upgrade recreational facilities to emerging trends and satisfy unmet needs.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302205								Account # 311-3	0-42-9210-57203
Project Cost Estimate:	-	-	-	-	62,000	-		-	
Net Project Cost Estimates:	-	-	-	-	62,000	-		-	

Cowell Beach Restroom and Storage Area

Project Description:

Updates and expansion of Cowell Beach bathrooms. The project implements an HiAP goal for health and wellness and addresses deferred maintenance. It also implements the Parks Master Plan 2030 recommendation to consider improving the storage area at Cowell Beach and are action to renovate existing restrooms to to maintain a clean, safe, and inviting appearance.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302207								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	-	-	-	-	1,200,000	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	1,200,000	1,200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Disc Golf Course "Pay to Play": Welcome Area and Course Safety Improvements

Project Description:

Develop plans and drawings for critical Disc Golf Course infrastructure and begin implementation of priority projects. The project implements HiAP goals for health and wellness and community connectedness. It also implements the Parks Master Plan 2030 recommendation to consider a pay to play facility to improve maintenance and care for the facility.

		20	
FICCO	l Year	20	172

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302311								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	275,000	-	-	75,000	-	-	-	75,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	40,000	-	-	40,000	-	-	-	40,000
From General Fund	-	235,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	35,000	-	-	-	35,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Golf Course Building Remodel

Project Description:

Structural repairs to the Golf Course Lodge, which includes the upstairs deck and stairways. The project implements an wellness and addresses deferred maintenance. lt also implements part of the Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities. Fiscal year 2024 funding covers replacement of roof on lodge, drainage upgrades to elevator shaft, and an extension of deck scuppers.

		Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c301801		_					,	Account # 311-3	0-41-9110-57203
Project Cost Estimate:	835,426	89,725	-	80,000	-	-	-	-	80,000
Project Funding Estimates:									
From General Fund	410,757	214,394	-	80,000	-	-	-	-	80,000

DeLaveaga Park Ballfield Lighting and Score Booth Upgrades

424,669

(124,669)

Project Description:

Net Project Cost Estimates:

Lightbulbs, conduit, panels, and labor for lighting. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities and reducing energy use.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302209							ļ	Account # 311-30	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	354,000		-	-	
Net Project Cost Estimates:	-	-	-	-	354,000		-	-	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Park Ballfield Retaining Walls

Project Description:

New retaining walls for DeLaveaga Ballfields. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities.

	Fiscal Year 2023								
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302210								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	100,000		-	-	
Net Project Cost Estimates:	-	-	-	-	100,000		-	-	

DeLaveaga Park-Culvert Repair, Slope Stabilization, Drainage and Stormwater Runoff

Project Description:

Phase 1 includes hiring an engineering consultant to assess and develop plans to address numerous strom water runoff, slope stabilization erosion control, and drainage issues with DeLaveaga Park, which have compromised roads, parking lots, and trails.

		Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302419								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	175,000	125,000	-	-	-	300,000
Project Funding Estimates:									
None	-	-	-	-	-	-	-	-	-
From Parks and Rec Facilities Tax	-	-	-	130,000	-	-			
Fund From General Fund	-	-	-	45,000	-	-			
Net Project Cost Estimates:	-	-	-	-	125,000	-	-	-	125,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Depot Bike Park - Phase II of Bike Park Renovation

Project Description:

bike park renovation by installing beginning and intermediate implements wellness and community connectedness as well as addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities.

Fiscal Year 2023

		FISCAL 1	eai 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302237								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Depot Freight Building Facility Improvements

Project Description:

Replace the floors of the main room and install new sinks and paint restrooms. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302305								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	62,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	62,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Depot Park- Playground Expansion and Enhancement

Project Description:

Renovate and expand playground at Depot Park. The project implements HiAP goals for health and wellness, community connectedness, and equity, as well as addresses deferred maintenance and safety. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project also implements the Parks Master Plan 2030 recommendation to add additional equipment and facilities to the playground.

	Fiscal Year 2023								
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302701								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	-	90,000	-	90,000
Net Project Cost Estimates:	-	-	-	-	-	-	90,000	-	90,000

Downtown Recovery-Phase I-IV

Project Description:

Begin implementation of Downtown design standards to key amenities, such as plantings, bike racks, trash cans, benches, and aspects of the hardscaping (curbs and parking meters).

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302312								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	470,000	-	-	90,000	-	-	-	90,000
Project Funding Estimates:									
From GF CIP Reserve	-	470,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	90,000	-	-	-	90,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Driving Range Outdoor Safety Improvements

Project Description:

Complete replacement of driving range net and replace perimeter cyclone fence. The project implements an HiAP health and wellness goal and addresses deferred maintenance. It also implements Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities.

Fiscal	Vaar	フロフィ

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302213								Account # 311-3	0-45-9110-57312
Project Cost Estimate:	69,500	200,500	200,500	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	69,500	500	500	-	-	-	-	-	-
Fund From General Fund	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Driving Range Roof & Bldg Improvements

Project Description:

Replace roofing on the Driving Range buildings and upgrade all building exteriors. The project implements an HiAP health and wellness goal and addresses deferred maintenance. It also implements Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities.

Fiscal	Vaar	2022
riscai	rear	2023

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302214			_					Account # 311-3	0-45-9120-57203
Project Cost Estimate:	21,730	638,270	21,730	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	21,730	38,270	21,730	-	-	-	-	-	-
From GF CIP Reserve	-	600,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Facilities Condition Assessment

Project Description:

System-wide assessment of aging facilities and deferred maintenance needs. The project implements HiAP goals for health and wellness and community connectedness. It also implements a Parks Master Plan 2030 action to develop maintenance and safety standards for parks.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302301								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	150,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	150,000	-	-	-	-	-	-	-
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Frederick Street Park Picnic Area

Project Description:

provide proper drainage and terracing of the picnic area. Includes new orientation and a designated path of travel Create, install and area. The project implements HiAP goals for health wellness, healthy environments, and community and connectedness deferred maintenance and safety. It implements Parks Master Plan 2030 actions to provide neighborhood park uses attractive, serve the neighborhood, and minimize erosion.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302216							ı	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	285,000	-	-	285,000
Net Project Cost Estimates:	-	-	-	-	-	285,000	-	-	285,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Frederick Street Park Stairs Replacement

Project Description:

Architectural and engineering plans for access improvements from Frederick Street Park down to the harbor. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety. It also implements Parks Master Plan 2030 goals and policies including providing access for all users to parks and facilities and continuing to integrate, expand, and improve the accessible network of parks and trails.

		Fiscal Y	'ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302502		-					,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	60,000	-	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	60,000	-	-	-	60,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Garfield Park Playground

Project Description:

New playground with pour in place surfacing. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them equally throughout the City, and ensuring they are safe and accessible. The project is primarily funded through the State's Prop 68 Per Capita Grant Program and is anticipated for completion in Spring FY2023.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302217								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	222,440	219,777	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	44,488	44,488	-	-	-	-	-	-
Fund		477.050	477.050						
State op grants & contrib	-	177,952	177,952	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	(2,663)	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Garfield Park Renovation

Project Description:

Renovate basketball court, revitalize picnic area, install fencing and a retaining wall along the property line, and overhaul site furnishings. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety. It implements Parks Master Plan 2030 actions to provide neighborhood park uses that are attractive and designed to minimize impacts to the community.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302235		_	_					Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	194,719	194,719	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	160,000	160,000	-	-	-	-	-	-
Fund From Quimby SW Quadrant	-	34,719	34,719	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Grant Park - Basketball Court Renovation

Project Description:

Sand, grade, crack repair, seal, and paint surface and replace posts, backboards and hoops at the basketball court.

Fiscal Year 2023

		i iscai i	eai 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302307								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	23,000	23,000	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby NE Quadrant	-	23,000	23,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Grant Park Playground Renovation

Project Description:

Demolish and rebuild playground with new features. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe & accessible.

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302503								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	310,000	-	-	-	310,000
Net Project Cost Estimates:	-	-	-	-	310,000	-	-	-	310,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Clubhouse Access

Project Description:

Resurface the outside seating area of the Harvey West Clubhouse. The project implements HiAP goals for health and wellness and community connectedness. It also implements the Parks Master Plan 2030 recommendation to enhance the function and appearance of the patio area.

		Fiscal Year 2023							
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302120								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	-	-	48,000	-	-	48,000
Net Project Cost Estimates:	-	-	-	-	-	48,000	-	-	48,000

Harvey West Park Ballfield Improvements

Project Description:

New backstops and fencing for fields 1 and 4, rehabilitate the entire infields for fields 1 and 4, repair field 4 concession building, and repair asphalt driveway to field 3. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance. It also recommends the Parks Master Plan 2030 recommendation to renovate the ballfields.

		Fiscal Y	'ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302220							ı	Account # 311-3	0-43-9210-57203
Project Cost Estimate:	-	-	-	-	-	170,000	-	-	170,000
Net Project Cost Estimates:	-	-	-	-	-	170,000	-	-	170,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Park Infrastructure Improvements

Project Description:

Walkway improvements, asphalt repaving and repair, and site furnishing upgrades. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and beautification. It also implements Parks Master Plan 2030 policies to maintain parks to be attractive, functional, and to periodically update site furnishings.

		20	
FICCO	l Year	20	172

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302238								Account # 311-30	0-41-9110-57312
Project Cost Estimate:	-	210,000	210,000		-	-	-	-	
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	135,000	135,000	-	-	-	-	-	-
Fund From Quimby NW Quadrant	-	75,000	75,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-		-	-	-	-	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Park-Clubhouse Picnic Area Fence

Project Description:

Separate rented space from other park uses with a new metal fence. The project implements HiAP goals for health and wellness and community connectedness. It also implements the Parks Master Plan 2030 recommendation to enhance the function and appearance of the patio area.

	_	Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302401	_							Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	45,000	-	-	-	-	45,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	45,000	-	-	-	-	45,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Harvey West Park-New Playground

Project Description:

New tot-lot playground to replace worn-out and outdated one. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them in critical locations throughout the City, and ensuring they are safe and accessible.

		Fiscal Y	'ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302501				·			,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	95,000	-	-	-	95,000
Net Project Cost Estimates:	-	-	-	-	95,000	-	-	-	95,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Park-Resurfacing Friendship Gardens and Upper Glen Group Picnic Areas

Project Description:

Resurface Friendship Gardens and Upper Glen group picnic areas to remove uneven surfaces and tripping hazards. goals for health and wellness and community connectedness, as well as addresses deferred maintenance. It also implements Master Plan 2030 to improve accessibility for all users to facilities and to continue to provide large gathering areas for family celebrations and group functions.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302402	_	_						Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	45,000	-	-	-	-	45,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	45,000	-	-	-	-	45,000
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Harvey West Pool - Facility Improvements

Project Description:

Replacement of skimmer, resurface, exterior and gutter improvements, and other renovations at the Harvey West Pool. The project implements an HiAP goal for health and wellness and addresses deferred maintenance. It also implements the Parks Master Plan 2030 by providing activities for all ages and abilities.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302221		J					J	Account # 311-3	0-41-9150-57390
Project Cost Estimate:	-	-	-	-	430,000	-	-	-	430,000
Net Project Cost Estimates:	-	-	-	-	430,000	-	-	-	430,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

HW Pool-Repairs and Upgrades

Project Description:

Continue implementation of pool improvements, such as lighting, control systems, gutter rebuilds, etc, to ensure safe conditions until the Pool Feasibility Study is complete.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302313		_	_				,	Account # 311-3	0-41-9150-57390
Project Cost Estimate:	-	80,000	80,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	80,000	80,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Infield Irrigation at DeLaveaga Park Ballfields

Project Description:

New infield irrigation for the DeLaveaga Park ballfields. The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses deferred maintenance and safety. The project also implements the Parks Master Plan 203 by reducing water use.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302306								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	30,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby NE Quadrant	-	30,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Lifeguard Headquarters Improvements and Fireboat and Water Rescue Craft Landing

Project Description:

Phase one is architectural and engineering design of rehabilitations to the Lifeguard Headquarters in addition to landings for a fire boat and water rescue craft. The project implements HiAP goals for health and wellness, community connectedness, safe and just community, and economic security.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302413								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	-	-	-	-	500,000	-	-	-	500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Lighthouse Ave Park Fencing

Project Description:

Rebuild unstable fencing for safe play at the tot lot play area. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302407								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	25,000	-	-	-	-	25,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	25,000	-	-	-	-	25,000
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Lighthouse Ave Park Playground Renovation

Project Description:

Demolish and rebuild playground with features, improve pathway, surfacing, improve drainage. new add new and project goals for health and wellness, community connectedness, and deferred maintenance and safety. The project equity as well addresses implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302602							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	85,000	-	-	85,000
Net Project Cost Estimates:	-	-	-	-	-	85,000	-	-	85,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

LNCC - Senior Studio Improvements

Project Description:

Concrete slab foundation and ADA accessibility ramp for the prefabricated "Senior Studio" as well as undergrounded electricity hook-ups. The project implements HiAP goals for health and wellness and community connectedness. It also implements a Parks Master Plan 2030 action to expand recreational facilities for seniors.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302241								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	50,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	50,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Median Improvement Pilot Program

Project Description:

Median hardscape improvements throughout the City.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302423								Account # 311-3	0-41-9130-57312
Project Cost Estimate:	-	-	-	50,000	-	-	-	-	50,000
Project Funding Estimates:									
From General Fund	-	-	-	50,000	-	-	-	-	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Ocean View Park Redesign

Project Description:

Pre-construction public engagement and redesign planning. The project implements HiAP goals for health and wellness, equity, and community connectedness as well as addresses deferred maintenance and safety. The park is aging and is due for an assessment prior to larger scale investments for improvements for access, play, and beautification.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302236								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	60,000	-		-	-	-	-	
Project Funding Estimates:									
From Quimby SE Quadrant	-	60,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-		-	-	-	-	

Open Space Trail Wayfinding

Project Description:

Design, replace, and upgrade trail signage for open spaces. The project implements HiAP goals for health and wellness and community connectedness as well as addresses safety concerns. It also implements a Parks Master Plan 2030 action to sign trails with rules, etiquette, and wayfinding markers with accurate mileage.

		Fiscal Y	'ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302239								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Parks & Rec: Civic Auditorium ADA Project

Project Description:

Consulting services to develop plans to address safety and improve ADA access for the Civic Auditorium and begin project implementation. Funded by the Community Development Block Grant.

		Fiscal Year 2023							
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302422								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	322,432	-	-	-	-	322,432
Project Funding Estimates:									
From CDBG Fund	-	-	-	322,432	-	-	-	-	322,432
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Parks Facilities Security Improvements

Project Description:

Implement the recommendations of the Physical Site Security Assessment of the Parks Yard by the City Risk Manager, by installing new fencing and access-control gates. Add alarms to unalarmed facilities in Neighborhood and Community Parks. Update access control at the Harvey West Clubhouse.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302420								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	143,000	110,000	-	-	-	253,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	143,000	-	-	-	-	143,000
Fund 									
Net Project Cost Estimates:	-	-	-	-	110,000	-	-	-	110,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Parks Operations Maintenance Yard - Building Safety Improvements

Project Description:

Building repairs, update exterior and gutters for facility at parks maintenance yard (300 Evergreen St). Includes safety repairs to roo structures and exterior surfaces.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302314								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	90,000	90,000	-	-	-	-	-	-
Project Funding Estimates:									
From GF CIP Reserve	-	90,000	90,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Poets Park Playground Renovation

Project Description:

Demolish and rebuild playground with new features. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

	Fiscal Year 2023		ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302603								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	125,000	-	-	125,000
Net Project Cost Estimates:	-	-	-	-	-	125,000	-	-	125,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Redesign Harvey West Park

Project Description:

Redesign Harvey West Park. The project implements goals health wellness, healthy environments, Master Plan and a safe and just community. It also implements Parks 2030 recommendations for more extensive ballfield improvements and a pool feasibility study in addition to numerous goals and policies for the provision of community-serving facilities and park design.

	_	Fiscal Y	ear 2023						
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302421						_		Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	250,000	-	-	-	-	250,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	250,000	-	-	-	-	250,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Riverside Gardens Park Lighting

Project Description:

Replace failing sections of pathway. The project implements HiAP goals for health and wellness and community connectedness, as well as addresses deferred maintenance and safety. The project also implements Parks Master Plan 2030 goals and policies for a safe and connected parks system.

	Fiscal Year 2023								
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302504							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	10,000	-	-	-	10,000
Net Project Cost Estimates:	-	-	-	-	10,000	-	-	-	10,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Riverside Gardens Park Pathway

Project Description:

Replace failing sections of pathway. The project implements HiAP goals for health and wellness and community connectedness as well as addresses deferred maintenance and safety. The project also implements Parks Master Plan 2030 goals and policies for a safe and connected parks system.

Fiscal	Vaar	フロフィ

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302405							,	Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	60,000	-	-	-	-	60,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	60,000	-	-	-	-	60,000
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

San Lorenzo Park Redesign

Project Description:

Redesign San Lorenzo Park and develop a conceptual master plan. The project implements HiAP goals for health and wellness, healthy environments, community connectedness, and a safe and just community. It also implements the Parks Master Plan 2030 recommendation to redesign San Lorenzo Park.

	_	Fiscal Y	Fiscal Year 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c301907			_		_	_		Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	100,000	95,460	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	100,000	95,460	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Sand Trap and Tee Renovations

Project Description:

Design/build project to update golf course sand traps and tees including sand trap layout, drainage, and stormwater management and tee leveling and regrading. The project implements an HiAP health and wellness goal and addresses deferred maintenance. It also implements Parks Master Plan by prioritizing upgrading existing facilities and providing activities for all ages and abilities.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302225								Account # 311-3	0-45-9110-57312
Project Cost Estimate:	-	-	-	-	150,000	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	150,000	-	-	-	150,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Senior Center Rehab

Project Description:

Renovation of market Street Senior Center. The project implements HiAP goals for health and wellness and community connectedness. It also implements a Parks Master Plan 2030 action to expand recreational facilities for seniors.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302101								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	13,199	196,801	20,261	-	140,000	100,000	-	-	240,000
Project Funding Estimates:									
From CDBG Fund	13,199	196,801	20,261	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	140,000	100,000	-	-	240,000

Sgt. Derby Park Irrigation Renovation

Project Description:

redesign irrigation effectiveness efficiency of water controls. The project implements Relocate and system to increase and HiAP health wellness, community connectedness, and healthy environments maintenance. implements 2030 actions to Master provide neighborhood park uses and practices that are attractive, the surrounding neighborhood, and conserve water. The lawn areas facilitate a variety of recreational activities.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302226							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Sgt. Derby Park Playground Renovation

Project Description:

Demolish and rebuild playground with new features and improved drainage. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

	_	Fiscal Y	ear 2023						
			Estimated		FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302404	_						,	Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	185,000	-	-	-	-	185,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	185,000	-	-	-	-	185,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Sgt. Derby Racquet Courts

Project Description:

Racquet court improvements such as patching cracks, resurfacing, painting, and installing nets and windscreens. The court is presently poor condition. The project implements HiAP goals because it promotes equitable, safe access to a racquet facility to improve health and community connectedness. It addresses deferred maintenance and implements the Parks Master Plan 2030 by providing improve physical activity and mental health for all ages, abilities, and interests.. After the project is complete, there will be a minor reduction in operating costs to fill cracks and paint.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c301909							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	55,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	55,000	-	-	-	-	-	-	-
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Trails Study

Project Description:

Undertake a trails study to evaluate existing and new trails and develop design guidelines and recommendations to reduce impacts environment and for improved use, safety, and connectivity. The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses deferred maintenance and safety. It also implements the Parks Master Plan by enhancing trail programs, trails, and infrastructure.

	_	Fiscal Y	ear 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c301908		_						Account # 311-3	0-41-9190-57106
Project Cost Estimate:	-	40,000	-	-	-	40,000	-	-	40,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	40,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Trescony Park Playground Renovation

Project Description:

Demolish and rebuild playground with new features and improve drainage and access. The project implements HiAP goals for health and wellness, community connectedness, and equity as well as addresses deferred maintenance and safety. The project implements Parks Master Plan 2030 goals and polices related to creating unique and interesting play structures, distributing them throughout the City, and ensuring they are safe and accessible.

	_	Fiscal Y	ear 2023						
	·		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302505							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	210,000	-	-	-	210,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	-	210,000	-	-	-	210,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements

Project Description:

Restore the pathway above Pilkington Creek with new grading, drainage improvements, pathway fines, and handrail. The project implements HiAP goals for health and wellness and community connectedness as well addresses deferred It also implements the Parks Master Plan 2030 recommendations for connectivity and access program the park with local events.

Fiscai	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302309							,	Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	58,716	58,716	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby SE Quadrant	-	58,716	58,716	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

University Terrace Park - Basketball Court and Tennis Court Renovation

Project Description:

Sand, grade, crack repair, seal, and paint tennis and basketball court surfaces. Replace existing posts, backboards, and nets at the basketball court and the net assemblies, site furniture, signage, and privacy screening at the tennis courts.

		Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302308								Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	70,000	70,000	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby NW Quadrant	-	70,000	70,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Walkway Improvements in Neighborhood Parks

Project Description:

Repair uneven pathway surfaces and address access concerns Neighborhood Parks. The project implements wellness and community connectedness, as well as addresses deferred maintenance and safety issues. The improvements also implement Parks Master Plan 2030 goals and policies focused on creating a safe, accessible, and connected parks system.

Ficea	Year	2023
risca	ı teai	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302406							_	Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	40,000	-	-	-	-	40,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	40,000	-	-	-	-	40,000
Fund									
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Water Conservation & Irrigation System

Project Description:

Assess, design, and implement water conservation and irrigation system improvements, including an irrigation system layout for optimal distribution uniformity over a reduced footprint, enhanced water-catchment capability and capacity, and possible use of recycled water.

	_	Fiscal Y	ear 2023	_					
	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302403								Account # 311-3	0-45-9110-57312
Project Cost Estimate:	-	-	-	150,000	200,000	-	-	-	350,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

West Cliff Design & Improvement Standards

Project Description:

Consulting services to design the overlooks, site amenities, furnishings, railings, and other landscape treatments implementation of the West Cliff Master Plan. The project implements HiAP goals for health and wellness, healthy environments, and community connectedness as well as addresses deferred maintenance, safety, and beautification. It also implements the Parks 2030 recommendation to implement a design and landscape plan for West Cliff Drive. Fiscal year 2024 funding allows for an expanded scope to address emerging issues after January 2023 storms.

		Fiscal Y	ear 2023						
	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302408								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	120,000	-	-	-	-	120,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax	-	-	-	40,000	-	-	-	-	40,000
Fund From General Fund	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf - East Parking Lot Paving Project

Project Description:

Repair and refasten decking and substrate as needed, lay down giomat product and pave with polymer infused asphalt. The project implements HiAP goals for health and wellness, community connectedness, and economic security as well as addresses deferred maintenance.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302227				·				Account # 311-3	0-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	-	1,700,000	-	1,700,000
Net Project Cost Estimates:	-	-	-	-	-	-	1,700,000	-	1,700,000

Wharf - Parking and Road Improvements

Project Description:

Extensive parking lot improvements, including deck, roadway, striping, and bumpers. The project implements HiAP goals for health and wellness, community connectedness, and economic security as well as addresses deferred maintenance.

	Fiscal Year 2023		ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302233							,	Account # 311-3	0-41-9150-57390
Project Cost Estimate:	-	-	-	-	3,300,000	-	-	-	3,300,000
Net Project Cost Estimates:	-	-	-	-	3,300,000	-	-	-	3,300,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Commons Overhead Walkway Repair & Resurface

Project Description:

Remove pavers and repair wood framing, install decorative concrete surfacing with trench drains connected to down spouts, replace all hand rails with ADA compliant hand rails. The project implements HiAP goals for health and wellness, community connectedness, and economic security as well as addresses deferred maintenance.

		Fiscal \	'ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302234								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	-	225,000	-	-	-	225,000
Net Project Cost Estimates:	-	-	-	-	225,000	-	-	-	225,000

Wharf Commons Surfacing

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete. The project implements HiAP goals for health and wellness, community connectedness, and economic security, as well as addresses deferred maintenance.

		Fiscal Y	Fiscal Year 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302228	THO Teal	Duagetea							0-41-9120-57203
Project Cost Estimate:	-	-	-	-	-	-	-	396,000	396,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	396,000	396,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Equipment & Maintenance Shed

Project Description:

Construct a 2,000 sq. steel building at Wharf Corporation Yard, and establishment long-term lease heavy equipment and provide for maintenance work projects out of the weather. The project implements HiAP goals for secure space and wellness, community connectedness, and economic security. It also implements the Parks Master Plan 2030 renew the lease for the Wharf Yard and consider facility improvements such as a workshop and storage structure.

Fiscal	Year	2023

		i iscai i	eai 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c302229								Account # 311-3	0-41-9120-57201
Project Cost Estimate:	-	ī	-	-	50,000	200,000	-	-	250,000
Net Project Cost Estimates:	-	-	-	-	50,000	200,000	-	-	250,000

Wharf Headquarters Flooring Replacement

Project Description:

Flooring upgrades to upstairs and downstairs of headquarters. The project implements HiAP goals for health and wellness as well as addresses deferred maintenance.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302232								Account # 311-3	0-41-9120-57203
Project Cost Estimate:	-	-	-	-	20,000	-	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	20,000	-	-	-	20,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Railing Improvements

Project Description:

Installing metal railing to improve the safety of the Wharf and help prevent litter from entering the water. The project implements HiAP goals for health and wellness and healthy environments. It also implements the Parks Master Plan 2030 actions related to protecting waterbodies, wildlife, and litter reduction.

Fiscal	Vaar	2022
riscai	rear	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c302003							,	Account # 311-3	0-41-9110-57303
Project Cost Estimate:	77,192	22,809	13,170	-	-	-	-	-	-
Project Funding Estimates:									
From Liability Insurance Fund	77,192	22,809	13,170	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

Fiscal Year 2023

		i iscai i c	ai LoLS						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	1,017,047	4,468,025	1,411,093	1,690,432	7,084,500	1,133,000	1,790,000	1,596,000	12,777,932
Total Project Funding Estimate:	592,378	4,592,693	1,413,756	1,690,432	250,000	-	-	-	1,940,432
Total Net Project Cost Estimate:	424,669	(124,669)	(2,663)	-	6,834,500	1,133,000	1,790,000	1,596,000	10,837,500

Parks and Recreation Totals for General Capital Improvement Fund (311)

Fiscal Year 2023

		1 15001 100	2020						
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
		ı				ı	ı		
Total Project Cost Estimate:	1,017,047	4,468,025	1,411,093	1,690,432	7,084,500	1,133,000	1,790,000	1,596,000	12,777,932
Total Project Funding Estimate:	592,378	4,592,693	1,413,756	1,690,432	250,000	-	-	-	1,940,432
Total Net Project Cost Estimate:	424,669	(124,669)	(2,663)	-	6,834,500	1,133,000	1,790,000	1,596,000	10,837,500

Parks and Recreation Totals

Fiscal Year 2023

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Total Project Cost Estimate:	1,017,047	4,468,025	1,411,093	1,690,432	7,084,500	1,133,000	1,790,000	1,596,000	12,777,932
Total Project Funding Estimate:	592,378	4,592,693	1,413,756	1,690,432	250,000	-	-	-	1,940,432
Total Net Project Cost Estimate:	424,669	(124,669)	(2,663)	-	6,834,500	1,133,000	1,790,000	1,596,000	10,837,500









Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades

Project Description:

At signalized intersections, install advanced dilemma zone detection to reduce the number of drivers that may have difficulty deciding whether to stop or proceed during a yellow phase as they approach the intersection. Upgrade all signal heads with retroreflective back plate, yellow/orange border, to improve visibility of traffic signal faces both during the day and night.

F. I		
Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402216							,	Account # 221-4	0-64-9330-57307
Project Cost Estimate:	123	1,257,354	-	-	-	-	-	-	-
Project Funding Estimates:									
Federal Grants (HSIP)	-	1,257,600	-	-	-	-	-	-	-
Net Project Cost Estimates:	123	(246)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Bay - West Cliff Intersection Improvements

Project Description:

The Beach/SOLA Plan, and subsequently the General Plan identified traffic circulation improvements at Bay/West Cliff to reduce congestion and improve safety. This is a Traffic Impact Fee intersection and mitigation for the General Plan buildout. A mini-roundabout was approved with the Dream Inn's 190 West Cliff Drive project, and that development will pay its fair share of the project and dedicate right-of-way.

Fiscal	Vaar	2022
riscai	rear	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401905								Account # 221-4	0-64-9320-57306
Project Cost Estimate:	-	375,000	-	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	375,000	-	-	-	-	-	-	-
State capital grants	-	-	-	1	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Bay and California Intersection Improvements

Project Description:

As a result of the new Rail Trail project, two 3-way stops are in close proximity to one another on Bay Street. To improve traffic flow and reduce green house gas emissions, this project would study the feasiblity of replacing the stops at Bay/California St. and Bay/California Ave. with mini-roundabouts or a traffic signal system. Right-of-way may be required from La Barranca Park for mini-roundabouts. FY24 funding is for a feasibility study and conceptual design. These are Traffic Impact Fee intersections.

Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402209								Account # 221-4	0-64-9320-57306
Project Cost Estimate:	-	-	-	-	100,000	1,000,000	-	-	1,100,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	100,000	-	-	-	100,000
Local grant - MBUAPCD	-	-	-	-	-	250,000	-	-	250,000
Fed grants - STIP	-	-	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Bay Drive Protected Bike Lanes and Pedestrian Path

Project Description:

Improve bike and pedestrian safety on Bay Drive between West Cliff and High Street with protected bike lanes and walkways. The two lane section between Escalona and High will likley include lane reductions to accomdate a protected bike lane and a two-way pedestrian path. A grant has not yet been applied for.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402304								Account # 221-4	0-64-9330-57307
Project Cost Estimate:	-	300,000	300,000	700,000	150,000	-	-	-	850,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	50,000	50,000	100,000	150,000	-	-	-	250,000
State grants - TDA	-	250,000	250,000	-	-	-	-	-	-
State Grants-AHSC	-	-	-	600,000	-	-	-	-	600,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Bay/High Intersection Improvements

Project Description:

With General Plan buildout this intersection will operate at level of service F and improvements will help prevent collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a transportation study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept design was completed in FY19. The cost estimate is preliminary and will be refined during the current phase. Project is contingent on City, University and grant approval and may be revised based on the new Long Range Development Plan (LRDP) traffic analysis. State Transportation Improvement Program (STIP) grant application for additional funding has not yet been approved.

Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401103								Account # 221-4	0-64-9320-57306
Project Cost Estimate:	61,890	648,110	-	-	1,500,000	-	-	-	1,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	31,890	248,110	-	-	300,000	-	-	-	300,000
Local grant - MBUAPCD	30,000	-	-	-	-	-	-	-	-
Fed grants - STIP	-	400,000	-	-	1,200,000	-	-	-	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Beach/Cliff Traffic Signal

Project Description:

Project is in the approved Beach/SOLA plan and will reduce congestion, and improve pedestrian and bike safety. Project is contingent on collecting traffic impact fees and grant award. Grant application for funding has not yet been filed.

		Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401303								Account # 221-4	0-64-9320-57306
Project Cost Estimate:	4,013	225,987	-	-	-	300,000	-	-	300,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	70,000	-	-	-	100,000	-	-	100,000
State capital grants-HSIP	-	160,000	-	-	-	200,000	-	-	200,000
Net Project Cost Estimates:	4,013	(4,013)	-	-	-	-	-	-	-

Branciforte Drive Retaining Wall Project

Project Description:

On Branciforte Drive, north of Goss, there is a 200-300 foot-long section where the concrete curb and gutter is pulling away from the asphalt. A geotechnical report recommends a retaining wall composed of drilled piers, soldier piles and timber lagging. The estimated cost is \$75,000 for design and \$675,000 for construction.

		Fiscal Y	Fiscal Year 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402211		-					ı	Account # 221-4	0-64-9341-57304
Project Cost Estimate:	-	75,000	-	675,000	-	-	-	-	675,000
Net Project Cost Estimates:	-	75,000	-	675,000	-	-	-	-	675,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Bridge Maintenance

Project Description:

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spalling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

	_	Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # m401302								Account # 221-4	0-64-9370-57310
Project Cost Estimate:	1,159	200,000	-	-	400,000	-	-	-	400,000
Project Funding Estimates:									
Federal capital grants-HBRR	-	180,000	-	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	1,159	20,000	-	-	100,000	-	-	-	100,000

Calcita Drive Retaining Wall Project

Project Description:

On Calcita Drive an approximately 260 foot retaining wall in the median has experienced some deterioration as a result of surface water and erosion. The wall will be evaluated and a repair strategy will be proposed based on that engineering evaluation. Proposed funding will address the evaluation and some level of repair.

		Fiscal Y	Fiscal Year 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402303								Account # 221-4	0-64-9341-57304
Project Cost Estimate:	-	200,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	200,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Citywide Traffic Signal Controller Upgrade

Project Description:

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the projects that were completed on Ocean and Laurel Streets.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401602								Account # 221-4	0-64-9330-57307
Project Cost Estimate:	717,243	772,757	250,000	-	-	250,000	-	-	250,000
Net Project Cost Estimates:	717,243	772,757	250,000	-	-	250,000	-	-	250,000

Delaware - Swift Intersection Improvements

Project Description:

With the increased development on the west side, primarily at 2120 Delaware, it is time to evaluate improvements at the intersection based on cumulative traffic mitigation measures as identified in the General Plan and Traffic Impact Fee Program.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401904							,	Account # 221-4	0-62-9390-57304
Project Cost Estimate:	-	100,000	100,000	-	500,000	-	-	-	500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	100,000	100,000	-	100,000	-	-	-	100,000
Fed grants - STIP	-	-	-	-	400,000	-	-	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Downtown Intersection Improvements

Project Description:

The Downtown Plan Amendments identified deficiencies at 3 intersections as a result of the cumulative traffic analysis; Pacific/Laurel, Front/Laurel and Front/Soquel. Subsequently a Double Left-Turn Lane for Front Street is needed to maintain Transit and Downtown access, which will affect parking and provide a bike buffer on a portion of the street.

Ficea	Year	2023
risca	ı teai	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401903								Account # 221-4	0-64-9320-57304
Project Cost Estimate:	98,275	202,725	-	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	-	-	-	-	-
Capital contributions-developers	-	200,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	98,275	2,725	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Mission Street Improvement Plan

Project Description:

The City's General Plan Environment Impact Review (EIR) requires that certain intersections on Mission St (Hwy 1) be improved as mitigation to GP planned growth. This project proposes to develop a coordinated improvement and implementing plan. Improvements are required at Chestnut-King, Laurel, Bay & Swift intersections.

Fiscal	Vaar	2022
riscai	rear	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402001								Account # 221-4	0-64-9311-57304
Project Cost Estimate:	-	-	-	-	250,000	1,250,000	-	5,000,000	6,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	250,000	500,000	-	1,000,000	1,750,000
Fed grants - STIP	-	-	-	-	-	500,000	-	3,000,000	3,500,000
Net Project Cost Estimates:	-	-	-	-	-	250,000	-	1,000,000	1,250,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks are required during construction as well as one-way traffic control on the bridge. Environmental review was completed, allowing the design, right-of-way and permits to proceed, which will be completed in 2023. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed to address County Sanitation District changes to the force main under the harbor and is also contingent on permits. The budget will be increased as federal funds are appropriated.

Fiscal Y	ear	2023
----------	-----	------

	_								
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c409321								Account # 221-4	0-62-9370-57310
Project Cost Estimate:	11,082,319	21,310,198	20,000,000	12,000,000	-	-	-	-	12,000,000
Project Funding Estimates:									
State capital grants	212,764	-	-	-	-	-	-	-	-
Federal capital grants	8,440,711	-	-	-	-	-	-	-	-
Local capital grants	310,000	-	-	-	-	-	-	-	-
Federal capital grants-HBRR	512,142	19,000,000	19,000,000	10,000,000	-	-	-	-	10,000,000
Net Project Cost Estimates:	1,606,702	2,310,198	1,000,000	2,000,000	-	-	-	-	2,000,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Ocean/Water Intersection Improvements

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan and includes the plan design elements. This project includes a second left-turn lane on Ocean southbound to Water, and a right-turn lane on Water eastbound, both which have been completed. The northwest corner will be modified to improve pedestrian and bike access and safety as has been done at the northwest and southwest corners.

Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401410								Account # 221-4	0-64-9320-57304
Project Cost Estimate:	702,847	328,028	-	200,000	-	-	-	-	200,000
Project Funding Estimates:									
Donations-other	20,000	-	-	-	-	-	-	-	-
Capital contributions-developers	-	-	-	-	-	-	-	-	-
From Traffic Impact - Citywide	526,613	373,387	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	156,233	(45,358)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Ocean-Plymouth Multi-modal Transportation Improvements

Project Description:

The proposed project would analyze right-of-way and traffic signal systems to improve bike and pedestrian access at Ocean-Plymouth intersection, to provide an improved cross-town connection between Felker and Grant Streets. Evaluation of transit, delivery vehicles and highway access will be taken into consideration.

	Year	
ıısca	ıeaı	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402210							,	Account # 221-4	0-64-9320-57306
Project Cost Estimate:	-	-	-	-	-	200,000	1,800,000	-	2,000,000
Project Funding Estimates:									
Fed grants - STIP	-	-	-	-	-	-	1,500,000	-	1,500,000
Measure D - City	-	-	-	-	-	200,000	300,000	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Riverside/Second Intersection Improvements

Project Description:

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibrandt one-way inbound and removing the stop controls. This project is scheduled to be included in an upcoming Riverside Ave paving project.

	Year	
ıısca	ıeaı	2023

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401105								Account # 221-4	0-64-9320-57306
Project Cost Estimate:	75,296	174,704	-	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	50,000	174,704	-	-	-	-	-	-	-
Net Project Cost Estimates:	25,296	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Soquel at Frederick Minor Widening

Project Description:

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. A grant has not yet been filed.

		2022
Fiscal	Year	7073

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401003								Account # 221-4	0-64-9311-57304
Project Cost Estimate:	16,178	321,822	-	-	600,000	-	-	-	600,000
Project Funding Estimates:									
State capital grants-HSIP	1,870	-	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	14,308	321,822	-	-	100,000	-	-	-	100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1 Bridge Replacement

Project Description:

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design, as stall resources become available. The PDS was approved by Caltrans. The projects goals are to improve trallic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. In 2022, Caltrans reduced the load rating of the bridge which is another indication of the ongoing deterioration. In addition, this diverts extra large loads onto City roads and bridges. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

Fiscal	Year	2023
--------	------	------

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401402	_							Account # 221-4	0-64-9370-57310
Project Cost Estimate:	-	1,350,000	-	-	-	-	15,500,000	-	15,500,000
Project Funding Estimates:									
Federal capital grants-HBRR	-	500,000	-	-	-	-	14,000,000	-	14,000,000
Net Project Cost Estimates:	-	850,000	-	-	-	-	1,500,000	-	1,500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1/9 Intersection Improvements

Project Description:

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan to reduce congestion and improve safety. The Project Study Report and environmental review are completed and approved by Caltrans. Project design, permitting and row acquisition are complete. Construction of the intersection improvements is in FY2021. STIP grants were awarded for construction.

l Year	

	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c400805				_			,	Account # 221-4	0-64-9330-57304
Project Cost Estimate:	4,289,655	8,081,669	8,081,669	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	5,108	500,000	500,000	-	-	-	-	-	-
From Traffic Impact - Citywide	3,877,332	1,690,668	1,690,668	-	-	-	-	-	-
State grants - Prop 1B	-	-	-	-	-	-	-	-	-
Federal capital grants	-	2,853,000	2,853,000	-	-	-	-	-	-
Miscellaneous operating revenue	600	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	406,615	3,038,001	3,038,001	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

Unsignalized Crossing Improvement Project

Project Description:

Installation of Rectangular Rapid Flashing Beacons (RRFB) at unsignalized locations to improve pedestrian safety, and includes pedestrian signs, advanced yield lines with associated signs, high visibility crosswalk markings. Locations include Laurel at Washington, Water at May, River South at Pedestrian Bridge, Chestnut at Church, High at Spring, and Almar at Rail Trail and other locationswith a focus on schools and other high use locations. The grants have been approved.

Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402215		J		·				Account # 221-4	0-64-9330-57307
Project Cost Estimate:	1,450	245,650	-	-	2,480,270	-	-	-	2,480,270
Project Funding Estimates:									
Federal Grants (HSIP)	-	247,100	-	-	2,232,243	-	-	-	2,232,243
Net Project Cost Estimates:	1,450	(1,450)	-	-	248,027	-	-	-	248,027

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

221- Gas Tax Fund

West Cliff Drive Multi-Use Path Pavement Rehabilitation

Project Description:

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multipuse path. The first phase from Bay to Lighthouse Field was completed in FY 2012 and the second phase from Lighthouse to John Street was completed in FY 2015. The third phase is being developed for construction in FY 2024 following the storm damage repair near Chico Ave.

		-	^	-	
FISCA	Year	,	•	•	4

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # m400819								Account # 221-4	0-64-9330-57304
Project Cost Estimate:	367,650	499,862	-	-	-	-	-	-	-
Project Funding Estimates:									
State grants - TDA	306,152	200,000	-	-	-	-	-	-	-
Capital contributions-developers	100,000	100,000	-	-	-	-	-	-	-
From General CIP Fund	35,726	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(74,228)	199,862	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Gas Tax Fund (221) Totals

Fiscal Year 2023

		riscai 16	ai 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	17,418,097	36,668,867	28,731,669	13,575,000	5,980,270	3,000,000	17,300,000	5,000,000	44,855,270
Total Project Funding Estimate:	14,460,909	28,929,569	24,443,668	10,900,000	5,532,243	2,500,000	15,800,000	4,000,000	38,732,243
Total Net Project Cost Estimate:	2,957,188	7,739,298	4,288,001	2,675,000	448,027	500,000	1,500,000	1,000,000	6,123,027

Public Works Totals for Gas Tax Fund (221)

isca			

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Total Project Cost Estimate:	17,418,097	36,668,867	28,731,669	13,575,000	5,980,270	3,000,000	17,300,000	5,000,000	44,855,270
Total Project Funding Estimate:	14,460,909	28,929,569	24,443,668	10,900,000	5,532,243	2,500,000	15,800,000	4,000,000	38,732,243
Total Net Project Cost Estimate:	2,957,188	7,739,298	4,288,001	2,675,000	448,027	500,000	1,500,000	1,000,000	6,123,027

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Cowell Beach Water Quality Project

Project Description:

Project includes the following tasks, some of which are complete: 1) Installed screening under the wharf on and near shore to prevent pigeons from roasting near the Cowells beach hotspot; 2)Continue Microbial Source Tracking testing; and 3) Replace check valve on Neary Lagoon-Cowell Beach forcemain and install new valve on Neary-Lagoon-Cowell Beach gravity outlet.

Ficea	Year	2023
risca	ı teai	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401614							ı	Account # 235-4	0-60-9235-57311
Project Cost Estimate:	141,798	143,202	-	-	100,000	600,000	-	-	700,000
Project Funding Estimates:									
From Wastewater Fund	40,000	-	-	-	-	-	-	-	-
From General Fund	25,000	-	-	-	-	-	-	-	-
From City Public Trust Fund	25,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	51,798	143,202	-	-	100,000	600,000	-	-	700,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Stormwater Trash Capture Program

Project Description:

The State Water Resources Control Board adopted an amendment to the Storm Water Quality Control (SWQC) Permit requiring the City to "capture all trash." The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program and initial implementation. Design and install trash capture system on San Lorenzo River pump station #1.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401701							,	Account # 235-4	0-60-9235-57311
Project Cost Estimate:	81,620	408,380	300,000	100,000	1,000,000	-	-	-	1,100,000
Net Project Cost Estimates:	81,620	408,380	300,000	100,000	1,000,000	-	-	-	1,100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals

Fiscal Year 2023

		FISCAL Y	ear 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
,	1		,						1
Total Project Cost Estimate:	223,418	551,582	300,000	100,000	1,100,000	600,000	-	-	1,800,000
Total Project Funding Estimate:	90,000				_				_
Total Project Funding Estimate:	30,000		1		_				
Total Net Project Cost Estimate:	133,418	551,582	300,000	100,000	1,100,000	600,000	-	-	1,800,000

Public Works Totals for Clean Rivers & Beaches Fund (235)

Fiscal	Year	2023
гізсаі	ı caı	2023

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
					ı				
Total Project Cost Estimate:	223,418	551,582	300,000	100,000	1,100,000	600,000	-	-	1,800,000
Total Project Funding Estimate:	90,000	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	133,418	551,582	300,000	100,000	1,100,000	600,000	-	-	1,800,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Broadway Complete Streets

Project Description:

Broadway is a major cycling route that connects the downtown and Seabright neighborhoods to the highly used Arana Gulch Trail. To increase bicycle and walking trips, this roadway will be improved to a complete street.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402403								Account # 311-4	0-64-9330-57307
Project Cost Estimate:	-	-	-	-	700,000	-	-	-	700,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	150,000	-	-	-	150,000
State capital grants - ATP	-	-	-	-	550,000	-	-	-	550,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Catch Basin Replacement Program

Project Description:

Upgrade non-standard catch basins with standard Type-B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401610			_					Account # 311-4	0-64-9330-57311
Project Cost Estimate:	223,797	255,105	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Project Funding Estimates:									
From Gas Tax Fund	149,970	255,105	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Net Project Cost Estimates:	73,827	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Chestnut Street Storm Drain Replacement

Project Description:

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. There have been 3 cave-ins in the last fiscal year. The design process is complete and has determined the extent of the deterioration and all sections must be replaced. *This project is listed in the Priority 1 funding category.

Fiscal	Vaar	2022
riscai	rear	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401505							,	Account # 311-4	0-64-9340-57311
Project Cost Estimate:	82,520	2,017,480	2,017,480	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	82,520	417,480	417,480	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	-	250,000	250,000	-	-	-	-	-	-
From Gas Tax Fund	-	350,000	350,000	-	-	-	-	-	-
State capital grants-STIP	-	1,000,000	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

CMP Storm Drain Pipe Replacement

Project Description:

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Engineering and Operations staff identify the highest priority locations. The project includes West Cliff Drive CMP's.

Fiscal	Year	2023
--------	------	------

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401709								Account # 311-4	0-64-9340-57311
Project Cost Estimate:	453,064	139,468	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Project Funding Estimates:									
From Gas Tax Fund	402,504	142,421	100,000	100,000	100,000	100,000	100,000	125,000	525,000
Net Project Cost Estimates:	50,560	(2,953)	-	-	-	-	-	-	-

Curtis Street Storm Drain Phase II

Project Description:

Design and construct approximately 700 feet of 36 inch diameter storm drain line on Curtis, Coulson and Berry Streets to prevent flooding of streets, sidewalks and private property. This builds on the Phase I project downstream that was completed in FY 2017.

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Project # c401802								Account # 311-4	0-64-9340-57311	
Project Cost Estimate:	-	-	-	-	-	-	500,000	-	500,000	
Net Project Cost Estimates:	-	-	-	-	-	-	500,000	-	500,000	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Escalona Avenue Storm Drain Pipe replacement

Project Description:

Replace approximately 50 feet of existing CMP pipe with new 24-inch plastic pipe across Escalona Avenue. Project will require a new retaining wall at outlet M7-DO602. New sidewalk and construction easement from property owner will be required.

Fiscal Year 2023	Fisca	023
------------------	-------	-----

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402302								Account # 311-4	0-64-9340-57311
Project Cost Estimate:	-	8,000	8,000	20,000	200,000	-	-	-	220,000
Project Funding Estimates:									
Property Owner Contributions	-	-	-	10,000	80,000	-	-	-	90,000
From Gas Tax Fund	-	4,000	4,000	10,000	40,000	-	-	-	50,000
From General Fund	-	-	4,000	-	80,000	-	-	-	80,000
Net Project Cost Estimates:	-	4,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Homelessness Response Field Div. Shop Improvement

Project Description:

Infrastructure and facility improvements are needed to house the new Homelessness Response Field Division in the Public Works Department at the Corp Yard (old Signal Shop).

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402207								Account # 311-4	0-66-9981-57990
Project Cost Estimate:	-	80,003	80,003	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	80,003	80,003	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Market Street Sidewalk and Bike Lane

Project Description:

Construct sidewalk within the existing Market Street roadway, between Avalon and Stoney Creek Rd, where none currently exists. Requires installation of a new marked crosswalk near Avalon St to provide continuity on the west side of the street. Project includes minor widening at Market/Goss Ave to complete sidewalk, ramp and bike lane. A grant has not yet been approved.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401806		_						Account # 311-4	0-64-9330-57307
Project Cost Estimate:	-	-	-	-	-	-	-	1,020,000	1,020,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	-	-	200,000	200,000
Federal capital grants-ATP	-	-	-	-	-	-	-	800,000	800,000
Capital contributions-developers	-	-	-	-	-	-	-	20,000	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7

Project Description:

Project includes the portion of the Monterey Bay Sanctuary Scenic (MBSC) Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the MB Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with Santa Cruz County Regional Transportation Commission (SCCRTC), Railroad and City staff, a consultant completed the design for the trail, environmental review documents, permits and construction documents. Construction of Phase 1 is complete. Phase 2 is under construction.

l Year	

	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401413							,	Account # 311-4	0-64-9330-57307
Project Cost Estimate:	8,911,474	12,977,299	2,878,242	-	-	-	-	-	-
Project Funding Estimates:									
Contributions - businesses	56,954	50,002	875	-	-	-	-	-	-
Local capital grants - SCCRTC	1,106,237	2,143,763	2,143,763	-	-	-	-	-	-
Measure D From General Fund	57,420	-	-	-	-	-	-	-	-
State grant-Coastal Conservancy	159,958	-	-	-	-	-	-	-	-
From Gas Tax Fund	176,651	223,349	223,349	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	102,839	3,307,961	2,008,816	-	-	-	-	-	-
Federal Grants (HSIP)	-	-	-	-	-	-	-	-	-
Federal capital grants	3,255,000		-	-	-	-	-	-	-
State capital grants-STIP	1,805,000		-	-	-	-	-	-	-
Contributions - PG&E	4,689	-	-	-	-	-	-	-	-
From General Fund	57,420	-	-	-	-	-	-	-	-
State capital grants - ATP	-	9,184,000	868,551	-	-	-	-	-	-
Net Project Cost Estimates:	2,129,306	(1,931,777)	(2,367,112)	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7 - Phase 3

Project Description:

Complete Segment 7 Rail Trail by connecing Natural Bridges Drive to Shaffer Road. Rebuild or construct new bridge across Antonelli Pond. Coordinate with the Shaffer Road railroad crossing project.

		Fiscal Y	'ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402208								Account # 311-4	0-64-9330-57307
Project Cost Estimate:	-	-	-	-	-	-	200,000	2,600,000	2,800,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	-	200,000	200,000	400,000
Federal capital grants-ATP	-	-	-	-	-	-	-	2,400,000	2,400,000
Local capital grants - SCCRTC Measure D	-	-	-	-	-	-	1	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project Description:

This ATP Cycle 3 project includes funding for the design and environmental review of the rail trail segments 8 & 9, between the Wharf Roundabout and 17th Avenue. The proposed 2.18-mile trail is within the City and County of Santa Cruz and will be a joint project for the purpose of this grant. A non-infrastructure component for safety, education and encouragement is included in the funding. The Land Trust of Santa Cruz County is providing the local match to the first ATP grant for environmental review and design. An ATP grant has been awarded for construction and is being matched by City, County and RTC Measure D funds.

l Year	

	- Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401804				·				Account # 311-4	0-64-9330-57307
Project Cost Estimate:	1,659,669	29,979,331	2,147,907	41,136,000	-	-	-	-	41,136,000
Project Funding Estimates:									
Local capital grant-SC County Land Trust	-	1,500,000	537,651	-	-	-	-	-	-
Federal capital grants-ATP	622,832	25,446,168	1,533,334	35,766,000	-	-	-	-	35,766,000
Local capital grants - SCCRTC	-	2,370,000	-	2,370,000	-	-	-	-	2,370,000
Measure D From 2016 Trnsp Measure D-City	-	1,700,000	-	1,500,000	-	-	-	-	1,500,000
Measure D-County	-	-	-	1,500,000	-	-	-	-	1,500,000
Net Project Cost Estimates:	1,036,837	(1,036,837)	76,922	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Mission Street Hill Utility Undergrounding

Project Description:

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations and the City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Local funds will be used to address easements and install decorative and regular streetlights when the utility poles with streetlights are removed. Project construction is contingent on PGE availability.

	Fiscal Year 2023								
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401004								Account # 311-4	0-64-9360-57390
Project Cost Estimate:	96,506	60,000	-	-	-	1,150,000	-	-	1,150,000
Project Funding Estimates:									
Contributions - Other Agencies	-	-	-	-	-	-	-	-	-
Contributions - PG&E	-	-	-	-	-	1,000,000	-	-	1,000,000
Local capital grants	-	-	-	-	-	-	-	-	-
From Gas Tax Fund	-	-	-	-	-	150,000	-	-	150,000
Net Project Cost Estimates:	96,506	60,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Pogonip Creek Sedimentation Removal

Project Description:

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from upstream slopes and private diversion systems have redirected the creek closer embankment, impacting steep to the private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood impacts of flooding on private property. Work will be subject to a Fish and Game streambed alteration and Regional Water Board (RWQCB) permits. The design is being revised. Project implementation is proposed when funding is available. Project will be funded by the General Fund.

F. I		
Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401306								Account # 311-4	0-64-9340-57311
Project Cost Estimate:	80,365	272,635	7,000	-	-	300,000	-	-	300,000
Project Funding Estimates:									
From General Fund	80,365	169,635	7,000	-	-	300,000	-	-	300,000
Net Project Cost Estimates:	-	103,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Riverside Avenue Improvements Phase II

Project Description:

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY12. The project was changed to a Rule 20A project which is funded by PG&E from rate payer allocations. The City has borrowed funding from future allocations to fully fund the project. The local funding has been used to complete the design in anticipation of partial reimbursement from Rule 20A funds. Agreements with the utility companies on a cost share and the PG&E bankruptcy have delayed the project.

Fiscal	Year	2023
--------	------	------

	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401208					_			Account # 311-4	0-64-9360-57390
Project Cost Estimate:	638,293	4,676,707	-	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	378,847	-	-	-	-	-	-	-	-
Other agency contributions	-	1,650,000	-	-	-	-	-	-	-
Property Owner Contributions	-	1,300,000	-	-	-	-	-	-	-
From ED Trust Fund	238,940	453,974	-	-	-	-	-	-	-
From Water Fund	20,506	481,107	-	-	-	-	-	-	-
From Gas Tax Fund	-	639,503	-	-	-	-	-	-	-
From CIP-Street Maint and Rehab	-	500,000	-	-	-	-	-	-	-
Fund									
Net Project Cost Estimates:	-	(347,877)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING) 311- General Capital Improvement Fund

1,000,000

1,000,000

Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements

Project Description:

From Assessment District Fund

Net Project Cost Estimates:

Development of a benefit assessment district for the design and funding cost share of a new railroad crossing (with gates and the installation of a tra□c signal at the Sha□er/Route 1 intersection. Development of adjacent properties require crossing reduce Delaware and residential uses, improve and facilitate the Rail Trail impact to emergency access implementations. The crossing is planned to be multi modal. Costs of assessment district development to be reimbursed if district This project is being coordinated with MB Sanctuary Scenic Trail (Rail Trai) Segment 7 - Phase 3 (c402208)

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401403							,	Account # 311-4	0-62-9320-57306
Project Cost Estimate:	-	-	-	-	-	250,000	1,000,000	-	1,250,000
Project Funding Estimates:									
From Gas Tax Fund	-	-	-	-	-	250,000	-	-	250,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Sidewalk/Access Ramp

Project Description:

A citywide program to provide for the installation of new sidewalks where none presently exist, funded by sidewalk in-lieu fees received from development projects where sidewalks are infeasible. Funds are spent on deficiencies or may be combined with other related capital projects such as the Safe Routes 2 School program projects.

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c409452								Account # 311-4	0-64-4220-54307
Project Cost Estimate:	-	20,000	20,000	150,000	-	-	-	-	150,000
Project Funding Estimates:									
Developer fees	35,478	10,000	10,000	-	-	-	-	-	-
From Sidewalk In-lieu Fund	40,853	10,000	10,000	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	(76,331)	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Solar PV Expansion at Corp Yard

Project Description:

This project consists of designing and installing a 166kW photovoltaic system at the Corporation Yard. This project expands the existing 45kW solar PV system at the same location and the recent roofing improvement project was designed to accommodate the expansion. Most project costs were wrapped into a Power Purchase Agreement; however, there have been ancillary city costs. In addition, the project includes battery backup and chargers. The project is consistent with the Climate Action Plan.

l Year	

	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c101901					_		Ą	Account # 311-1	0-00-9410-57290
Project Cost Estimate:	-	431,866	200,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Project Funding Estimates:									
From Water Fund	-	114,000	114,000	48,000	48,000	48,000	48,000	48,000	240,000
From Refuse Fund	-	185,250	185,250	76,500	76,500	76,500	76,500	76,500	382,500
From Parking Fund	-	28,500	28,500	10,500	10,500	10,500	10,500	10,500	52,500
From Equipment Fund	-	38,000	38,000	15,000	15,000	15,000	15,000	15,000	75,000
Miscellaneous operating revenue	-	-	-	-	-	-	-	-	-
Contributions - PG&E	-	66,116	-	-	-	-	-	-	-
Contributions MBARD, CEC	-	-	-	150,000	150,000	150,000	150,000	150,000	750,000
Net Project Cost Estimates:	-	-	(165,750)	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Soquel/Pine Storm Drain

Project Description:

Alleviate flood on Soquel Avenue between Pine Street and Doyle Street by constructing a 30 linch pipeline on Pine Street from Soque Avenue to Broadway. Approximate length of pipeline will be 1,800 feet.

		Fiscal Y	ear 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402801	_							Account # 311-4	0-64-9330-57311
Project Cost Estimate:	-	1	-	-	-	-	-	1,300,000	1,300,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	1,300,000	1,300,000

Swanton Blvd Multi-Use Trail Connector

Project Description:

This project proposes a 10-12 foot wide multi-use trail along Swanton Boulevard, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs, and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridges State Park and State Parks is supportive of the project. A grant has been approved.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401805								Account # 311-4	0-64-9330-57307
Project Cost Estimate:	-	-	-	2,968,000	-	-	-	-	2,968,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	-	-	-	-
State capital grants - ATP	-	-	-	2,968,000	-	-	-	-	2,968,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

Traffic Calming Pilot Program (Annual)

Project Description:

This fund will allow the Traffic Engineering Division to set up a neighborhood traffic calming program and review and implement requests.

Fiscal Year 2023

		i iscai i	cui LoL3						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402404								Account # 311-4	0-64-9330-57307
Project Cost Estimate:	-	-	-	75,000	-	-	-	-	75,000
Project Funding Estimates:									
State grants - TDA	-	-	-	75,000	-	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Trevethan Storm Drain - Phase 2

Project Description:

Storm Drain project to alleviate flooding on Trevethan Ave with the installation of ~1200 LF of new SD on Trevethan between Melrose Ave and Fairmont Ave.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402405								Account # 311-4	0-64-9340-57311
Project Cost Estimate:	-	-	-	-	-	600,000	-	-	600,000
Project Funding Estimates:									
From General Fund	-	-	-	-	-	300,000	-	-	300,000
From Wastewater Fund	-	-	-	-	-	300,000	-	-	300,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

UCSC-City Transportation Improvements & Studies

Project Description:

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

Ficea	Year	2023
risca	ı teai	2023

			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401008								Account # 311-4	0-64-9390-57304
Project Cost Estimate:	-	250,000	-	-	-	-	-	-	-
Project Funding Estimates:									
Other local revenues	-	150,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	100,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING) 311- General Capital Improvement Fund

12,168,000

West Cliff Drive Bethany Curve Culvert

Project Description:

Federal capital grants - FHWA

Net Project Cost Estimates:

The bomb cyclone events in Winter 2023 caused severe damage to the culvert retaining walls, roadway, and storm drain system. This replace the Bethany Curve culvert to maintain the storm water drainage system and restore multi-modal access to West Cliff anticipated to include removal of damaged walls and catch basins, rehabilitation or structural reinforcement culvert pipe, and replacement of the roadway, pathway, and inward and seaward walls. The existing culvert was in place for over 100 years. It is anticipated the new culvert structure replacement would be in place for many decades to come. In addition to General match, the City is seeking grant funding from FHWA.

Fiscal Vear 2023

		i iscai i	eai 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402407								Account # 311-4	0-62-9330-57307
Project Cost Estimate:	-	-	-	12,168,000	-	-	-	-	12,168,000
Project Funding Estimates:									
From General Fund	-	-	-	-	-	-	-	-	-

12,168,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Drive Stabilization

Project Description:

To prevent damage to the West Cliff path, roadway, and utilities, this project proposes to place additional engineered rock protection and infill walls in areas that have been damaged by King Tides and atmospheric rivers in recent years, as needed. With significant damages sustained from bomb cyclone events in Winter 2023, fiscal year 2024 priority locations for stabilization include the 900 and 1000 block of West Cliff Drive. Infill walls instead of rock protection are being considered along the areas opposite of 920, 932, 1016, and 1030 West Cliff Drive as they may be a more cost-effective and robust solution, while making it easier for a potential future connection to a larger Mitchell's Cove Seawall. These and other areas are identified in the West Cliff Drive Adaptation and Management Plan (2021). In addition to General Fund, the City seeks grant funds from several sources to support this project, including but not limited to FHWA, FEMA, CalOES, and the Division of Boating of Waterways.

Fiscal	Vear	2023
riscai	i eai	2023

	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401501								Account # 311-4	0-62-9330-57307
Project Cost Estimate:	524,880	2,154,120	48,000	6,555,800	250,000	250,000	250,000	250,000	7,555,800
Project Funding Estimates:									
From Liability Insurance Fund	75,000	-	-	-	-	-	-	-	-
From General Fund	97,481	152,519	48,000	-	250,000	250,000	250,000	250,000	1,000,000
Federal capital grants - FHWA	-	1,500,000	-	4,233,800	-	-	-	-	4,233,800
State - FEMA disaster relief	-	-	-	1,330,000	-	-	-	-	1,330,000
From GF CIP Reserve	-	500,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	352,400	1,601	-	992,000	-	-	-	-	992,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Resiliency and Accessibility

Project Description:

Maintain and enhance West Cliff infrastructure resiliency and accessibility to address sea level rise and storm surges, which both accelerate coastal erosion.

Eigen!	Year	2022
FISCA	ıyear	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402305								Account # 311-4	0-64-9330-54990
Project Cost Estimate:	-	700,000	119,412	-	-	-	-	-	-
Project Funding Estimates:									
City Stabilization Reserve	-	700,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	119,412	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Stair Repair

Project Description:

The repair of two stairways along West Cliff Drive was completed in FY22. Construction was contingent on favorable tide and weather conditions. Improvements included handrails, replacement of degraded concrete treads and construction of new landings. Additional stair repairs are anticipated.

F. I		
Fiscal	Year	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # m401402								Account # 311-4	0-62-9320-57306
Project Cost Estimate:	274,419	29,924	-	-	100,000	-	-	-	100,000
Project Funding Estimates:									
Capital contributions-developers	75,000	-	-	-	-	-	-	-	-
From Liability Insurance Fund	100,000	-	-	1	-	-	-	-	-
Net Project Cost Estimates:	99,419	29,924	-	-	100,000	-	-	-	100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for General Capital Improvement Fund (311) Totals

Fiscal Year 2023

		i iscai i c	ai LoLS							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Total Project Cost Estimate:	12,944,987	54,051,938	7,726,044	63,572,800	1,750,000	3,050,000	2,450,000	5,720,000	76,542,800	
Total Project Funding Estimate:	9,182,463	57,072,856	10,062,572	62,580,800	1,650,000	3,050,000	1,950,000	4,420,000	73,650,800	_
Total Net Project Cost Estimate:	3,762,524	(3,020,918)	(2,336,528)	992,000	100,000	-	500,000	1,300,000	2,892,000	_

Public Works Totals for General Capital Improvement Fund (311)

Fiscal	Year	2023
--------	------	------

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
				ı		,			
Total Project Cost Estimate:	12,944,987	54,051,938	7,726,044	63,572,800	1,750,000	3,050,000	2,450,000	5,720,000	76,542,800
Total Project Funding Estimate:	9,182,463	57,072,856	10,062,572	62,580,800	1,650,000	3,050,000	1,950,000	4,420,000	73,650,800
Total Net Project Cost Estimate:	3,762,524	(3,020,918)	(2,336,528)	992,000	100,000	-	500,000	1,300,000	2,892,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

316- CIP - Santa Cruz Library

Branciforte Measure S Facility Remodel

Project Description:

Branciforte Library facility remodel project primarily funded by Measure S.

Fiscal Year 2023

	_			_					
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c351801								Account # 316-3	5-00-0000-57203
Project Cost Estimate:	3,308,077	1,052,952	-	-	-	-	-	-	-
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	300,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	3,308,077	752,952	-	-	-	-	-	-	-

Downtown Branch Measure S

Project Description:

Measure S facility remodel project.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c351803								Account # 316-3	5-00-0000-57203
Project Cost Estimate:	207,245	642,755	-	-	-	-	-	-	-
Net Project Cost Estimates:	207,245	642,755	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

316- CIP - Santa Cruz Library

Garfield Park Measure S Facility Remodel

Project Description:

Garfield Park Library facility remodel project primarily funded by Measure S.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c351802								Account # 316-3	5-00-0000-57203
Project Cost Estimate:	1,620,424	4,449,429	-	-	-	-	-	-	-
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	200,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	1,620,424	4,249,429	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for CIP - Santa Cruz Library Totals

Fiscal Year 2023

		FISCAL TO	ear 2025							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
							,	•		
Total Project Cost Estimate:	5,135,746	6,145,136	-	-	-	-	-	-	-	
Total Project Funding Estimate:	-	500,000	-	-	-	-	-	-	-	
									i e	
Total Net Project Cost Estimate:	5,135,746	5,645,136	-	-	-	-	-	-	-	

Public Works Totals for CIP - Santa Cruz Library

Fisca	l Yea	ır 20	023	

		FISCAI Yea	ar 2023						
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
			ı		ı		ı		
Total Project Cost Estimate:	5,135,746	6,145,136	-	-	-	-	-	-	-
Total Project Funding Estimate:	-	500,000	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	5,135,746	5,645,136	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial maintenance and reconditioning, largely funded by Measure Н. Projects are selected based on the city's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated per year due to SB1 approval. Grants are not currently reflected in the project estimate, but play an important role in meeting program goals. federal transportation funds that are applied for when available. Approximately \$4.0 million is needed maintain city streets satisfactorily.

Fiscal	Year	2023
--------	------	------

	- Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c400809	PHOI Teal	Бийдетей	Actuals	Adopted	Limate	Limate			0-64-9311-57304
Project Cost Estimate:	23,378,451	8,765,722	2,350,000	2,600,000	3,000,000	3,000,000	3,000,000	3,000,000	14,600,000
Project Funding Estimates:									
From Wastewater Fund	95,710	-	-	-	-	-	-	-	-
From Gas Tax Fund	6,477,637	1,813,041	1,813,041	800,000	800,000	800,000	800,000	800,000	4,000,000
Other local revenues	23,814	-	-	-	-	-	-	-	-
State capital grants	925,701	1,500,000		-	-	-	-	-	-
From Traffic Congestion Relief	402,257	-		-	-	-	-	-	-
Fund Fed grants - ARRA	753,076	_	_	_	_	_	_	_	_
From General Fund	1,100,000	-	-	-	-	-	-	-	-
Loan proceeds	1,962,217	-	-	-	-	-	-	-	-
State grants-RXTPX Funds	2,264,832	685,168	685,168	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	715,720	650,000	650,000	600,000	700,000	700,000	700,000	700,000	3,400,000
State grants - TDA	25,208	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	8,632,279	4,117,513	(798,209)	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000	7,200,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Residential and Collector Street Reconstruction and Overlay

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning, largely funded by Measure H. Projects are selected based on the city's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. Grants are not typically available for residential and collector streets.

	2023

	- Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c400810		J					J	Account # 317-4	0-64-9311-57304
Project Cost Estimate:	13,597,640	1,951,119	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Project Funding Estimates:									
From City Public Trust Fund	414,451	-	-	-	-	-	-	-	-
From Traffic Congestion Relief	587,025	-	-	-	-	-	-	-	-
Fund From Water Fund	17,978			_	_		_		_
From General Fund	500,000	_	_	_	_	_	-		_
From 2016 Trnsp Measure D-City	1,015,720	650,000	650,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Net Project Cost Estimates:	11,062,466	1,301,119	350,000	500,000	500,000	500,000	500,000	500,000	2,500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals

Fiscal Year 2023

		riscai 16	ai 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
							,		
Total Project Cost Estimate:	36,976,092	10,716,841	3,350,000	3,600,000	4,000,000	4,000,000	4,000,000	4,000,000	19,600,000
Total Project Funding Estimate:	17,281,346	5,298,209	3,798,209	1,900,000	2,000,000	2,000,000	2,000,000	2,000,000	9,900,000
Total Net Project Cost Estimate:	19,694,746	5,418,632	(448,209)	1,700,000	2,000,000	2,000,000	2,000,000	2,000,000	9,700,000

Public Works Totals for Arterial Streets and Roads Fund (317)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
			1	1			1		
Total Project Cost Estimate:	36,976,092	10,716,841	3,350,000	3,600,000	4,000,000	4,000,000	4,000,000	4,000,000	19,600,000
Total Project Funding Estimate:	17,281,346	5,298,209	3,798,209	1,900,000	2,000,000	2,000,000	2,000,000	2,000,000	9,900,000
Total Net Project Cost Estimate:	19,694,746	5,418,632	(448,209)	1,700,000	2,000,000	2,000,000	2,000,000	2,000,000	9,700,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

City WWTF Headworks Replacement

Project Description:

Replace and refurbish several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402204								Account # 721-4	0-62-7252-57301
Project Cost Estimate:	-	2,800,000	1,000,000	9,000,000	-	-	-	-	9,000,000
Net Project Cost Estimates:	-	2,800,000	1,000,000	9,000,000	-	-	-	-	9,000,000

Fairmount/Harrison Sewer Main Upgrade

Project Description:

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401404								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	-	-	-	-	-	400,000	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	400,000	-	400,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Front-Spruce-Pacific-Sewer Main Rehab

Project Description:

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the Wastewater Treatment Facility (WWTF). Entry points for the liner will be excavated at approximately 3 manhole locations in the above noted streets.

Fiscal Year 2023

		i i sedi i i	cai EUES						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401606								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	7	1,099,993	140,000	-	9,000,000	-	-	-	9,000,000
Net Project Cost Estimates:	7	1,099,993	140,000	-	9,000,000	-	-	-	9,000,000

Isbel Pump Station Replacement

Project Description:

Complete rebuild of this older style dry/wet well sanitary sewer pump station.

		i iscai i	cui LoLS						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402105	_	_						Account # 721-4	0-62-7259-57312
Project Cost Estimate:	-	1,200,000	10,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	1,200,000	10,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Jessie Street Marsh

Project Description:

Funding to implement components of the approved management plan for Jessie Street marsh and park area as needed, including drainage modifications. This project is being coordinated with Parks and Recreation. County Sanitation District (SCCSD) pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County. A grant has been applied for.

Fiscal	Year	2023
--------	------	------

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c409669								Account # 721-4	0-62-7259-57312
Project Cost Estimate:	216,752	108,135	500	-	1,000,000	-	-	-	1,000,000
Project Funding Estimates:									
Local capital grants	112,998	39,891	235	-	94,118	-	-	-	94,118
State capital grants	-	-	-	-	-	-	-	-	-
State capital grants	-	-	-	-	800,000	-	-	-	800,000
Net Project Cost Estimates:	103,754	68,244	265	-	105,882	-	-	-	105,882

Laurent Street Sewer

Project Description:

The existing sewer line was constructed in 1926 and is in need of replacement. Project includes the design and construction of 1,000-lineal feet of new sewer line, reconnecting laterals and rebuilding manholes.

Eiccal	V	2022

		i iscai i	eai 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401809								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	12	249,988		250,000	-	-	-	-	250,000
Net Project Cost Estimates:	12	249,988		250,000	-	-	-	-	250,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

May/Coulson/Berry Trunk Sewer

Project Description:

Increase capacity and reliability of this 1,500 foot long, 10 inch diameter sewer. Replace or combine with parallel collection sewer. Project starts at intersection of May Ave/Hubbard St. and ends at Grant/Barry intersection.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402003								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	-	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	750,000	-	-	750,000

Monterey St. and Lighthouse Ave. Sewer

Project Description:

Sanitary sewer service for the residential block bordered by Santa Cruz St, Monterey St, Lighthouse Ave and West Cliff Dr is located in the backyards of these properties. The 6 inch diameter clay pipe network is difficult and in some cases impossible to access for due to fences, overgrown vegetation and distance from the street. The proposed new sewer incudes 700 feet of 8 inch diameter plastic pipe and new manholes.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401907								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	600,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	600,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING) 721- Wastewater Enterprise Fund

132,353

757,059

Neary Lagoon Park Rehab-Maint. (Annual)

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building, and natural areas. Removal open Improvements based the Neary Lagoon Management Plan maintain waterways. are on approved Sanitation District (SCCSD) 8/17 of the facility capacity dedicated pays cost based on wastewater treatment environmental mitigation requirements of the secondary treatment facility.

215,294

	_								
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # m409668							Ą	Account # 721-4	0-62-7259-57312
Project Cost Estimate:	3,489,942	955,930	380,000	430,000	250,000	250,000	250,000	250,000	1,430,000
Project Funding Estimates:									
Local capital grants	1,788,067	164,706	164,706	202,353	117,647	117,647	117,647	117,647	672,941

227,647

132,353

132,353

132,353

Pelton Ave Pump Station Generator

Project Description:

Net Project Cost Estimates:

State capital grants

Install new emergency generator at the existing sanitary sewer pump station.

Fiscal	Year	2023

Fiscal Year 2023

200,000

591,224

1,701,875

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402104								Account # 721-4	0-62-7259-57312
Project Cost Estimate:	61,059	18,941	-	30,000	-	-	-	-	30,000
Net Project Cost Estimates:	61,059	18,941	-	30,000	-	-	-	-	30,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

San Lorenzo River Sanitary Sewer Siphon

Project Description:

There are 3 sanitary sewer lines (42, 24 and 14 inch diameter) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the Wastewater Treatment Facility (WWTF). The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed on the 42 inch diameter sewer main, which was completed in FY 2014. Future inspection and cleaning is anticipated with remaining and new funds.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401315								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	812,918	512,082	-	-	-	-	-	-	-
Net Project Cost Estimates:	812,918	512,082	-	-	-	-	-	-	-

Sewer Realignment Project

Project Description:

The 900 foot long, 12 inch sanitary sewer from Logan St (MH P5\(\text{DSM209}\)) to the intersection at Brook Ave and Doane St (MH P5\(\text{DSM419}\)) is located in an inaccessible easement. Realign sewer to improve maintenance and reliability.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402203							,	Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	200,000	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	-	200,000	-	-	500,000	-	-	-	500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Sewer System Improvements

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by infiltration and inflow (1&1), obstructions, and other deficiencies. The intent of the program and individual projects is to improve wastewater maintain excellent environmental compliance record, and reduce treatment from I&I. The projects will include an costs bursting, replacement, re-routing, pump station upgrades and/or replacement, lining, and other methods as needed. Project address needs related to the sanitary system construction. Program includes the development public education component improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system partially fund new storm drain such as what was done on Curtis Street and Trevethan Avenue.

Fiscal Year 202						
-----------------	--	--	--	--	--	--

		i i scai i i	cui LoLS						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401511								Account # 721-4	0-62-7251-57304
Project Cost Estimate:	5,271,547	965,051	200,000	700,000	700,000	700,000	700,000	700,000	3,500,000
Net Project Cost Estimates:	5,271,547	965,051	200,000	700,000	700,000	700,000	700,000	700,000	3,500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Trevethan Avenue Sewer

Project Description:

The existing sewer line is located within existing unused street rights-of-way, which are currently front yards of the Trevethan residences between Parnell and East Gate. This presents operational problems when attempting to do maintenance on the line. The project includes investigating the relocation, and if feasible, constructing a 1,100 lineal feet of new sewer line in the street and reconnecting sewer laterals, from Parnell to Soquel Avenue. A companion storm drain project is proposed in the General CIP fund.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401810		_					ı	Account # 721-4	0-62-7259-57301
Project Cost Estimate:	322,836	37,164	-	-	-	700,000	-	-	700,000
Net Project Cost Estimates:	322.836	37.164	-	-	-	700,000	_	-	700.000

WWTF Infra. and Major Equip Study

Project Description:

Implement recommendations Wastewater Treatment Facility (WWTF) Infrastructure which prioritizes Major equipment Sanitation District (SCCSD) pays 8/17 of equipment replacement and upgrades. County cost based on wastewater treatment capacity dedicated to County.

		Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401706					_		,	Account # 721-4	0-62-7252-57301
Project Cost Estimate:	1,140,578	5,808,922	2,000,000	3,000,000	3,000,000	4,000,000	4,000,000	4,000,000	18,000,000
Project Funding Estimates:									
Local capital grants	593,316	2,727,407	941,176	1,411,765	1,411,765	1,882,353	1,882,353	1,882,353	8,470,589
Net Project Cost Estimates:	547,261	3,081,516	1,058,824	1,588,235	1,588,235	2,117,647	2,117,647	2,117,647	9,529,411

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-CMMS Upgrade

Project Description:

Replace the Computerized Maintenance Management System (CMMS) program currently used to maintain all equipment and piping at the Wastewater Treatment Facility (WWTF) and the Wastewater Collection System. County Sanitation District (SCCSD) pays 8/17th of WWTF portion of the project.

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402205								Account # 721-4	0-62-7251-57301
Project Cost Estimate:	3,941	571,059	200,000	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	1,855	233,439	94,118	-	-	-	-	-	-
	2.005	227.520	405.000						
Net Project Cost Estimates:	2,086	337,620	105,882	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Electrical System

Project Description:

The 21kV electrical system feed powers the entire treatment plant. Replacement of critical components, which includes the main switchgear, cabling, and transformer, are needed as they reach the end of their useful life as experienced by reliability and performance issues. The County Sanitation District (SCCSD) pays 8/17 of the cost based on the wastewater treatment capacity dedicated to the County.

		20	
FICCO	l Year	20	172

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401405		Zungutu						Account # 721-4	0-65-7252-57301
Project Cost Estimate:	243,259	3,756,741	350,000	2,000,000	2,000,000	40,000,000	-	-	44,000,000
Project Funding Estimates:									
Local capital grants	114,475	1,767,877	164,706	941,176	941,176	18,823,529	-	-	20,705,881
Net Project Cost Estimates:	128,784	1,988,864	185,294	1,058,824	1,058,824	21,176,471	-	-	23,294,119

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Equipment Replacement

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance, and reduce odors at the Wastewater Treatment Plant. County Sanitation District (SCCSD) pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Year	
ıısca	ı ı c aı	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # m409659								Account # 721-4	0-62-7252-57301
Project Cost Estimate:	8,626,483	3,788,421	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Project Funding Estimates:									
Local capital grants	3,914,939	1,222,507	941,076	941,176	941,176	941,176	941,176	941,176	4,705,880
Net Project Cost Estimates:	4,711,544	2,565,914	58,924	1,058,824	1,058,824	1,058,824	1,058,824	1,058,824	5,294,120

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Laboratory Modernization

Project Description:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. County Sanitation District (SCCSD) pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

Fiscal Year 20)23	
----------------	-----	--

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401608								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	500,000	-	-	2,000,000	-	-	-	2,000,000
Project Funding Estimates:									
Local capital grants	-	235,294	-	-	941,176	-	-	-	941,176
Net Project Cost Estimates:	-	264,706	-	-	1,058,824	-	-	-	1,058,824

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Upgrade Digester Equipment

Project Description:

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. One to two digesters are rehabilitated every funding cycle. The County Sanitation District (SCCSD) pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

Fiscal	Year	2023

	-								
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401607								Account # 721-4	0-62-7259-57301
Project Cost Estimate:	830,676	719,324	500,000	-	500,000	-	500,000	-	1,000,000
Project Funding Estimates:									
Local capital grants	403,181	326,230	235,294	-	235,294	-	235,294	-	470,588
Net Project Cost Estimates:	427,495	393,093	264,706	-	264,706	-	264,706	-	529,412

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Water Piping Rehabilitation

Project Description:

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive overhaul. County Sanitation District (SCCSD) pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401407						_		Account # 721-4	0-62-7259-57301
Project Cost Estimate:	-	1,000,000	500,000	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	-	470,588	235,294	-	-	-	-	-	-
Net Project Cost Estimates:	-	529,412	264,706	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Wastewater Enterprise Fund (721) Totals

Fiscal Year 2023

		i iscai Te	ai 2025							
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Total Project Cost Estimate:	21,020,009	24,891,751	6,280,500	17,410,000	20,950,000	48,400,000	7,850,000	6,950,000	101,560,000	
Total Project Funding Estimate:	6,928,830	7,387,939	2,776,605	3,496,470	5,482,352	21,764,705	3,176,470	2,941,176	36,861,173	_
Total Net Project Cost Estimate:	14,091,179	17,503,812	3,503,895	13,913,530	15,467,648	26,635,295	4,673,530	4,008,824	64,698,827	_

Public Works Totals for Wastewater Enterprise Fund (721)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
			1	ı	ı	I	ı		
Total Project Cost Estimate:	21,020,009	24,891,751	6,280,500	17,410,000	20,950,000	48,400,000	7,850,000	6,950,000	101,560,000
Total Project Funding Estimate:	6,928,830	7,387,939	2,776,605	3,496,470	5,482,352	21,764,705	3,176,470	2,941,176	36,861,173
Total Net Project Cost Estimate:	14,091,179	17,503,812	3,503,895	13,913,530	15,467,648	26,635,295	4,673,530	4,008,824	64,698,827

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

731- Refuse Enterprise Fund

Dimeo Lane Paving and Storm Drain

Project Description:

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project includes pavement repairs and minor storm drain improvements for Dimeo as needed.

		Fiscal Year 2023							
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401312								Account # 731-4	0-62-7352-57308
Project Cost Estimate:	149,736	1,000,264	-	-	-	-	-	-	-
Net Project Cost Estimates:	149,736	1,000,264	-	-	-	-	-	-	-

Food Waste Pre-processing System Improvement Project

Project Description:

Design and installation of a removeable cover to protect equipment from rain. Installation of additional storage tanks for food waste slurry.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402401								Account # 731-4	0-61-7352-57308
Project Cost Estimate:	-	-	-	100,000	-	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	100,000	-	-	-	-	100,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

731- Refuse Enterprise Fund

Gas Probe Remediation

Project Description:

Gas monitoring and relief wells installation to remediate methane exceedance readings at gas probes in accordance with State requirements.

Fiscal Year 2023

	_	riscai i	eai 2023						
	·		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401908								Account # 731-4	0-62-7359-57308
Project Cost Estimate:	16,540	158,460	-	-	-	-	-	-	-
Net Project Cost Estimates:	16,540	158,460	-	-	-	1	-	-	-

Landfill Master Plan Development

Project Description:

Planning, development, design, and construction of a master excavation plan for the landfill, the next cell, partial final closure, slope repair, and desilting basin.

		i iscai i	cui LoLS						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401909		_	_			_	,	Account # 731-4	0-62-7359-57308
Project Cost Estimate:	5,999,543	1,130,457	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Net Project Cost Estimates:	5,999,543	1,130,457	100,000	100,000	100,000	100,000	100,000	100,000	500,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

731- Refuse Enterprise Fund

Recycling Building and Equipment Improvement

Project Description:

Project includes the upgrade and replacement of the Single Stream Recycling equipment, installing bunkers, push walls, tipping pads, an replacing the building structure and tent sections around the recycling building as needed.

Fiscal Year 2023

		riscai i	eai 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401811								Account # 731-4	0-62-7353-57308
Project Cost Estimate:	163,444	1,336,556	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	163,444	1,336,556	150,000	-	-	-	-	-	-

Recycling Center Storm Water Quality Improvements

Project Description:

Development, design and construction of stormwater quality improvement system to manage stormwater runoff generated at the recycling center.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402111								Account # 731-4	0-62-7353-57308
Project Cost Estimate:	439,629	1,560,371	250,000	-	-	-	-	-	-
Net Project Cost Estimates:	439,629	1,560,371	250,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

731- Refuse Enterprise Fund

RRF Household Hazardous Waste Facility Improvement Project

Project Description:

The secondary containment area upgrade required by the State has been completed with the assistance of the CalRecycle HHW grant and the facility is awaiting State certification. Additional improvements to the facility will include replacement of the existing office shed, stormwater quality improvements, and roof replacement among other tasks.

		20	
FICCO	l Year	20	172

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402202	_	_						Account # 731-4	0-62-7351-57203
Project Cost Estimate:	288,808	285,018	100,000	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	-	323,826	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	288,808	(38,808)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Refuse Enterprise Fund (731) Totals

Fiscal Year 2023

		FISCAI YE	ear 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	7,057,700	5,471,125	600,000	200,000	100,000	100,000	100,000	100,000	600,000
Total Project Funding Estimate:	-	323,826	100,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	7,057,700	5,147,299	500,000	200,000	100,000	100,000	100,000	100,000	600,000

Public Works Totals for Refuse Enterprise Fund (731)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
			ı						
Total Project Cost Estimate:	7,057,700	5,471,125	600,000	200,000	100,000	100,000	100,000	100,000	600,000
Total Project Funding Estimate:	-	323,826	100,000	-	-	-	-	-	-
Total Net Project Cost Estimate	7,057,700	5,147,299	500,000	200,000	100,000	100,000	100,000	100,000	600,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

Downtown Bike Locker Replacement Program

Project Description:

This program will replace 20+ year old Bike Lockers located in Downtown Lots and Garages. In Year 1, underutilized lockers will be removed. The City currently has 98 functioning bike lockers. This program includes replacement of 62 lockers at the highest-use locations.

	_	Fiscal Y	ear 2023						
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401812			_					Account # 741-4	0-64-7459-57307
Project Cost Estimate:	142,829	132,171	100,000	100,000	-	-	-	-	100,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	118,079	31,921	50,000	50,000	-	-	-	-	50,000
Net Project Cost Estimates:	24,749	100,251	50,000	50,000	-	-	-	-	50,000

Downtown Parking Garages Signs and Paint Upgrade

Project Description:

Parking garage beautification project to update exterior and interior wayfinding signage, customer information, safety signage and painting interiors.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402107							1	Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	200,000	200,000		-		-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

Elevator Controls Upgrade

Project Description:

Update elevator controls at Soquel Front Parking Structure to replace worn and obsolete equipment.

Fiscal Year 2023

		FISCAL T	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402004								Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-	-	-

Locust Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

		i iscai i	cui LoL3						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402106								Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	750,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	750,000	500,000	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- Locust Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the Locust Garage as the distributor has gone out of business.

		Fiscal Y	ear 2023						
			Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401705		_						Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	750,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	750,000	-	-	-	-	-	-	-

Parking Equipment Replacement- River Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the River Front Garage as the distributor has gone out of business.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401703								Account # 741-4	0-64-7452-57309
Project Cost Estimate:	751,297	121,487	-	-	-	-	-	-	-
Project Funding Estimates:									
Other fines and forfeits	121,487	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	629,810	121,487	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

300,000

Parking Equipment Replacement- Soquel/Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the Soquel/Front Garage as the distributor has gone ou of business.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401704								Account # 741-4	0-64-7452-57309
Project Cost Estimate:	569,245	180,755	-	-	-	-	-	-	-
Net Project Cost Estimates:	569,245	180,755	-	-	-	-	-	-	-

Parking Office Remodel

Project Description:

Net Project Cost Estimates:

Complete remodel of 124 Locust Street office space noted as the Parking Office.

Fiscal Year 2023 **Estimated** FY 2024 FY 2025 FY 2026 FY 2027 FY 2028 Total Actuals Adopted **Estimate** Estimate Estimate Estimate 2024 - 2028 **Prior Year** Budgeted Project # c402501 Account # 741-40-64-7452-57203 300,000 300,000 **Project Cost Estimate:**

300,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

River-Front Garage Elevator

Project Description:

This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the River-Front Garage.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c401509							_	Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	100,000	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	100,000	-	-	-	-	-	500,000	500,000

Soquel Garage Comingled Plume

Project Description:

Ongoing hazardous waste cleanup monitoring.

		i iscai i	cui LoL3						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c400002	_							Account # 741-4	0-64-7452-57309
Project Cost Estimate:	481,127	32,610	-	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	514,505	41,215	-	-	-	-	-	-	-
Miscellaneous operating revenue	15,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(48,378)	(8,605)	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

741- Parking Enterprise Fund

Soquel Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c402201								Account # 741-4	0-64-7452-57309
Project Cost Estimate:	-	300,000	300,000	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	-	300,000	300,000	-	300,000	-	-	-	300,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Parking Enterprise Fund (741) Totals

Fiscal Year 2023

		FISCAL TO	ear 2025						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
		i	ı			l	l	1	
Total Project Cost Estimate:	1,944,497	2,717,024	1,250,000	100,000	600,000	-	-	500,000	1,200,000
Total Project Funding Estimate:	769,071	73,136	50,000	50,000	-	-		-	50,000
Total Net Project Cost Estimate:	1,175,426	2,643,888	1,200,000	50,000	600,000	-		500,000	1,150,000

Public Works Totals for Parking Enterprise Fund (741)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
		ı								
Total Project Cost Estimate:	1,944,497	2,717,024	1,250,000	100,000	600,000	-	-	500,000	1,200,000	
Total Project Funding Estimate:	769,071	73,136	50,000	50,000	-	-	-	-	50,000	
Total Net Project Cost Estimate:	1,175,426	2,643,888	1,200,000	50,000	600,000	-	-	500,000	1,150,000	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

751- Storm Water Enterprise Fund

Branciforte Creek Channel Repair and Maintenance

Project Description:

A Channel Condition Assessment report by MTC was completed in 2008. The report identifies deferred maintenance which include epoxy repairs of channel wall cracks, fish passage channel improvements, inlet pipe lining and spot repairs, fence repair, and debris and sediment removal. Some of the maintenance deficiencies have also been noted by the Army Corps of Engineers. A grant has not yet been applied for.

	Year	
ıısca	ı ı c aı	2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401313		_						Account # 751-4	0-60-7501-57311
Project Cost Estimate:	137,125	417,997	40,000	40,000	40,000	3,000,000	40,000	40,000	3,160,000
Project Funding Estimates:									
State capital grants	-	-	-	-	-	2,400,000	-	-	2,400,000
Net Project Cost Estimates:	137,125	417,997	40,000	40,000	40,000	600,000	40,000	40,000	760,000

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Storm Water Enterprise Fund (751) Totals

Fiscal Year 2023

		FISCAL TO	ear 2025						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
	ı	i	ı			ı	i		
Total Project Cost Estimate:	137,125	417,997	40,000	40,000	40,000	3,000,000	40,000	40,000	3,160,000
Total Project Funding Estimate:	-	-	-	-	-	2,400,000	-	-	2,400,000
Total Net Project Cost Estimate:	137,125	417,997	40,000	40,000	40,000	600,000	40,000	40,000	760,000

Public Works Totals for Storm Water Enterprise Fund (751)

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
	ı		ı	ı						
Total Project Cost Estimate:	137,125	417,997	40,000	40,000	40,000	3,000,000	40,000	40,000	3,160,000	
Total Project Funding Estimate:	-	-	-	-	-	2,400,000	-	-	2,400,000	
Total Net Project Cost Estimate:	137,125	417,997	40,000	40,000	40,000	600,000	40,000	40,000	760,000	

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

Downtown SLR Drainage System Assessment

Project Description:

Assess drainage system tributary to San Lorenzo River. Assessment include a detailed analysis of Pump Station No. 1, design and construction of Pump Station No. 1 modifications, feasibility of an additional pump station at Soquel Avenue to alleviate existing significantly undersized storm drain design and construction of the pump station at Soquel Avenue. A Federal Emergency pipes, and Building Resilient Infrastructure and Communities (FEMA BRIC) grant has been applied for. Local match will be funded by a Prepare California Match and Infrastructure and Infill Grant (IIG) Program (CA HCD).

l Year	

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401707							,	Account # 752-4	0-61-7552-57311
Project Cost Estimate:	199,093	2,230,907	-	15,000,000	-	-	-	-	15,000,000
Project Funding Estimates:									
Federal capital grants	-	-	-	10,500,000	-	-	-	-	10,500,000
OES disaster relief	-	-	-	2,250,000	-	-	-	-	2,250,000
State capital grants - IIG	-	-	-	2,250,000	-	-	-	-	2,250,000
Net Project Cost Estimates:	199,093	2,230,907	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

FEMA Levee Certification

Project Description:

This project will include technical studies and possible construction projects in support of FEMA Certification of the San Lorenzo River Flood Control Levee which must be obtained by Sept 1, 2023.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c402112					_			Account # 752-4	0-62-7552-57311
Project Cost Estimate:	706,611	1,280,780	1,280,780	160,000	-	-	-	-	160,000
Project Funding Estimates:									
From General Fund	-	-	-	160,000	-	-	-	-	160,000
Net Project Cost Estimates:	706,611	1,280,780	1,280,780	-	-	-	-	-	-

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address deficiencies. Install new emergency generator at Pump Station No. 3 in fiscal year 2023.

Fiscal Year 2023 FY 2026 **Estimated** FY 2024 FY 2025 FY 2027 FY 2028 Total **Estimate Estimate** Actuals Adopted **Estimate Estimate** 2024 - 2028 **Prior Year** Budgeted Project # c401314 Account # 752-40-61-7552-57311 **Project Cost Estimate:** 318,818 271,182 200,000 80,000 80,000 80,000 80,000 200,000 520,000 318,818 271,182 200,000 80,000 80,000 80,000 80,000 200,000 520,000 **Net Project Cost Estimates:**

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

San Lorenzo River Pump Station #2

Project Description:

This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year storm.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c401207		Ū						Account # 752-4	0-61-7552-57311
Project Cost Estimate:	251,073	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	251,073	-	-	-	75,000	-	-	-	75,000

SLR Flood Control Environ Rest Project

Project Description:

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c409512								Account # 752-4	0-61-7552-57311
Project Cost Estimate:	3,465,808	64,042	15,500	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	552,763	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	2,913,045	64,042	15,500	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

Fiscal Year 2023

		i iscai Ti	eai 2023						
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Total Project Cost Estimate:	4,941,402	3,846,911	1,496,280	15,240,000	155,000	80,000	80,000	200,000	15,755,000
Total Project Funding Estimate:	552,763	-	-	15,160,000	-	-	-	-	15,160,000
Total Net Project Cost Estimate:	4,388,639	3,846,911	1,496,280	80,000	155,000	80,000	80,000	200,000	595,000

Public Works Totals for Storm Water Overlay Enterprise Fund (752)

Fiscal Year 2023

		1 15001 100	2020						
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
					-				
Total Project Cost Estimate:	4,941,402	3,846,911	1,496,280	15,240,000	155,000	80,000	80,000	200,000	15,755,000
Total Project Funding Estimate:	552,763	-	-	15,160,000	-	-	-	-	15,160,000
Total Net Project Cost Estimate:	4,388,639	3,846,911	1,496,280	80,000	155,000	80,000	80,000	200,000	595,000

Public Works Totals

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
					ı	ı			
Total Project Cost Estimate:	107,799,073	145,479,173	49,774,493	113,837,800	34,675,270	62,230,000	31,820,000	22,510,000	265,073,070
Total Project Funding Estimate:	49,265,382	99,585,535	41,231,055	94,087,270	14,664,595	31,714,705	22,926,470	13,361,176	176,754,216
Total Net Project Cost Estimate:	58,533,691	45,893,638	8,543,439	19,750,530	20,010,675	30,515,295	8,893,530	9,148,824	88,318,854

This page intentionally blank











Capital Investment Program

Fiscal Year 2024

July 1, 2023 -June 30, 2024





This page intentionally blank



Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Aerators at Loch Lomond

Project Description:

The existing aeration system at Loch Lomond was approaching the end of its life. An alternatives analysis recommended replacement of the current aeration system at Loch Lomond with a diffuser-style oxygenation system. Construction of the liquid oxygen tank, foundation, liquid oxygen tank and mechanical components (piping, valves, etc.) have been completed. In-reservoir work to install the diffuser system was postponed until spring 2023 due to drought conditions and coordination with other projects.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701706								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	460,791	281,120	248,916	-	-	-	-	-	-
Net Project Cost Estimates:	460,791	281,120	248,916	-	-	-	-	-	-

ASR - Mid County Existing Infrastructure

Project Description:

Implement Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of existing infrastructure in the Mid County Basin. Work includes design, construction and conversion of existing wells to permanent ASR wells.

	Fiscal Year 2023								
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702101								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	383,887	2,283,452	488,445	3,760,000	6,773,007	52,644	-	-	10,585,651
Project Funding Estimates:									
Local Operating Grants & Contrib	-	-	-	330,000	660,000	660,000	-	-	1,650,000
Net Project Cost Estimates:	383,887	2,283,452	488,445	3,430,000	6,113,007	(607,356)	-	-	8,935,651

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

ASR - Mid County New Wells

Project Description:

Implement Aquifer Storage and Recover (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new infrastructure in the Mid County Basin.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702102		Ū					,	Account # 711-7	0-91-7153-57302
Project Cost Estimate:	-	264,541	-	735,939	3,879,829	3,973,171	2,479,174	2,565,960	13,634,073
Net Project Cost Estimates:	-	264,541	-	735,939	3,879,829	3,973,171	2,479,174	2,565,960	13,634,073

ASR - Santa Margarita Groundwater Basin

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Santa Margarita Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new property, and infrastructure (wells, pipelines, etc.) in the Santa Margarita Basin.

		Fiscal Year 2023							
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702103								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	-	201,306	100,000	6,854	58,324	30,329	-	-	95,507
Net Project Cost Estimates:	-	201,306	100,000	6,854	58,324	30,329	-	-	95,507

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

ASR Planning

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basins per the recommendations of the Water Supply Advisory Committee. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies. Project requires feasibility studies, design, permitting, and construction of infrastructure improvements. Funds in fiscal year 2024 will include ongoing groundwater modeling, hydraulic modeling, and property investigations.

Fiscal	Year	2023

		i iscai i i	cui LoL3							
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Project # c701609								Account # 711-7	0-91-7153-57302	
Project Cost Estimate:	2,845,954	1,941,243	469,241	676,914	-	-	-	-	676,914	
Net Project Cost Estimates:	2,845,954	1,941,243	469,241	676,914	-	-	-	-	676,914	

ASR Planning- SDC

Project Description:

System Development Charge (SDC) portion of c701609.

		i i sedi i i	cui LoLo						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701610								Account # 715-7	0-91-7153-57302
Project Cost Estimate:	404,125	398,375	-	-	-	-	-	-	-
Net Project Cost Estimates:	404,125	398,375	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Beltz 12 Ammonia Removal

Project Description:

Ammonia and hydrogen sulfide were detected in raw groundwater at Beltz 12 well leading to a decrease in production to maintain water quality and reliability goals. This project will increase the capacity of the sodium hypochlorite generation system and install a contact vessel to remove ammonia and hydrogen sulfide at Beltz 12 well.

	- I ISCAI	icai zozo							
		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
		_		_		_	Account # 711-70-	91-7152-57302	

Project # c702203 Account # 711-70-91										
Project Cost Estimate:	177,281	1,738,537	266,948	374,088	-	-	-	-	374,088	
Net Project Cost Estimates:	177,281	1,738,537	266,948	374,088	-	-	-	-	374,088	

Beltz WTP Upgrades

Project Description:

Many components of the Beltz Water Treatment Plant are reaching the end of their design life. This project will modernize the current facility to meet existing and future water quality and reliability goals, and incorporate the treatment of native groundwater as well as ASR water. Preliminary planning and conceptual design will begin in early 2023.

Fiscal	Year	2023	2

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702305								Account # 711-7	0-91-5151-57302
Project Cost Estimate:	-	-	476,894	912,378	3,900,090	12,226,946	124,572	-	17,163,986
Net Project Cost Estimates:	-	-	476,894	912,378	3,900,090	12,226,946	124,572	-	17,163,986

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Brackney Landslide Area Pipeline Risk Reduction

Project Description:

The Newell Creek Pipeline in the Brackney landslide area is susceptible to damage from repeated landslides. This project will relocate approximately 2,250 feet of the pipeline to increase pipeline resiliency and the reliability of supply from Loch Lomond. This project is a continuation of work and supersedes c701803-Brackney Landslide Risk Reduction.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702002								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	1,604,376	2,185,801	572,367	2,115,516	8,404,931	53,276	-	-	10,573,723
Project Funding Estimates:									
FEMA - HMGP	543,002	60,664	530,076	1,308,995	2,549,084	-	-	-	3,858,079
Net Project Cost Estimates:	1,061,375	2,125,137	42,291	806,521	5,855,847	53,276	-	-	6,715,644

Branciforte Streambank Restoration

Project Description:

Restoration of, and improvements to, erosion protection to the Branciforte Drive bridge abutment and Branciforte Drive.

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702304								Account # 711-7	0-91-7159-57302
Project Cost Estimate:	-	62,000	287,676	591,502	-	-	-	-	591,502
Net Project Cost Estimates:	-	62,000	287,676	591,502	-	-	-	-	591,502

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

CMMS Software Replacement for Water Dept

Project Description:

2019 an operations and maintenance technology evaluation found the current work order and preventive Maintenance Connection, used by the Water-Distribution Section as several Public Works sections, sufficiently well as not supporting City's needs. This system will be replaced with one that is more intuitive, GIS-based, and aligned with work processes and coordination between various City divisions.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702202		3		·				Account # 711-7	0-91-7159-57901
Project Cost Estimate:	64,479	325,521	246,264	-	-	-	-	-	-
Net Project Cost Estimates:	64,479	325,521	246,264	-	-	-	-	-	-

Distribution System Water Quality Improvements

Project Description:

Certain zones of the water distribution system have the potential to experience elevated water age and low chlorine residuals. This project will identify infrastructure improvements (tank aerators) to improve water turnover, enhance water quality, reduce water waste, and improve operations efficiency.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702001								Account # 711-7	0-91-7151-57302
Project Cost Estimate:	33,725	73,701	9,097	11,292	-	-	-	-	11,292
Net Project Cost Estimates:	33,725	73,701	9,097	11,292	-	-	-	-	11,292

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Facility & Infrastructure Improvements

Project Description:

This project serves as a programmatic project to reserve budget for minor system issues that may not be defined or scoped by longer range planning documents, facility master plans, or condition assessments. When minor system issues are identified and sufficiently defined, a new CIP project is created and budget is reallocated. Examples of these projects include pressure regulator upgrades, backup power systems, and radio replacements.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701907								Account # 711-7	0-91-7159-57302
Project Cost Estimate:	8,753	349,247	5,000	161,753	472,441	491,341	510,993	528,881	2,165,409
Net Project Cost Estimates:	8,753	349,247	5,000	161,753	472,441	491,341	510,993	528,881	2,165,409

Felton Diversion Pump Station Assessment

Project Description:

Diversion facility is an inflatable bladder dam and pump station used to divert water from the San Lorenzo Constructed in 1978, the Felton electrical, Loch Lomond Reservoir. This project consists of evaluation of the concrete structures, and pump station, Condition assessments will be performed and recommendations made for improvements the facility which to include pumps and drives to improve energy efficiency and safety, as well as fish passage modifications to meet current regulations.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701906						_		Account # 711-7	0-91-7153-57302
Project Cost Estimate:	351,872	57,548	1,667	-	59,106	537,633	479,854	2,819,297	3,895,890
Net Project Cost Estimates:	351,872	57,548	1,667	-	59,106	537,633	479,854	2,819,297	3,895,890

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

GHWTP CC Tanks Replacement

Project Description:

Infrastructure improvements to the Graham Hill Water Treatment Plant regulatory requirements, are necessary to meet increase overall reliability. This project the will seismic resiliency of key process tanks, improve quality, enhance improve water treatment residuals management. Construction for the replacement of the Filtered Water Tank, Wash Solids Water Reclamation Storage Tank began in 2021. This project is financed with low-interest loans through the State Revolving Fund (SRF) Loan Program.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701501		_				_		Account # 711-7	0-91-7152-57302
Project Cost Estimate:	16,663,399	15,219,738	12,642,403	10,146,130	5,734,682	81,504	-	-	15,962,316
Net Project Cost Estimates:	16,663,399	15,219,738	12,642,403	10,146,130	5,734,682	81,504	-	-	15,962,316

GHWTP Facilities Improvement Project

Project Description:

The Graham Hill Water Treatment Plant was commissioned in 1960. Various components of the facility are reaching the end of their useful life; the project includes treatment process upgrades and structural, infrastructure and site improvements, to improve reliability. The project design-build team will complete the design phase in 2024 with a subsequent construction duration from 2024 through 2027. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program and the United States Environmental Protection Agency's Water Infrastructure Finance and Innovation Act (WIFIA).

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c700025								Account # 711-7	0-91-7152-57302
Project Cost Estimate:	9,852,383	5,478,944	5,738,103	4,320,000	24,969,029	36,870,764	38,159,667	36,814,130	141,133,590
Net Project Cost Estimates:	9,852,383	5,478,944	5,738,103	4,320,000	24,969,029	36,870,764	38,159,667	36,814,130	141,133,590

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

GHWTP Gate Entrance Upgrades

Project Description:

The entrance upgrades are a phased project to address safety, security, and access issues at the GHWTP. As part of the initial phase of work, the entrance roadway was widened to a two-lane. two-way road with lane markings. The existing gate was replaced with two separate gates to allow for simultaneous entering and exiting traffic. The existing access control system and cameras were relocated. Work continues with PG&E and AT&T to relocate a power pole currently located close to the new driveway.

		Fiscal Y	ear 2023						
			Estimated	FY 2024	FY 2025	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total
- · · //	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702109								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	878,212	24,855	102,355	4,692	-	-	1	-	4,692
Net Project Cost Estimates:	878,212	24,855	102,355	4,692	-	-	-	-	4,692

GHWTP SCADA Radio System Replacement

Project Description:

This project will replace radio equipment used to transmit and receive information between the Graham Hill Water Treatment Plant (GHWTP) and remote sites. The existing radio infrastructure is no longer supported and the sole manufacturer is no longer in business. The scope of this project involves approximately 30 remote water site locations and the replacement and programming of base radio equipment located at the GHWTP.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702201								Account # 711-7	0-95-7152-57302
Project Cost Estimate:	-	240,000	150,000	7,344	-	-	-	-	7,344
Net Project Cost Estimates:	-	240,000	150,000	7,344	-	-	-	-	7,344

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Intertie 1 - Santa Cruz-Scotts Valley

Project Description:

This project will link the City of Santa Cruz and Scotts Valley Water District through the construction of a nearly 2-mile intertie pipeline with SVWD. The Pipeline will be along La Madronna Drive, from Kite Hill Tank in Pasatiempo to the intertie pump station. The project has recieved a no-match grant from the Department of Water Resources.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702205		_						Account # 711-7	0-91-7151-57302
Project Cost Estimate:	-	1,000,000	786,045	1,552,231	5,667,767	484,419	-	-	7,704,417
Project Funding Estimates:									
Local Operating Grants & Contrib	-	-	786,045	1,930,000	4,280,000	370,000	-	-	6,580,000
Net Project Cost Estimates:	-	1,000,000	-	(377,769)	1,387,767	114,419	-	-	1,124,417

Laguna Creek Diversion Retrofit

Project Description:

The City diverts water from Laguna Creek, originally constructed 1890, into the North Coast Pipeline. project was constructed modern fish screening requirements and to manage sediment while reliably diverting to Design, review occured in FY2020-2021 and in FY 2022. environmental construction will concluded Performance testing is ongoing and the project will remain active through the post construction and warranty period.

Fiscal	Vear	2023
i iscai	ı caı	2023

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701801								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	2,935,396	194,881	33,876	-	-	-	-	-	-
Net Project Cost Estimates:	2,935,396	194,881	33,876	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Main Replacement - Eng Section - Transmission

Project Description:

Similar to c700002, Main Replacements, this project specifically funds water transmission mains, or pipes 10" or larger. This project is funded partially by System Development Charges (20% SDC – Fund 715).

	_	Fiscal Y	Fiscal Year 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c709833								Account # 711-7	0-91-7151-57302
Project Cost Estimate:	6,902,273	166,626	-	-	-	-	-	-	-
Project Funding Estimates:									
Misc non-operating revenue	-	4,436		-	-	-	-	-	-
Net Project Cost Estimates:	6,902,273	162,190		-	-	-	-	-	-

Main Replacements - Customer Initiated

Project Description:

Recurring program to accommodate customer-requested service connections to inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis.

	Fiscal Year 2023								
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c700004		3		·				Account # 715-7	0-91-7151-57302
Project Cost Estimate:	301,259	50,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	301,259	50,000	-	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Main Replacements - Distribution Section

Project Description:

Recurring program to replace deteriorated or undersized water mains as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

		Fiscal Y	ear 2023						
	-		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701507								Account # 711-7	0-97-7151-57302
Project Cost Estimate:	1,917,455	456,392	750,000	811,200	843,645	877,395	912,488	944,430	4,389,158
Net Project Cost Estimates:	1,917,455	456,392	750,000	811,200	843,645	877,395	912,488	944,430	4,389,158

Main Replacements - Engineering Section

Project Description:

distribution Department program to replace system water mains identified and prioritized by based maintaining reliability, delivering adequate fire flows, circulation improving and water quality, and reducing maintenance costs. These are by contractors according to bid plans and specifications. project c709833 Funds may also budgeted in distributed between the two projects when that year's replacement project is identified.

Fiscal Year 2023 FY 2024 **Estimated** FY 2025 FY 2026 FY 2027 FY 2028 Total Actuals Adopted **Estimate Estimate Estimate** Estimate 2024 - 2028 **Prior Year Budgeted** Project # c700002 Account # 711-70-91-7151-57302 8,014,231 3,520,000 **Project Cost Estimate:** 1,164,160 **Project Funding Estimates:** Misc non-operating revenue 3,697 8,014,231 1,160,463 3,520,000 **Net Project Cost Estimates:**

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Main Replacements - Outside Agency

Project Description:

Relocation of water mains, service lines, valves, and/or water meters as necessitated by City, County or other Agency improvements- such as road improvement, storm drain improvement projects, and/or other projects- that conflict with existing water infrastructure.

	Fiscal Year 2023								
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c700003	Filor real	Budgeted	Actuals	Adopted	Estillate	Estimate			0-91-7151-57302
Project Cost Estimate:	1,315,936	375,000	357,000	36,080	56,243	58,493	60,833	62,962	274,611
Net Project Cost Estimates:	1,315,936	375,000	357,000	36,080	56,243	58,493	60,833	62,962	274,611

Meter Replacement Project

Project Description:

Net Project Cost Estimates:

The existing water meter system had reached the end of life and was failing. crucial in accurately Water metering registering consumption both for billing and system management purposes. 22 gallons of Revenue losses were estimated million water year per delivered to customers unregistered due to performance degradation of meters. comprehensive business evaluation reccomended replacement of the existing meter and radio system.

6,537,649

6,901,970

8,008,532

Fiscal Year 2023 FY 2024 FY 2026 **Estimated** FY 2025 FY 2027 FY 2028 Total Actuals Adopted **Estimate Estimate Estimate Estimate** 2024 - 2028 **Prior Year** Budgeted Project # c701603 Account # 711-70-91-7153-57302 6,901,970 8,008,532 6,537,649 **Project Cost Estimate:**

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

NCD I/O Replacement Project

Project Description:

The Newell Creek Dam was constructed in the 1960s. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline will be replaced along with related infrastructure. This project is being implemented with oversight by the Division of Safety of Dams and, having demonstrated compliance with existing seismic regulations, is an upgrade to improve day to day operations and emergency drawdown rate. This project is being financed with a low-interest loans through the State Revolving Fund (SRF) Loan Program.

FICC3	l Year	-20	7

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701606							,	Account # 711-7	0-91-7153-57302
Project Cost Estimate:	74,224,158	28,758,636	23,508,410	-	560,737	571,471	465,971	349,433	1,947,612
Project Funding Estimates:									
Misc non-operating revenue	2,500	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	74,221,658	28,758,636	23,508,410	-	560,737	571,471	465,971	349,433	1,947,612

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

(EXISTING) Water

711- Water & Water System Development Enterprise Fund

Newell Creek Pipeline Felton/Graham Hill WTP

Project Description:

This project includes approximately 4.5 miles of Newell Creek Pipeline from Felton to the Graham Hill Water Treatment Plant. This segment of the Newell Creek Pipeline was identified as the highest priority segment for replacement. The Project will relocate the pipeline out of Hill Road, avoiding multiple geologic hazards that have breaks. caused past The project in parallel with program level environmental review. This project is intended to ensure continued reliability of this critical supply transmission main.

Fiscai	Year	2023

		FISCAL Y	ear 2023						
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702105								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	2,555,890	8,148,714	848,152	-	17,627,635	13,888,137	100,193	-	31,615,965
Net Project Cost Estimates:	2,555,890	8,148,714	848,152	-	17,627,635	13,888,137	100,193	-	31,615,965

Newell Creek Pipeline Felton/Loch Lomond

Project Description:

The entire Newell Creek Pipeline extends 9.5 miles from the Newell Creek Dam to the Graham Hill Water Treatment Plant. This phase of the overall project replaces the pipeline between Loch Lomond and Felton Booster Pump Station.

Voor	

		113641 1	cui LoLo						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702801								Account # 711-7	0-91-7151-57302
Project Cost Estimate:	-	-	-	-	-	-	-	1,868,309	1,868,309
Net Project Cost Estimates:	-		-	-	-	-	-	1,868,309	1,868,309

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

North Coast System Phase 4

Project Description:

from several coastal sources to the North Coast Pipeline, an approximately 19-mile water traversing mountainous and remote terrain adjacent to Highway 1 along the coast to the Coast Pump Station within City limits. The existing pipeline is reaching the end of its useful life and has been prone to numerous failures in recent years. The extent of the pipeline within City limits and a portion of the pipeline alignment along the coast has been replaced as part of prior phases. The North Coast System Phase 4 replacement of the remaining approximately 10 miles of pipeline in existing slightly Majors Diversion structure. Full rehabilitation of the project description can bе found https://www.cityofsantacruz.com/home/showpublisheddocument/88946/637870993321130000. Estimated project cost: \$64,703,000.

Fiscal Year 2023

	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Project # c702303								Account # 711-7	0-91-7153-57302	
Project Cost Estimate:	-	150,000	-	-	-	1,833,299	3,568,068	5,796,707	11,198,074	
Net Project Cost Estimates:	-	150,000	-	-	-	1,833,299	3,568,068	5,796,707	11,198,074	

Recycled Water - SDC

Project Description:

System Development Charge (SDC) portion of c701611

		FISCAL TE	ear 2023						
	_		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701612		_	_					Account # 715-7	0-91-7153-57302
Project Cost Estimate:	173,269	205,923	202,944	-	-	-	-	-	-
Net Project Cost Estimates:	173,269	205,923	202,944	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Recycled Water Feasibility Study

Project Description:

Evaluate the feasibility of using treated wastewater for beneficial uses as per the recommendations of the Water Supply Advisory Committee.

This Phase 2 study pursues projects highlighted in the Phase 1 Recycled Water Facilities Planning Study including irrigation, groundwater recharge, as well as regional projects with neighboring water agencies.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701611							1	Account # 711-7	0-91-7153-57302
Project Cost Estimate:	674,615	738,417	640,164	-	-	-	-	-	-
Net Project Cost Estimates:	674,615	738,417	640,164	-	-	-	-	-	-

River Bank Filtration Study

Project Description:

This project assesses the feasibility of locating new riverbank filtration wells along the San Lorenzo River near two existing surface water diversions in Felton and Santa Cruz. A feasibility study was completed Spring 2022, narrowing the study area to Santa Cruz only. Planning for future design and construction of new wells continues.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701806								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	998,601	621,516	308,722	279,650	765,576	1,815,965	1,929,963	1,073,058	5,864,212
Net Project Cost Estimates:	998,601	621,516	308,722	279,650	765,576	1,815,965	1,929,963	1,073,058	5,864,212

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

SCADA I/O Hardware and Wiring Upgrade

Project Description:

Existing Process Control wiring and input/output (I/O) modules are at, or near, end of life. This project aims to replace a total of six wiring drops which consist of both I/O module hardware and communication wiring. These I/O modules facilitate the monitoring and control of Water Treatment Plant processes. This project is intended to be performed in a staggered manner, limiting impact to water treatment operations.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c702302								Account # 711-7	0-95-7152-57302
Project Cost Estimate:	-	230,000	10,000	-	112,486	-	-	-	112,486
Project Funding Estimates:									
None	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	230,000	10,000	-	112,486	-	-	-	112,486

Security Camera & Building Access Upgrades

Project Description:

Continuation of the evaluation and implementation of security camera and building access upgrades at various Water Department facilities.

		Fiscal Year 2023							
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701704								Account # 711-7	0-91-7151-57302
Project Cost Estimate:	315,490	235,506	78,502	-	88,304	-	-	-	88,304
Net Project Cost Estimates:	315,490	235,506	78,502	-	88,304	-	-	-	88,304

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Tait Diversion Rehab/Replacement

Project Description:

The Tait Diversion diverts surface water from the San Lorenzo River to the Graham Hill Water Treatment Alternative analyses of this aging facility include fish passage and screening upgrades, evaluation of climate change impacts due level rise, and riverine to sea assessments. A future phase of the (FY25) includes planning, design project and construction of improvements and hydraulic capacity upgrades (pumps, piping, etc.) at the Coast Pump Station in coordination with the City's Water Project, and the Habitat Conservation Plan (HCP).

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701903				•			,	Account # 711-7	0-91-7151-57302
Project Cost Estimate:	385,639	211,669	155,667	-	-	45,884	1,043,840	762,374	1,852,098
Net Project Cost Estimates:	385,639	211,669	155,667	-	-	45,884	1,043,840	762,374	1,852,098

Union/Locust Back-up Generator

Project Description:

The Water Administration Building does not currently have a backup generator. This vulnerability was highlighted during the 2019 Public Safety Power Shutoffs (PSPS) when the administration building lost power for several days interruping the work of staff and impacting normal business functions.

		Fiscal Y	ear 2023						
	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702107		3 -					,	Account # 711-7	0-91-7153-57302
Project Cost Estimate:	1,970	108,030	48,435	-	-	-	-	-	-
Net Project Cost Estimates:	1,970	108,030	48,435	-	-	-	-	-	-

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

University Tank No. 4 Rehab/Replacement

Project Description:

University Tank No. 4 (U4) is a 400,000 gallon steel tank constructed in 1965. Video inspections of U4 in 2019 revealed signs of corrosion on the tank floor, shell, and roof, necessitating a full rehabilitation or replacement project to ensure ongoing reliability. Planning work determined that replacement instead rehabilitation of the current tank provided the best benefit/cost balance. The project is currently in design and includes design of a replacement tank, secondary maintenance tank, site access and drainage improvements, and fire resiliency features.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701505								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	371,278	994,022	429,939	-	5,209,496	83,788	-	-	5,293,284
Project Funding Estimates:									
Federal capital grants	-	-	-	1,000,000	-	-	-	-	1,000,000
Net Project Cost Estimates:	371,278	994,022	429,939	(1,000,000)	5,209,496	83,788	-	-	4,293,284

Water Program Administration

Project Description:

The City originally contracted with HDR, Inc. in 2017 for five years to provide Program Management Services. As Program Manager, HDR supplements City staff and brings the additional technical and managerial resources required to implement an expanded Capital Investment Program. HDR's Master Service Agreement was renewed in June 2022 for an additional five-year term.

		Fiscal Y	ear 2023						
	•		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
	Prior Year	Budgeted	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028
Project # c701901								Account # 711-7	0-91-7159-57302
Project Cost Estimate:	1	2,954,788	1,928,212	1,695,840	2,614,352	2,607,524	2,601,461	2,583,750	12,102,927
Net Project Cost Estimates:	1	2,954,788	1,928,212	1,695,840	2,614,352	2,607,524	2,601,461	2,583,750	12,102,927

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Water (EXISTING)

711- Water & Water System Development Enterprise Fund

Water Program Management Reserve

Project Description:

Establish and budget a management reserve to align with best practices of capital program implementation. Both the American Association of Cost Estimating Engineers and Project Management Institute recommend budgeting for a contingency fund independent of individual project estimates and contingencies to cover unanticipated cost changes due to schedule slippage, program risks, and other uncertainty.

Fiscal Year 2023

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c702003							,	Account # 711-7	0-91-7159-57302
Project Cost Estimate:	-	7,034,600	600,000	2,626,394	8,001,620	8,607,346	1,776,219	330,044	21,341,623
Net Project Cost Estimates:	-	7,034,600	600,000	2,626,394	8,001,620	8,607,346	1,776,219	330,044	21,341,623

Water Supply Augmentation

Project Description:

This project replaces projects c701402 & c701403 to capture various higher-level feasibility studies and analyses to support the evaluation of water supply alternatives identified by the Water Supply Advisory Committee.

	Prior Year	Budgeted	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
Project # c701705								Account # 711-7	0-91-7153-57302
Project Cost Estimate:	1,613,222	2,738,397	1,544,292	1,085,068	13,779,535	14,330,785	10,374,049	10,737,203	50,306,640
Project Funding Estimates:									
Local Operating Grants & Contrib	-	-	-	475,000	475,000	-	-	-	950,000
Net Project Cost Estimates:	1,613,222	2,738,397	1,544,292	610,068	13,304,535	14,330,785	10,374,049	10,737,203	49,356,640

Adopted Capital Investment Program Budget (by department)

Fiscal Years 2024- 2028

Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

Ficea	Year	2023
risca	ı teai	2023

	_	riscai re								
	Prior Year		Estimated	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	
	Totals	Budget	Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2024 - 2028	
Total Project Cost Estimate:	143,331,891	95,671,738	64,093,385	31,910,865	109,578,835	99,522,114	64,587,345	67,236,538	372,835,697	
Total Project Funding Estimate:	545,502	68,797	1,316,121	5,043,995	7,964,084	1,030,000	-	-	14,038,079	
-										-
Total Net Project Cost Estimate:	142,786,390	95,602,942	62,777,264	26,866,870	101,614,751	98,492,114	64,587,345	67,236,538	358,797,618	
Total Net Project Cost Estimate:	142,786,390	95,602,942	62,777,264	26,866,870	101,614,751	98,492,114	64,587,345	67,236,538	358,797,618	

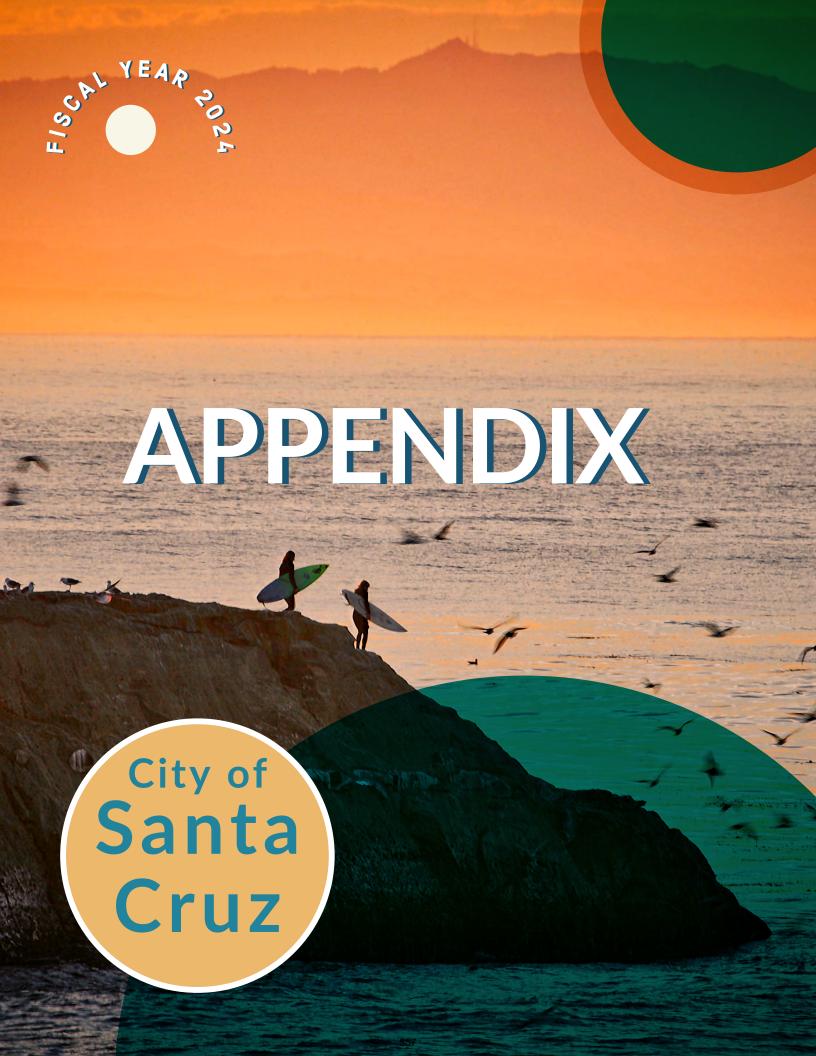
Water Totals for Water & Water System Development Enterprise Fund (711 & 715)

Fiscal	Vear	20	123

		1 15001 100	2020							
	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028	
Total Project Cost Estimate:	143,331,891	95,671,738	64,093,385	31,910,865	109,578,835	99,522,114	64,587,345	67,236,538	372,835,697	
Total Project Funding Estimate:	545,502	68,797	1,316,121	5,043,995	7,964,084	1,030,000	-	-	14,038,079	
Total Net Project Cost Estimate:	142,786,390	95,602,942	62,777,264	26,866,870	101,614,751	98,492,114	64,587,345	67,236,538	358,797,618	

Water Totals

	Prior Year Totals	Budget	Estimated Actuals	FY 2024 Adopted	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	FY 2028 Estimate	Total 2024 - 2028
					,				
Total Project Cost Estimate:	143,331,891	95,671,738	64,093,385	31,910,865	109,578,835	99,522,114	64,587,345	67,236,538	372,835,697
Total Project Funding Estimate:	545,502	68,797	1,316,121	5,043,995	7,964,084	1,030,000	-	-	14,038,079
Total Net Project Cost Estimate:	142,786,390	95,602,942	62,777,264	26,866,870	101,614,751	98,492,114	64,587,345	67,236,538	358,797,618



This page intentionally blank



Budget Adoption Resolution

RESOLUTION NO. NS-30,164

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ ADOPTING A BUDGET FOR FISCAL YEAR 2024

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2024, including the Capital Investment Program (CIP), as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2024," on file with the City Clerk, is hereby adopted for FY 2024, effective July 1, 2023, with the addenda thereto as determined by the City Council and detailed in the attached Exhibits:

Exhibit A: Schedule of Administrative Budget Corrections Exhibit B: Updated General Fund Tax Revenue Graphs

Exhibit C: Capital Outlay - Corrected

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

PASSED AND ADOPTED this 13th day of June, 2023, by the following vote:

AYES: Councilmembers Newsome, Brown, Watkins, Brunner; Vice Mayor Golder;

Mayor Keeley.

NOES: None.

ABSENT: Councilmember Kalantari-Johnson.

DISQUALIFIED: None.

APPROVED:

Fred Keeley, Mayor

ATTEST:

Bonnie Bush, City Clerk Administrator

Schedule of Budget Changes FY 2024 Proposed to Adopted

	Ac	Add/Reduce					Amount	-ouo	
Dept	Fund	/New	Project #	Project Name	GL Account String	Account Description	inc/(dec)		Annual Justification
<u></u>	130 Add	- To			130-00-00-0000-49790	Other loan principal receipts	300,000	×	
	311 Reduce		h512302	CFSC - SCAP Housing Renovation	311-00-00-0000-49126	From CDBG Fund	(93,411) ×	*	Project completed in FY 2023 and should not have been budgeted in FY 2024
	311 Reduce		g301201	Teen Center - CDBG	311-00-00-0000-49126	From CDBG Fund Public cafety impact	× (32,000)	×	Project completed in FY 2023 and should not have been budgeted in FY 2024 increase budget based on actuals in FY
Æ	101 Add	D				fee - Fire	80,000	×	2023
2	101 Add	P				Public safety impact fee - Police	100,000	×	Increase budget based on actuals in FY { 2023 Undated Property Tax estimate based on
	101 Add	P			101-00-00-0000-41111	Property Tax Total	1,177,028	×	updated projection from HdL
					Proposed Genera Updati	Proposed General Fund at Budget Hearings Updated Proposed General Fund Total GF change	132,086,098 133,443,126 1,357,028		N NO. NS HIBIT A
					Proposed Total Upda	Proposed Total Funds at Budget Hearings Updated Proposed Total Funds Total change	363,499,174 365,027,791 1,528,617		
Expenditures	tures								
Dept	And /h	Add/Reduce /New/Move	Project #	Project Name	GL Account String	Account Description	Amount inc/(dec)	One- time Ar	Annual Justification
CMO	101 Add		p102213	Grant Writing Services	101-10-03-1210-54990	Miscellaneous supplies and services	20,000	×	The addition of \$20K was missed to bring this program to its full funding of \$50K
CMO	101 Move	we		Communication Team	101-10-03-1210-51xxx	misc salary accounts	(869,380)	×	activity for better tracking Move the Communication Team to its own
CMO	101 Move	we		Communication Team	101-10-03-1218-51xxx	misc salary accounts	869,380	×	activity for better tracking
Q	261 Reduce		h512302	CFSC - SCAP Housing Renovation	261-00-00-0000-59103	To General CIP	(93,411) ×	×	Project completed in FY 2023 and should not have been budgeted in FY 2024

Project completed in FY 2023 and should	ted in FY 2024	pur	pur	essional Engineer to	ŧ	on 106-058 from	oment Operations	on 106-058 from	oment Operations	ti		t	t	t				
Project completed in	not have been budgeted in FY 2024	Budgeted in wrong fund	Budgeted in wrong fund	Adding a Senior Professional Engineer to	the Water Department	Reallocation of position 106-058 from	Refuse Fund to Equipment Operations	Reallocation of position 106-058 from	Refuse Fund to Equipment Operations	New operating project		New operating project	New operating project	New operating project				
					×					×		×	×	×				
	(35,000) x	(7,424) x	7,424 x		206,965		(7,602) ×		7,602 ×	15,000		36,810	69,862	1,000	133 563 344	133,698,592	135,248	394,259,977 394,481,203 221,226
	To General CIP	Group health admin	Group health admin		misc salary accounts		misc salary accounts		misc salary accounts	Supplies and services	Maintenance- other	infrastructure	improvements	Supplies and services Total	December Consers Find at Budget Haarings	Updated Proposed General Fund	Total GF change	Proposed Total Funds at Budget Hearings Updated Proposed Total Funds Total change
	261-00-00-0000-59103	101-30-43-3211-52119	104-30-43-3211-52119		711-XX-XX-XXXX-51XXX		731-XX-XX-XXXX-51XXX		811-XX-XX-XXXX-51XXX	101-30-41-3114-54990		104-30-43-3211-54390	101-30-40-3101-54312	101-30-41-3106-54990	Proposed General	Update		Proposed Total I
	Teen Center - CDBG									Arana Gulch Restoration	Wharf Storm Damage	Repairs Project	Site Remediation	Ocean Villa Cleanups				
	g301201									m301902		m301901	m302001	0300801				
	261 Reduce	101 Reduce	104 Add		711 Add		731 Reduce		811 Add	101 Add		101 Add	101 Add	101 Add				
	ED	P.	PR		Μ		ΡW		ΡW	胀		R	R	8				

CHANGES TO BUDGET NARRATIVE - CORRECTING THE NARRATIVE

Introduction

Added councilmembers' district number to City Council cover page

Updated Commission and Committee Chairpersons

Updated Economic Development and Housing department name to add "and Housing" throughout the entire document.

City Overview

Added additional supporting funds to Economic Development and Housing

Budget Discussion

Updated graphs for Property tax, Sales tax, TOT, and UUT

Updated graphs for Citywide Operating Expenditures and General Fund Expenditures

Department Summaries

CMO added accomplishments for the Children's Fund Oversite Committee and District Engagement policy per councilmember request.

Economic Development and Housing added revitalization of Downtown as a goal per Councilmember Kalantari-Johnson's suggestion during the Budget Hearings.

Flance added DEI goal per Councilmember Brunner suggestion during the Budget Hearings.

Police changed "FY24 Goal" to "FY24 Anticipated" per Councilmember Brunner suggestion during the Budget Hearings.

Planning added FY23 accomplishment of submitting draft of 6th Cycle Housing Element to state and FY24 goal of Housing Element Certification per councilmember suggestions.

Public Works added West Cliff Action Plan as a goal suggested by Councilmember Kalantari-Johnson.

Updated the Capital Outlay section with FY 2024 amounts. Prior year amounts were mistakenly left in the FY 2024 document, however, department budgets and all financial reports reflected accurate FY24 amounts. Capital Outlay

Added acronyms to listing based on feedback from departments Appendix

562

Differences Between the ACFR and the Budget Document

Openness is the spirit of our attitude and the approach to all that we do in the City of Santa Cruz. Our financial plans for the fiscal year, as exemplified in this budget document, are one way that we provide transparency. An additional method we use is our annual financial report. Our openness and accountability through our external financial statements is the way in which we ensure our community has taxation with representation.

We welcome our budget document readers to read our Annual Comprehensive Financial Report ("ACFR" or "Annual Report"), which is a complete set of the City of Santa Cruz's financial statements, presented in conformance with generally accepted accounting principles (GAAP) and audited by a firm of licensed certified public accountants, Eide Bailey, LLC. Various financing covenants and regulations associated with restricted funding sources require that we issue and publish the ACFR each fiscal year.

The Annual Comprehensive Financial Report for the past six years may be found here: https://www.cityofsantacruz.com/government/city-departments/finance/financial-reports.

Please note that there are differences between the annual budget and the ACFR because there are two perspectives of the data, and these two documents serve different purposes. The budget is a plan for a future fiscal year, showing how general revenues will be allocated. The Annual Report provides the actual results of the prior year's financial activities. Both documents use the modified accrual basis of accounting for Governmental funds (General Fund, CIP, Special Revenue) but Business Type funds (Enterprise and Internal Service) use a modified accrual basis in the budget document and a full accrual basis in the ACFR. This difference in accounting basis results in some significant differences between the two documents, particularly in the way long term assets and liabilities such as capital assets, debt, and pension costs are recorded. For example, in the budget document, Enterprise funds recognize payment of long term obligations in the period in which the disbursements are made. In the Annual Report, payment of these long-term obligations by Enterprise funds is not recorded as an expense but rather as a reduction in the long-term liability. In the case of fixed assets, the budget will expense these assets in the year they are purchased. The ACFR spreads the cost out over several years using depreciation to represent use of the asset over its lifetime.

These differences in our annual budget and Annual Report can prove to be frustrating when one expects our documents to represent our finances in an identical way. There is, though, consistency and logic in our reporting in both documents and they accurately present our finances in their differing ways. Our most recent Annual Report earned a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association and our annual budget for the past fiscal year earned the Distinguished Budget Presentation Award. We strive towards excellence in providing high-quality financial reports to our constituents and the public.

Please reference the next page to see a reconciliation between the ACFR and the Budget for one of our Enterprise Funds.

Reconciliation	of FY2022	ACFR to FY2022 Exp	enditures l	Reported in F	/ 2023 Budget
FY2022 ACFF	2	Differences		FY22 Actua	lls Reported in FY23 Budget
Personnel Services	2,869,594	Compensated Absences	(40,756)	2,828,838	Personnel Services
Services	2,222,490	GASB 75 OPEB	(359,444)	1,863,046	Services
Supplies Other supplies &	154,527			154,527	Supplies Other materials &
Services	229,159	Capitalized		229,159	services
Capital Outlay	(79,614)	expenditures, GASB 87	299,982	220,368	Capital Outlay
Total Services, Supplies, & Other Charges	2,526,563		(59,462)	2,467,101	Total Services, Supplies, & Other Charges
Depreciation and Amortization Interest/fiscal charges	789,044	Non-budgetary items Principal offset &	(789,044)		
on debt	75,965	deferred issuance costs	317,577	393,542	
Transfers	26,536	Intra Entity Transfers	9,904	36,440	
TOTAL	6,287,702		(561,781)	5,725,921	

Debt Service and Pension Obligations

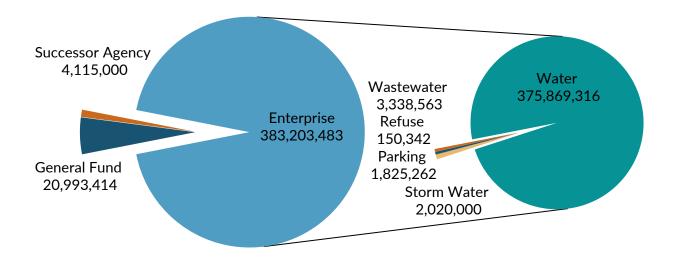
Overview

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, and former Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council, subject to the City's legal debt limit.

- Revenue Bonds issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- General Obligation Bonds issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- Pension Obligation Bonds issued by the City to pay its commitment to the pension fund of which its employees are members.
- Santa Cruz Redevelopment Successor Agency Debt debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

Debt Status

The graph below estimates outstanding debt obligations, excluding pension, of \$4,115,000 in RDA Successor agency debt, \$20,993,414 in the General Fund, and \$383,203,483 in the City's Enterprise funds for a total outstanding debt obligation of \$408,311,897 at the end of fiscal year 2023.



FY 2023 Debt Issues

Several energy efficient improvement projects were presented to Council on January 28, 2022, relating to the following three City sites: Civic Auditorium, Soquel/Front Parking Garage, and Harvey West Park. The Civic Auditorium project includes a new roof, solar array, and new boiler controls. The Soquel/Front Parking Garage project includes a solar array that will provide sunshade to vehicles parked on the top floor of the garage. The Harvey West Park project includes solar arrays that will provide sunshade over the ballfield bleacher seats, and LED lighting at all field locations. The total cost of these projects is \$6,115,440. The City entered into a 1% California Energy Commission Loan in the amount of \$2,424,224 to pay for a portion of these projects. The other portion will be paid for with proceeds from a tax-exempt municipal equipment lease with Banc of America Public Capital Corp in the amount of \$3,721,000 with a 3.71% interest rate. Both loans are 20-year terms.

The Water Department entered into a loan agreement with the United States Environmental Protection Agency for projects in the Council-approved capital investment plan (Graham Hill Water Treatment Plant (GHWTP) Facility Improvements Project, Newell Creek Pipeline Replacement (Felton to GHWTP) Project, University Tank 4 Project, and Aquifer Storage and Recovery (ASR) Project). The 2018 federal Water Infrastructure Finance and Innovation Act (WIFIA) authorized the federal Environmental Protection Agency (EPA) to develop and administer a new loan program to support construction of very large capital projects. The loan amount authorized was \$127,730,000 with an interest rate of 3.9% for a 40 year term.

FY 2024 Planned Debt

The Water Department continues to pursue low interest and no interest loans and grants to fund its infrastructure projects.

The Parking Enterprise Fund is planning to issue debt to fund their portion of the Library and Affordable Housing Project that includes a new parking structure.

FY 2024 PERS and OPEB Liabilities

The City of Santa Cruz participates in PERS to provide pension benefits for past, current, and future employees. In addition, it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

Debt Service Obligations-Summary of Changes in Long-Term Debt

				Principal Paydown		Due	Due in More
General Long-Term		Balance	Additions	Paydown &	Balance	Within 1	Than 1
Debt	Purpose	6/30/22	to Debt	Maturities	6/30/23	Year	Year
2009 General Obligation	Refinanced 1999						
Refunding Bonds	GO Bonds. Original						
Bond Rating: AA+	issue was for						
Maturity: 9/1/2029	acquisition of land for open space and						
	construction of a						
	community park, fire						
	admin building and fire station						
	upgrades.	3,905,000	-	385,000	3,520,000	410,000	3,110,000
2012 Golf COP Refunding Loan	Refinanced 2004 COP 13. Original						
Maturity: 5/1/2029	issue was for golf						
,	course						
2013 PG&E Loan - LED	improvements. Replacement of	1,445,706	-	185,665	1,260,041	192,220	1,067,821
Streetlights (Interest free)	streetlights with						
Maturity: 1/1/2023	LED lighting.	10,332	-	10,332	-	-	-
2015 I-Bank Arterial Streets and Roads Loan	For City-wide road improvements						
Maturity: 8/1/2024	improvements	4,496,253	-	1,473,119	3,023,134	1,498,604	1,524,530
2017 Refunding Lease	Refinanced 2007						
Revenue Bonds 2007 Bond Rating: AA	LRB's. Original issue was for land and						
Maturity: 11/1/2037	building						
	improvements for						
	the library and water departments.	4,430,000	_	190,000	4,240,000	200,000	4,040,000
2017 Refunding Lease	Refinanced 2010	, ,		,	, ,	,	, ,
Revenue Bonds Series B	Series B. Original issue was for Civic						
Bond Rating: AA Maturity: 11/1/2031	Center acquisition,						
,	construction &	4 0 40 000		4.0000	4 (00 000	4 / 0 0 0 0	4.500.000
2018 California Energy	improvement. For comprehensive	1,840,000	-	160,000	1,680,000	160,000	1,520,000
Commission Loan	energy efficiency						
Maturity: 12/22/2033	retrofit project	1,103,702	-	83,325	1,020,377	84,133	936,244
2020 PG&E Loan - Interest Free (155	Lighting upgrades at the Police						
Center)	Department						
Maturity: 4/1/2025 2020 PG&E Loan -	headquarters.	38,045	-	13,428	24,617	13,428	11,190
Interest Free	Lighting upgrades at DeLaveaga Park						
(Branciforte)							
Maturity: 11/1/2024 2020 PG&E Loan -	Lighting upgrades at	40,402	-	16,718	23,684	16,718	6,965
Interest Free (119	Depot Park						
Center)		(4.400		0.047	F / 007	0.047	47.004
Maturity: 3/1/2030 2023 California Energy	Civic roof	64,683	-	8,346	56,337	8,346	47,991
Commission Loan	restoration, solar						
Maturity: 12/1/2042	panels & boiler controls, HW						
	ballfield lights						
	retrofit, HW pool						
	solar panels, Soquel/Front solar						
	panels.	-	2,424,224	-	2,424,224		2,424,224
2023 Banc of America	offset 2023 CEC		0.704.000		0.704.000		0.704.000
Total General Long-Term	loan projects	-	3,721,000		3,721,000	-	3,721,000
Debt Debt		17,374,123	6,145,224	2,525,933	20,993,414	2,583,449	18,409,965

FY2024 Budget

							72024 Budget
Water Enterprise Liabilities	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2014 Water Refunding Revenue Bonds Bond Rating: AA- Maturity: 3/1/2036	Refinanced 2006 Water Revenue Bonds and Water Note payable to the State	7,725,000	-	450,000	7,275,000	465,000	6,810,000
2016 I-Bank Water Infrastructure Loan Maturity: 8/1/2046	For City-wide improvements to the water system	22,304,033	-	592,717	21,711,316	611,921	21,099,395
2018 Water Fund BofA Commercial Loan	For water related projects	50,000,000	-		50,000,000	-	50,000,000
2019 Water Revenue Bonds Bond Rating: AA- Maturity: 3/1/2049	For City-wide improvements to the water system and to repay the outstanding bank loan.	20,170,000	1	370,000	19,800,000	390,000	19,410,000
2020 Water Resources Loan- Newell Creek Inlet Maturity: 10/1/2052	For the Newell Creek Inlet- Outlet Replacement project.	103,453,000	-	-	103,453,000	2,845,814	100,607,186
2021 Water Resources Loan- Graham Hill Maturity: 4/30/2054	Replacement of 4.5 miles of pipeline to Graham Hill Treatment Plant.	45,900,000	-	-	45,900,000	-	45,900,000
2023 WIFIA Loan Total Water	For City-wide improvements to the water system	-	127,730,000	-	127,730,000	-	127,730,000
Liabilities		249,552,033	127,730,000	1,412,717	375,869,316	4,312,735	371,556,581

Wastewater Enterprise Liabilities	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2013 Wastewater	Facility						
Refunding Bonds	improvements	329,605	-	329,605	-	-	-
2020 I-Bank Wastewater UV Loan Maturity: 8/1/2050	Ultraviolet light disinfection system replacement						
	project	3,420,278	-	81,715	3,338,563	83,758	3,254,806
Total Wastewater							
Liabilities		3,749,883	-	411,320	3,338,563	83,758	3,254,806

Refuse Enterprise Liabilities	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2009 Refuse Refunding Loan Agreement	Refinanced 1999 COP.						
Maturity: 10/1/2023	Original issue						
	was for landfill projects.	423,100	-	278,700	144,400	144,400	1
2020 PG&E Loan -	Lighting						
Interest Free (605 Dimeo) Maturity: 10/1/2023	upgrades at the landfill.	23,767	-	17,825	5,942	5,942	-
Total Refuse Liabilities		446,867	_	296,525	150,342	150,342	_

FY2024 Budget

							1202+ Duage
Parking Enterprise Liabilities	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2017 Parking Refunding LRB Bond Rating: AA Maturity: 11/1/2028	Refinanced 2010 LRB's. Original issue was 1998 COP 8 for construction of a parking garage.	2,080,000	-	275,000	1,805,000	275,000	1,530,000
2020 PG&E Loan - Interest Free (601 Front) Maturity: 3/1/2024	Lighting upgrades at the parking garage.	47,279	-	27,017	20,263	20,262	-
Total Parking Liabilities		2,127,279	-	302,017	1,825,263	295,262	1,530,000

Storm Water Enterprise Liabilities	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2014 Storm Water Refunding Revenue Bonds Bond Rating: A+ Maturity: 10/1/2028	Refinanced 2005 Revenue Bonds. Original issue was 1999 COP 9 for San Lorenzo River flood control project.	2,360,000	-	340.000	2.020.000	345,000	1,675,000
Total Storm Water Liabilities	, ,	2,360,000	-	340,000	2,020,000	345,000	1,675,000

Total Enterprise Funds						
Liabilities	258,236,062	127,730,000	2,762,579	383,203,483	5,187,097	378,016,386

Successor Agency Trust	Purpose	Balance 6/30/22	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/23	Due Within 1 Year	Due in More Than 1 Year
2004 RDA TAB Merged Bond Rating: A Maturity: 10/1/2031	Refinanced 1996 Earthquake Recovery Bonds and raised funds for additional redevelopment						
2011 Housing TABS Series A Maturity: 10/1/2024	projects. To fund housing related projects in the earthquake reconstruction project area.	2,480,000	-	215,000	2,410,000 1,705,000	220,000 825,000	2,190,000
TOTAL Successor Agency Trust		5,105,000	-	990,000	4,115,000	1,045,000	3,070,000

Subtotal Debt Service						
Obligations	280,	715,185 133,875,224	6,278,512	408,311,897	8,815,546	399,496,351

Pension and Other Post-Employment Benefits Obligations

Public Employees Retirement System (PERS)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Funded Percentage of Assets	Prior Valuation Unfunded Liability
Miscellaneous employees	6/30/2022	411,581,604	465,088,047	53,506,443	88.5%	101,917,301
Safety employees	6/30/2022	261,598,525	325,403,196	63,804,671	80.4%	81,628,137
Total PERS Obligations		673,180,129	790,491,243	117,311,114	85.2%	183,545,438

Other Post- Employment Benefits (OPEB)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Funded Percentage of Assets	Prior Valuation Unfunded Liability
All employees	6/30/2022	4,500,085	49,610,425	45,110,340	9.1%	39,816,181
Total OPEB Obligations		4,500,085	49,610,425	45,110,340	9.1%	39,816,181
Subtotal Pension &						

Subtotal Pension &					
OPEB Obligations	677,680,214	840,101,668	162,421,454	80.7%	223,361,619

Summary of Total Obligations

	FY 20202 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2023 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	280,715,185		408,311,897	
City-wide Unfunded Pension				
Liability	223,361,619		162,421,454	

Other future obligations without annual debt service

Other ratare obligations without annual debt service						
Compensated absences	6,942,527		2,314,178			
Claims and judgments	17,321,198		12,362,029			
Landfill closure	9,215,755		9,215,755			
Other future debt obligations	33,479,480	6.2%	23,891,962	4.0%		

TOTAL ALL CITY			
OBLIGATIONS	537,556,284	594,625,313	

Legal Debt Margin

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution(1) and of this Charter.

Legal Debt Margin For Fiscal Year 2021-2022:

Legal debt margin	1,695,778,188
Total net debt applicable to limit	2,523,645
payment of bonds	1,381,355
Less: Amount available in the debt service fund for re-	
General obligation bonds (reported at accreted value)	3,905,000
Debt applicable to limit:	
Fifteen percent (15%) of total assessed value	1,698,301,833
Total assessed value	11,322,023,220

Notes:

(1) California Government Code, Section 43605, sets the debt limit at 15%. The Code section was enacted when assessed valuations were based on 25% of full market value. This has since changed to 100% of full market value. Thus, the limit shown is 3.75 is (one-fourth the limit of 15%).

Sources:

County of Santa Cruz Auditor-Controller's Office City of Santa Cruz, California FY 2022 Comprehensive Annual Financial Report

Acronyms

ACFR Annual Comprehensive Financial Report

ADA Americans with Disabilities Act

ADU Accessory Dwelling Unit

AHSC Affordable Housing and Sustainable Communities

ARPA American Rescue Plan Act

ATP Active Transportation Program

BFCC Beach Flats Community Center

BRE Business Retention and Expansion

CalPERS California Public Employees' Retirement System

CAP Climate Action Plan

CARD City Arts Recovery Design

CDBG Community Development Block Grant

CDC Centers for Disease Control and Prevention

CIP Capital Investment Program

CMO City Manager's Office

COP Certificates of Participation

COVID-19 Coronavirus disease 2019

CPVAW Commission for the Prevention of Violence Against Women

CRM Cooperative Retail Management

CRSP Community Request for Service Portal

CSO Community Service Officer

CZU CAL FIRE San Mateo - Santa Cruz Unit

DEI Diversity, Equity, and Inclusion

DMC Downtown Management Corporation

DOF Department of Finance (California)

DT Downtown

ED Economic Development and Housing

EPIC Electric Program Investment Charge

ERP Enterprise Resource Planning

EOC Emergency Operations Center

FEMA Federal Emergency Management Agency

FTE Full-Time Equivalents

FY Fiscal Year

GAAP Generally Accepted Accounting Principles

GASB Governmental Accounting Standards Board

GFOA Government Finance Officers Association

GIS Geographic Information System

GO General Obligation

HiAP Health in All Policies

HOME Home Investment Partnerships Program (US Department of Housing and Urban

Development)

HR Human Resources

HUD Housing and Urban Development (US)

IHAPP Inclusionary Housing Affordability Preservation Program

IIG Infill Infrastructure Grant

ISF Internal Services Fund

IT Information Technology

JPA Joint Powers Authority

LAIF Local Agency Investment Fund

LHTF State Local Housing Trust Fund

LMIH Low and Moderate Income Housing Fund

LNCC London Nelson Community Center

MBNMS Monterey Bay National Marine Sanctuary

MOU Memorandum of Understanding

OES Office of Emergency Services

OPEB Other Post-Employment Benefits

PEPRA Public Employees' Pension Reform Act

PERS Public Employees' Retirement System

POB Pension Obligation Bond

PW Public Works

RDA Redevelopment Agency

RFP Request for Proposal

ROPS Recognized Obligation Payment Schedule

SA Successor Agency (City of Santa Cruz, as Successor Agency to the former Santa

Cruz Redevelopment Agency)

SB Senate Bill

SCC Santa Cruz County

SCMU Santa Cruz Municipal Utilities

SCO State Controller's Office (California)

SCPL Santa Cruz Public Library

SLR San Lorenzo River

SRF State Revolving Fund

TOT Transient Occupancy Tax

UCSC University of California, Santa Cruz

UUT Utility Users Tax

VLF Vehicle In-Lieu Fees

WIFIA Water Infrastructure and Finance Innovation Act

WSAC Water Supply Advisory Committee

Glossary

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Activities - Specific services performed in accomplishing Department objectives and goals.

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Budget Amendment - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget and Fiscal Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

Budget in Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget.

Budget Message - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Capital Assets - Expenditures of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

Capital Investment Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

City Stabilization Reserve - Established by Council June 11, 2013, this reserve covers a two-month operating balance that could be used to temporarily offset significant revenue declines, to temporarily offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at \$2.1 million) could be used to pay down internal loans, pension obligation bonds, or offset post-employment health care obligations.

Climate Action Plan - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (see Debt Service).

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-**revenue** bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

Debt Service - Payments of principal and interest on bonds and other debt instruments according to a pre-determined **schedule**.

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

FY2024 Budget

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Encumbrance - Financial commitments, such as Purchase Orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.

Enterprise Funds - Enterprise funds establish a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges. The City has established five enterprise funds: Water, Waste Water, Storm Water, Refuse, and Parking.

Expenditure - The outflow of funds paid or to be paid for assets, goods, or services, regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended (see Encumbrance).

Financial Position - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Fund Balance - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (see Working Capital).

Fund - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

General Fund - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose (see Fund).

Goal - A statement of broad direction, purpose, or intent.

Governmental Funds - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Major City Goals - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable, and recognizes expenditures when liabilities are incurred.

Objective - A statement of specific direction, purpose, or intent, based on the needs of the community and the goals established for a specific program.

Operating Budget - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operations - A grouping of related programs within a functional area.

Overhead - Administrative costs associated with city-wide operations which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are the beneficiaries of such expenses.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than Trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

Trust - (As related to City Trust, ED Trust, etc.) A fund established to hold funds dedicated to a specific project or purpose.

Working Capital - Also known as financial position in private sector accounting, and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.