

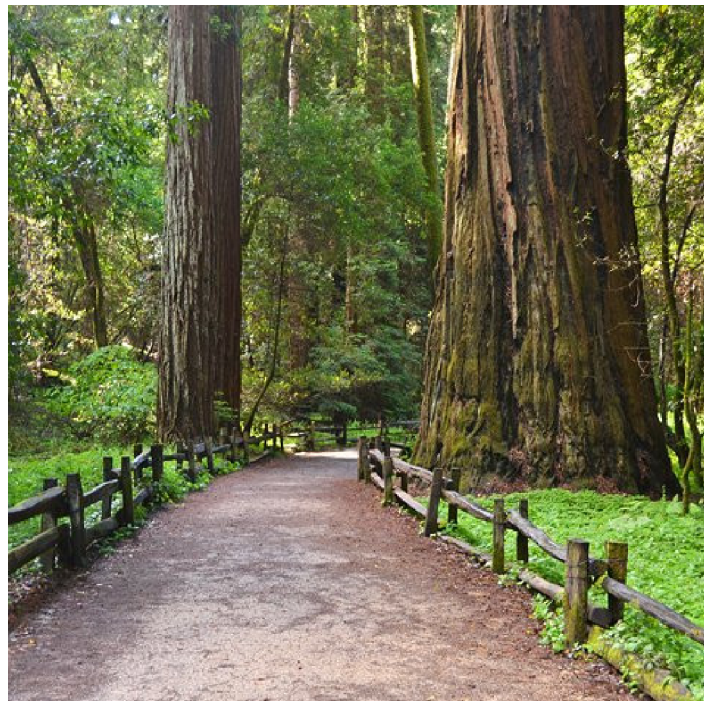


CITY OF SANTA CRUZ

California

FY 2023 ANNUAL BUDGET

July 1, 2022 - June 30, 2023



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ANNUAL BUDGET

Fiscal Year 2023

July 1, 2022 – June 30, 2023

City Council



Sonja Brunner
Mayor



Martine Watkins
Vice Mayor



Sandy Brown
Councilmember



Justin
Cummings
Councilmember



Renee Golder
Councilmember



Shebreh
Kalantari-
Johnson
Councilmember



Donna
Meyers
Councilmember



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Santa Cruz
California**

For the Fiscal Year Beginning

July 01, 2021

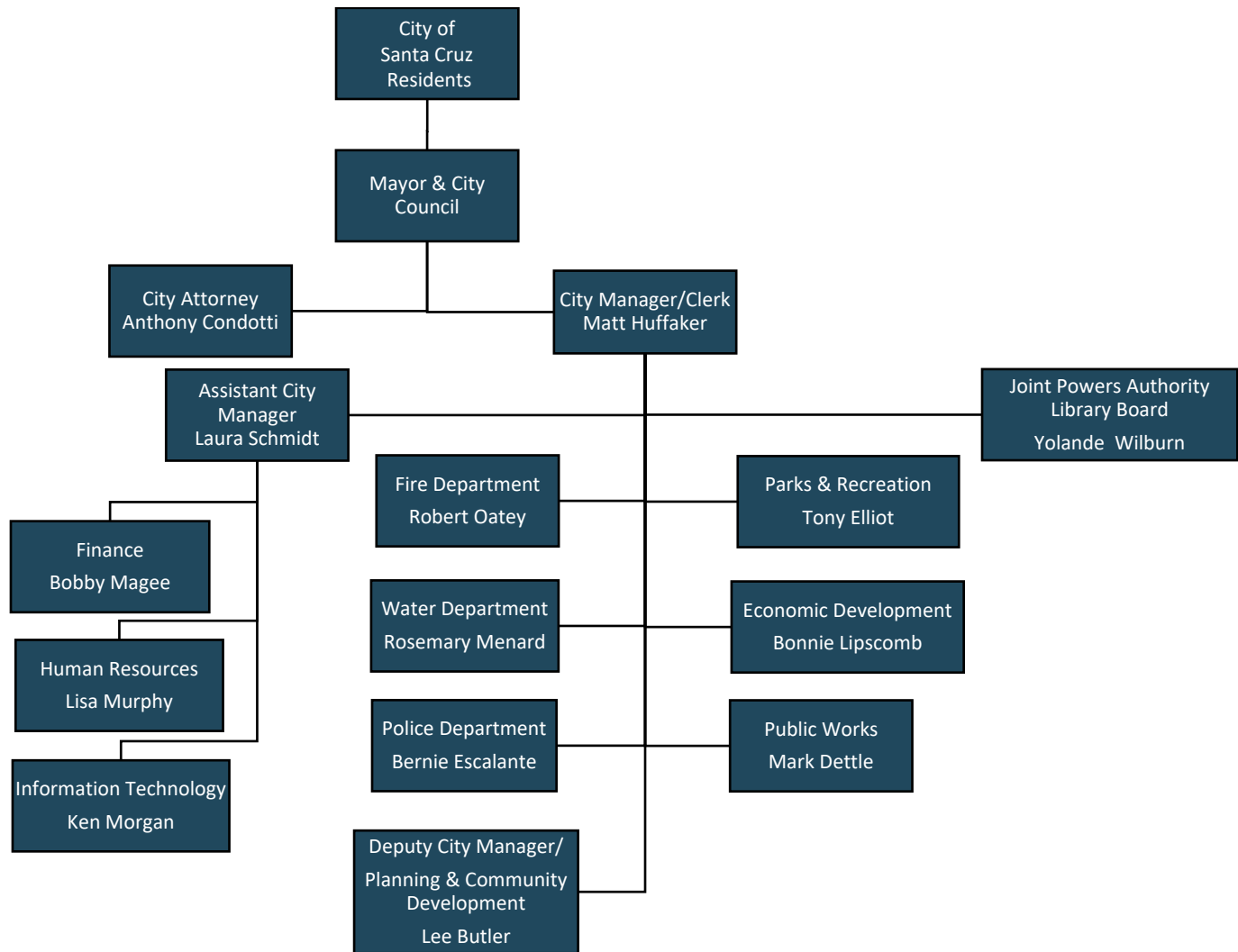
Christopher P. Morill

Executive Director

City of Santa Cruz Boundary



Organization Chart



Administrative Staff

City Manager	Matt Huffaker
Assistant City Manager	Laura Schmidt
Director of Planning and Community Development	Lee Butler
Chief of Fire.....	Robert Oatey
Chief of Police	Bernie Escalante
City Attorney	Anthony Condotti
Director of Economic Development	Bonnie Lipscomb
Interim Director of Finance	Bobby Magee
Director of Human Resources	Lisa Murphy
Director of Information Technology	Ken Morgan
Director of Libraries	Yolande Wilburn
Director of Parks and Recreation.....	Tony Elliot
Director of Public Works	Mark Dettle
Director of Water	Rosemary Menard

Board, Commission & Committee Chairpersons

Arts Commission.....	Elizabeth Birnbaum
Board of Building and Fire Appeals	Thomas Kern
Commission for Prevention of Violence Against Women.....	Dena Loijos
Downtown Commission	Matt Farrell
Equal Employment Opportunity Committee	Tremain Hedden-Jones
Historic Preservation Commission.....	Don Lauritson
Parks and Recreation Commission	Jane Mio
Planning Commission	Cyndi Dawson
Sister Cities Committee	Anita H. Wood
Transportation and Public Works Commission	Robert Orrizzi (vice chair)
Water Commission	Sierra Ryan

Guide to the Document

This Guide to the Document gives a brief description of the document organization and the different sections within the document.

Introduction

The introduction of the budget document introduces the reader to the **City Council**: Mayor, Vice-Mayor and Councilmembers that represent the citizens of the City of Santa Cruz. A **Map of the City** is provided as well as a **City Organizational Chart** and a list of **Administrative Staff and Board, Commissions and Committee Chairpersons**. Also, a brief **History** of the City is provided.

Budget Dashboard

This section of the budget document contains important information with regards to the City of Santa Cruz and the budget. The **City Manager's Message** gives an overview of the City's goals and accomplishments as well as the state of the City. The **Budget in Brief** is a quick look at the Council priorities, General Fund budget by revenue and expenditures, City-wide expenditures, staffing levels, Capital Investment Program, and City "At a Glance" numbers. Also included in this section is a **City Introduction**. Information included here is a description of the City's government structure and services, the basis of accounting, the budget process and the City's fund structure. Next is the **Primary General Fund Budget and General Revenues**. This section of the budget document provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues. **Primary General Fund Budget and General Revenues Tax Trends and Charts** provide historical and comparative information about the City's Tax Revenues. Lastly is the **Personnel Profile-Overview**. This section provides information about position additions and deletions by department from Fiscal Year (FY) 2022 to FY 2023.

Financial Summaries

This section of the budget document gives the reader an overall representation of the City and the budget. The **Recap of Funds-Fund Balance** schedule highlights the beginning fund balance, adopted revenues and expenditures, and projected ending fund balance for all funds. The **Summary of Projected Revenues and Other Financing Sources by Fund Type** provides information about each revenue source, both from a historical perspective and the next year adopted amounts. The **Summary of Projected Expenditures and Other Financing Uses by Fund Type** provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay. The **Summary of Transfers** summarizes transfers between funds. The **Revenues and Other Financing Sources-Primary General Fund** provides information about each General Fund revenue source, both from a historical perspective and the next year adopted amounts. The **Operating Expenditures by Department-Primary General Fund** provides information about each General Fund account both from a historical perspective and the next year adopted amounts.

Department Summaries

This section provides a Department description and the **Core Services** provided. A chart of **Accomplishments and Goals** details the success of the department as well as indicating which Council Interim Recovery Plan focus area it relates to. **Workload Indicators** and **Performance Measures** are provided to demonstrate the effectiveness of the functions of the department. The **Budget Summary** gives a financial breakdown of the department. The *Expenditures by Character* section gives an overview for the FY 2021 actual expenditures, the FY 2022 adopted budget, the FY 2022 amended budget, the FY 2022 estimated actual, and the adopted budget for FY 2023. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the *Net General Fund* cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department. Next, a **Staffing history** list is provided for each department. This list shows the amended budget staffing number for the past 3 years and the FY 2023 adopted staffing. Lastly, a departmental **Organization Chart** is provided.

Capital Outlay

The capital outlay section lists the capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

Infrastructure	25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

Appendix

The Appendix Section includes our financial policies. The Resolution adopting the FY 2023 budget is included. A **Legal Debt Limit** schedule is presented with the most current assessed City of Santa Cruz real and personal property value. The City's **Debt Service and Pension Obligations** shows current debt, future planned obligations, and unfunded liabilities (Pensions and Other Post Employment Benefit Obligations). Also included are some of the policies that can affect the budget: **Budgetary Policy, Debt Management Policy, General Fund Reserve Policy, Budget Appropriation and Control Policy, budget sections of the City Charter, Council Policy-Finance & Accounting, Grants Policy, and the Donations & Contributions Policy**. The **Acronyms and Glossary** sections provide definitions to many of the words and acronyms used throughout the document.

Capital Investment Program

The Capital Investment Program identifies major capital projects and funding sources. A project is considered a Capital Investment project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Investment Program Budget document.

Important Dates in Santa Cruz History



1769

Don Gaspar de Portola discovered the land area which is now known as the City of Santa Cruz.



1791

Father Fermin de Lasuen establishes the Santa Cruz Mission.



1866

City of Santa Cruz is incorporated.



1875

First railroad connection to Santa Cruz.



1885

In July, surfing is introduced for the first time in North America in Santa Cruz by three Hawaiian princes.



1907

The Santa Cruz Beach Boardwalk is built.



1914

The current Santa Cruz Municipal Wharf was constructed and at 2,745 feet, is the longest wharf on the West Coast.



1940

The Santa Cruz Civic Auditorium was built.



1948

The City adopted a new City Charter that is still in existence today.



1968

The Pacific Garden Mall design by local architect Kermit Darrow and landscape architect Roy Rydell approved.



1989

The Loma Prieta earthquake hits, causing devastation to downtown. New downtown redesign replaces Pacific Garden Mall.



2011

A tsunami wave from an earthquake near Japan causes \$10 million in damage to the Santa Cruz Harbor.

City Manager's Message

FY 2023 City Manager's Budget Letter

Dear Mayor and Members of the City Council,

During Fiscal Year 2022, we entered the third year of battling the negative effects of the COVID-19 pandemic on the lives of Santa Cruz residents, the livelihood of our businesses, and the operations and fiscal health of the City. While we are seeing steady improvements across all of these areas, our recovery is ongoing, and there is much work to be done to ensure the City remains on solid financial footing for the years to come.

We began our budgeting process for Fiscal Year 2023 with the theme "Recover. Rebuild. Refocus." Our **Recovery** efforts will build on our Re-Envision Santa Cruz recovery plans and continue the great work already underway aimed at helping the community and local economy recover from the pandemic. This year, we have seen encouraging revenue growth, but the economy is still volatile and unpredictable. Departments made reductions of nearly \$2.5 million in their Fiscal Year 2023 budget proposals as another way to support our continued recovery.

This will also be a **Rebuilding** year as we work to bolster organizational capacity so that each of our smart, dedicated employees feel supported and that as an organization we can continue to lead important work on many fronts. The rebuilding efforts include filling key leadership and department head positions, restarting our employee engagement program and looking for opportunities to operate more efficiently and effectively as a city. Finally, **refocusing** means we are rebuilding intentional work plans that align with Council priorities to have a clear citywide road map for the work ahead.

However, this forward-looking work is occurring against the backdrop of a host of uncertain factors in the nationwide economy. Current inflation rates are over 8%, and we are all feeling the squeeze. Fuel prices are at an all-time high, and supply chain issues are increasing costs for new vehicles, housing, and general consumer goods. The City's purchasing power has weakened. To manage inflationary effects, the Federal Reserve has begun increasing interest rates, thereby increasing the cost to borrow and setting into motion a range of impacts that could ultimately slow down the economy. The high unemployment we saw during the pandemic has largely subsided — in March the rate was 3.6% nationally and 5.2% in Santa Cruz County. However, now we face a shrinking labor force due to Baby Boomer retirements and other employment factors, with retail and service industries taking the biggest hit.

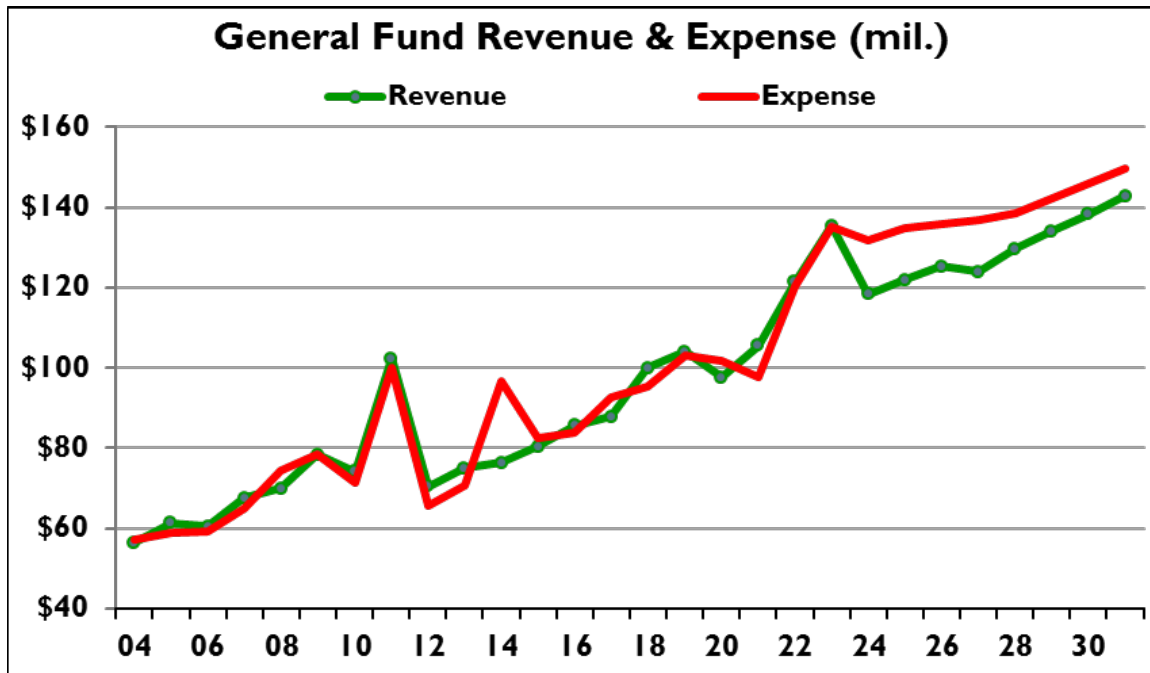
With respect to the General Fund, the City estimated a loss of \$11 million for Fiscal Year 2021. In Fiscal Year 2022, projections indicate the City will end the year about 7% above Fiscal Year 2019 levels. However, while Santa Cruz is recovering to pre-pandemic levels in many areas of revenue, the City is not experiencing this as “real growth” when these figures are adjusted to account for one of the highest rates of inflation that we have experienced in more than 40 years. Tourism/visitor-related revenues have slowly been returning to pre-pandemic levels. Transient Occupancy Tax revenue is projected to increase 25% by the end of this fiscal year compared to FY 2021 and is projected to grow 8% in FY 2023. Admission Tax revenue is estimated to increase by 20% in FY 2023 compared to FY 2022 estimated actuals. Overall, the General Fund is projected to increase 9% for Fiscal Year 2023.

With respect to Enterprise Funds, the Parking Fund continues to lag in recovery efforts as garage and parking permit fees were significantly discounted to encourage visitors to our Downtown. FY 2023 shows the Parking Fund estimated fund balance in a \$3.7M deficit. Parking rates have since been raised to pre-pandemic rates and are expected to help with recovery efforts to this fund.

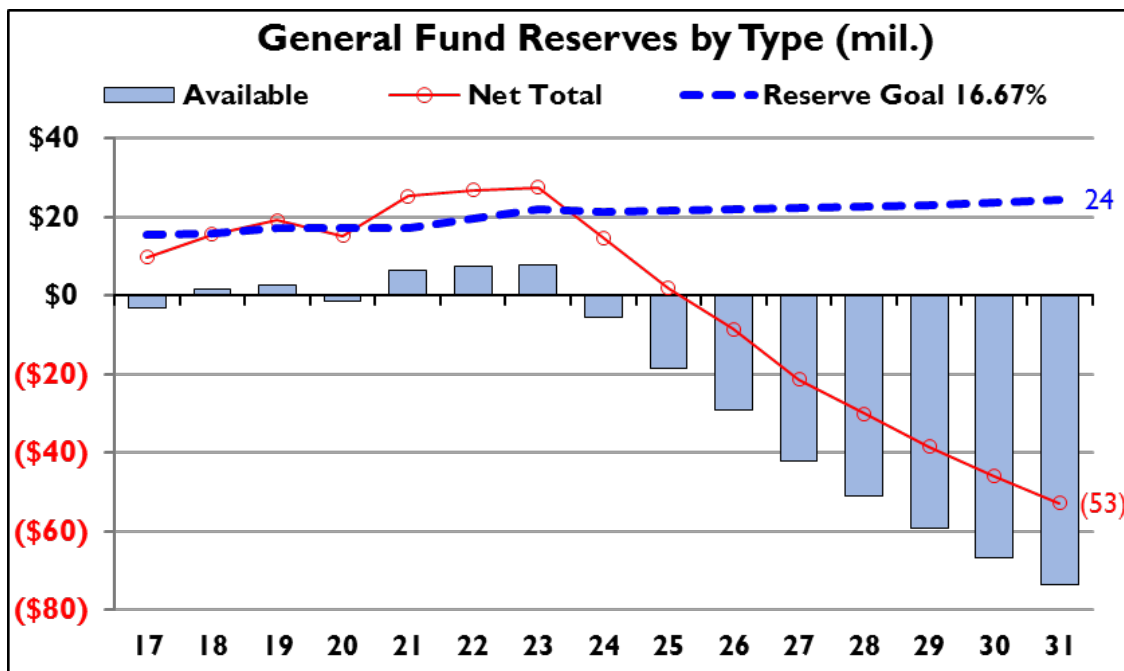
In Fiscal Year 2022, through the advocacy efforts of then-Mayor Donna Meyers, City staff, and the support of Senator John Laird and Assemblymember Mark Stone, the City received a one-time \$14 million payment to support establishing a proactive approach to managing homelessness issues within the City. A citywide team came together to develop the new [Homelessness Response Action Plan](#), which focuses on balancing individual needs and community impacts from prevention to exit. It will guide the City through the next three years of homelessness response. Key to the plan is the City taking a more active role in providing individuals with emergency shelter and case management to help them secure permanent housing. We are also collaborating more closely with the County to achieve better outcomes. Importantly, most of our homelessness response efforts are funded by one-time state and federal dollars, requiring that we continue to explore and secure additional funding streams to sustain these critical programs over the long term.



Despite positive recovery trends, the City continues to face structural deficits that outpace revenue recovery. The graph below shows the General Fund projected deficits if new revenue sources are not secured to meet projected demands.



One-time revenue from the American Rescue Plan Act (ARPA) and California State funding for homelessness response have helped the City bridge the fiscal crises brought on by the pandemic and the economy. However, without other sources, City revenues are depleted by FY 2025 as shown in the graph below.



Looking ahead to Fiscal Year 2023, we must balance the reality of the City's existing structural deficit with continuing to seek opportunities to ensure the City's vibrancy and stability in the future. We will be making significant investments in our Homelessness Response Action Plan, including building an organizational framework to implement the plan. With a significant backlog of capital and infrastructure projects, we are also committing to greater investment each year in our Capital Investment Program to attempt to address a greater percentage of deferred maintenance that could threaten the City's resiliency. Taking a longer view of the City's financial trajectory, we will also undertake the development of a long-term financial plan that will provide a framework for evaluating investment strategies and pension cost financing, as well as a plan for citywide capital needs, prioritization, and financing. Fortunately, we will gain additional interim stability from the second and final installment of funding from the American Rescue Plan Act of \$7.1 million. Still, we will need to secure alternative ongoing revenue sources to achieve long-term fiscal sustainability.

The most significant opportunity to ensure long-term stability on our horizon is Measure F. In March, to address community needs, including homelessness programs and other essential city services, the City Council voted unanimously to place Measure F, a local half-cent sales tax measure, on the upcoming June 7 ballot. This additional sales tax would add 5 cents to a \$10 purchase. If passed, current projections show the measure would generate revenues of approximately \$8 million annually. While we are hopeful for the community's support of Measure F, we are not standing still in seeking new forms of revenue. The City Council's Budget and Revenue Ad Hoc Committee continues to explore new revenue resources, and staff are working on a citywide fee study to address greater cost recovery across the organization.

We are also mindful of the significant expenditures on the horizon, such as expected increases in insurance costs and the need to invest in and address capital infrastructure projects, particularly given the inflationary impacts on construction costs in recent months. In addition, we will work to support our employees as we negotiate with five bargaining units on new contracts in Fiscal Year 2023 and seek to ensure competitive compensation plans for all of our dedicated employees. Our Enterprise Resource Planning (ERP) system – the integrated software that supports all aspects of our day-to-day operations – is scheduled to sunset in 2027. Current replacement costs for the ERP system are estimated to be \$8–\$10 million, with multiple years of staff time needed to implement the new system.

We are coming to the close of Re-Envision Santa Cruz, the interim recovery plan that has carried us through the past 18 months. Throughout the plan, we worked to execute a bold vision that centered on the priorities of long-term fiscal sustainability, Downtown and business revitalization and building out much-needed infrastructure. We worked to find ways to inject our local economy with new jobs, green businesses, affordable housing, and resilient green infrastructure. We worked to bolster what makes Santa Cruz special by supporting our businesses, advocating for new and improved funding sources, and reinvesting in the Downtown and infrastructure, from roads and water to parks, facilities, and open spaces. We made significant achievements across the 18 months that are too numerous to mention. But I invite you to learn more at cityofsantacruz.com/recovery.

I would like to thank our entire budget team, including our Interim Finance Director Bobby Magee and Budget Manager Lupita Alamos. We are fortunate for this team's incredible leadership during an extremely volatile time. I also want to thank the executive leadership and the more than 800 City of Santa Cruz employees. You have demonstrated your unwavering dedication to serving the community, and I am proud to call you my colleagues.

I continue to be impressed with the dedication of our City of Santa Cruz team, and I am excited about what's to come.

Matt Huffaker



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City of Santa Cruz Budget in Brief

Fiscal Year 2023

Re-Envision Santa Cruz

The COVID-19 pandemic has brought economic peril and uncertainty to cities and their residents across the country. As a small city and a center of tourism, the City of Santa Cruz has felt the pandemic even more acutely. Our residents, businesses and City employees have made tremendous sacrifices, the impact of which will be felt for years to come.

The **Re-Envision Santa Cruz** recovery plan squarely focuses the City on our community's collective recovery and ongoing resilience. Over the next 12-18 months, we will execute a bold vision centered on **sustainability, equity, community engagement and essential service delivery**. We will explore ways to inject our local economy with new jobs, green businesses, affordable housing and resilient green infrastructure. We will bolster what makes Santa Cruz special by supporting our businesses, advocating for new and improved funding sources, and reinvesting in the Downtown and infrastructure from roads and water to parks, facilities and open spaces.

And we'll work to not leave anyone behind. Through Re-Envision Santa Cruz, **we are building a future for everyone, together**. The main focus areas of our strategy include:



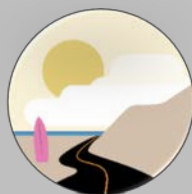
Fiscal Sustainability

Efficient Service Delivery
New and Improved Funding Sources



Downtown and Business Revitalization

Downtown Reinvestment
Economic Recovery and Resiliency
Increase Affordable and Market Rate Housing



Infrastructure

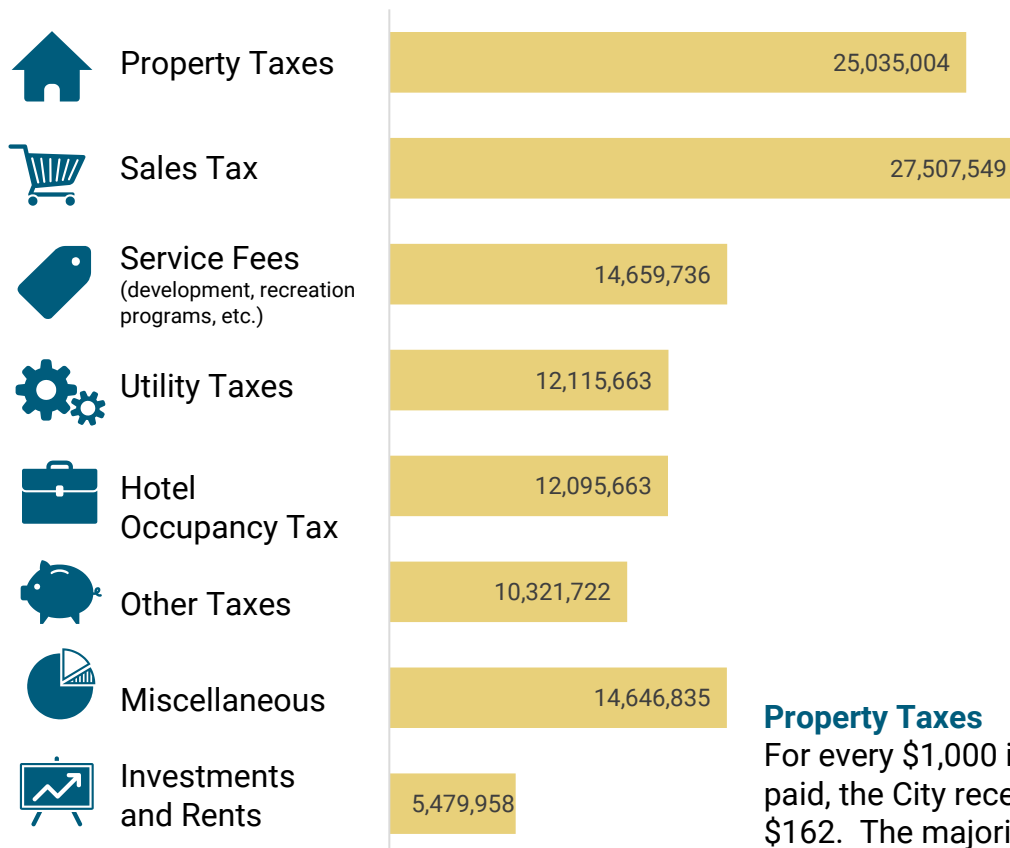
Green Economy and Workforce
Parks Recreation and Open Spaces
Resiliency and Improvements

General Fund Revenues

Where does the money come from?

A look at the City's major revenue sources

The graph below highlights the City's major revenue sources for the General Fund



Service Fees

Fees, mostly from Recreation and Planning fees, are collected for general government operations.

Hotel Occupancy Tax

Tourists staying at local hotels pay an additional 11% tax applied to their room rate.

Miscellaneous

Includes grants, fines, forfeitures and inter-fund transfers.

Other Taxes

Includes the business license, franchise, and other taxes.

Property Taxes

For every \$1,000 in property taxes paid, the City receives approximately \$162. The majority of property tax paid supports the local schools.

Sales Taxes

For every \$100 in taxable purchases, \$9.25 is collected in sales tax. Of this amount, the City receives \$1.75. The majority of sales tax collected goes to the State.

Utility Taxes

Taxes are imposed on utility companies for using the City's streets and right-of-way.

Investments and Rents

Funds collected include rents for City owned property and investment earnings.

General Fund Expenditures

Where does the money go?

Community Services & Sustainable Infrastructure 20%

Parks & Recreation - \$14.3
Library - \$1.8
Public Works - \$9.1

Community Development 8%

Economic Development - \$3.1
Planning and
Community Dev - \$7.0

Public Safety 40%

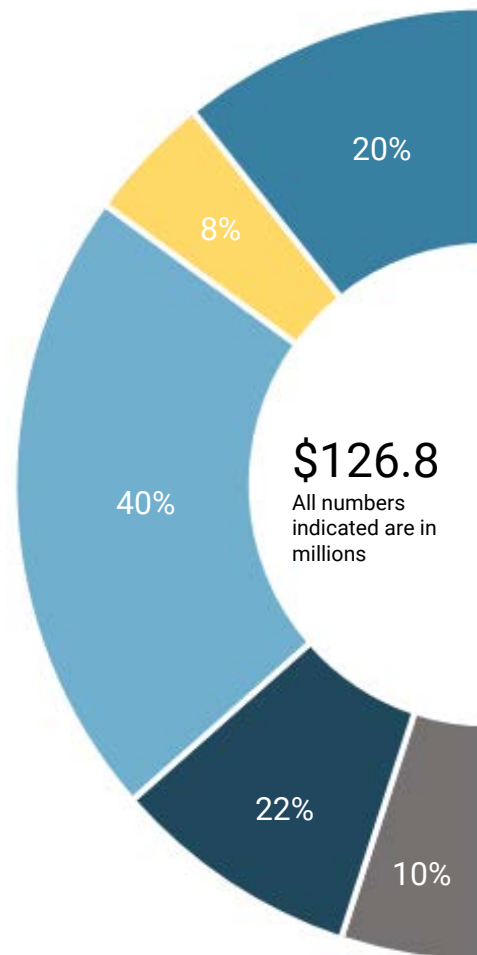
Fire - \$20.7
Police - \$29.8

Leadership & Support Services 22%

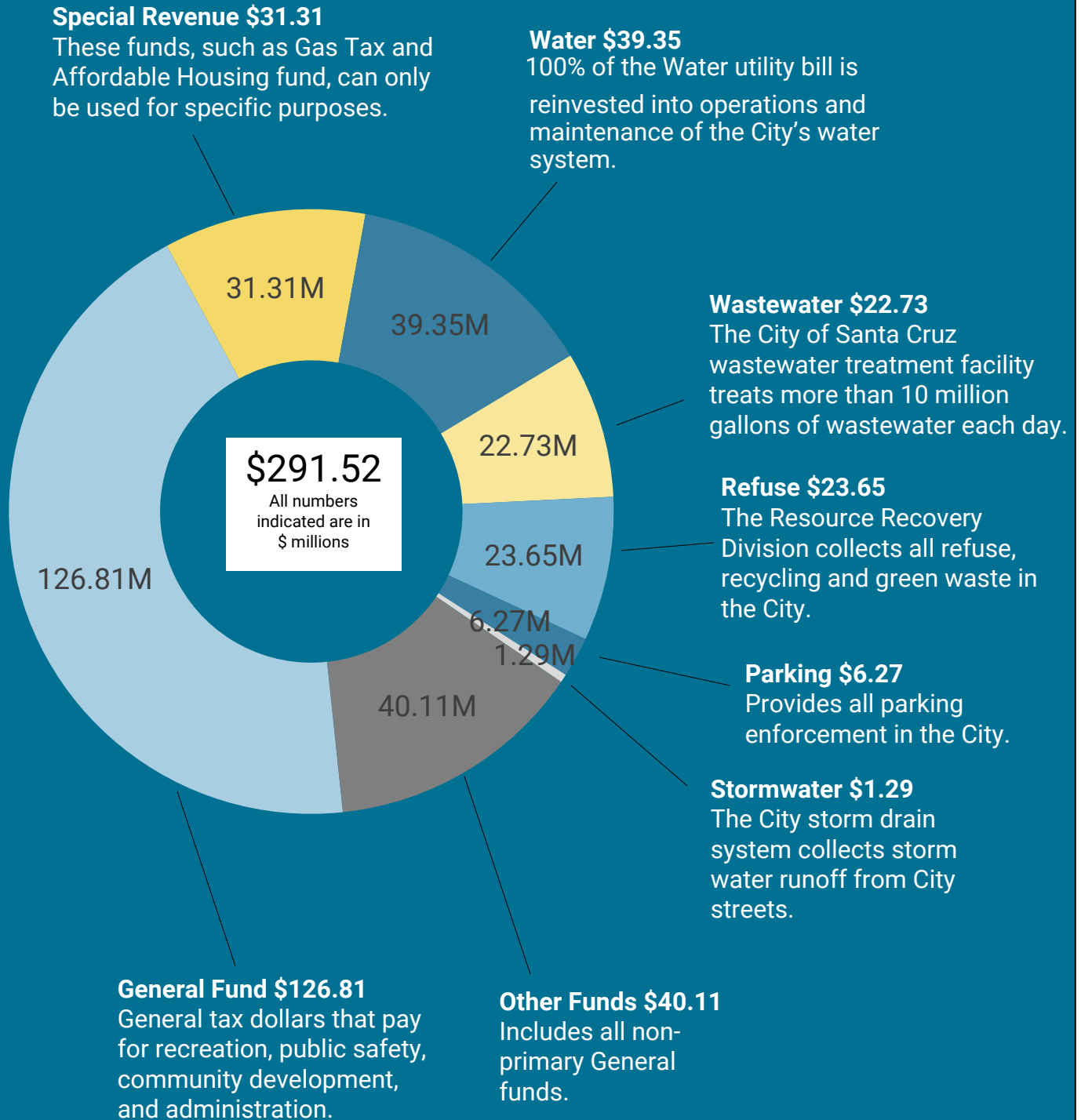
City Council - \$0.5
City Manager - \$14.1
Administrative Services - \$13.7

Debt Service – 10%

Debt payments - \$12.7



City-wide Operating Expenditures



Staffing

Total Positions Authorized

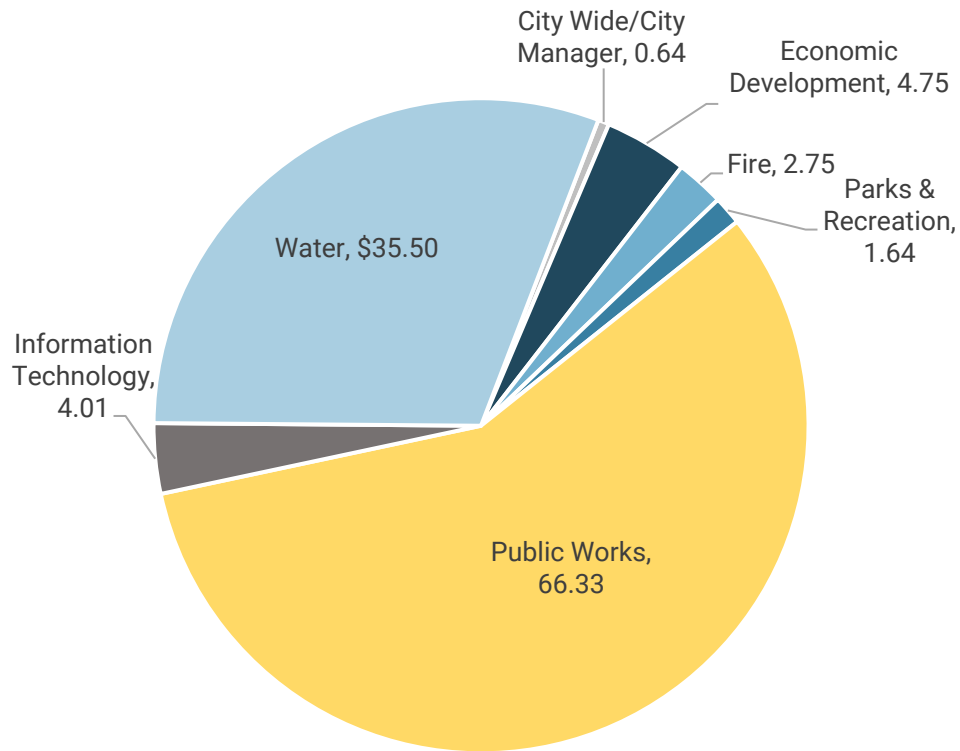


Authorized Positions by Department

City Manager	18.00
Economic Development	15.50
Finance	29.00
Fire	69.00
Human Resources	11.00
Information Technology	23.00
Library	102.08
Parks and Recreation	85.00
Planning and Community Dev.	36.00
Police	134.00
Public Works	264.40
Water	120.25
Total	907.23 FTE

Capital Investment Program Projects

(In millions)



FY 2023 General Fund Priority 1 Projects - Unfunded

Butler Building for Fire Station 3	26,500
Fire Station 2 Exercise & Storage Facility (rear expansion)	750,000
Generator for Fire Station #3	200,000
West Cliff Drive Stabilization	500,000
Fire Engine Ladder Pierce Tiller 100'	1,500,000
Fire Station 3 Sewer Line w Clean Out	45,000
DeLaveaga Disc Golf Course "Pay to Play": Welcome Area and Course Safety Improvements	235,000
Public Facilities - Energy Savings and Maintenance	200,000
Fire Stations Paging System	150,000
Downtown Recovery - Phase I-IV Infrastructure and Site Beautification and Safety Improvements	470,000
Parks Operations Maintenance Yard - Building Safety Improvements	90,000
Driving Range Outdoor Safety Improvements	200,000
Driving Range Roof & Building Improvements	600,000
Total General Fund CIP Funding Priority Unfunded Projects:	\$4,966,500

City of Santa Cruz

At A Glance

General Data

Year of incorporation	1866
Total square miles	15.83
Population (2020)	64,424
Median family income	\$70,102
Total jobs	31,100
Average persons per household	2.43
Unemployment rate (2020)	11.2%
Total housing units	24,092
Median home price (April 2022)	\$1.54M

Parks & Recreation (FY2020)

Acres of park land	1,700
Number of parks	35
Number of facilities	12
Number of recreation classes	972
Facility rentals	3,722
Special events produced	8

Public Safety (2020)

Number of police stations	1
Police calls for service	100,055
Police cases	11,409
Number of fire stations	4
Fire emergency calls	8,121
Fire inspections	943

Utilities

Water active accounts	24,545
Miles of water distribution mains	300
Clean safe gallons of water per year produced (billions)	2.65
Wastewater treated daily (millions)	7.26
Miles of sanitary sewer pipes	160



Introduction

The City of Santa Cruz is located on the northern part of the Monterey Bay, approximately 74 miles south of San Francisco and 30 miles west of San Jose. Incorporated in 1866, it developed its first charter in 1876. The City currently operates under the provisions of a charter approved by the voters in 1948 and subsequently amended from time to time.

Santa Cruz is the county seat for the County of Santa Cruz. It has an area of 12 square miles and an estimated population of 64,424. Santa Cruz is the home to the University of California, Santa Cruz (UCSC), which opened in 1965 and has a current enrollment of 19,500 students. The City's major industries include tourism, manufacturing, and technology.

Government/Services

The City of Santa Cruz operates under the council-manager form of government.

Policy-making and legislative authority are vested in a seven-member governing council, consisting of the Mayor, Vice Mayor, and five Councilmembers who are elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with either three or four Councilmembers elected every two years. Councilmembers may serve no more than two terms consecutively. The Mayor is selected by a majority of the City Council and serves a one-year term. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 98,000.

Before the February 1, 2012 elimination of the City's legally separate Redevelopment Agency, the City elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the City is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the City's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, transfers greater than \$100,000 between Capital Investment Program projects must be approved by Council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$100,000 for projects and programs previously approved by the City Council. All transfers between funds must be approved by Council.

Major Revenue Sources

The City's major revenues sources are projected using a combination of an analysis of historic trends, current and future indicators, and external sources like the County of Santa Cruz, the State Budget, State Legislative Analyst Office, League of California Cities, and sales tax consultants.

Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Financial Summaries section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Ballot measures approved by City voters include the following:

- June, 2018 - Measure S. Increased the local Sales Tax from 9.00% to 9.25, the maximum allowed by the state.
- November, 2016 - Measure D. County Transportation Tax. Impose a half-cent sales tax for 30 years for safety, pothole repair, traffic relief, and transit improvement.
- November, 2016 - Measure L. Cannabis Business Tax. Impose a tax of no more than 10% on gross receipts of cannabis (marijuana) businesses in the city.
- June, 2016 - Measure S. Community Facilities District Library Bond. Authorize parcel tax on real property and authorize bonds to be issued by the Santa Cruz Libraries Facilities Financing Authority.
- November, 2012 - Measure Q. Increased the Transient Occupancy Tax from 10.0% to 11.0%, effective in July, 2013.
- November, 2010 - Measure H. Increased the Utility Users Tax from 7.0% to 8.5%, effective in spring, 2011.
- November, 2008 - Measure E. Clean River, Beaches and Ocean special parcel tax. Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.
- November, 2006 - Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March, 2004, to 0.5%, and removed the sunset clause.
- August, 2005 - Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March, 2004 - Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.
- June, 2021 - Measure A. Increased the allocation of cannabis sales tax revenue to the Children's Fund from 12.5% to 20%.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

Budget Basis – Basis of Accounting

The City Council adopts a structurally balanced budget—one that supports financial sustainability multiple years into the future. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Annual Comprehensive Financial Report (ACFR) fund statements; however the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. Fiduciary Funds (Trust and Agency Funds) are not reported in

the annual budget. However, the City does provide an Agency Summary of the Redevelopment Successor Agency (Trust Fund) as a supplement to the Economic Development Department's schedules.

Under "modified accrual basis," amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

Budget Preparation and Review Process

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City's overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. Budget hearings are conducted in May, before final adoption of the budget by the City Council no later than the first regular Council meeting in June to allow the new budget to be integrated into the City's financial system by July 1.

Any new appropriation or appropriation transfers between funds or departments requires approval by the City Council. The City Manager is authorized to approve appropriation transfers within any department and the appropriation of grants, donations, and contributions under \$100,000 for projects and programs previously approved by Council. Expenditures may not exceed appropriations at the department and fund level.

Budget amendments are presented to City Council as needed. The City Council also reviews budget results at mid-year and budget adoption. The ongoing review and long range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City's Annual Budget.

FY 2023 Budget Preparation and Review Process Calendar:

Month	Residents	Mayor & City Council	City Administration
Oct.	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings.		Budget schedule and guidelines provided to Departments. Capital Investment Program (CIP) preparation begins.
Nov.			Presentation of prior year financial results to City Council and community.
Dec.		Review and approval of ACFR providing an understanding of the fiscal status and condition of the City.	CIP strategic planning and review. City Manager Approved CIP posted to Internet.
Jan.		On-going discussions of budget priorities based on input from community and staff. Audit results presented to the City Council.	FY 2022 year-end estimates and FY 2023 department requests due to Finance Department.
Feb.			Department meetings with City Manager & Finance to review FY 2023 requests. CIP study session.
Mar.			Continued Capital Investment Program (CIP) strategic planning and review.
May	Department Budget Hearings open to the public	Department Budget Hearings and Discussions, review and approval of Final Capital Investment Program (CIP). Changes made per direction from Council and Council adoption of FY 2023 Annual Budget.	Presentation of Final Capital Investment Program (CIP) to City Council and community Proposed Budget completed and made available online. Changes made per direction from hearings and Final Budget Adoption.

Fund Structure

The following is a listing of the funds included in the City's Budget, with each major fund identified. Descriptions of each of the City's active funds, with a detailed presentation of FY 2021 actual expenditures and revenues; FY 2022 beginning fund balance, adopted and amended budgets, year-end estimates, and ending fund balance projections; and FY 2023 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the "Estimated Available Fund Balance Projections" section of this document. Funds are listed in order of their fund number in the Financial Summaries of this document.

Governmental Funds

Most of the City's programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City's expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

General Funds	
Primary General Fund	Street Tree Fund
Municipal Wharf Fund	City Public Trust Fund
General Plan Update Reserve Fund	City Stabilization Reserve
Green Building Educational Resource Fund	Carbon Reduction Fund
Civic Equipment Maintenance/Replacement	Economic Development Trust Fund
Co-op Retail Management	Housing In-Lieu Program
Kiosk Maintenance	DeAnza Hardship Fund
Code Enforcement/Civil Penalties	Contributions and Donations
Cannabis Children's Fund	Interest Holding
CASp Certification and Training Fund	
Special Revenue Funds	
Supplemental Law Enforcement Services	Parks Quimby Act Funds (4)
Traffic Offender	Parks & Rec Tax Combined Fund
Police Asset Seizure	HOME Funds (3)
Asset Seizure/Youth Crime Prevention	Community Development Block Grant
State Highway Funds	Red Cross Housing Reconstruction Loan
Gasoline Tax	Repayment
Traffic Congestion Relief	First Time Home Buyers (2)
2016 Transportation Measure D	Affordable Housing Trust Fund
Traffic Impact Fee Fund	City Housing Successor Agency Funds (2)
Clean River, Beaches & Ocean Tax Fund	Transportation Development Act
Public Safety Impact Fees	American Rescue Plan Act
Childcare Impact Fee	State Homelessness Response Program
Capital Investment Funds	
General Capital Investment Projects	Street Maintenance, Rehabilitation and
Capital Investment Public Art Fund	Improvements
Sidewalk Construction In-Lieu Fund	Wharf Tenant Capital Improvement Contrib.
Santa Cruz Library	Information Technology
Debt Service Funds	
GO(General Obligation) Bonds	Lease Revenue Bonds

Proprietary Funds

The City's Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds	
Water	Refuse Fund
Water Rate Stabilization	Refuse Landfill Closure
Water Public Art	Refuse Landfill Post Closure Maintenance
Water System Development Fees	Refuse Public Art
Water Emergency Reserve	Parking
Water June Beetle Endowment	Parking Public Art
Water Equipment Replacement Fund	Storm Water
Wastewater	Storm Water Overlay
Wastewater Public Art	Storm Water Public Art
Internal Service Funds	
Equipment Operations	Group Health Insurance
Workers' Compensation Insurance	Unemployment Insurance
Liability Insurance	

Department and Fund Relationship

The City's Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department's programs. A portion of the City's General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the "Percentage of Primary General Fund Budget" chart shown on the Budget at a Glance page located before the Department Summary page.

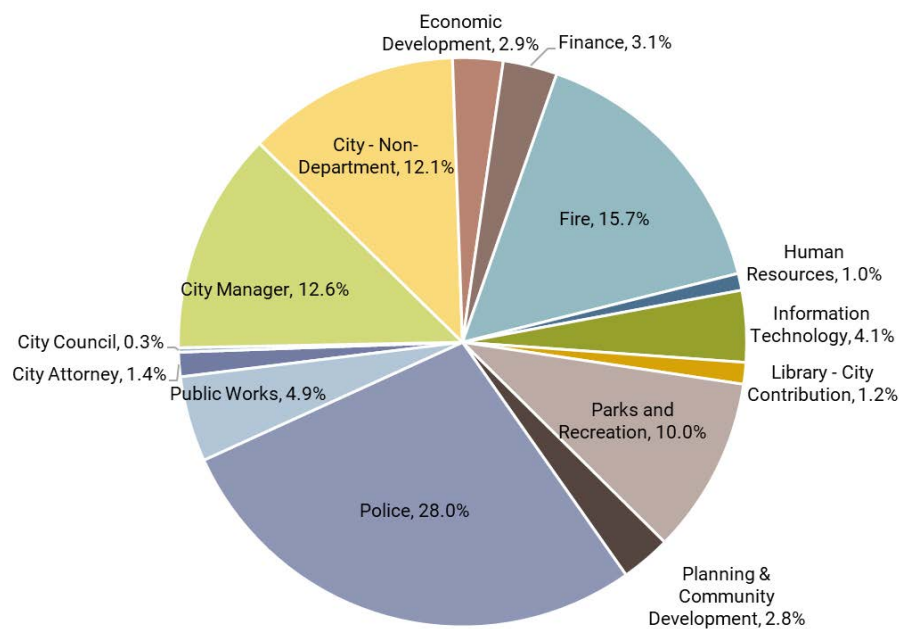
The following list shows the relationship between the Department and their supporting fund(s):

Department	Funds
City Attorney	General Fund
City Council	General Fund City Public Trust Fund
City Manager	General Fund American Rescue Plan Act State Homelessness Response Program
City Non-Department	General Fund Kiosk Maintenance Fund Transportation Development Act Fund
Economic Development	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Affordable Housing Trust Fund
Finance	General Fund Liability Internal Service Fund City Stabilization Reserve Equipment Internal Service Fund
Fire	General Fund Fire Impact Fee
Human Resources	General Fund Workers Comp Internal Service Group Health Insurance Unemployment Insurance
Information Technology	General Fund Information Technology Internal Service
Parks and Recreation	General Fund Municipal Wharf Fund Civic Equipment Maintenance Fund Parks Quimby Tax Funds Parks Tax Fund
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund
Police	General Fund Supplemental Law Enforcement Services Traffic Offender Police Asset Seizure Asset Seizure/Youth Crime Prevention Police Impact Fee
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Wastewater Enterprise Funds Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds
Water	Water Enterprise Funds

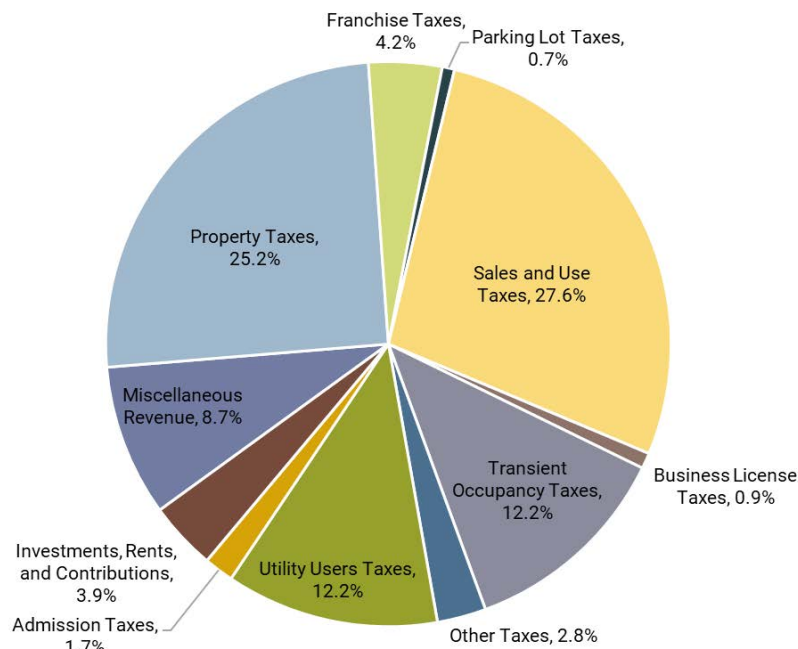
Primary General Fund Budget and General Revenues

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at 43.7%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments, and are the main revenues that fund the City's core services such as Police, Fire, Administration, and Parks & Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion at approximately 52.8% combined.

Net General Fund Operating Budget



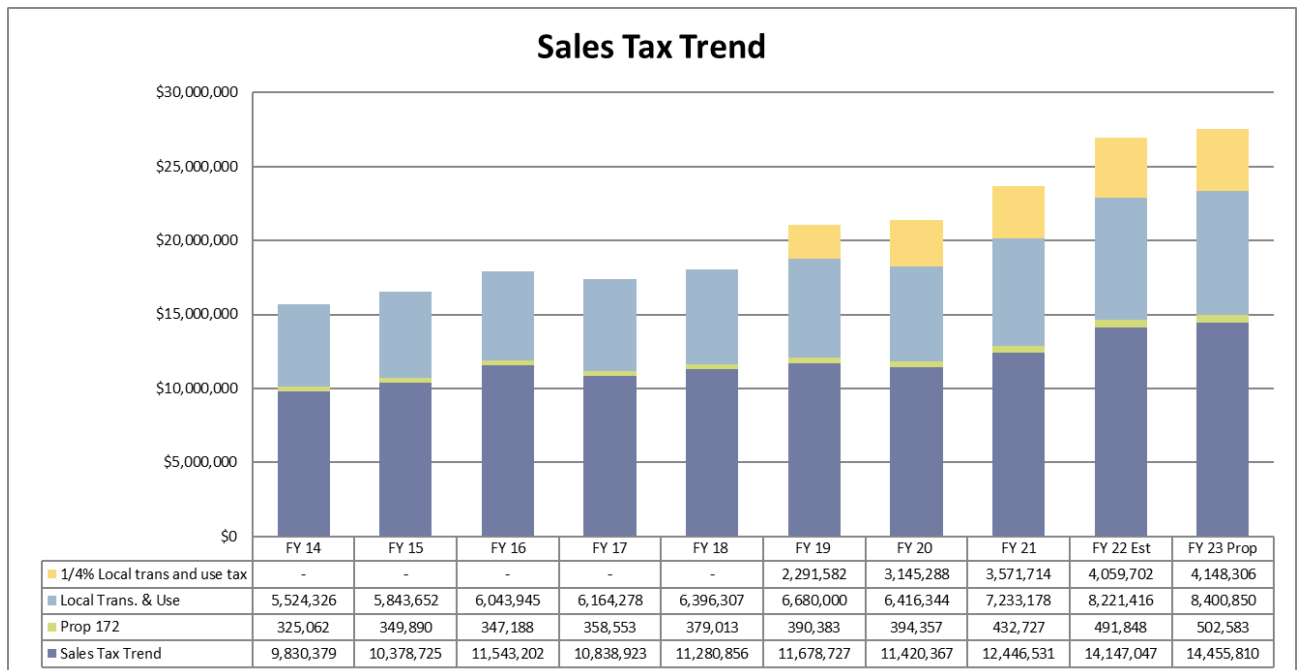
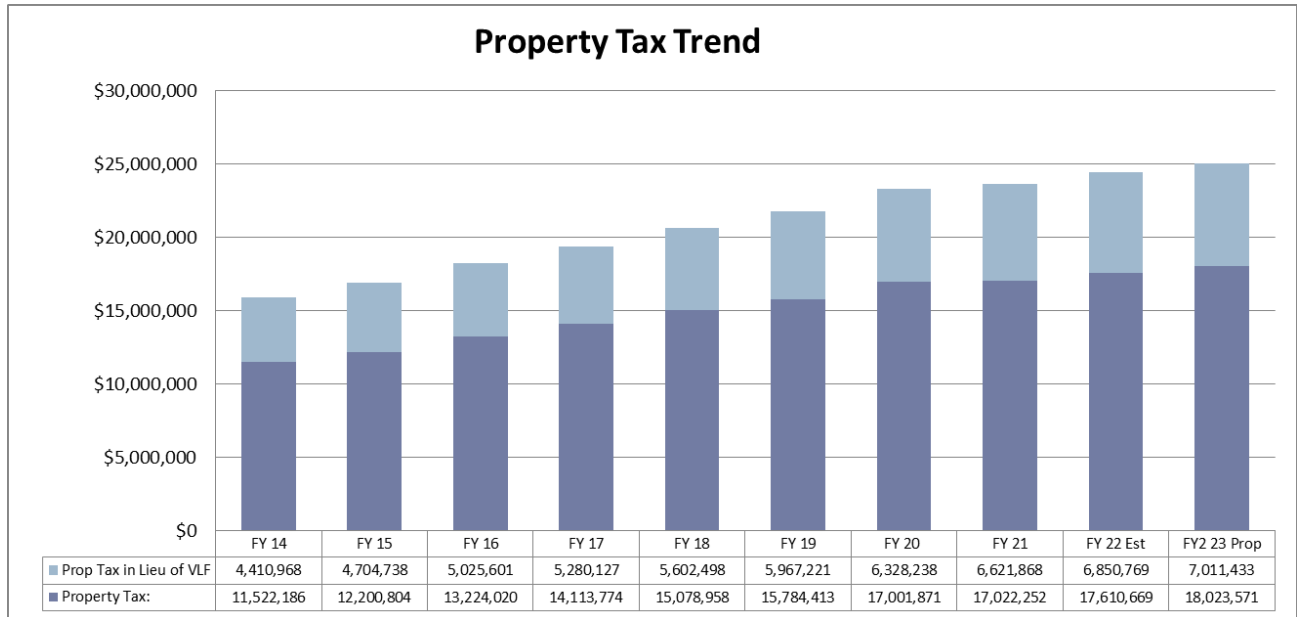
Discretionary General Revenues



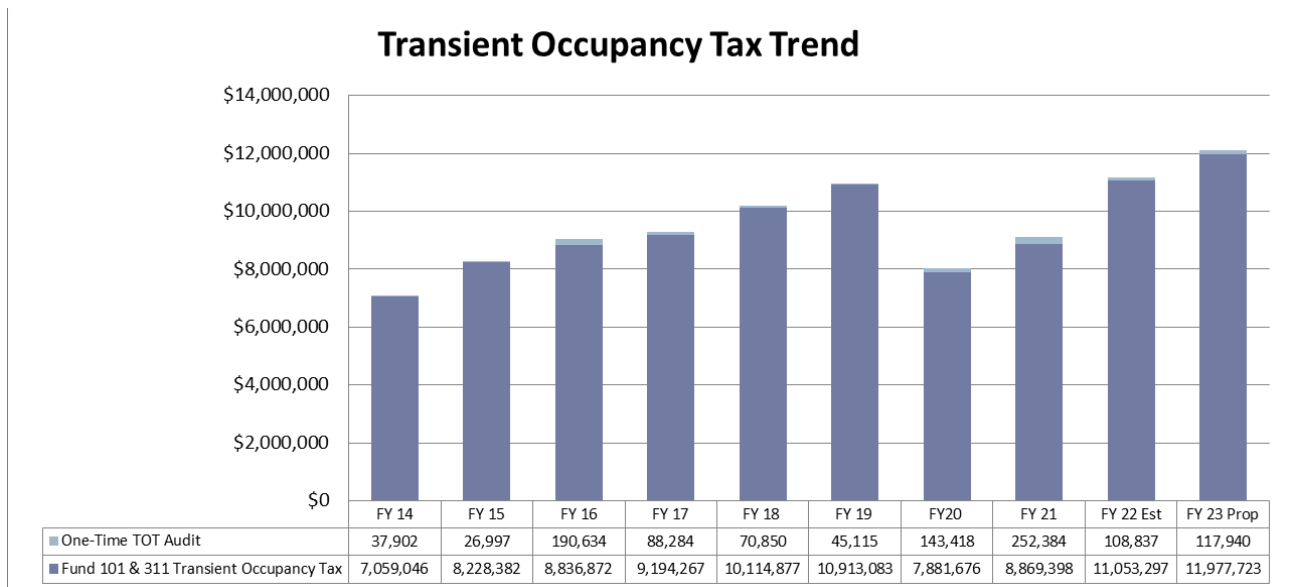
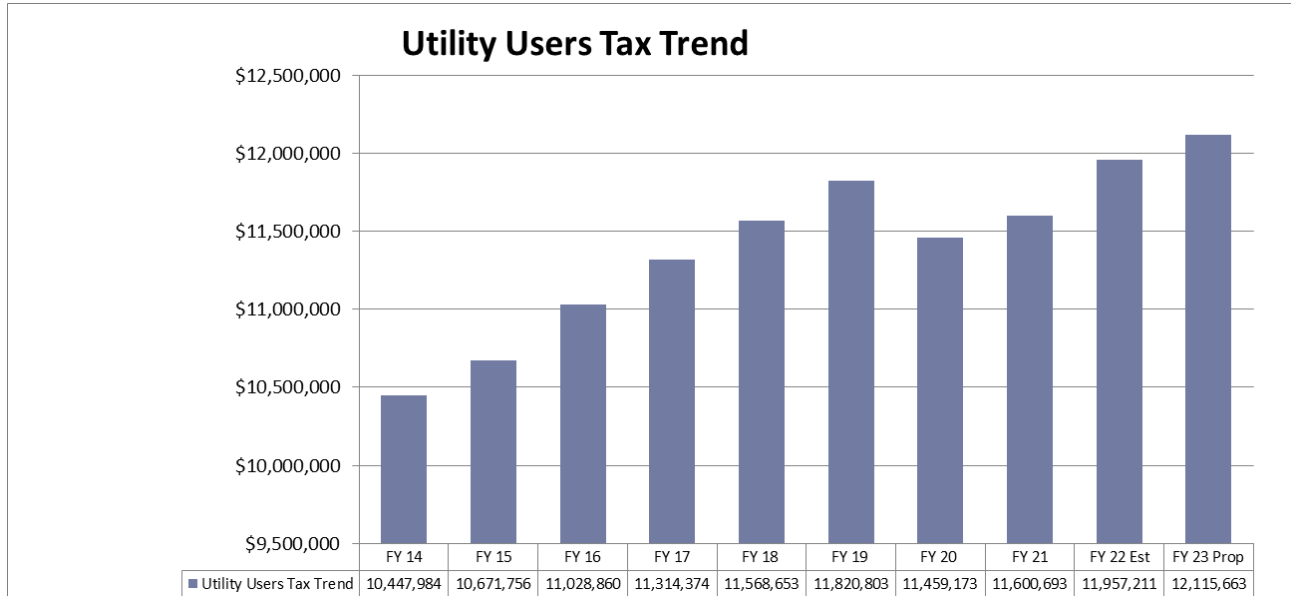
Primary General Fund Budget Net of Program Revenues

	Expenditures and Other Uses	Program Revenues	Inter-fund, Interagency Sources	Net (Expenditure)/Revenue and Changes in Fund Balance	% of Net GF Cost
General Fund Departments/Programs:					
City Attorney	1,571,454		124,551	(1,446,903)	1.4%
City Council	488,548		222,369	(266,179)	0.3%
City Manager	14,144,010		954,671	(13,188,061)	12.6%
City - Non-Department	12,665,708			(12,454,573)	12.1%
Economic Development	3,145,172	156,607		(3,478,797)	2.9%
Finance	4,554,002		1,329,953	(3,224,049)	3.1%
Fire	20,669,144	4,237,501		(16,431,643)	15.7%
Human Resources	1,714,697		713,303	(1,001,393)	1.0%
Information Technology	5,900,412		1,658,344	(4,242,067)	4.1%
Library - City Contribution	1,814,751	527,783		(1,286,968)	1.2%
Parks and Recreation	14,279,950	3,785,850		(10,494,094)	10.0%
Planning & Community Dev.	6,996,096	4,034,854		(2,961,240)	2.8%
Police	29,822,275	600,260		(29,222,012)	28.0%
Public Works	9,048,647	3,771,073	207,319	(5,070,257)	4.9%
Total General Fund	\$127,092,674	\$17,113,928	\$5,210,510	\$(104,768,236)	100%
General Revenues and Other Unallocated Sources:					
Taxes:					
Property Taxes				25,035,004	
Sales and Use Taxes				27,507,549	
Business License Taxes				880,000	
Franchise Taxes				4,202,695	
Utility Users Taxes				12,115,663	
Transient Occupancy Taxes				12,095,663	
Admission Taxes				1,700,000	
Parking Lot Taxes				736,271	
Other Taxes				2,802,756	
Total Taxes				87,075,601	
Intergovernmental				403,000	
Investments, Rents, and Contributions				3,837,106	
Fines and Forfeitures				225,000	
Charges For Services and Other Miscellaneous				7,996,985	
Total General Revenues and Other Unallocated Sources				99,537,692	
Total General Program Revenues and Inter-fund/Interagency Sources				22,324,438	
Total General Fund Revenues				121,862,130	
Change in Fund Balance				(4,952,736)	
Estimated Fund Balance - Beginning of Year				5,230,544	
Estimated Fund Balance - End of Year				\$277,808	

Property and Sales tax are the two largest sources of tax revenue for the City's Primary General Fund. Property taxes and sales taxes account for approximately 25.2% and 27.6%, respectively, of the fund's total estimated tax revenues for FY 2023.



Utility Users taxes are imposed on all utility services within the City limits at a rate of 8.5% of taxable services. Transient occupancy taxes are levied at a rate of 11% on all individuals occupying dwellings for 30 days or less. They each accounted for 12.2% and 12.2%, respectively, of the fund's total estimated tax revenues for FY 2023.



Personnel Profile - Overview of Changes

Each year, City Council establishes an authorized position list by department through the budget adoption process. For FY 2023, there will be a net increase of 10 FTE to the General Fund and 4.0 FTE net increase within the Enterprise and other funds. The following is a summary of the position changes:

Public Works –

The Department proposes making the following position changes:

Add Parking Office Representative .50 FTE position - The Parking Office Representative classification functions 5 days a week, currently covering 23 public facing shifts at the Locust Garage while maintaining the city's parking permit programs and parking citation processes each week with 3.5 staff members. Despite increases in parking programs and responsibilities, the Parking Office Representatives needed to maintain the City's parking programs efficiently have not kept up with operational demands. With the growth of current parking programs and the new addition of the OV permit program the Parking Fund is in a position to support these additional costs.

Add Waste Reduction Assistant 1.0 FTE position - In order to provide the additional services required under the new State law (SB 1383) an additional Waste Reduction Assistant will be needed to provide customer waste audits, service level and contamination compliance reports to the State CalRecycle agency. This position will also be responsible to assist on the required food recovery programs that target our local stores and restaurants assuring they distribute recoverable food to local food recovery organizations.

Add Administrative Assistant I/II .50 FTE position - The Wastewater System requires additional administrative support in response to the increased staffing, budgeting and volume of productivity demanded of the Division. This new position request is for an additional .50 FTE position of Administrative Assistant I / II to support the Wastewater System. The wastewater fund is an enterprise fund based on sewer rates. Sewer rates keep an adequate fund balance while maintaining the City sewer infrastructure. The fund has adequate reserves to support the addition of one half-time position.

Add Landfill Gate Attendant 1.0 FTE- The landfill is responsible for approximately \$2.6 million in revenue, taken in primarily through the landfill gate. The gatehouse function is a six day a week, 8.5 hours per day operation and has been done with only one Landfill Gate Attendant and filled in around by taking other landfill personnel from other duties to fill the gaps in time. This function should have two assigned attendants for operate in a safe and fiscally sound manner, considering that the gatehouse is open six days a week for 8.5

hours per day. For fiscal security and good accounting practices there should be two established positions to handle the responsibilities for the revenue taken in through our gate operation.

Add Solid Waste Worker 1.0 FTE position - In order to provide the additional services required under the new State law (SB 1383) an additional Solid Waste Worker will be needed for the Food Scrap Program collection. This position will perform commercial food scrap collection on the second front load route as we add new customers to the collection program under the requirements of SB 1383.

Delete Service Maintenance Worker 2.0 FTE positions – These two existing positions within Public Works that are not currently filled are being proposed to be deleted with the funding used toward creating positions in the new homelessness response field division.

Planning and Community Development – The Department proposes making the following position changes:

Add new classification of Senior Code Compliance Specialist and 1.0 FTE position – This new position will assist with enforcement of the sidewalk vending program and also will assist with the very high workload in Code Compliance with complex matters involving safety violations as well as health violations, such as side walk vending, cannabis complaints, unpermitted encampments, lead paint violations, and the enforcement of executive orders. Code Compliance has recently begun actively collaborating with the City's Finance Department to address unpermitted short term rentals in the city. This requires a designated Code Compliance Specialist (CCS) to confirm violations, monitor databases and abate unpermitted short term rentals to bring them into compliance. While the addition of the short term rental process is expected to increase the CCS case load by 50+ cases, it will help to bring revenue to the City through payment of Transient Occupancy Tax.

Change job title from Code Compliance Technician to Planning and Community Development Technician and Add 1.0 FTE position – A job title change was made to make the classification more flexible within the Planning Department to work in other divisions. This is a request for a new position with the new job title would increase the Department's efficiency, effectiveness, and in some cases ability to meet deadlines mandated by current policy. In response to COVID, the Department had to develop online and digital services using current systems in sub-prime conditions – in a short time frame, and with aged resources such as the Department's Land Use and Permitting system (LUP). As a result, many pieces of the planning and building processing workflows are disjointed, patch-worked with multiple systems, and/or overly complex. Fortunately, a new LUP is expected which offers the department a chance to redefine its automation, online, and digital presence. Code Compliance, Rental Services, and the Building & Safety Division have positions that reflect more advanced technical skills

through their current Code Compliance Technician and Management Analyst. However, the Department needs additional technical staff to address process inefficiencies, recommend solutions, maintain training and procedure development of new systems, including the LUP, Bluebeam Revu, and MyCity; and other technical needs as it relates to planning. The proposed Planning & Community Development Technician would bridge operational needs.

Information Technology – The Department proposes making the following position changes:

Add IT Business Systems Analyst III 1.0 FTE position - The City currently has two IT Business Systems Analyst (BSA) positions with one of the two positions assigned to the City's Water Department. The second IT BSA works with the IT Department's small application team to support over 100 applications for departments citywide. These city applications deliver and facilitate critical business process for every aspect of service delivery within the city including, payroll, human resources, public safety, wastewater services, land use management, permitting, parking, licensing, utility management, fleet services, street maintenance, document management, and more. The city does not operate without these IT business systems. Over the last 5-10 years, as City departments continue to look to technology for business improvement and increased efficiency, there has been a steady rise in the IT effort required to minimally sustain the existing mission critical applications. That dedicated effort has consumed the workload of the applications team and has affected the Department's ability to proactively improve and modernize many of these systems and processes. With many of these legacy IT systems needing to be transformed (including the City's 20 year old Enterprise Resource Planning application – Eden), there is risk to the City from both a business continuity and security perspective. It is vital that the City recognize this risk, and prioritize the need to modernize these mission critical IT business systems throughout the City. The addition of an IT BSA enhances the Department's ability to supplement support, improve business process, and strategically plan and execute the transformation of these systems and processes. Specifically the department needs a senior level IT BSA III that will provide the advanced journey level classification that can perform a full scope of BSA duties that includes ownership throughout the entire project management cycle from functional design,

Add Programmer Analyst I/II 1.0 FTE position - The Water Department's ongoing efforts to operationally sustain, improve and modernize their water production and delivery services continues to rely heavily on IT support services and systems. This reliance on IT has steadily increased over the years especially with regard to the IT Programmer Analyst position. In addition to the increased operational support, the Water Department has either already begun or is about to begin a number of multi-year projects that will require dedicated programmer analyst support moving forward to properly implement, integrate and maintain these complex IT systems. The City currently has two IT Programmer

Analyst positions that serve thirteen departments city wide and close to 100 applications. The needs of the Water Department have outgrown the ability for IT to operationally serve the rest of the City as well as responsibly respond to the Water Department's requirements. Given the important nature of the systems and applications being supported throughout the City by this IT position (HR, payroll, water production, waste water, traffic signals, public safety, land management etc.), not allocating necessary human resources to oversee these applications puts the city in a position of tremendous risk. The Water Department's needs necessitate a dedicated 100% FTE IT Programmer Analyst I/II. This position would be an Information Technology position but 100% funded by the Water Department.

Parks and Recreation – The Department proposes making the following position changes:

Add Administrative Assistant I/II 1.0 FTE position – The department is requesting to add this position to increase operational flexibility. If approved, the department would complete an internal recruitment and once a candidate is hired, an equal FTE and position would be deleted in the FY23 mid-year budget adjustment. The position would allow the administrative workload to be more efficiently and equitably allocated across administrative staff that work in the central administrative office. This added AAIL capacity would be used to perform key tasks, such as coordinating projects with other City departments, updating the department website, supporting committee activity and processing applications and permits, as well as registration support, payment processing, filing and other general administrative and customer service assistance.

Add Administrative Assistant III .50 FTE position – The addition of this position would help alleviate the workload currently accumulating with the department's administrative services supervisor, and therefore the Department requests to convert 0.50 of a full-time Administrative Assistant II (AAIL) to an AAIII. If approved, the department would complete an internal recruitment for the 0.50 AAIII position. Once a candidate was selected and hired, an equal FTE and position would be deleted from the department budget as part of the FY23 mid-year adjustment. To allow the Administrative Services Supervisor to focus on critical projects, such as development and reporting of key performance indicators, promoting equity in our customer service and driving more user-friendly online services, a higher level administrative assistant is needed to pick up more advanced technical and specialized administrative support duties, including functioning as personal administrative assistant to the director and members of the management team, coordinating personnel and payroll for department staff, providing lead supervision to lower-level office support positions, and coordinating the administrative service delivery for those requesting permits from the department.

Add Special Event Coordinator 1.0 FTE position - The Special Events Coordinator position was eliminated in FY2021 at a time when society had largely shut down and the long-term

budgetary impacts of COVID-19 were unknown. One year later, demand for events - both indoor and outdoor - has returned to, if not exceeded, pre-pandemic levels. Current Parks & Recreation staff capacity is unable to meet promoter and community service level expectations as they pertain to permit issuance, compliance, as well as monitoring of unpermitted activity. Established turnaround times for event permit response are difficult to maintain across staff positions that are seeing pre-pandemic workloads return to normal. Further, all current staff positions are working to expand revenue potential for their existing activity areas. This work is proving difficult to advance given their additional permit workload responsibilities. An inability to meet community and promoter event permit demand has in some cases led to events taking place anyway without the necessary permits, insurance and safety precautions, creating liability concerns. While event moratoriums have been utilized in the past to address staff capacity constraints, the current lack of enforcement capacity would possibly only increase liability exposure.

Water Department - The Department proposes making the following position changes:

Add Management Analyst 1.00 FTE position - The Water Department is managing a large 10 to 15 year capital program. Together with operations, projects and programs that are increasingly complex, additional expertise in this area is needed. A new management analyst will join the two existing management analysts with the tasks of researching, applying for and managing loans and grants; monitoring capital and operational spending; preparing and managing contracts; assisting with the preparation of annual budget documents; etc. In addition, and more specifically, expertise is needed in the areas of analyzing water use and consumption trends from data that will begin to be received in FY 2023 through the Department's meter replacement program; compiling the data to support an asset management system; and, providing ongoing analysis of water supply availability, making recommendations throughout the year with respect to source water use and potential curtailments.

Add Engineering Technician 1.00 FTE position - The engineering technician role at the Water Department supports a wide range of department operational needs including public counter support (plan reviews, general questions, information sharing, issuing permits, etc.), timely inspection of contractor-performed work, protection of public health (water main disinfection support, backflow & cross-connection prevention) and others (e.g. maintenance of equipment, GIS). The work is dynamic, fast-paced, and constantly changing due to ongoing regulatory changes at the state, construction business cycles and overall department needs. Prior to FY 2017, the Water Department supported three engineering technicians. This was subsequently changed to two technician positions with one additional assistant engineer to provide additional support (e.g. public counter duties). Since then, a significant increase in work has occurred and the current staffing is inadequate due to the following: 1) A significant increase in plan reviews has occurred since the adoption of state bills aimed to increase development (e.g. "ADU laws",

imposed housing goals, and zoning changes) 2) Requirements to support the backflow and cross-connection control program have increased (e.g. cross-connection surveys and number of backflow devices in system) 4) Additional tasks in support of the CIP including development of exhibits/drawings/maps, management of equipment inventories, performing inspections etc.; and, 5) An increase in public interactions due to overall City population growth. Increasing the number of engineering technician positions would greatly improve the quality, timeliness, and level of service provided to the public and City staff. This would be achieved through more consistent public counter coverage, better response times for inspections and plan reviews and overall quality improvements (e.g. GIS updates and record-keeping).

City Manager Office - proposes making the following position changes:

Delete vacant Administrative Assistant II (AAIL) 1.0 FTE position -

Add Administrative Assistant III (AAIL) 1.00 FTE position –

The City Manager Office (CMO) needs a more flexible resource to be able to combine Clerk's duties such as reception, customer support, imaging, and helping be support staff for various meetings such as Council, commissions, and committees. Additionally, the City Manager's Office and Clerk's will share certain duties, including Mayoral support, Action List management, Councilmember support, and more simple agenda report development - e.g., resolutions that are recurring, direction to the Mayor to write legislators letters of support for bills, etc. These duties exceed that of the AAIL and can be picked up by an AAIL as well as continue to support other existing Clerk functions.

Add Management Analyst 1.00 FTE position - Extensive additional programmatic work has been added to the CMO over the past several years and includes: grants coordination and development; expanded climate action and sustainability work; Health in All Policies; diversity, equity and inclusion; expanded CORE work w/ the County (causing much more FTE hours than previous years); coordination and management of the Children's Fund (moving from PR to CMO); and emergent project and program needs such as UCSC water rights and sidewalk vending. Depending on the administrative recovery options for awarded grants, the position could have extensive cost recovery associated with it. However, that is dynamic any given year but noted here as possible offsets to the impact to the General Fund.

Police Department - The Department proposes making the following position changes:

Delete Grant Funded Community Services Officer 2.0 FTE positions - These positions were funded through grants and are no longer funded and therefore requested to be deleted.

Library - The Department proposes making the following position changes:

Delete vacant Library Assistant II 1.0 FTE position

Add Library Assistant III 1.0 FTE position -

During the pandemic the library reassigned a floor supervisor at the Downtown Branch to helping oversee the Collection Management staff. This change in assignment left the Downtown staff short one FTE. The Library plans to reclassify a vacant Collections Management LA II position, into a Library Assistant III position who would be assigned back to the Downtown Branch in order to make up for this staffing shortfall.

Economic Development Department – The Department proposes making the following position changes:

Add Economic Development Coordinator .50 FTE position - The .50 FTE ED Coordinator position will help manage the expanded business support activities, including new programs to support the City Economic Recovery Plan such as the Downtown Pops!, Outdoor Seating Areas, and Microloan Program.

Add Development Manager 1.0 FTE position - In the current fiscal year Economic Development has secured more than \$57,000,000 in multi- year grant funding for affordable housing and mixed use projects. There are additional housing projects in the pipeline. The current staffing model is inadequate to support this workload. This position will be working primarily on Affordable Housing Development Projects.

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
City Manager						
Administrative Assistant I/II	2.50	2.50	2.50	2.50	1.50	(1.00)
Administrative Assistant III		-	-	-	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	1.00	1.00	1.00	-	-	-
City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	1.00	-
Climate Action and Sustainability Mgr	1.00	1.00	1.00	1.00	1.00	-
Communications Manager	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist	-	-	-	0.50	0.50	-
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	1.00	-
Deputy City Manager	-	-	1.00	1.00	1.00	-
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Manager	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Specialist I/II			-	2.00	2.00	-
Homelessness Services Coordinator			-	1.00	1.00	-
Management Analyst			0.65	-	1.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	1.00	-
	13.50	13.50	15.15	17.00	18.00	1.00
Economic Development						
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Business Liaison	1.00	1.00	1.00	1.00	1.00	-
Development Manager	3.00	3.00	4.00	4.00	5.00	1.00
Economic Development Coordinator I/II	0.50	0.50	0.50	0.50	0.50	-
Economic Development Director	1.00	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	-
Housing and Community Dev Manager	1.00	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	2.00	-
	14.50	13.50	14.50	14.50	15.50	1.00
Finance						
Accountant I/II	5.00	4.00	4.00	4.00	4.00	-
Accounting Assistant II	5.00	4.00	4.00	4.00	4.00	-
Accounting Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Accounting Technician	3.00	3.00	3.00	2.00	2.00	-
Administrative Assistant III	1.00	2.00	2.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	1.00	-
Director of Finance	1.00	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	3.00	3.00	3.00	3.00	-
Payroll Technician	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	3.00	3.00	3.00	3.00	3.00	-
Purchasing Assistant	1.00	1.00	1.00	-	-	-
Purchasing Manager	-	-	-	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	1.00	-
Senior Payments Technician	1.00	1.00	1.00	1.00	1.00	-
	32.00	30.00	30.00	29.00	29.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
Fire						
Administrative Assistant I/II	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	1.00	-
Firefighter (1)	21.00	22.00	22.00	24.00	24.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	1.00	-
Principal Mangement Analyst	1.00	1.00	1.00	1.00	1.00	-
	66.00	67.00	67.00	69.00	69.00	-
Human Resources						
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	4.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	3.00	-
	12.50	11.00	11.00	11.00	11.00	-
Information Technology						
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Assistant Director of Information Technolc	1.00	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	1.00	-
Business Systems Analyst III (2)	1.00	1.00	1.00	1.00	2.00	1.00
Director of Information Technology	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	2.00	2.00	2.00	2.00	2.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	2.00	2.00	2.00	2.00	-
Network and Systems Administrator	3.00	3.00	3.00	3.00	3.00	-
Programmer Analyst I/II (3)	2.00	2.00	2.00	2.00	3.00	1.00
Project Manager/Training Coordinator	2.00	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Administrator	2.00	2.00	2.00	2.00	2.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	1.00	-
	21.00	21.00	21.00	21.00	23.00	2.00
Library						
Accounting Assistant I	1.50	1.50	1.50	1.50	1.50	-
Administrative Assistant I/II	3.53	3.53	2.900	2.90	2.90	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant	1.80	1.80	2.80	2.80	2.80	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	2.00	-
Courier/Driver	1.00	1.00	-	-	-	-
Director of Libraries	1.00	1.00	1.00	1.00	1.00	-
Information Technology Manager	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist I/II	1.00	1.00	1.00	1.00	1.00	-
Information Technology Specialist III	2.00	2.00	2.00	2.00	2.00	-
Librarian I/II	20.01	20.00	20.00	20.00	20.00	-
Librarian III	4.00	4.00	4.00	4.00	4.00	-
Library Assistant I	1.00	1.00	-	-	-	-

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
<u>Library (continued)</u>						
Library Assistant II	31.50	31.50	35.38	36.38	35.38	(1.00)
Library Assistant III	10.00	10.00	10.00	10.00	11.00	1.00
Library Assistant IV	2.00	2.00	2.00	2.00	2.00	-
Library Information Specialist	5.00	5.00	5.00	5.00	5.00	-
Library Specialist	2.00	2.00	2.00	2.00	2.00	-
Management Analyst	-	-	1.00	1.00	1.00	-
Network & Systems Administrator	2.00	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	0.50	0.50	0.50	0.50	0.50	-
	97.84	97.83	101.08	102.08	102.08	-
<u>Parks and Recreation</u>						
Accounting Assistant I	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	4.00	1.00
Administrative Assistant III		-	-	-	0.50	0.50
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	0.75	0.50	0.50	0.50	-
Building Maintenance Worker I/II	2.50	2.50	2.50	2.00	2.00	-
Construction Specialist	1.00	1.00	-	-	-	-
Custodian	3.00	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.00	2.00	2.00	-
Field Supervisor	3.00	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	2.00	-
Parks Field Crew Leader	4.00	4.00	4.00	4.00	4.00	-
Parks Maintenance Worker	28.00	28.00	28.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Recreation Coordinator	5.00	5.00	5.50	6.00	6.00	-
Recreation Superintendent	1.00	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	7.00	-
Service Field Crew Leader	2.00	2.00	2.00	2.00	2.00	-
Special Events Coordinator	1.00	-	-	-	1.00	1.00
Superintendent of Parks	1.00	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	1.00	-
	85.25	83.75	82.50	82.50	85.00	2.50

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
Planning and Community Development						
Administrative Assistant I/II	3.00	2.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.50	3.00	3.00	3.00	3.00	-
Asst Director of Planning and Comm Dev	1.00	1.00	1.00	1.00	1.00	-
Building Inspector	1.00	-	-	-	-	-
Chief Building Official	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	5.00	4.00	4.00	4.00	4.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev	1.00	1.00	-	1.00	1.00	-
Green Building Environmental Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Planning and Community Dev Tech	1.00	1.00	1.00	1.00	2.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	3.00	-
Senior Code Compliance Specialist	-	-	-	-	1.00	1.00
Senior Planner	5.00	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	1.00	-
Transportation Planner	-	-	-	-	-	-
	37.50	34.00	33.00	34.00	36.00	2.00
Police						
Administrative Assistant I/II	2.00	-	1.00	1.00	1.00	-
Administrative Assistant III	3.00	3.00	3.00	3.00	3.00	-
Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	1.00	-
Community Service Officer I	8.00	13.00	13.00	15.00	13.00	(2.00)
Deputy Police Chief	2.00	2.00	2.00	2.00	2.00	-
Police Crime Analyst	1.00	-	-	-	-	-
Police Lieutenant	5.00	5.00	5.00	5.00	5.00	-
Police Officer (4)	79.00	79.00	79.00	79.00	79.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	-	-	-	-
Police Property and Evidence Specialist	3.00	2.00	2.00	2.00	2.00	-
Police Records Manager	1.00	1.00	1.00	1.00	1.00	-
Police Records & Service Manager	-	-	-	-	-	-
Police Records Technician	7.00	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Professional Service Manager	-	-	-	-	-	-
Ranger I/II	9.00	-	-	-	-	-
Senior Police Property and Evidence Specia	1.00	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	1.00	-
Senior Ranger	3.00	-	-	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	1.00	-
	145.00	134.00	134.00	136.00	134.00	(2.00)

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
Public Works						
Accounting Assistant II	1.00	1.00	1.00	1.00	1.00	-
Administrative Services Supervisor	1.00	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.00	4.00	4.00	4.00	4.50	0.50
Assistant Engineer I/II	7.00	6.00	6.00	6.00	6.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	5.00	5.00	5.00	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	2.00	2.00	2.00	2.50	2.50	-
Chemist I/II	1.80	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	2.00	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Projects Coord	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	1.00	-
Homelessness Response Field Supervisor	-	-	-	1.00	1.00	-
Homelessness Response Field Worker	-	-	-	2.00	2.00	-
Landfill Gate Attendant	1.00	1.00	1.00	1.00	2.00	1.00
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	1.00	-
Management Analyst	2.00	2.00	2.00	2.00	2.00	-
Parking Attendant	9.40	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	8.50	9.70	9.70	9.70	9.70	-
Parking Office Representative	3.50	3.50	3.50	3.50	4.00	0.50
Parking Office Supervisor	1.00	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	17.00	17.00	17.00	17.00	17.00	-
Senior Envir Compliance Inspector	1.00	1.00	1.00	1.00	1.00	-
Senior Homelessness Response Field Wkr	-	-	-	1.00	1.00	-
Senior Professional Engineer	2.00	3.00	3.00	3.00	3.00	-
Senior Parking Services Worker	2.00	2.00	2.00	2.00	2.00	-
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	4.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
Public Works (continued)						
Senior Wastewater Plant Operator III/IV	5.00	4.00	4.00	4.00	4.00	-
Service Field Crew Leader	7.00	7.00	7.00	7.00	7.00	-
Service Maintenance Worker	8.00	8.00	8.00	8.00	6.00	(2.00)
Solid Waste Worker	40.50	40.50	40.50	40.50	41.50	1.00
Superintendent of Parking Services	1.00	1.00	1.00	1.00	1.00	-
Supt of RR Disposal	1.00	1.00	1.00	1.00	1.00	-
Supt of RR Collect Sweeping	1.00	1.00	1.00	1.00	1.00	-
Transportation Manager	1.00	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	1.00	-
Transportation Planner I/II	1.00	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	2.00	2.00	3.00	1.00
WasteWater Collection Field Crew Leader	2.00	2.00	2.00	2.00	2.00	-
WasteWater Collection Maint Tech I	1.00	1.00	1.00	1.00	1.00	-
WasteWater Collection Maint Tech Trainee	5.00	5.00	5.00	5.00	5.00	-
WasteWater Collection Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Collection Mech Technician I/	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Electr/InstrTech I/II	4.00	3.00	3.00	3.00	3.00	-
WasteWater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	1.00	-
WasteWater Facilities Mechanical Tech I/II	7.00	10.00	10.00	10.00	10.00	-
WasteWater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	1.00	1.00	1.00	1.00	-
WasteWater Plant Operator II/III	9.00	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	1.00	-
WasteWater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Superv	1.00	1.00	1.00	1.00	1.00	-
	255.70	257.90	257.90	262.40	264.40	2.00
Water						
Administrative Assistant I/II	2.00	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	2.00	-
Assistant Engineer I/II	4.00	4.00	4.00	4.00	4.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	3.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	1.00	-
Engineering Technician	2.00	2.00	2.00	2.00	3.00	1.00
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	1.00	1.00	-
Laboratory Technician	2.00	2.00	2.00	2.00	2.00	-
Management Analyst	2.00	3.00	3.00	3.00	4.00	1.00
Principal Management Analyst	1.00	1.00	1.00	2.00	2.00	-
Principal Planner	1.00	1.00	1.00	1.00	1.00	-
Ranger I/II	3.00	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	1.00	1.00	1.00	1.00	1.00	-

Personnel Authorization

DEPARTMENT / Positions	FY 2020 Amended Budget	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Amended	FY 2023 Adopted Budget	FY 2023 Adopted Change From FY 2022 Amended
Water (continued)						
Senior Ranger	2.00	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment and P	1.00	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	6.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer	-	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Specialist	3.00	3.00	3.00	3.00	3.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	2.00	1.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	1.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	1.00	-
	117.25	117.25	117.25	118.25	120.25	2.00
Total Positions Authorized	898.04	880.73	884.38	896.73	907.23	10.50

(1) 3 Firefighters Unfunded

(2) One Business Systems Analyst III is funded by the Water Department.

(3) One Program Analyst I/II is funded by the Water Department.

(4) 8 Police Officers Unfunded

Recap of Funds - FY 2023 Estimated Fund Balance

Governmental Fund Types

General Fund (101-199)

Primary Operating Funds:

101	Primary General Fund	6,523,981	5,230,544	113,952,945	7,909,185	(105,514,284)	(5,246,716)	(2,166,052)	(13,887,799)	277,823
	Subtotal	6,523,981	5,230,544	113,952,945	7,909,185	(105,514,284)	(5,246,716)	(2,166,052)	(13,887,799)	277,823

Reserved and Designated for Special Programs:

103	Code Enforcement/Civil Penalties	237,712	245,434	17,304	-	(84,671)	-	(1,218)	-	176,849
104	Wharf Fund	881,126	1,073,061	2,732,061	1,841,321	(4,007,550)	(25,000)	(141,523)	-	1,472,370
108	Green Building Education Resource	135,715	45,883	518,133	-	(499,579)	-	(16,003)	-	48,434
121	Civic Equip Maintenance/Replacement	(8,815)	(18,025)	190	-	(10,000)	-	-	-	(27,835)
122	Co-op Retail Management Fund	9,760	10,226	220,466	-	(220,000)	-	-	-	10,692
123	Kiosk Maintenance Fund	100,603	23,343	10,238	-	(45,827)	-	-	-	(12,246)
125	Street Tree Fund	143,116	150,905	21,639	-	(15,000)	-	-	-	157,544
132	City Emergency Reserve Fund	14,834,627	15,908,445	669,656	33,013	-	-	-	-	16,611,114
133	Carbon Reduction Fund	354,632	1,915	2,498	33,110	-	-	-	(3,487)	34,036
134	Cannabis Children's Fund	296,766	509,553	1,650	211,137	(211,137)	-	-	-	511,203
136	Economic Development Trust	4,337,530	2,044,902	64,045	1,197,772	(1,045,000)	-	-	(1,300,000)	961,719
141	CASp Certification and Training Fund	71,998	69,025	-	-	(7,000)	-	-	-	62,025
150	Housing In-lieu Program	103,606	103,944	338	-	-	-	-	-	104,282
151	DeAnza Hardship Fund	270,690	274,726	4,036	-	-	-	-	-	278,762
162	Contributions and Donations-Parks & Rec	230,599	244,040	15,781	-	(38,384)	-	-	-	221,437
	Total Reserved and Designated	21,999,664	20,687,375	4,278,035	3,316,353	(6,184,147)	(25,000)	(158,745)	(1,303,487)	20,610,384

General Fund without Public Trust

		28,523,645	25,917,919	118,230,980	11,225,538	(111,698,431)	(5,271,716)	(2,324,797)	(15,191,286)	20,888,207
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130 City Public Trust Fund

		5,884,296	5,021,954	73,287	-	(85,000)	-	-	(115,000)	4,895,241
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Total General Fund

		34,407,941	30,939,873	118,304,267	11,225,538	(111,783,431)	(5,271,716)	(2,324,797)	(15,306,286)	25,783,448
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Special Revenue Funds

Public Safety Special Revenue (210-219):

211	SLESF	265,527	437,491	272,461	-	(128,497)	-	-	-	581,455
212	Traffic Offender Fund	313,246	346,614	34,368	-	-	-	-	-	380,982
213	Local Law Enforce Block Grant	-	253,900	200,000	-	-	-	-	-	453,900
214	Police Asset Seizure Fund	158,296	163,498	5,202	-	-	-	-	-	168,700
215	Public Safety Impact Fee - Police Fund	2,576	63,434	200,000	-	-	-	-	-	263,434
216	Asset Seizure/Youth Crime Prevention Fund	3,277	3,326	49	-	-	-	-	-	3,375
217	Public Safety Impact Fee - Fire Fund	2,516	63,329	200,000	-	-	-	-	-	263,329
218	Childcare Impact Fee Fund	1,460	44,429	125,000	-	-	-	-	-	169,429
	Total Special Police Revenue	746,898	1,376,021	1,037,080	-	(128,497)	-	-	-	2,284,604

State Highway

221	Gasoline Tax Fund	7,510,026	615,022	22,427,308	150,000	(726,860)	(20,850,000)	(22,809)	(1,004,161)	588,500
	Total State Highway	7,510,026	615,022	22,427,308	150,000	(726,860)	(20,850,000)	(22,809)	(1,004,161)	588,500

Transportation Measure D

224	2016 Transporation Measure D	2,610,066	52,914	1,607,579	-	(88,183)	-	-	(3,095,000)	(1,522,690)
	Total Transportation Measure D	2,610,066	52,914	1,607,579	-	(88,183)	-	-	(3,095,000)	(1,522,690)

Traffic Impact Fee Funds

226	Traffic Impact Fee-Citywide Fund	1,943,805	(565,563)	566,103	-	(157,195)	-	-	(100,000)	(256,655)
	Total Traffic Impact Fee Funds	1,943,805	(565,563)	566,103	-	(157,195)	-	-	(100,000)	(256,655)

Clean River, Beaches Fund (235)

235	Clean River, Beaches	1,839,566	2,055,456	658,967	-	(813,972)	(400,000)	-	(344)	1,500,108
	Total Clean River, Beaches	1,839,566	2,055,456	658,967	-	(813,972)	(400,000)	-	(344)	1,500,108

Recap of Funds - FY 2023 Estimated Fund Balance

	FY 2022 Actual Beginning Fund Balance	FY 2023 Est. Beginning Fund Balance	FY 2023 Projected Revenues & Other Sources	FY 2023 Projected Other Financing Sources	FY 2023 Projected Operating Expenditures	FY 2023 Projected Capital Outlay	FY 2023 Projected Debt Service	FY 2023 Projected Other Financing Uses	FY 2023 Estimated Ending Fund Balance
Parks and Recreation (240-249):									
241 NW Quadrant - Parks & Rec Fee Fund	149,513	78,239	3,726	-	-	-	-	(100,000)	(18,035)
242 SW Quadrant - Parks & Rec Fee Fund	47,863	1,952	808	-	-	-	-	-	2,760
243 NE Quadrant - Parks & Rec Fee Fund	164,440	131,892	2,452	-	-	-	-	(23,000)	111,344
244 SE Quadrant - Parks & Rec Fee Fund	118,716	60,487	1,771	-	-	-	-	(58,716)	3,542
249 Parks & Rec Tax Combined	2,138,983	1,228,718	537,232	-	-	-	-	(150,000)	1,615,950
Total Parks and Recreation	2,619,515	1,501,288	545,989	-	-	-	-	(331,716)	1,715,561
Housing & Community Development (250-269):									
HOME									
251 HOME Rehabilitation Projects	384,133	389,861	5,728	-	-	-	-	-	395,589
252 HOME Acquisition Projects	191,777	194,637	2,860	-	-	-	-	-	197,497
253 HOME Investment Partnership	535,476	658,912	3,288,337	-	(269,136)	-	-	(3,019,201)	658,912
Subtotal HOME	1,111,386	1,243,410	3,296,925	-	(269,136)	-	-	(3,019,201)	1,251,998
CDBG									
261 Community Development Block Grant Fund	397,202	350,797	677,566	-	(378,513)	-	-	(399,053)	250,797
Subtotal CDBG	397,202	350,797	677,566	-	(378,513)	-	-	(399,053)	250,797
Other Housing Funds (271-279):									
272 Red Cross Housing Reconst Loan Repayment	98,743	64,962	2,219	-	(36,000)	-	-	-	31,181
273 CalHOME-FTHB Revolving Loan Fund	174,974	177,583	2,609	-	-	-	-	-	180,192
274 BEGIN - Housing Loan Revolving Fund	-	30,000	-	-	-	-	-	-	30,000
275 HOME-American Dream FTH	67,751	68,762	1,011	-	-	-	-	-	69,773
279 Affordable Housing Trust Fund	2,142,150	1,677,068	5,611,935	-	(818,995)	-	-	(7,457,640)	(987,632)
Subtotal Other Housing	2,483,618	2,018,376	5,617,774	-	(854,995)	-	-	(7,457,640)	(676,485)
Total Housing & Community Development	3,992,206	3,612,582	9,592,265	-	(1,502,644)	-	-	(10,875,894)	826,309
Low & Moderate Income House Funds									
281 SA LHIH-Merged	1,729,227	1,706,835	180,066	-	(117,247)	-	-	-	1,769,654
Total Low & Moderate Income House Funds	1,729,227	1,706,835	180,066	-	(117,247)	-	-	-	1,769,654
Other Special Revenue Funds (225,291):									
291 Transportation Development Act Fund	1	1	1,023,884	-	(1,023,884)	-	-	-	1
292 American Rescue Plan Act	7,085,444	9,926,945	-	-	-	-	-	(486,000)	9,440,945
293 State Homelessness Response Program	-	13,850,000	-	-	-	-	-	(10,840,000)	3,010,000
Total Other Special Revenue Funds	7,085,445	23,776,946	1,023,884	-	(1,023,884)	-	-	(11,326,000)	12,450,946
Total Special Revenue Funds	30,076,755	34,131,501	37,639,241	150,000	(4,558,481)	(21,250,000)	(22,809)	(26,733,115)	19,356,338
Capital Projects Funds									
Capital Improvement Projects (310-319)									
311 General Capital Improvement Projects	(9,669,015)	(973,008)	25,346,116	24,837,063	-	(46,510,167)	(275,394)	(46,425)	2,378,185
313 CIP Fund - 2% For Public Art - CIP Fund	154,733	205,964	1,397	90,336	(84,423)	-	-	-	213,274
315 CIP Fund - Sidewalk Constr. In-Lieu Fund	196,326	181,455	27,129	-	(25,000)	-	-	-	183,584
316 CIP - Santa Cruz Library	8,956,689	3,240,538	2,045,369	-	-	-	-	-	5,285,907
317 CIP Fund - Street maintenance & Rehabilitation	238,586	(4,531,924)	25,478	2,100,000	-	(3,500,000)	-	-	(5,906,446)
319 Wharf Tenant Capital Improvement Contrib	938,465	229,169	163,201	-	-	(151,590)	-	-	240,780
331 SC Street Improvements - Harvey West	(21)	(21)	-	-	-	-	-	-	(21)
341 Information Technology	413	413	-	2,420,000	-	(420,000)	-	-	2,000,413
Total Capital Improvement Projects	816,176	(1,647,415)	27,608,690	29,447,399	(109,423)	(50,581,757)	(275,394)	(46,425)	4,395,676
Debt Service Funds									
411 General Obligation Bonds Debt Service	1,405,308	1,422,712	18,005	-	-	-	(542,701)	-	898,015
413 Lease Revenue Bonds	397,575	465,848	433,967	-	-	-	(357,394)	-	542,421
411 General Obligation Bonds Debt Service	1,802,883	1,888,560	451,972	-	-	-	(900,095)	-	1,440,436
Total Governmental Fund Types	67,103,754	65,312,520	184,004,169	40,822,937	(116,451,335)	(77,103,473)	(3,523,095)	(42,085,826)	50,975,897

Recap of Funds - FY 2023 Estimated Fund Balance

Proprietary Fund Types

Enterprise Funds

Water Enterprise (710-719)

	FY 2022 Actual Beginning Fund Balance	FY 2023 Est. Beginning Fund Balance	FY 2023 Projected Revenues & Other Sources	FY 2023 Projected Other Financing Sources	FY 2023 Projected Operating Expenditures	FY 2023 Projected Capital Outlay	FY 2023 Projected Debt Service	FY 2023 Projected Other Financing Uses	FY 2023 Estimated Ending Fund Balance
711 Water Fund	12,320,559	6,315,002	41,047,405	2,500	(34,171,358)	(35,822,221)	(5,131,705)	(168,856)	(27,929,233)
713 Water Rate Stabilization Fund	10,000,000	10,000,000	-	-	-	-	-	-	10,000,000
714 Water - 2% for Public Art	326,951	(51,400)	98,140	-	(98,140)	-	-	-	(51,400)
716 Water - 90 Day Operating Reserve	12,320,559	7,416,384	1,009,450	-	-	-	-	-	8,425,834
717 Water - Emergency Reserve Fund	3,000,000	3,000,000	-	-	-	-	-	-	3,000,000
719 Water - Equipment Replacement	649,401	579,401	-	-	-	-	-	-	579,401
Total Water Enterprise	38,617,470	27,259,387	42,154,995	2,500	(34,269,498)	(35,822,221)	(5,131,705)	(168,856)	(5,975,398)

Wastewater Enterprise (720-729)

721 Wastewater	24,178,802	11,882,367	26,041,375	-	(22,092,402)	(10,088,000)	(512,285)	(97,101)	5,133,954
724 Wastewater - 2% for Public Art	87,435	2,003	1,262	27,657	(27,657)	-	-	-	3,265
Total Wastewater Enterprise	24,266,237	11,884,370	26,042,637	27,657	(22,120,059)	(10,088,000)	(512,285)	(97,101)	5,137,219

Refuse Enterprise (730-739)

731 Refuse	18,434,680	7,726,229	22,422,631	-	(21,962,806)	(3,528,191)	(315,472)	(614,595)	3,727,796
732 Landfill Closure	2,127,989	2,158,201	30,212	247,001	(174,271)	-	-	-	2,261,143
733 Landfill Post Closure Maintenance	6,604,990	6,698,012	93,022	263,016	(578,211)	-	-	-	6,475,839
734 Refuse - 2% for Public Art	4,842	(28,402)	68	1,478	(1,478)	-	-	-	(28,334)
Total Refuse Enterprise	27,172,502	16,554,040	22,545,933	511,495	(22,716,766)	(3,528,191)	(315,472)	(614,595)	12,436,444

Parking Enterprise (740-749)

741 Parking	2,888,347	(1,089,622)	4,206,888	-	(5,838,473)	(826,100)	(373,067)	(55,994)	(3,976,368)
742 Parking - 2% for Public Art	18,913	(1,514)	258	2,838	(2,838)	-	-	-	(1,256)
Total Parking Enterprise	2,907,260	(1,091,135)	4,207,146	2,838	(5,841,311)	(826,100)	(373,067)	(55,994)	(3,977,623)

Storm Water Enterprise (750-759)

751 Storm Water	1,579,186	543,310	599,642	-	(332,491)	(53,000)	(207,397)	(86,236)	463,827
752 Storm Water Overlay	1,845,401	(1,688,398)	321,960	-	(470,296)	(2,200,000)	(190,159)	(2,161)	(4,229,054)
753 Storm Water - 2% for Public Art	12,536	(1,939)	186	1,621	(1,621)	-	-	-	(1,753)
Total Storm Water Enterprise	3,437,123	(1,147,028)	921,788	1,621	(804,408)	(2,253,000)	(397,556)	(88,397)	(3,766,980)

Total Enterprise Funds

	96,400,592	53,459,635	95,872,499	546,111	(85,752,043)	(52,517,512)	(6,730,085)	(1,024,943)	3,853,662
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Internal Service Funds

811 Equipment Operations

	(1,675,058)	(1,255,776)	3,940,956	-	(3,788,538)	(83,380)	-	(12,491)	(1,199,229)
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Self-Insurance

841 Workers' Compensation	4,039,262	3,449,931	3,144,158	270,123	(5,066,114)	-	-	-	1,798,098
842 Liability Insurance	6,717,278	5,425,273	4,618,992	2,316,906	(6,826,364)	-	-	-	5,534,807
843 Group Health Insurance	2,574,665	1,472,333	19,937,384	-	(20,198,568)	-	-	-	1,211,149
844 Unemployment Insurance	3,838,981	4,240,064	704,090	-	(282,400)	-	-	-	4,661,754
Subtotal Self-Insurance	17,170,186	14,587,602	28,404,624	2,587,029	(32,373,447)	-	-	-	13,205,808

Total Internal Service Funds	15,495,129	13,331,826	32,345,580	2,587,029	(36,161,985)	(83,380)	-	(12,491)	12,006,579
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Total Proprietary Fund Types

	111,895,721	66,791,461	128,218,079	3,133,140	(121,914,027)	(52,600,892)	(6,730,085)	(1,037,434)	15,860,241
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Total All City Funds	178,999,475	132,103,981	312,222,248	43,956,077	(238,365,363)	(129,704,365)	(10,253,180)	(43,123,260)	66,836,138
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Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

BY FUND TYPE	Fiscal Year	Fiscal Year 2022			Fiscal Year
	2021 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2023 Budget Adopted
General Funds					
Primary General Fund					
Taxes	76,383,704	77,468,413	77,468,413	84,291,984	87,075,601
Licenses and Permits	1,474,922	1,608,611	1,613,500	1,360,868	1,597,200
Grants	1,953,116	7,493,807	2,815,502	807,303	403,000
Charges for Services	17,578,780	16,740,094	17,340,386	18,405,980	18,274,096
Fines and Forfeitures	1,101,475	2,142,000	2,142,000	1,096,630	1,123,090
Rents & Miscellaneous Revenues	4,771,503	5,183,832	5,258,116	5,224,860	5,479,958
Other Financing Sources	2,164,687	253,500	1,672,954	302,000	7,909,185
Total Primary General Fund	105,428,187	110,890,257	108,310,871	111,489,625	121,862,130
General Fund - Assigned & Committed for Special Programs					
Taxes	219,276	220,000	220,000	220,000	220,000
Grants	-	-	1,000	-	-
Charges for Services	989,953	1,185,858	1,185,858	1,121,149	1,559,954
Fines and Forfeitures	3,745	3,000	3,000	10,983	3,000
Rents & Miscellaneous Revenues	2,337,230	2,133,111	2,190,113	2,588,047	2,495,081
Other Financing Sources	3,123,185	2,659,334	2,868,716	3,000,507	3,316,353
Total General Fund - Assigned & Committed for Speci	6,673,390	6,201,303	6,468,687	6,940,686	7,594,388
City Public Trust					
Rents & Miscellaneous Revenues	25,757	73,287	73,287	73,287	73,287
Other Financing Sources	250,000	-	-	301,346	-
Total City Public Trust	275,757	73,287	73,287	374,633	73,287
Total General Funds	112,377,334	117,164,847	114,852,844	118,804,944	129,529,805
Special Revenue Funds					
Police Special Revenue Funds					
Grants	196,245	-	142,979	423,900	470,497
Charges for Services	19,148	-	-	29,000	30,000
Rents & Miscellaneous Revenues	6,235	11,583	11,583	11,583	11,583
Total Police Special Revenue Funds	221,629	11,583	154,562	464,483	512,080
Impact Fee Funds					
Rents & Miscellaneous Revenues	6,552	-	-	164,640	525,000
Total Impact Fee Funds	6,552	-	-	164,640	525,000

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
State Highway Funds					
Grants	6,995,181	4,342,023	16,506,421	16,586,421	22,395,146
Rents & Miscellaneous Revenues	123,939	22,162	22,162	27,162	32,162
Other Financing Sources	434,968	-	3,251,869	3,392,669	150,000
Total State Highway Funds	7,554,088	4,364,185	19,780,451	20,006,252	22,577,308
Measure D Transportation Fund					
Grants	1,491,408	1,375,520	1,375,520	1,375,520	1,587,401
Rents & Miscellaneous Revenues	13,639	20,178	20,178	20,178	20,178
Total Measure D Transportation Fund	1,505,047	1,395,698	1,395,698	1,395,698	1,607,579
Traffic Impact Funds					
Rents & Miscellaneous Revenues	313,448	566,103	566,103	566,103	566,103
Other Financing Sources	107,780	-	-	-	-
Total Traffic Impact Funds	421,227	566,103	566,103	566,103	566,103
Clean River, Beaches & Ocean Tax Fund					
Taxes	659,854	635,887	635,887	635,867	636,000
Rents & Miscellaneous Revenues	11,310	22,967	22,967	22,967	22,967
Other Financing Sources	4,189	-	-	-	-
Total Clean River, Beaches & Ocean Tax Fund	675,353	658,854	658,854	658,834	658,967
Parks & Recreation Funds					
Taxes	837,416	-	200,000	300,000	515,000
Charges for Services	2,931	-	-	-	-
Rents & Miscellaneous Revenues	13,112	30,989	30,989	30,989	30,989
Total Parks & Recreation Funds	853,459	30,989	230,989	330,989	545,989
Housing & Community Development Funds					
Grants	857,717	6,130,598	7,516,365	7,586,742	9,377,398
Charges for Services	6,473	11,000	11,000	14,000	15,000
Rents & Miscellaneous Revenues	719,312	214,167	214,167	246,767	199,867
Other Financing Sources	61,527	-	-	153,436	-
Total Housing & Community Development Funds	1,645,028	6,355,765	7,741,532	8,000,945	9,592,265

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

BY FUND TYPE	Fiscal Year	Fiscal Year 2022			Fiscal Year
	2021 Actuals	Adopted Budget	Amended Budget	Year End Estimate	2023 Budget Adopted
City Low & Mod Income Housing Funds					
Grants	1,903	-	6,597	6,597	-
Charges for Services	25,000	25,000	25,000	25,000	25,000
Rents & Miscellaneous Revenues	234,423	260,680	278,680	202,246	155,066
Total City Low & Mod Income Housing Funds	261,326	285,680	310,277	233,843	180,066
Transportation Development Funds					
Grants	797,240	839,561	839,561	839,561	1,023,884
Total Transportation Development Funds	797,240	839,561	839,561	839,561	1,023,884
American Rescue Plan Funds					
Grants	7,085,161	-	7,085,160	7,085,160	-
Rents & Miscellaneous Revenues	283	-	-	-	-
Total American Rescue Plan Funds	7,085,444	-	7,085,160	7,085,160	-
State Homelessness Response Program Funds					
Grants	-	-	-	14,000,000	-
Total State Homelessness Response Program Funds	-	-	-	14,000,000	-
Total Special Revenue Funds	21,026,393	14,508,418	38,763,187	53,746,508	37,789,241
Capital Improvement Funds					
General & Other Capital Improvement Funds					
Taxes	2,264,491	1,955,611	1,955,611	1,955,611	1,955,611
Grants	6,883,341	3,989,000	39,492,644	37,614,781	25,270,000
Rents & Miscellaneous Revenues	323,308	824,408	2,726,272	2,459,529	383,079
Other Financing Sources	2,572,677	15,229,539	36,952,680	33,049,652	29,447,399
Total General & Other Capital Improvement Funds	12,043,817	21,998,558	81,127,206	75,079,573	57,056,089
Total Capital Improvement Funds	12,043,817	21,998,558	81,127,206	75,079,573	57,056,089
Debt Service Funds					
Government Obligation & Lease Revenue Bond Funds					
Taxes	508,290	532,000	532,000	532,000	-
Rents & Miscellaneous Revenues	439,776	450,172	450,172	450,172	451,972
Total Government Obligation & Lease Revenue Bond Funds	948,067	982,172	982,172	982,172	451,972
Total Debt Service Funds	948,067	982,172	982,172	982,172	451,972

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Enterprise Funds					
Water Enterprise Funds					
Licenses and Permits	4,076	2,000	2,000	6,250	5,250
Grants	-	371,595	975,260	981,960	-
Charges for Services	41,525,971	44,004,293	44,004,293	39,077,529	41,665,505
Fines and Forfeitures	1	-	-	-	-
Rents & Miscellaneous Revenues	670,287	352,102	360,235	399,650	386,650
Other Financing Sources	1,603,097	75,608	3,899,608	162,313	100,640
Total Water Enterprise Funds	43,803,432	44,805,598	49,241,396	40,627,702	42,158,045
Wastewater Enterprise Funds					
Grants	2,616,002	1,788,234	5,852,216	5,852,216	2,847,058
Charges for Services	24,100,420	23,020,000	23,020,000	22,988,177	22,955,000
Rents & Miscellaneous Revenues	118,573	240,579	240,579	240,579	240,579
Other Financing Sources	288,170	14,602	14,602	56,309	27,657
Total Wastewater Enterprise Funds	27,123,165	25,063,415	29,127,397	29,137,281	26,070,294
Refuse Enterprise Funds					
Grants	29,354	228,826	1,107,117	724,253	296,500
Charges for Services	21,140,482	21,700,000	21,700,000	21,700,000	21,700,000
Rents & Miscellaneous Revenues	349,087	549,433	549,433	568,251	549,433
Other Financing Sources	795,774	456,525	474,567	24,776	511,495
Total Refuse Enterprise Funds	22,314,696	22,934,784	23,831,118	23,017,280	23,057,428
Parking Enterprise Funds					
Taxes	240,816	175,100	175,100	175,100	245,400
Grants	8,864	-	41,215	15,000	15,000
Charges for Services	3,855,028	4,817,500	4,817,500	3,750,032	3,806,207
Rents & Miscellaneous Revenues	79,265	255,230	255,230	204,745	140,539
Other Financing Sources	101,973	4,884	55,005	17,507	2,838
Total Parking Enterprise Funds	4,285,947	5,252,714	5,344,050	4,162,384	4,209,984
Storm Water Enterprise Funds					
Grants	2,432	875,000	967,568	73,077	-
Charges for Services	881,642	870,000	870,000	870,000	900,000
Rents & Miscellaneous Revenues	2,005,168	21,788	21,788	21,408	21,788
Other Financing Sources	-	1,389	51,389	2,602	1,621
Total Storm Water Enterprise Funds	2,889,242	1,768,177	1,910,745	967,087	923,409
Total Enterprise Funds	100,416,483	99,824,688	109,454,705	97,911,734	96,419,160

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

BY FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Internal Service Funds					
Equipment Operations Internal Service Fund					
Charges for Services	2,970,568	3,882,841	3,882,841	3,878,107	3,920,956
Rents & Miscellaneous Revenues	50,450	20,000	20,000	35,000	20,000
Other Financing Sources	38,738	20,000	20,000	3,723	-
Total Equipment Operations Internal Service Fund	3,059,756	3,922,841	3,922,841	3,916,830	3,940,956
Group Health Insurance Internal Service Fund					
Charges for Services	19,156,266	18,705,136	18,705,136	18,695,136	19,922,384
Rents & Miscellaneous Revenues	15,173	6,000	6,000	6,000	15,000
Total Group Health Insurance Internal Service Fund	19,171,439	18,711,136	18,711,136	18,701,136	19,937,384
Liability Insurance Internal Service Fund					
Charges for Services	3,950,000	4,554,285	4,554,285	4,554,285	4,554,285
Rents & Miscellaneous Revenues	92,827	64,707	64,707	64,707	64,707
Other Financing Sources	-	-	-	-	2,316,906
Total Liability Insurance Internal Service Fund	4,042,827	4,618,992	4,618,992	4,618,992	6,935,898
Unemployment Internal Service Fund					
Charges for Services	652,324	601,993	601,993	601,993	655,000
Rents & Miscellaneous Revenues	24,045	49,090	49,090	49,090	49,090
Total Unemployment Internal Service Fund	676,369	651,083	651,083	651,083	704,090
Workers' Compensation Insurance Fund					
Charges for Services	2,532,121	2,459,916	2,459,916	2,459,916	2,771,603
Rents & Miscellaneous Revenues	667,836	372,555	372,555	372,555	372,555
Other Financing Sources	-	270,123	270,123	270,123	270,123
Total Workers' Compensation Insurance Fund	3,199,957	3,102,594	3,102,594	3,102,594	3,414,281
Total Internal Service Funds	30,150,348	31,006,646	31,006,646	30,990,635	34,932,609
Total Revenues:	276,962,441	285,485,329	376,186,761	377,515,566	356,178,876

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
General Funds					
Primary General Fund					
Personnel Services	62,936,808	74,133,720	73,888,813	66,095,123	77,032,192
Salary Savings	-	(3,200,000)	(3,200,000)	-	(3,349,651)
Services, Supplies, & Other Charges	25,923,579	28,883,788	37,293,259	31,990,984	31,831,758
Capital Outlay	186,929	60,000	655,824	336,120	5,246,716
Debt Service	5,169,099	5,584,083	5,584,083	5,584,083	2,166,052
Other Financing Uses	3,361,570	6,824,924	8,851,763	8,776,763	13,887,799
Total Primary General Fund	97,577,985	112,286,515	123,073,742	112,783,073	126,814,866
General Fund - Assigned & Committed for Special Programs					
Personnel Services	2,826,163	3,359,371	3,322,871	2,791,221	3,518,590
Services, Supplies, & Other Charges	4,962,386	1,319,938	1,865,915	1,589,638	2,665,557
Capital Outlay	66,357	15,000	34,660	34,659	25,000
Debt Service	-	158,744	158,744	158,744	158,744
Other Financing Uses	84,231	97,042	3,678,710	3,678,710	1,303,487
Total General Fund - Assigned & Committed for Special Programs	7,939,137	4,950,095	9,060,900	8,252,972	7,671,378
City Public Trust					
Services, Supplies, & Other Charges	1,355	85,000	162,869	162,869	85,000
Other Financing Uses	76,056	980,000	1,074,106	1,074,106	115,000
Total City Public Trust	77,411	1,065,000	1,236,975	1,236,975	200,000
Total General Funds	105,594,533	118,301,610	133,371,617	122,273,020	134,686,244
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	148,723	-	-	-	128,497
Total Police Special Revenue Funds	148,723	-	-	-	128,497
State Highway Funds					
Personnel Services	30,505	36,121	48,121	20,272	41,817
Services, Supplies, & Other Charges	443,394	644,553	635,869	618,112	685,042
Capital Outlay	2,382,193	1,829,700	22,966,890	23,107,690	20,850,000
Debt Service	12,402	38,428	38,428	38,428	22,809
Other Financing Uses	628,274	1,225,161	3,683,202	3,116,753	1,004,161
Total State Highway Funds	3,496,768	3,773,963	27,372,510	26,901,255	22,603,829
Measure D Transportation Fund					
Personnel Services	12,624	82,136	82,136	80,406	88,184
Other Financing Uses	631,789	1,281,000	3,808,443	3,872,443	3,095,000
Total Measure D Transportation Fund	644,413	1,363,136	3,890,579	3,952,849	3,183,184

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Traffic Impact Funds					
Personnel Services	51,435	149,173	149,173	143,603	157,194
Services, Supplies, & Other Charges	288	-	-	-	-
Other Financing Uses	536,825	-	2,931,869	2,931,869	100,000
Total Traffic Impact Funds	588,548	149,173	3,081,042	3,075,472	257,194
Clean River, Beaches & Ocean Tax Fund					
Personnel Services	233,544	264,904	264,904	249,294	275,865
Services, Supplies, & Other Charges	239,319	653,464	717,951	18,247	538,107
Capital Outlay	39,310	-	174,713	174,713	400,000
Other Financing Uses	2,422	344	688	688	344
Total Clean River, Beaches & Ocean Tax Fund	514,595	918,712	1,158,256	442,942	1,214,316
Parks and Recreation Funds					
Other Financing Uses	57,222	560,000	1,475,399	1,449,216	331,716
Total Parks and Recreation Funds	57,222	560,000	1,475,399	1,449,216	331,716
Housing & Community Development Funds					
Services, Supplies, & Other Charges	1,061,897	686,262	1,848,114	1,315,313	1,502,644
Capital Outlay	1,799,840	-	-	277,644	-
Other Financing Uses	-	5,657,272	7,324,732	6,787,612	10,875,894
Total Housing & Community Development Funds	2,861,737	6,343,534	9,172,846	8,380,569	12,378,538
City Low & Mod Income Housing Funds					
Services, Supplies, & Other Charges	24,286	78,240	231,543	213,171	117,247
Capital Outlay	37,683	-	43,064	43,064	-
Total City Low & Mod Income Housing Funds	61,969	78,240	274,607	256,235	117,247
Transportation Development Funds					
Services, Supplies, & Other Charges	797,241	839,561	839,561	839,561	1,023,884
Total Transportation Development Funds	797,241	839,561	839,561	839,561	1,023,884
American Rescue Plan Funds					
Services, Supplies, & Other Charges	-	-	4,243,659	4,243,659	-
Other Financing Uses	-	-	-	-	486,000
Total American Rescue Plan Funds	-	-	4,243,659	4,243,659	486,000

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
State Homelessness Response Program Funds					
Other Financing Uses	-	-	3,160,000	150,000	10,840,000
Total State Homelessness Response Program Funds	-	-	3,160,000	150,000	10,840,000
Total Special Revenue Funds	9,171,216	14,026,319	54,668,459	49,691,758	52,564,405
Capital Improvement Funds					
General and Other Capital Improvement Funds					
Personnel Services	21,927	48,865	48,865	23,370	49,603
Services, Supplies, & Other Charges	-	-	5,482	5,482	59,819
Capital Outlay	10,170,217	17,060,786	86,845,564	75,483,006	50,581,707
Debt Service	241,686	278,494	278,494	278,494	275,394
Other Financing Uses	106,640	1,025,229	1,787,811	1,752,811	46,425
Total General and Other Capital Improvement Funds	10,540,470	18,413,374	88,966,216	77,543,163	51,012,948
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Debt Service	882,507	898,995	898,995	896,495	900,095
Total Government Obligation and Lease Revenue Bond	882,507	898,995	898,995	896,495	900,095
Enterprise Funds					
Water Enterprise Funds					
Personnel Services	13,774,596	16,479,243	16,714,151	15,427,372	17,691,832
Services, Supplies, & Other Charges	13,504,691	15,721,731	16,856,812	14,567,051	16,254,669
Capital Outlay	47,115,941	82,381,500	114,676,578	114,480,692	35,822,221
Debt Service	3,686,656	4,098,626	4,098,626	4,098,710	5,131,706
Other Financing Uses	1,039,226	166,364	4,923,398	1,103,398	269,721
Total Water Enterprise Funds	79,121,110	118,847,464	157,269,565	149,677,223	75,170,149
Wastewater Enterprise Funds					
Personnel Services	8,264,277	10,067,850	10,067,850	8,664,154	10,386,259
Services, Supplies, & Other Charges	8,638,342	10,674,808	11,351,086	10,486,068	11,733,803
Capital Outlay	7,985,296	7,958,300	21,608,266	21,624,861	10,088,000
Debt Service	426,620	475,253	517,249	517,249	512,285
Other Financing Uses	70,076	84,119	262,014	212,419	97,101
Total Wastewater Enterprise Funds	25,384,611	29,260,330	43,806,465	41,504,751	32,817,448

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE

FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Refuse Enterprise Funds					
Personnel Services	9,815,915	11,135,204	11,135,204	9,696,882	11,731,332
Services, Supplies, & Other Charges	8,279,298	10,764,142	10,912,231	8,336,879	10,985,433
Capital Outlay	2,691,666	5,613,326	15,726,632	14,063,640	3,528,191
Debt Service	897,018	725,965	725,965	725,965	315,472
Other Financing Uses	465,289	435,556	802,549	802,549	614,595
Total Refuse Enterprise Funds	22,149,186	28,674,193	39,302,581	33,625,915	27,175,023
Parking Enterprise Funds					
Personnel Services	2,834,263	3,529,806	3,529,806	3,160,072	3,496,641
Services, Supplies, & Other Charges	1,922,118	2,446,766	2,551,825	2,072,695	2,344,669
Capital Outlay	416,507	-	2,146,435	2,146,435	826,100
Debt Service	346,763	378,617	378,617	378,617	373,067
Other Financing Uses	40,224	287,746	397,941	397,941	55,994
Total Parking Enterprise Funds	5,559,875	6,642,935	9,004,624	8,155,760	7,096,471
Storm Water Enterprise Funds					
Personnel Services	137,160	264,831	264,831	223,035	219,427
Services, Supplies, & Other Charges	441,043	542,619	616,280	140,780	584,981
Capital Outlay	228,996	955,000	3,844,474	3,844,474	2,253,000
Debt Service	396,121	396,233	396,233	374,359	397,557
Other Financing Uses	6,139	9,014	967,374	967,374	88,397
Total Storm Water Enterprise Funds	1,209,459	2,167,697	6,089,192	5,550,022	3,543,362
Total Enterprise Funds	133,424,241	185,592,619	255,472,427	238,513,671	145,802,453
Internal Service Funds					
Equipment Operations Internal Service Fund					
Personnel Services	866,652	1,200,042	1,200,042	958,539	1,254,594
Services, Supplies, & Other Charges	2,369,016	2,479,752	2,844,752	2,375,738	2,533,941
Capital Outlay	4,900	100,000	100,000	100,000	83,380
Other Financing Uses	11,462	1,628	63,272	63,272	12,491
Total Equipment Operations Internal Service Fund	3,252,030	3,781,422	4,208,066	3,497,549	3,884,406
Group Health Insurance Internal Service Fund					
Personnel Services	722,279	300,345	300,345	850,841	338,176
Services, Supplies, & Other Charges	18,392,254	18,935,759	18,938,395	18,952,629	19,860,392
Total Group Health Insurance Internal Service Fund	19,114,533	19,236,104	19,238,740	19,803,470	20,198,568

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Liability Insurance Internal Service Fund					
Personnel Services	365,009	557,384	557,384	309,519	555,264
Services, Supplies, & Other Charges	4,348,796	5,209,844	5,700,654	5,601,478	6,271,101
Other Financing Uses	145,474	-	-	-	-
Total Liability Insurance Internal Service Fund	4,859,279	5,767,228	6,258,038	5,910,997	6,826,365
Unemployment Internal Service Fund					
Services, Supplies, & Other Charges	279,951	252,400	252,400	250,000	282,400
Total Unemployment Internal Service Fund	279,951	252,400	252,400	250,000	282,400
Workers' Compensation Insurance					
Personnel Services	315,620	361,508	361,508	345,254	368,813
Services, Supplies, & Other Charges	2,932,822	2,936,095	2,984,991	2,992,145	4,697,300
Other Financing Uses	3,533,109	-	354,526	354,526	-
Total Workers' Compensation Insurance	6,781,551	3,297,603	3,701,025	3,691,925	5,066,113
Total Internal Service Funds	34,287,344	32,334,757	33,658,269	33,153,941	36,257,852
Grand Total:	293,900,311	369,567,674	567,035,983	522,072,048	421,223,997

Summary of Transfers

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year End	2023 Adopted
		Actuals	Budget	Budget	Estimate	
Expenditures						
1 - General Funds						
Primary General Fund	101	3,110,726	6,641,531	8,492,098	8,417,098	13,676,662
To General Capital Improvement Fund		580,634	3,875,000	4,946,843	4,871,843	6,000,000
To Gas Tax Fund		-	-	-	-	-
To Refuse Fund		-	-	10,000	10,000	-
To Municipal Wharf fund		1,841,321	1,607,596	1,607,596	1,607,596	1,841,321
To Liability Fund		-	-	-	-	2,316,906
To CIP-Sidewalk Construction In-Lieu		-	-	-	-	10,000
To Carbon Reduction fund		12,345	12,345	24,690	24,690	12,345
To Economic Development Trust Fund		401,757	803,514	803,514	803,514	1,197,772
To Equipment Financiing Fund		-	-	-	-	-
To Information Technology Fund		274,671	343,076	1,099,455	1,099,455	2,298,318
	104	26,008	-	6,444	6,444	-
To General Capital Improvement Fund		26,008	-	6,444	6,444	-
City Public Trust Fund	130	76,056	980,000	1,074,106	1,074,106	115,000
To General Fund		-	-	-	-	15,000
To General Capital Improvement Fund		76,056	980,000	1,074,106	1,074,106	100,000
To Clean Rivers, Beaches, Ocean Fund		-	-	-	-	-
Energy Efficient Equipment Fund	133	58,223	97,042	409,090	409,090	3,487
To General Fund		57,054	89,000	379,548	379,548	3,487
To General Capital Improvement Fund		-	-	10,000	10,000	-
To Refuse Fund		-	8,042	8,042	8,042	-
To Water Fund		1,169	-	4,000	4,000	-
To Parking fund		-	-	7,500	7,500	-
Economic Development Trust Fund	136	-	-	3,263,176	3,263,176	1,300,000
To General Fund		-	-	-	-	-
To General Capital Improvement Fund		-	-	3,263,176	3,263,176	1,300,000
1 - General Funds		3,271,014	7,718,573	13,244,914	13,169,914	15,095,149
2 - Special Revenue Funds						
Gasoline Tax	221	628,274	1,225,161	3,683,202	3,116,753	1,004,161
To General Fund		-	-	-	-	-
To General Capital Improvement Fund		64,814	425,000	1,941,153	1,941,153	204,000
To CIP-Arterial Streets and Roads fund		562,326	800,000	1,741,727	1,175,278	800,000
To Carbon Reduction fund		1,134	161	322	322	161
	224	631,790	1,281,000	3,808,443	3,872,443	3,095,000
To General Fund		94,978	81,000	105,022	169,022	45,000
To General Capital Improvement Fund		-	200,000	3,660,800	2,050,000	1,700,000
To Gas Tax Fund		-	-	-	140,800	50,000
To CIP-Arterial Streets and Roads fund		479,432	1,000,000	-	1,470,000	1,300,000
To Parking fund		57,379	-	42,621	42,621	-
Traffic Impact Fee-Citywide Fund	226	429,045	-	2,931,869	2,931,869	100,000
To Gas Tax Fund		429,045	-	2,931,869	2,931,869	100,000

Summary of Transfers

	Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
Clean River, Beaches & Ocean Tax 235	2,422	344	688	688	344
To Carbon Reduction fund	2,422	344	688	688	344
Northwest Quadrant - Parks & Rec 241	-	75,000	75,000	75,000	100,000
To General Capital Improvement Fund	-	75,000	75,000	75,000	100,000
Southwest Quadrant - Parks & Rec 242	-	-	46,719	46,719	-
To General Capital Improvement Fund	-	-	46,719	46,719	-
Northeast Quadrant - Parks & Rec 243	-	-	35,000	35,000	23,000
To General Capital Improvement Fund	-	-	35,000	35,000	23,000
Southeast Quadrant - Parks & Rec 244	-	60,000	60,000	60,000	58,716
To General Capital Improvement Fund	-	60,000	60,000	60,000	58,716
Parks & Recreation Tax Combined 249	57,222	425,000	1,258,680	1,232,497	150,000
To General Capital Improvement Fund	57,222	425,000	1,258,680	1,232,497	150,000
To Southwest Quadrant - P & R Fee Fund	-	-	-	-	-
HOME Investment Partnership 253	-	-	-	-	3,019,201
To General Capital Improvement Fund	-	-	-	-	3,019,201
Community Development Block Gr 261	-	436,092	2,103,552	1,566,432	399,053
To General Fund	-	40,000	982,888	982,888	35,000
To General Capital Improvement Fund	-	396,092	1,120,664	583,544	364,053
Affordable Housing Trust Fund 279	-	5,221,180	5,221,180	5,221,180	7,457,640
To General Capital Improvement Fund	-	5,221,180	5,221,180	5,221,180	7,457,640
To SA (H) LMIH-Merged 2-1-12	-	-	-	-	-
SA (H) LMIH-Merged 2-1-12 281	-	-	-	-	-
To General Capital Improvement Fund	-	-	-	-	-
American Rescue Plan Act 292	-	-	-	-	486,000
To General Fund	-	-	-	-	486,000
State Homelessness Response Pr 293	-	-	3,160,000	150,000	10,840,000
To General Fund	-	-	150,000	150,000	7,246,198
To General Capital Improvement Fund	-	-	3,010,000	-	3,593,802
2 - Special Revenue Funds	1,748,753	8,723,777	22,384,331	18,308,581	26,733,115
3 - Capital Improvement					
CIP - Sidewalk Construction In-Lieu 315	-	-	20,000	20,000	-
To Gas Tax Fund	-	-	20,000	20,000	-
CIP-Street Maintenance & Rehabili 317	-	-	535,000	500,000	-
To General Capital Improvement Fund	-	-	535,000	500,000	-
3 - Capital Improvement	-	-	555,000	520,000	-
7 - Enterprise Funds					
Water 711	121,057	90,247	1,027,281	1,027,281	168,856
To General Capital Improvement Fund	20,881	-	797,352	797,352	79,297
To Carbon Reduction fund	28,296	4,019	8,038	8,038	4,019
To CIP Public Art Fund	22,615	24,694	24,694	24,694	32,032

Summary of Transfers

	Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
To Information Technology Fund	49,265	61,534	197,197	197,197	53,508
Water System Development Fees F 715	620	509	509	509	681
To CIP Public Art Fund	620	509	509	509	681
Wastewater 721	70,076	69,517	247,412	197,817	69,444
To General Fund	29,500	29,500	29,500	29,500	29,500
To General Capital Improvement Fund	-	-	101,875	52,280	-
To Carbon Reduction fund	8,618	1,224	2,448	2,448	1,224
To CIP Public Art Fund	4,797	4,867	4,867	4,867	9,219
To Information Technology Fund	27,161	33,926	108,722	108,722	29,501
Refuse 731	111,354	37,073	404,066	404,066	103,100
To General Fund	2,500	2,500	2,500	2,500	2,500
To General Capital Improvement Fund	-	-	311,014	311,014	70,296
To Carbon Reduction fund	89,886	12,767	25,534	25,534	12,767
To CIP Public Art Fund	3,276	2,206	2,206	2,206	493
To Information Technology Fund	15,692	19,600	62,812	62,812	17,044
Parking 741	40,224	282,862	393,057	393,057	53,156
To General Fund	20,000	-	-	-	20,000
To General Capital Improvement Fund	-	262,910	333,456	333,456	16,195
To Carbon Reduction fund	4,379	622	1,244	1,244	622
To CIP Public Art Fund	1,673	1,628	1,628	1,628	946
To Information Technology Fund	14,172	17,702	56,729	56,729	15,393
Storm Water 751	5,735	7,162	804,522	804,522	86,236
To General Capital Improvement Fund	-	-	731,568	731,568	80,000
To Stormwater Overlay Fund	-	-	50,000	50,000	-
To Information Technology Fund	5,735	7,162	22,954	22,954	6,236
Storm Water Overlay 752	404	463	161,463	161,463	540
To General Capital Improvement Fund	-	-	161,000	161,000	-
To CIP Public Art Fund	404	463	463	463	540
7 - Enterprise Funds	349,470	487,833	3,038,309	2,988,715	482,013
8 - Internal Service Funds					
Equipment Operations 811	11,462	1,628	63,272	63,272	12,491
To General Capital Improvement Fund	-	-	60,016	60,016	10,863
To Carbon Reduction fund	11,462	1,628	3,256	3,256	1,628
Workers' Compensation Insurance 841	3,499,934	-	354,526	354,526	-
To General Fund	1,891,842	-	-	-	-
To General Capital Improvement Fund	33,109	-	354,526	354,526	-
To Wastewater Fund	282,260	-	-	-	-
To Gas Tax Fund	5,923	-	-	-	-
To Refuse Fund	340,029	-	-	-	-
To Water Fund	682,545	-	-	-	-
To Street Tree Fund	44,594	-	-	-	-
To Equipment Fund	36,949	-	-	-	-
To Municipal Wharf fund	170,626	-	-	-	-
To Clean Rivers, Beaches, Ocean Fund	4,189	-	-	-	-

Summary of Transfers

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year End	2023 Adopted
		Actuals	Budget	Budget	Estimate	
Other transfers out		7,868	-	-	-	-
Liability Insurance	842	145,474	-	-	-	-
To General Capital Improvement Fund		145,474	-	-	-	-
Unemployment Insurance	844	-	-	-	-	-
To Unemployment Fund (140)		-	-	-	-	-
8 - Internal Service Funds		3,656,869	1,628	417,799	417,798	12,491
Expenditures Totals:		9,026,106	16,931,811	39,640,353	35,405,008	42,322,768
Revenues						
- General Funds						
Primary General Fund	101	2,096,174	242,000	1,662,954	257,000	7,882,685
From Workers' Compensation Fund		1,891,842	-	-	-	-
From City Public Trust Fund		-	-	-	-	15,000
From Wastewater Fund		29,500	29,500	29,500	29,500	29,500
From Refuse Fund		2,500	2,500	2,500	2,500	2,500
From Parking Fund		20,000	-	-	-	20,000
From CDBG Fund		-	40,000	982,888	75,000	35,000
From Gas Tax Fund		-	-	-	-	-
From Asset seizure/youth fund		300	-	-	-	-
From Clean River, Beaches & Ocean Fund		-	-	-	-	-
From Economic Development Trust Fund		-	-	-	-	-
From Carbon Reduction Fund		57,054	89,000	393,044	-	3,487
From 2016 Trnsp Measure D		94,978	81,000	105,022	-	45,000
From American Rescue Plan Act		-	-	-	-	486,000
From CA14 Homelessness Action Plan		-	-	150,000	150,000	7,246,198
	104	2,011,947	1,607,596	1,607,596	1,607,596	1,841,321
From General Fund		1,841,321	1,607,596	1,607,596	1,607,596	1,841,321
From Workers' Compensation Fund		170,626	-	-	-	-
Green Bldg Educational Resource I	108	7,868	-	-	-	-
From Workers' Compensation Fund		7,868	-	-	-	-
Energy Efficient Equipment Fund	133	158,542	33,110	66,220	53,875	33,110
From General Fund		12,345	12,345	24,690	12,345	12,345
From Equipment Fund		11,462	1,628	3,256	3,256	1,628
From Water Fund		28,296	4,019	8,038	8,038	4,019
From Wastewater Fund		8,618	1,224	2,448	2,448	1,224
From Refuse Fund		89,886	12,767	25,534	25,534	12,767
From Parking Fund		4,379	622	1,244	1,244	622
From Gas Tax Fund		1,134	161	322	322	161
From Clean River, Beaches & Ocean Fund		2,422	344	688	688	344
Economic Development Trust Fund	136	401,757	803,514	803,514	921,178	1,197,772
From General Fund		401,757	803,514	803,514	921,178	1,197,772
Unemployment Insurance	140	-	-	-	-	-
From Unemployment IS Fund		-	-	-	-	-

Summary of Transfers

	Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
1 - General Funds	4,676,287	2,686,220	4,140,284	2,839,649	10,954,888
2 - Special Revenue Funds					
Gasoline Tax 221	434,968	-	2,951,869	3,092,669	150,000
From General Fund	-	-	-	-	-
From Capital Improvement Projects Fund	-	-	-	-	-
From Workers' Compensation Fund	5,923	-	-	-	-
From Traffic Impact Fee - City wide fund	429,045	-	2,931,869	2,931,869	100,000
From Sidewalk In-lieu fund	-	-	20,000	20,000	-
From 2016 Trnsp Measure D	-	-	-	140,800	50,000
Clean River, Beaches & Ocean Tax 235	4,189	-	-	-	-
From General Fund	-	-	-	-	-
From Workers' Compensation Fund	4,189	-	-	-	-
From City Public Trust Fund	-	-	-	-	-
Southwest Quadrant - Parks & Rec 242	-	-	-	-	-
From Parks and Rec. Facilities Tax Fund	-	-	-	-	-
SA (H) LMIH-Merged 2-1-12 281	-	-	-	-	-
From Affordable Housing Trust Fund	-	-	-	-	-
2 - Special Revenue Funds	439,157	-	2,951,869	3,092,669	150,000
3 - Capital Improvement					
General Capital Improvement Proje 311	1,004,198	11,920,182	29,074,146	24,267,568	24,337,063
From General Fund	580,634	3,875,000	5,872,557	5,797,557	6,000,000
From Equipment Fund	-	-	60,016	60,016	10,863
From Workers' Compensation Fund	33,109	-	-	-	-
From Liability Insurance Fund	145,474	-	354,526	354,526	-
From City Public Trust Fund	76,056	980,000	1,074,106	1,074,106	100,000
From Parks and Rec. Facilities Tax Fund	57,222	425,000	1,044,286	1,018,103	150,000
From Water Fund	20,881	-	702,527	702,527	79,297
From Wastewater Fund	-	-	49,595	-	-
From Refuse Fund	-	-	280,810	280,810	70,296
From Parking Fund	-	262,910	306,177	306,177	16,195
From Storm Water Fund	-	-	720,530	720,530	80,000
From Affordable Housing Trust Fund	-	5,221,180	5,221,180	5,221,180	7,457,640
From CDBG Fund	-	396,092	583,544	583,544	364,053
From Gas Tax Fund	64,814	425,000	1,941,153	1,941,153	204,000
From Sidewalk In-lieu fund	-	-	-	-	10,000
From HOME Investment Partnership	-	-	-	-	3,019,201
From Northwest Quadrant - P & R Fee Fun	-	75,000	75,000	75,000	100,000
From Southwest Quadrant - P & R Fee Fun	-	-	46,719	46,719	-
From Northeast Quadrant - P & R Fee Func	-	-	35,000	35,000	23,000
From Southeast Quadrant - P & R Fee Func	-	60,000	60,000	60,000	58,716
From Economic Development Trust Fund	-	-	3,263,176	3,263,176	1,300,000
From Municipal Wharf Fund	26,008	-	6,444	6,444	-
From Carbon Reduction Fund	-	-	10,000	10,000	-
From 2016 Trnsp Measure D	-	200,000	3,660,800	2,050,000	1,700,000

Summary of Transfers

		Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
			Adopted Budget	Amended* Budget	Year End Estimate	
From CIP-Street Maint and Rehab Fund		-	-	535,000	500,000	-
From Storm Water Overlay Fund		-	-	161,000	161,000	-
From CA14 Homelessness Action Plan		-	-	3,010,000	-	3,593,802
2% for Public Art - CIP	313	33,385	34,367	34,367	34,367	43,911
From Water Fund		22,615	24,694	24,694	24,694	32,032
From Wastewater Fund		4,797	4,867	4,867	4,867	9,219
From Refuse Fund		3,276	2,206	2,206	2,206	493
From Parking Fund		1,673	1,628	1,628	1,628	946
From Storm Water Fund		-	-	-	-	-
From Storm Water Overlay Fund		404	463	463	463	540
From Water System Develop Fund		620	509	509	509	681
CIP-Street Maintenance & Rehabili	317	1,041,758	1,800,000	1,741,727	2,645,278	2,100,000
From Gas Tax Fund		562,326	800,000	1,741,727	1,175,278	800,000
From 2016 Trnsp Measure D		479,432	1,000,000	-	1,470,000	1,300,000
	341	386,696	483,000	2,292,173	2,292,173	2,420,000
From General Fund		274,671	343,076	1,628,134	1,628,134	2,298,318
From Water Fund		49,265	61,534	292,021	292,021	53,508
From Wastewater Fund		27,161	33,926	161,002	161,002	29,501
From Refuse Fund		15,692	19,600	93,016	93,016	17,044
From Parking Fund		14,172	17,702	84,008	84,008	15,393
From Storm Water Fund		5,735	7,162	33,992	33,992	6,236
3 - Capital Improvement		2,466,037	14,237,549	33,142,414	29,239,386	28,900,974

7 - Enterprise Funds

Water	711	683,714	-	4,000	4,000	-
From Workers' Compensation Fund		682,545	-	-	-	-
From Carbon Reduction Fund		1,169	-	4,000	4,000	-
Wastewater	721	282,260	-	-	-	-
From Workers' Compensation Fund		282,260	-	-	-	-
From Carbon Reduction Fund		-	-	-	-	-
Refuse	731	340,029	8,042	26,084	-	-
From General Fund		-	-	10,000	-	-
From Workers' Compensation Fund		340,029	-	-	-	-
From Carbon Reduction Fund		-	8,042	16,084	-	-
Parking	741	101,973	-	50,121	-	-
From Workers' Compensation Fund		44,594	-	-	-	-
From Carbon Reduction Fund		-	-	7,500	-	-
From 2016 Trnsp Measure D		57,379	-	42,621	-	-
Storm Water Overlay	752	-	-	50,000	-	-
From Storm Water Fund		-	-	50,000	-	-

7 - Enterprise Funds **1,407,976** **8,042** **130,205** **4,000** -

8 - Internal Service Funds

Equipment Operations	811	36,949	-	-	-	-
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Summary of Transfers

	Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
From General Fund	-	-	-	-	-
From Workers' Compensation Fund	36,949	-	-	-	-
Information Technology	833	-	-	-	-
From General Fund	-	-	-	-	-
From Water Fund	-	-	-	-	-
From Wastewater Fund	-	-	-	-	-
From Refuse Fund	-	-	-	-	-
From Parking Fund	-	-	-	-	-
From Storm Water Fund	-	-	-	-	-
Liability Insurance	842	-	-	-	2,316,906
From General Fund	-	-	-	-	2,316,906
8 - Internal Service Funds	36,949	-	-	-	2,316,906
Revenues Totals:	9,026,406	16,931,811	40,364,771	35,175,704	42,322,768
	300	-	724,418	(229,304)	-

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

REVENUE TYPE	Fiscal Year	Fiscal Year 2022			Fiscal Year 2023
	2021 Actuals	Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
Taxes					
Property Tax	23,644,120	24,461,437	24,461,437	24,461,438	25,035,004
Sales and Use Tax	23,684,149	22,947,051	22,947,051	26,920,013	27,507,549
Utility Users Tax	11,600,693	11,954,871	11,954,871	11,957,211	12,115,663
Transient Occupancy Tax	9,121,782	9,235,089	9,235,089	11,162,134	12,095,663
Franchise Tax	3,953,532	4,124,769	4,124,769	4,124,768	4,202,695
Admission Tax	663,919	1,187,328	1,187,328	1,417,558	1,700,000
Business License Tax	810,313	901,217	901,217	861,887	880,000
Parking Lot Tax	484,660	575,000	575,000	652,421	736,271
Other Taxes	2,420,535	2,081,651	2,081,651	2,734,554	2,802,756
Total Taxes	76,383,704	77,468,413	77,468,413	84,291,984	87,075,601
Licenses and Permits					
Construction Permits	1,149,677	1,076,500	1,076,500	950,700	1,061,000
Other Permits	325,245	532,111	537,000	408,168	534,200
Licenses	-	-	-	2,000	2,000
Total Licenses and Permits	1,474,922	1,608,611	1,613,500	1,360,868	1,597,200
Grants and Intergovernmental					
Federal	931,417	7,168,807	785,224	295,623	18,000
State	915,179	315,000	2,020,278	501,680	345,000
Local	106,519	10,000	10,000	10,000	40,000
Total Grants and Intergovernmental	1,953,116	7,493,807	2,815,502	807,303	403,000
Charges for Services					
General Government	1,844,770	2,163,246	2,163,246	2,017,200	1,711,854
Public Safety	6,009,938	5,111,828	5,262,709	5,991,874	5,966,275
Culture and Recreation	2,663,413	2,201,342	2,650,753	3,147,756	3,026,200
Public Works	1,608,634	1,730,825	1,730,825	1,718,647	1,830,424
Library	485,560	509,844	509,844	509,844	527,783
Interfund and Interagency charges	4,965,142	5,021,759	5,021,759	5,019,759	5,210,510
Miscellaneous Charges for Services	1,323	1,250	1,250	900	1,050
Total Charges for Services	17,578,780	16,740,094	17,340,386	18,405,980	18,274,096
Fines and Forfeitures					
Fines and Forfeits	1,101,475	2,142,000	2,142,000	1,096,630	1,123,090
Total Fines and Forfeitures	1,101,475	2,142,000	2,142,000	1,096,630	1,123,090

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

REVENUE TYPE	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023
		Adopted Budget	Amended Budget	Year End Estimate	Adopted Budget
Rents & Misc Revenues					
Investment Earnings	94,566	61,770	61,770	93,982	103,982
Rents and Royalties	4,336,134	4,821,076	4,851,995	4,799,272	4,915,890
Contr & Donations-Private Sources	8,501	2,000	4,500	2,600	4,000
Miscellaneous Operating Revenues	400,815	298,986	339,851	329,006	456,086
Total Rents & Misc Revenues	4,840,016	5,183,832	5,258,116	5,224,860	5,479,958
Other Financing Sources					
Interfund Transfers In	2,096,174	242,000	1,662,954	257,000	7,882,685
Other Miscellaneous Revenues	-	11,500	10,000	45,000	26,500
Total Other Financing Sources	2,096,174	253,500	1,672,954	302,000	7,909,185
Total Revenues	105,428,187	110,890,257	108,310,871	111,489,625	121,862,130

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
City Attorney					
Personnel Services	7,298	22,251	22,251	22,251	22,123
Services, Supplies, & Other Charges	1,551,020	1,586,403	1,589,627	1,414,627	1,549,331
Total City Attorney	1,558,318	1,608,654	1,611,878	1,436,878	1,571,454
City Council					
Personnel Services	346,560	351,184	351,184	342,863	370,642
Services, Supplies, & Other Charges	112,284	142,758	150,771	141,560	117,906
Total City Council	458,844	493,942	501,955	484,423	488,548
City Manager					
Personnel Services	1,957,052	2,629,102	2,629,102	2,108,599	3,145,056
Services, Supplies, & Other Charges	3,480,199	3,743,743	5,826,210	4,436,035	5,947,238
Capital Outlay	-	-	-	-	5,051,716
Total City Manager	5,437,251	6,372,845	8,455,312	6,544,635	14,144,010
City - Non-Departmental					
Personnel Services	-	(3,200,000)	(3,200,000)	-	(3,349,651)
Services, Supplies, & Other Charges	139,666	-	190,581	190,581	-
Debt Service	5,149,556	5,545,591	5,545,591	5,545,591	2,127,560
Other Financing Uses	3,361,568	6,824,924	8,851,763	8,776,763	13,887,799
Total City - Non-Departmental	8,650,790	9,170,515	11,387,935	14,512,935	12,665,708
Economic Development and Housing					
Personnel Services	1,460,180	2,116,005	2,116,005	1,613,382	1,968,289
Services, Supplies, & Other Charges	1,152,355	1,269,545	2,776,885	2,076,381	1,176,883
Total Economic Development	2,612,536	3,385,550	4,892,890	3,689,763	3,145,172
Finance					
Personnel Services	2,771,396	3,594,669	3,450,669	2,840,642	3,740,381
Services, Supplies, & Other Charges	518,731	532,180	1,290,737	639,946	813,621
Capital Outlay	25,472	-	-	80,000	-
Total Finance	3,315,598	4,126,849	4,741,406	3,560,588	4,554,002
Fire					
Personnel Services	17,261,340	18,083,380	18,083,380	17,809,658	18,649,197
Services, Supplies, & Other Charges	1,759,735	2,062,779	2,334,897	2,265,568	2,019,947
Capital Outlay	-	-	51,439	30,439	-
Total Fire	19,021,075	20,146,159	20,469,716	20,105,665	20,669,144

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

DEPARTMENT	Fiscal Year 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Human Resources					
Personnel Services	954,655	1,105,644	1,105,644	1,039,472	1,123,347
Services, Supplies, & Other Charges	450,787	618,823	658,228	565,098	591,350
Total Human Resources	1,405,442	1,724,467	1,763,872	1,604,570	1,714,697
Information Technology					
Personnel Services	2,203,009	3,318,502	3,238,562	2,542,516	3,365,942
Services, Supplies, & Other Charges	1,991,264	2,314,755	2,329,384	2,262,249	2,414,470
Capital Outlay	91,382	-	212,959	123,103	120,000
Total Information Technology	4,285,655	5,633,257	5,780,905	4,927,868	5,900,412
Library (City)					
Services, Supplies, & Other Charges	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Library (City)	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
Parks and Recreation					
Personnel Services	7,047,690	8,901,958	8,720,192	8,428,904	9,306,759
Services, Supplies, & Other Charges	4,280,258	5,082,196	6,459,745	5,473,789	4,878,127
Capital Outlay	23,737	50,000	77,145	77,594	70,000
Debt Service	8,353	25,064	25,064	25,064	25,064
Total Parks and Recreation	11,360,038	14,059,218	15,282,145	14,005,351	14,279,950
Planning and Community Development					
Personnel Services	4,195,965	5,090,976	5,251,776	4,500,150	5,651,360
Services, Supplies, & Other Charges	1,157,771	1,291,297	2,528,486	1,989,027	1,339,736
Capital Outlay	-	10,000	10,000	8,946	5,000
Total Planning and Community Development	5,353,736	6,392,273	7,790,262	6,498,123	6,996,096
Police					
Personnel Services	20,493,252	23,411,988	23,411,988	20,365,167	24,070,041
Services, Supplies, & Other Charges	5,175,586	5,300,809	5,587,820	5,275,022	5,738,806
Capital Outlay	7,694	-	95,000	-	-
Debt Service	11,190	13,428	13,428	13,428	13,428
Total Police	25,687,722	28,726,225	29,108,236	25,653,617	29,822,275
Public Works					
Personnel Services	4,238,386	5,508,061	5,508,061	4,481,507	5,619,055
Services, Supplies, & Other Charges	2,447,759	3,123,749	3,755,135	3,446,351	3,429,592
Capital Outlay	-	-	209,281	16,038	-
Total Public Works	6,686,146	8,631,810	9,472,476	7,943,896	9,048,647
Total Expenditures	97,577,902	112,286,515	123,073,738	112,783,062	126,814,866



City Attorney

Atchison, Barisone, and Condotti is one of the oldest continuously operating law firms in Santa Cruz County, and this factor contributes to their credibility among other local, legal professional and public agency sectors, as well as the law enforcement community. The firm's current attorneys provide general legal services at a base annual cost.

Services to the City's eleven departments include contractual drafting and review, personnel work, public utilities work, election law, labor law, construction law, real estate transaction work, the review of drafting of legislation, ordinances and resolutions, land use and environmental law.

The City Attorney likewise advises the City Council pursuant to the general legal services provision of the contract. Additional special services may be requested at preset contractual rates depending upon the level of service requested. Other budget amounts included in this department include other professional legal services that may be required to be provided outside of the firm as well as contractual expense reimbursements and retirement contributions.

Budget Summary - City Attorney

		Fiscal Year 2022			Fiscal Year 2023	
		Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		7,298	22,251	22,251	22,251	22,123
Services, Supplies, and Other Charges		1,551,020	1,586,403	1,589,627	1,414,627	1,549,331
Total Expenditures		<u>1,558,318</u>	<u>1,608,654</u>	<u>1,611,878</u>	<u>1,436,878</u>	<u>1,571,454</u>
EXPENDITURES BY ACTIVITY:						
City Attorney	1220	<u>1,558,318</u>	<u>1,608,654</u>	<u>1,611,878</u>	<u>1,436,878</u>	<u>1,571,454</u>
Subtotal General Fund		<u>1,558,318</u>	<u>1,608,654</u>	<u>1,611,878</u>	<u>1,436,878</u>	<u>1,571,454</u>
Total Expenditures		<u>1,558,318</u>	<u>1,608,654</u>	<u>1,611,878</u>	<u>1,436,878</u>	<u>1,571,454</u>
RESOURCES BY FUND						
General Fund	101	<u>118,684</u>	<u>119,991</u>	<u>119,991</u>	<u>119,991</u>	<u>124,551</u>
Total Resources		<u>118,684</u>	<u>119,991</u>	<u>119,991</u>	<u>119,991</u>	<u>124,551</u>
Net General Fund Cost		<u>(1,439,634)</u>	<u>(1,488,663)</u>	<u>(1,491,887)</u>	<u>(1,316,887)</u>	<u>(1,446,903)</u>

*Sums may have discrepancies due to rounding



City Council

The City Council is comprised of six Councilmembers and a Mayor. They are the legislative and policy-making body of the city government. The Council determines the City budget, appoints and removes certain officials, and generally establishes the strategic plan and policies for our City. They are elected at-large by city voters and are directly responsible to the people.

The term of office for a Councilmember is four years and a Councilmember may serve a maximum of two consecutive terms. Each year, the Council elects one of its members to serve as Mayor for a one-year term. The Mayor presides at all Council meetings and is recognized as the head of the city government for all ceremonial purposes.

Budget Summary - City Council

		Fiscal Year 2022			Fiscal Year 2023	
		Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		346,560	351,184	351,184	342,863	370,642
Services, Supplies, and Other Charges		112,284	142,758	150,771	141,560	117,906
Total Expenditures		458,844	493,942	501,955	484,423	488,548
EXPENDITURES BY ACTIVITY:						
City Council	1110	458,844	493,942	501,955	484,423	488,548
Subtotal General Fund		458,844	493,942	501,955	484,423	488,548
Total Expenditures		458,844	493,942	501,955	484,423	488,548
RESOURCES BY FUND						
General Fund	101	211,897	214,228	214,228	214,228	222,369
Total Resources		211,897	214,228	214,228	214,228	222,369
Net General Fund Cost		(246,947)	(279,714)	(287,727)	(270,195)	(266,179)

*Sums may have discrepancies due to rounding



City Manager's Office

The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads, and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager and his/her staff also handle special projects and Council assignments which do not fall within the jurisdiction of any other City department. The City Manager's Office (CMO) encompasses the City Clerk's division, Climate Action Program, independent police auditor function, homelessness response, and communications. The CMO also staffs various boards, commissions, and committees, including the Commission for the Prevention of Violence Against Women, Community Programs Committee, and Public Safety Committee.

Core Services

- Oversee all City departments and coordinate interdepartmental efforts as needed.
- Administer all CMO contracts, memorandums of understanding, and joint powers authority agreements (JPAs).
- Represent the City on various external boards, commissions, and JPAs.
- Coordinate Council strategic planning efforts.
- Provide administrative support for Councilmembers.
- Lead citywide research and projects, and implement Council priorities.
- Improve communication functions to cultivate a more engaged, informed and involved community and employee base.
- Host citywide employee meetings, media briefings, and community forums.
- Prepare City Manager monthly message to the community, weekly updates, and other citywide communications as needed.
- Coordinate the annual Officer Jim Howes Community Service Award to recognize outstanding community leaders and City employees.
- Fulfill City Clerk role in County and local elections.
- Develop and post all Council agenda packets, including report development, proclamations, resolutions, and ordinances.
- Process public records requests, including coordinating, gathering, and consolidating all departmental information for the requestor.
- Manage the records management system, and provide training to City departments on records management and retention.
- Secure grants to support citywide programs such as climate action and sustainability.
- Develop new strategies, plans and projects to enhance sustainability and resiliency while keeping Santa Cruz vibrant and livable.
- Administer various community programs, including Downtown Streets Team, Collective of Results and Evidence-based funding program, and Community Programs Set-Aside grants.
- Oversee the Independent Police Auditor.
- Coordinate the City's legislative program to analyze and plan annual legislative priorities to support the well-being of the City and its residents, and to oppose proposed actions that are in opposition to the City's priorities.
- Support the Commission for the Prevention of Violence Against Women, Community Programs Committee, Public Safety Committee, and other ad hoc Council committees as needed.
- Coordinate City response efforts and interagency and nonprofit coordination related to managing the impacts and improving the conditions for the growing number of individuals experiencing homelessness in Santa Cruz.

Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Developed bridge citywide project work plan to prepare for transition from interim recovery plan to new City strategic plan.	x	x	x	x	x	x	x
Delivered Council adopted 3-year Homelessness Response Action Plan.	x	x	x	x	x	x	
Homelessness response foundation: Community Transitional Camp at 1220 River, Shelter program at the Armory, Safe Spaces parking program, mobile shower service, Camping Service and Standards Ordinance, Oversized Vehicle Ordinance, and determined use of \$14M in State-granted funds.	x	x	x	x	x	x	x
Advanced strategic communications and engagement for key initiatives including the Library Mixed-Use Project, homelessness response, district elections and affordable housing.	x			x	x		
Updated City's legislative platform for calendar year 2022.	x	x	x	x	x	x	x
Increased social media presence: developed a Citywide integrated content approach, launched an Instagram account, and highlighted employee contributions through a weekly "City Cruz at Work" feature.					x		
Adopted the Health in All Policies Year 2+ Work Plan and Community Well-Being indicator metrics.					x		x
Completed Phase 1 of 2 of the Existing Building Electrification Roadmap.	x				x		x
Achieved an A- rating by carbon Disclosure Project for sustainability and achieved Blue City Certification at the Ocean Hero level.	x				x		x
Completed Draft Climate Action Plan 2030.	x			x	x		x
Collaborated with Information Technology to implement hybrid meeting format to combine in person and virtual participation channels.				x	x		
Executed June 2021 ballot measures for charter amendment and for sales and use tax.	x	x	x	x	x	x	

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Develop new City three-year strategic plan.	x	x	x	x	x	x	x
Partner with downtown businesses to develop a community safety strategy, and expansion of community service officer program.		x		x	x		
Develop community group partnership models to foster habitat restoration.	x			x	x		
Complete final tier of Safe Parking program.				x	x		
Develop and implement a waste disposal program for recreational vehicle owners.				x	x		
Complete Coral St master plan and acquisition.	x			x	x		
Partner with community-based organizations to create more transitional employment programs, including expansion of Downtown Streets Team.		x		x	x		
Lead effort to build a statewide coalition of municipalities for homelessness response, legislative changes, and funding.	x	x	x	x	x	x	x
Complete the Climate Action Plan 2030 and Existing Building Electrification Roadmap and secure funding to initiate work on the Climate Adaptation and Local Hazard Mitigation Plan.	x	x	x	x	x	x	x
Build out coastal change monitoring network and secure funding for coastal resilience projects.	x		x		x	x	
Develop and promote new City branding blueprint.					x		
Successfully execute new district model for November 2022 election.				x	x		
Develop and implement a comprehensive training for advisory body clerks to foster consistency and technical support across all bodies.				x	x		
Create emergency response protocols for City Clerk functions to effectively facilitate Council business during an emergency.				x	x		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Number of regular and special Council meetings	Core Services	37	28	27	31	27
Number of Public records requests	Core Services	231	229	225	232	225
Percent of Statement of Economic Interests processed by stated deadlines*	Core Services	N/A	N/A	97%	98%	98%
Number of citywide employee communications meetings*	Equity, Health & Well-Being	N/A	N/A	5	7	5

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2022 Est.	FY 2023 Goal
Residents that are satisfied or very satisfied with the quality of life in Santa Cruz*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	80%
Residents that are satisfied or very satisfied with the quality of City services*(1)	Core Services	N/A	N/A	N/A	N/A	85%
Residents likely to recommend living in Santa Cruz to someone who asks*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	85%
Residents likely to remain in Santa Cruz for the next five years*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	80%

*New measure, data not available

(1) Community Survey based, data available every other year only

Budget Summary - City Manager

		Fiscal Year* 2021 Actuals	Fiscal Year 2022			Fiscal Year 2023 Adopted
			Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:						
Personnel Services		1,957,052	2,629,102	2,629,102	2,108,599	3,145,056
Services, Supplies, and Other Charges		3,480,199	3,743,743	10,069,869	8,679,694	5,947,238
Capital Outlay		-	-	-	-	5,051,716
Total Expenditures		5,437,251	6,372,845	12,698,971	10,788,294	14,144,010
EXPENDITURES BY ACTIVITY:						
City Manager	1210	1,649,295	2,187,305	2,452,891	2,014,589	2,276,081
CPVAW	1211	3,639	38,869	73,821	64,622	38,869
Police Auditor	1212	10,508	65,000	129,392	129,392	50,000
City Clerk	1214	704,859	1,001,169	1,318,056	843,950	1,049,747
Climate Action Plan	1217	192,200	168,830	378,205	365,111	190,372
City Membership, Dues and Fees	1910	148,794	160,275	160,275	148,038	160,275
Animal Control	2401	532,955	688,223	567,223	561,011	635,381
Animal Services - Other	2402	3,600	3,600	3,600	3,600	3,600
Community Programs	6102	1,042,500	1,035,000	1,035,000	985,000	1,080,000
Community Programs & Services	6103	1,148,901	1,024,574	2,336,849	1,429,321	555,334
Homelessness Response	6105	-	-	-	-	8,104,351
Subtotal General Fund		5,437,251	6,372,845	8,455,312	6,544,635	14,144,010
ARPA Homelessness Response Program	1115	-	-	4,243,659	4,243,659	-
Subtotal Other Funds		-	-	4,243,659	4,243,659	-
Total Expenditures		5,437,251	6,372,845	12,698,971	10,788,294	14,144,010
RESOURCES BY FUND						
General Fund	101	1,071,123	946,833	923,424	919,722	954,671
Carbon Reduction Fund	133	15,000	-	-	-	-
State Homelessness Response Program	293	-	-	-	14,000,000	-
Total Resources		1,086,123	946,833	923,424	14,919,722	954,671
Net General Fund Cost		(4,366,128)	(5,426,012)	(7,531,888)	(5,624,913)	(13,189,339)
		FY 2021		FY 2022		FY 2023
TOTAL AUTHORIZED PERSONNEL:		13.50		17.00		18.00

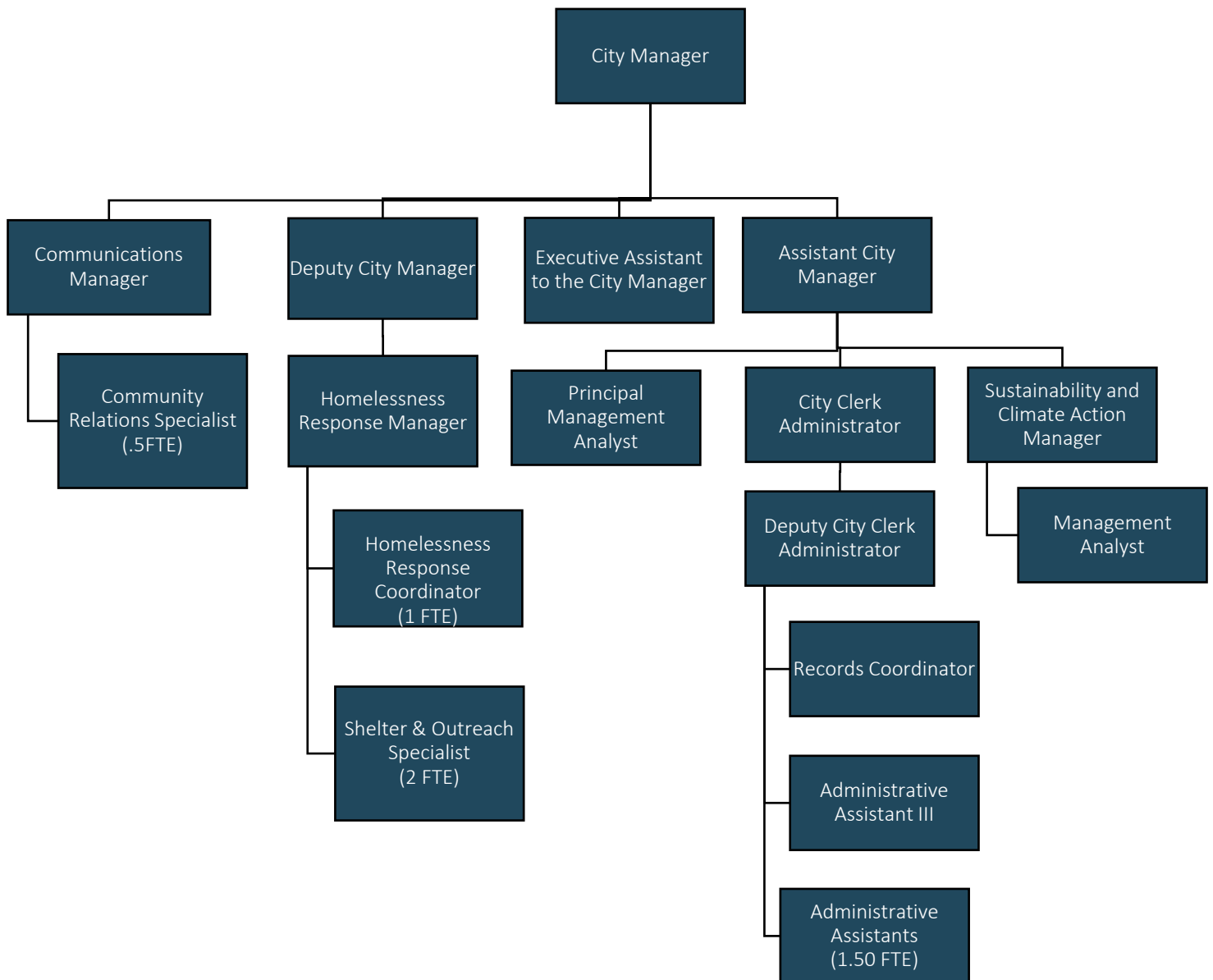
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	2.50	2.50	2.50	1.50	(1.00)
Administrative Assistant III	-	-	-	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager	1.00	1.00	-	-	-
City Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Climate Action and Sustainability Mgr	1.00	1.00	1.00	1.00	-
Communications Manager	1.00	1.00	1.00	1.00	-
Community Relations Specialist	-	-	0.50	0.50	-
Deputy City Clerk Administrator	1.00	1.00	1.00	1.00	-
Deputy City Manager	-	-	1.00	1.00	-
Executive Asst. to the City Manager	1.00	1.00	1.00	1.00	-
Homelessness Response Manager	1.00	1.00	1.00	1.00	-
Homelessness Response Specialist I/II	-	-	2.00	2.00	-
Homelessness Response Coordinator	-	-	1.00	1.00	-
Management Analyst	-	-	-	1.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Total	13.50	13.50	17.00	18.00	1.00

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Economic Development and Housing

The Economic Development and Housing Department* promotes economic vitality and growth citywide through four interconnected divisions: Business Services, Housing & Community Development, Infrastructure and Property Development & Management, and Arts & Culture Development.

The department develops programs that expand tax revenue and lead the City in economic recovery following natural disasters and economic downturns along with its mission to increase and support viable, sustainable, and innovative economic activities throughout the city.

In collaboration with other City departments, advocate for the City of Santa Cruz among the community and the rest of the world, letting people know that Santa Cruz is a profitable, and economically healthy city in which to live, work, play, and run a business.

The department strives to: Provide high-quality service by promptly responding to inquiries and providing as much information as possible. Find and implement solutions in order to get projects started, remove roadblocks, keep projects moving forward, and advance economic growth. Influence project outcomes that aim to create equity and inclusivity in the community. Strive to be a friendly open-door office with an understanding, supportive human touch, and collaborative atmosphere.

*Starting in FY2023, Housing was added to the Economic Development Department name.

Core Services

- The Business Services Division is responsible for business retention and expansion (BRE) efforts. Grows the local economy by offering tailored permitting assistance, financial assistance programs, business planning and promotions.
- Promotes a vibrant local economy through storytelling and social media to highlight local businesses, and major projects.
- The Infrastructure & Property Development Division manages a diverse array of City-owned properties and community assets and provides real estate services across City Departments.
- Real estate services include acquisition, disposition, negotiation and contracting, as well as development of real property.
- Support and grow tenant businesses, while also ensuring a strong return on investment for City owned properties.
- Manage the citywide graffiti abatement program, including an active volunteer corps and maintenance of the graffiti database used by local law enforcement.
- The Housing Development & Community Development Division works with both non-profit and for-profit housing developers to create and preserve affordable housing in the Santa Cruz community.
- Provide financial and technical assistance to project and construction management as well as affordable housing programs to address the City's housing crisis.
- Administer the City's Inclusionary program, funding through the federal HOME and CDBG Programs as well as Affordable Housing Trust Fund Programs. Monitor approximately 1,750 restricted units.
- Track housing issues, pursue new resources, and work to develop effective programs, such as the City's nationally recognized ADU Program.
- The Arts & Culture Division operates ongoing programs including sculpTOUR, Graphic Traffic Signal Boxes, the Mural Matching Grant program, Percent for Art Program, and the City Arts Recovery Design (CARD) Pilot Grant Program in consultation and with support of with the City Arts Commission.
- Sponsors community groups and initiatives to activate public places with initiatives that promote equity, inclusivity, and environmental justice.
- Nurtures partnerships with local organizations that support a vibrant arts culture and expansion of the creative economy in Santa Cruz by developing artists marketing skills and opportunities.

Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Issued 100 th temporary outdoor expansion permit and monitored ongoing permits.		X		X	X	X	
Implemented Citywide "Shop Santa Cruz" holiday campaign to promote local support of small businesses.		X		X	X	X	
Led countywide coordination and launch of Economic Development Administration funded Revolving Loan Program.		X		X	X	X	
Developed and implemented Downtown Pops! Vacant Storefront Activation Program and placed two tenants.		X		X	X		
Launched Midtown Fridays, a weekly summer block party in city-owned midtown parking lot	X	X		X	X		
Received grants including: State LHTF grant of \$5M for the second year in a row, AHSC funding of \$29.6M, IIG funding of \$20.9M, EPIC grant of \$1M, and Apple Tech funding for \$5M.				X		X	X
Completed Annual Action Plan resulting in more than \$1M of new CDBG and HOME funding for the community.					X		
In collaboration with Planning to amend the Inclusionary Housing Ordinance, updates related to SB35 and Objective Standards.					X		
City Arts sponsored the Seawalls Santa Cruz Festival producing 18 murals within three weeks that promote ocean conservation.		X		X	X		
City Arts sponsored Santa Cruz Equity Collab and the Black Health Matters Initiative for annual BLM Mural & Ofrenda activities.				X	X		
City Arts Design Recovery (CARD) Pilot Grant Program received 20 grant applications, approved funding 11, and completed 1.		X		X	X	X	

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Finalize Permanent Parklet Program and provide financial support for businesses transitioning to permanent program.	x	x		x	x		
Continue implementation for Downtown Pops! vacant storefront activation program placing 4 additional tenants.		x	x	x	x		
Continue implementation of Grow Santa Cruz County Revolving Loan Fund to support business recovery.		x	x	x	x		
Pursue State, local and other funding programs for the creation of affordable housing.				x	x	x	
Effectively manage HUD, CDBG and HOME Programs to maximize community benefits.				x	x		
Support creation of new affordable housing through policy implementation and preservation of existing affordable housing as a valuable community resource.				x	x		
City Arts Design Recovery (CARD) Pilot Grant Program will execute 15 sponsorship agreements and complete 9 projects.		x		x	x		
Operationalize the Coastal Rail Trail Master Right of Way Agreement and install one artwork.	x			x	x		x
Complete renovation of Del Mar Retail Space and subsequently leasing it.		x	x				
Secure grant funds for Wharf Master Plan Projects.	x		x	x		x	
Restore tenant businesses to full operation and maintain full occupancy of leasable units.		x	x	x			
Secure entitlements for the Downtown Library Mixed Use Project creating up to 125 units of affordable housing and a 35,000 sq. ft. library with sustainable features.	x	x	x	x	x	x	x

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Businesses contacted for assistance and retention	Core Services	251	374	377	405	450
Rental revenues, including café extensions	Core Services	\$2.7M	\$1.9M	1.9M	\$1.9M	\$2.3M
Number of affordable housing units monitored	Core Services	1,340	1,352	1,351	1,350	1,360
Number of affordable housing units developed	Equity, Health & Well-Being	42	79	67	83	100
Number of businesses receiving assistance to start or grow*	Core Services	n/a	n/a	93	127	150

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Percent of federal funded community grant (CDBG) contracts executed and ready to fund*	Equity, Health & Well-Being	N/A	N/A	93%	100%	100%
Percent change in downtown retail commercial vacancies*	DT & Other Business Sectors	N/A	N/A	+8%	+1.5%	-2%
Percent change in new business licenses*	DT & Other Business Sectors	N/A	N/A	N/A	-2%	25%

* New measure, data not available

Budget Summary - Economic Development and Housing

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year-End	2023
		Actuals	Budget	Budget	Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		1,460,180	2,116,005	2,116,005	1,613,382	1,968,289
Services, Supplies, and Other Charges		2,515,456	2,309,747	5,357,539	4,104,363	4,107,601
Capital Outlay		1,837,523	-	43,064	320,708	-
Total Expenditures		5,813,159	4,425,752	7,516,608	6,038,453	6,075,890
EXPENDITURES BY ACTIVITY:						
Community Promotion-Downtown Business Promotion	1502	240,561	-	7,139	-	-
Community Promotion-Arts Council-SC County	1503	70,875	70,875	70,875	70,875	70,875
Economic Development-Project Admin	5401	1,697,869	2,534,375	2,699,786	2,187,813	2,375,297
Economic Development-Project Admin	5590	401,211	573,300	1,106,435	594,419	468,000
Property Management	5591	174,724	137,000	474,941	452,942	161,000
City Arts	5592	27,295	70,000	383,714	383,714	70,000
Homelessness Response	6105	-	-	150,000	-	-
Subtotal General Fund		2,612,536	3,385,550	4,892,890	3,689,763	3,145,172
Cafe Extensions & Kiosks	1504	15,000	15,000	15,000	15,000	15,000
Cafe Extensions & Kiosks	1505	30,082	40,700	64,498	64,498	30,827
Cooperative Retail Management	1506	229,470	220,000	220,000	220,000	220,000
Economic Development-Project Admin	5590	2,619	-	201,500	200,000	1,045,000
Subtotal Other General Funds		277,171	275,700	500,998	499,498	1,310,827
Housing & Community Development	5201	2,143,489	209,500	1,249,862	1,106,156	818,995
CDBG Programs	5204	98,292	130,648	130,648	142,296	123,513
CDBG Programs	5205	4,200	31,500	31,500	31,500	30,000
HOME Program Administration	5207	40,846	42,614	42,614	42,614	53,983
CDBG-CV	5209	430,512	100,000	209,392	109,391	100,000
Public Improvements Other	5579	1,930	22,000	134,177	115,025	50,000
Rental Assistance Programs	5604	6,126	22,000	27,750	11,000	11,000
Low & Mod Housing Property Acquisition	5610	28,000	-	-	-	-
Low & Moderate Housing Production	5650	31,787	56,240	140,429	141,210	67,247
Homelessness Response	6105	-	-	-	-	215,153
CDBG Programs	6203	119,619	125,000	125,000	125,000	125,000
Red Cross Social Services Programs	6204	18,652	25,000	31,348	25,000	25,000
Subtotal Other Funds		2,923,452	764,502	2,122,721	1,849,192	1,619,891
Total Expenditures		5,813,159	4,425,752	7,516,608	6,038,453	6,075,890

*Sums may have discrepancies due to rounding

Budget Summary - Economic Development and Housing

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year-End	2023
		Actuals	Budget	Budget	Estimate	Adopted
RESOURCES BY FUND						
General Fund	101	482,576	82,700	274,404	20,300	156,607
Co-op Retail Management	122	219,143	220,000	220,000	220,000	220,000
Kiosk Maintenance	123	4,948	14,500	14,500	-	8,000
Economic Development Trust	136	261,900	-	50,000	185,200	-
HOME Investment Partnership	253	461,841	142,614	148,649	342,462	3,288,337
Community Development Block Grant	261	667,222	723,240	2,102,972	2,102,972	677,566
Affordable Housing Trust Fund	279	487,968	5,424,544	5,424,544	5,445,144	5,555,995
SA (H) LMIH-Merged 2-1-12	281	225,429	235,796	260,393	180,959	130,182
Total Resources		2,811,027	6,843,394	8,495,461	8,497,037	10,036,687
Net General Fund Cost		(2,129,960)	(3,302,850)	(4,618,486)	(3,669,463)	(2,988,565)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		13.50			14.50	15.50

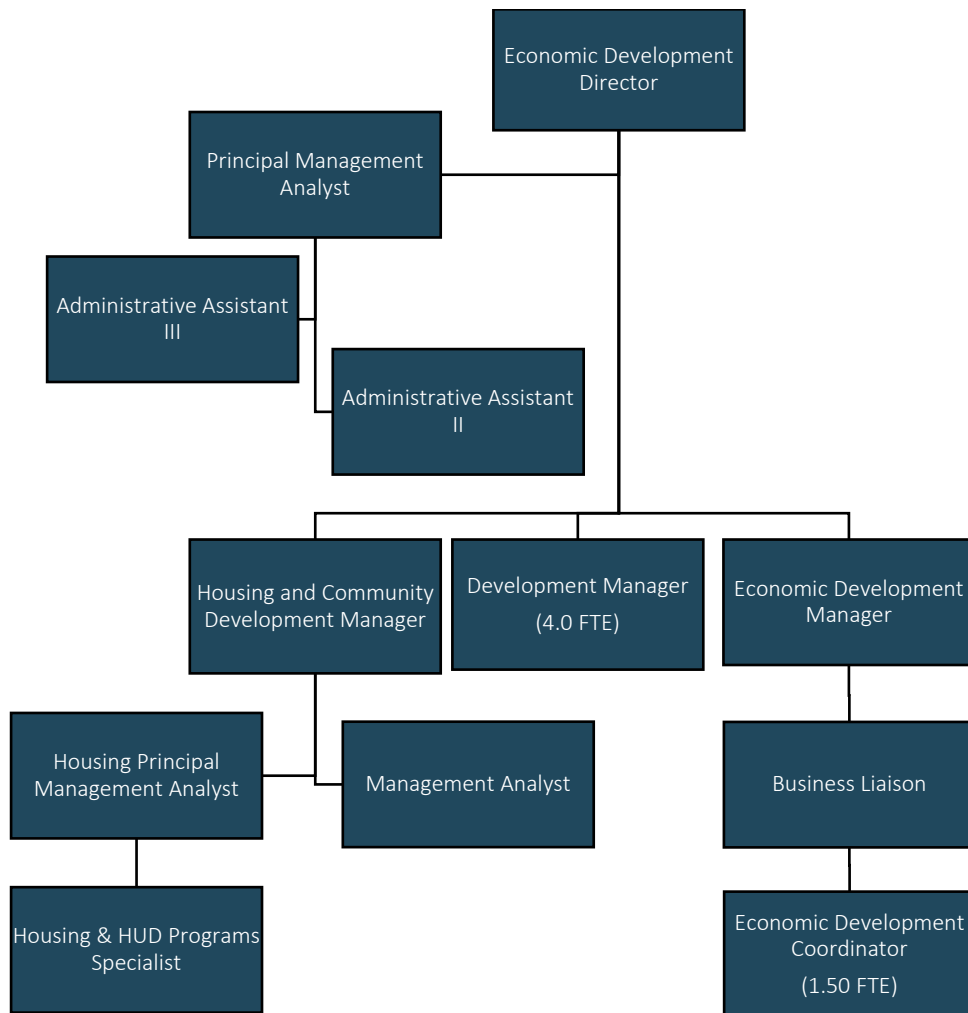
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Arts Program Manager	1.00	-	-	-	-
Business Liaison	1.00	1.00	1.00	1.00	-
Development Manager	3.00	3.00	4.00	5.00	1.00
Economic Development Coordinator	0.50	0.50	0.50	0.50	-
Economic Development Director	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing and Community Dev Mgr.	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	-
Total	14.50	13.50	14.50	15.50	1.00

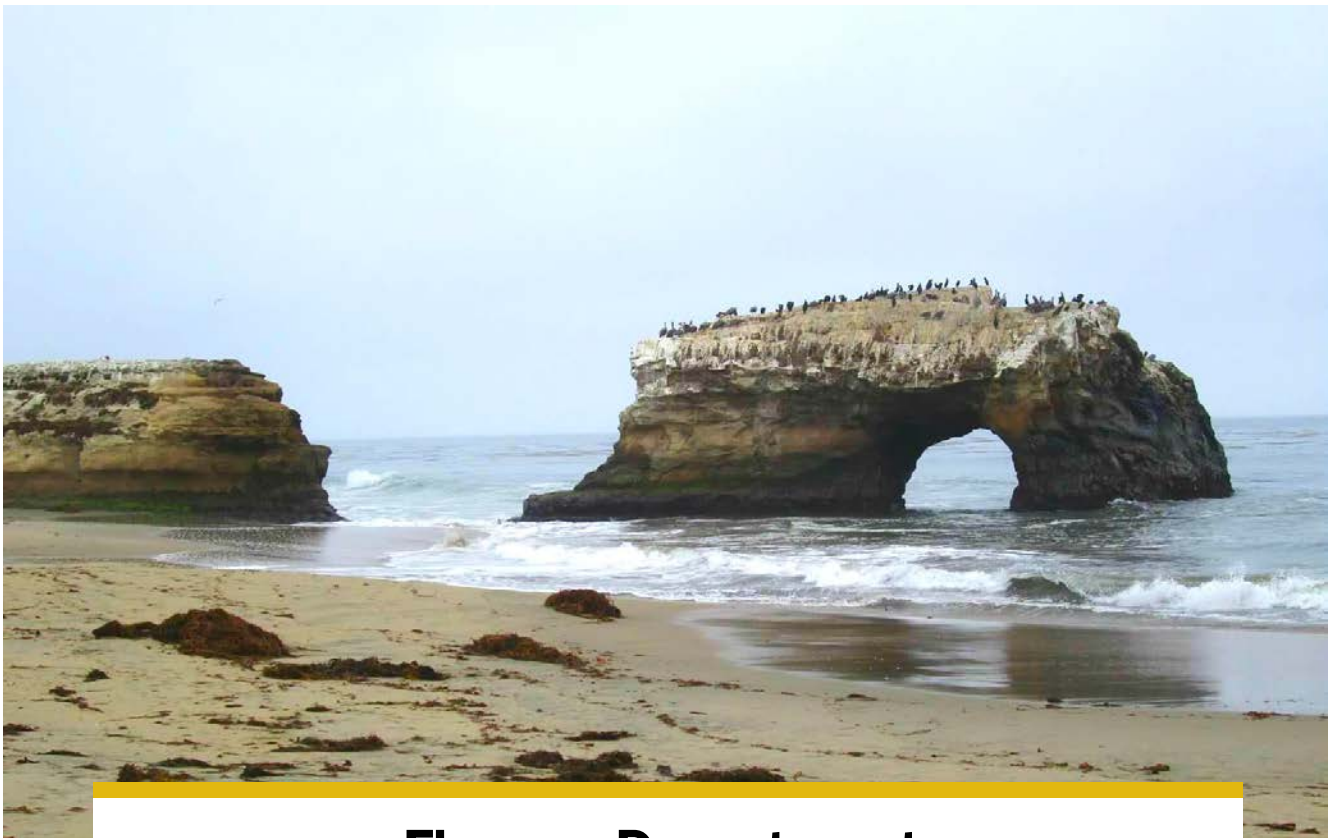
*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



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Finance Department

Finance provides key services to the City Council, the City Manager, all departments, and the public. The Department manages the City's financial operations in accordance with industry standards and established fiscal policies. Prudent fiscal stewardship, customer service, compliance, strategic planning, transparency and effective financial reporting are key elements of its mission.

The Finance Department is organized into six functional areas: (1) Accounting and Financial Reporting; (2) Budgeting and Contractual Bargaining Support; (3) Accounts Payable and Payroll; (4) Revenue, Treasury, and Tax Compliance Auditing; (5) Risk and Safety Management; and (6) Purchasing. Each division provides essential customer service and support to the City Council, the City Manager, all departments and the residents of Santa Cruz.

Core Services

- Acts as an adviser to the City Council, City Manager, and Departments in the areas of financial planning and fiscal analysis. Provides leadership in the development and implementation of sound financial policies for the City.
- Invests the City's idle cash in accordance with the Council approved Investment Policy to ensure that there is sufficient cash available to meet operating needs while maintaining safety, liquidity and competitive returns on the investment portfolio.
- Prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds, and capital assets.
- Assists City Departments with the procurement of goods and services at competitive prices and in compliance with Federal and State laws and City ordinances.
- Issues payroll checks and benefits payments bi-weekly and files all the required Federal and State payroll tax withholding reports.
- Prepares the Annual Financial Report in accordance with Generally Accepted Accounting Principles and pronouncements of the Governmental Accounting Standards Board.
- Develops and maintains the City's long-range financial forecast.
- Oversees the City's safety program.
- Prepares salary and benefit estimates for negotiations with the City's bargaining units.
- Collects and records all City revenues including property tax, sales tax, various service fees, utility users taxes, business licenses, franchise fees, transient occupancy taxes, and cannabis business taxes.
- Develops the annual Operating and Capital Improvement Budget and Capital Investment Program on behalf of the City Manager. Projects revenues and expenditures; coordinates the preparation and publication of the Budget document; and makes the annual budget available through its transparency tool, OpenGov.
- Manages the City's and Successor Agency's outstanding bonds by ensuring timely payments, performance of arbitrage calculations and filing of required continual disclosure reports.
- Processes all the payments for goods and services timely and accurately.
- Manages all claims against the City and represents the City in small claims court.
- Audits business owners and operators for compliance with City tax ordinances (i.e. transient occupancy tax, cannabis business tax, admission tax).
- Manages the administration of the City's self-insurance program, property insurance program, and develops/administers insurance specifications for City contracts.

Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Worked with Council Budget and Revenue Ad Hoc Committee to get sales tax measure approved for voter consideration on the June 2022 ballot.			X	X		X	
Restructured allocation of pooled investments by shifting \$30M into higher yielding government agency bonds.			X	X		X	
Launched an online reporting and payment option for admission taxes.		X	X	X		X	
Established a Bond Committee which focused on meeting disclosure requirements.			X	X			
Established and implemented an emergency payroll processing protocol.			X	X			
Developed a new account structure to better track resources and uses related to homelessness.				X			
Added reviewed and updated all safety program policies, including COVID protocols.				X	X		
Implemented a new Risk Management software for claims and incident tracking.			X	X			
In collaboration with the City Manager's Office, implemented Phase I of creating equity in budgeting.			X	X	X		
Updated the Budget Adjustment policy and internal process to expedite approvals and improve communication.			X	X			

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Implement the City's Cost Allocation Plan, including citywide, facilities and fleet, and Santa Cruz Public Libraries.			X	X		X	
Implement GASB 87 for proper recognition of lease assets and lease liabilities.			X	X			
Launch comprehensive study of citywide fees and identify opportunities to achieve full cost recovery.			X	X		X	
Accelerate audits of short-term vacation rentals.			X	X		X	
Implement recommendations from Procurement Assessment, including establishing a purchasing taskforce.				X			
Develop a new cost allocation formula for the City's self-insured liability program to ensure distribution across all departments reflects risk exposure.				X		X	
Improve vendor payment cycle by implementing a weekly check run.			X	X			
Implement Phase II of creating equity in budgeting.				X	X		
Deliver a transparent and sustainable homelessness response budget.							
Develop a Long Range Financial Plan for the City that addresses short and long-term financial sustainability goals.			X	X		X	
Improve Capital Investment Program financial reporting, including creating project fact sheets, and operational budget impact analysis.			X	X			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Number of vendor invoices processed	Core Services	37,342	36,018	31,956	34,484	34,500
Number of purchase orders issued	Core Services	1,678	1,392	1,413	1,486	1,490
Number of liability claims processed	Core Services	79	75	72	65	75
Number of Transient Occupancy tax audits completed	Pursuit of All Funding Sources	19	27	42	21	40

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Payroll Federal and State withholding reports filed on time	Core Services	Yes	Yes	Yes	Yes	Yes
Certificate of Achievement for Excellence in Financial Reporting received for Annual Financial Report received	Core Services	Yes	Yes	Yes	Yes	Yes
Distinguished Budget Presentation Award received	Core Services	Yes	Yes	Yes	Yes	yes
Percent of tort claims resolved in 180 days	Core Services	99%	93%	97%	96%	96%
Percent of General Fund reserve goal achieved	Core Services	118%	89%	108%	99%	100%

Budget Summary - Finance

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year-End	2023
		Actuals	Budget	Budget	Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		3,136,409	4,152,053	4,008,053	3,150,161	4,295,645
Services, Supplies, and Other Charges		8,535,085	5,742,024	6,991,391	6,241,424	7,084,722
Capital Outlay		46,822	-	-	80,000	-
Total Expenditures		11,718,316	9,894,077	10,999,444	9,471,585	11,380,367
EXPENDITURES BY ACTIVITY:						
Finance	1241	3,315,598	4,126,849	4,741,406	3,560,588	4,554,002
Subtotal	General Fund	3,315,598	4,126,849	4,741,406	3,560,588	4,554,002
Finance	1241	3,688,910	-	-	-	-
Subtotal	Other General Funds	3,688,910	-	-	-	-
Liability Insurance	7821	4,713,807	5,767,228	6,258,038	5,910,997	6,826,365
Subtotal	Other Funds	4,713,807	5,767,228	6,258,038	5,910,997	6,826,365
Total Expenditures		11,718,316	9,894,077	10,999,444	9,471,585	11,380,367
RESOURCES BY FUND						
General Fund	101	1,304,390	1,281,265	1,281,265	1,281,265	1,329,953
Liability Insurance	842	3,963,858	4,554,285	4,554,285	4,554,285	4,554,285
Total Resources		5,268,248	5,835,550	5,835,550	5,835,550	5,884,238
Net General Fund Cost		(2,011,208)	(2,845,584)	(3,460,141)	(2,279,323)	(3,224,049)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		30.00			29.00	29.00

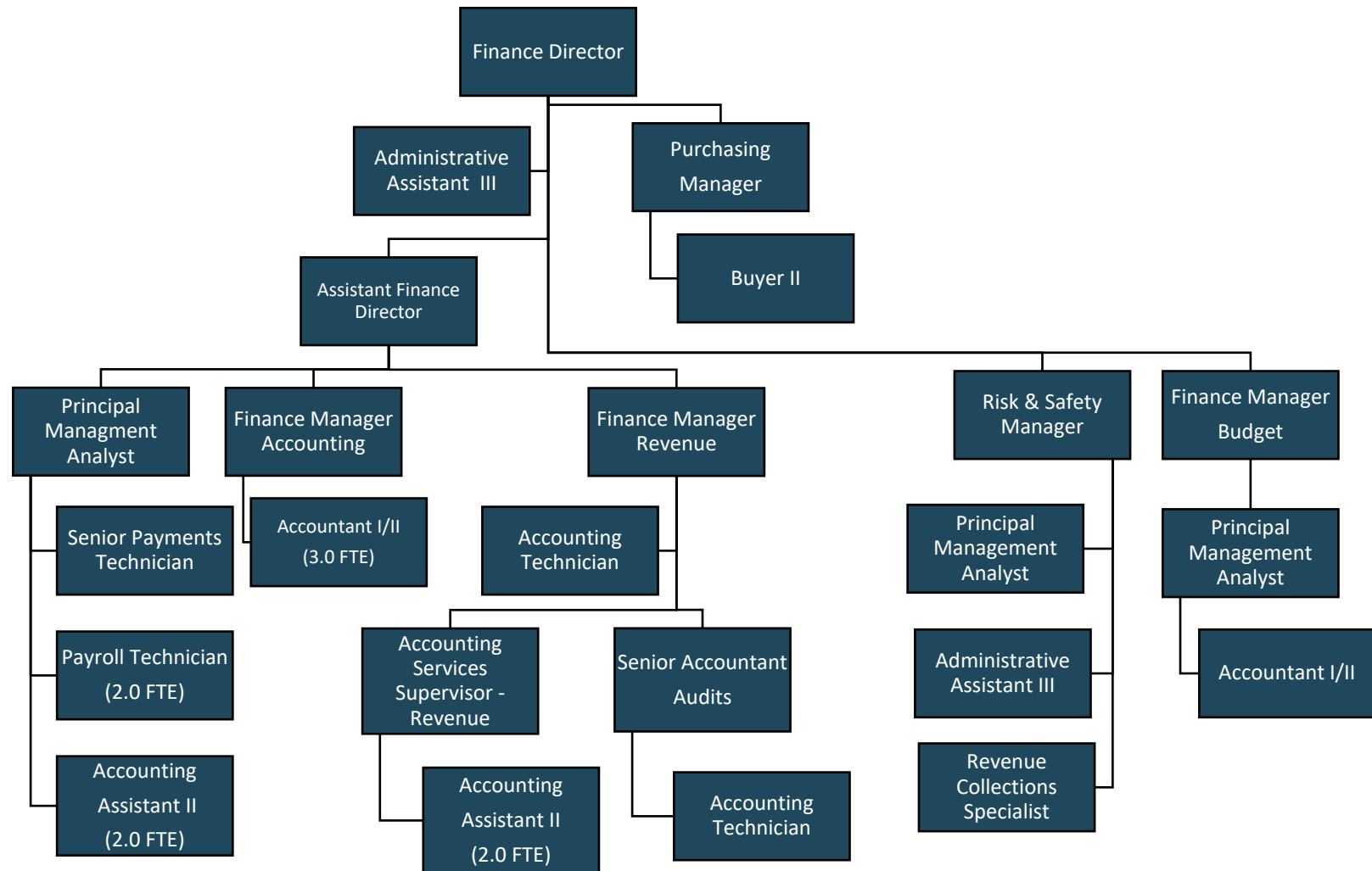
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Accountant I/II	5.00	4.00	4.00	4.00	-
Accounting Assistant II	5.00	4.00	4.00	4.00	-
Accounting Svcs Supervisor	1.00	1.00	1.00	1.00	-
Accounting Technician	3.00	3.00	2.00	2.00	-
Administrative Assistant III	1.00	2.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	3.00	3.00	3.00	3.00	-
Management Analyst	1.00	-	-	-	-
Payroll Technician	2.00	2.00	2.00	2.00	-
Principal Management Analyst	3.00	3.00	3.00	3.00	-
Purchasing Assistant	1.00	1.00	-	-	-
Purchasing Manager	-	-	1.00	1.00	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	-
Senior Payments Technician	1.00	1.00	1.00	1.00	-
	32.00	30.00	29.00	29.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Fire Department

The Santa Cruz Fire Department includes four fire stations, one lifeguard headquarters, one administrative building and an emergency operations center. Frontline apparatus includes four Type 1 engines, one Type 3 engine and one ladder truck. Staffing includes more than 60 full-time equivalents including firefighter/paramedics, fire engineers, fire captains, battalion chiefs, division chiefs, fire prevention staff, training and administrative staff. Additionally, the department employs about 70 seasonal lifeguards, as well as six temporary workers that service fire hydrants and conduct life safety inspections throughout the city.

Core Services

- The Operations Division provides 24/7 response to all 911 requests within the City, UCSC Campus and Paradise Park. In addition, responds to mutual aid requests on the North Coast and other areas within the county and state.
- The Prevention Division provides plan review, permits, safety inspections, construction inspections, vegetation management, fire investigations and public education.
- The Office of Emergency Services provides 24/7 support to the City Emergency Operations Center for any declared disaster/emergency.
- The Marine Division provides year round service with on call lifeguards during the off season and daily lifeguard services from Memorial to Labor Day weekend.
- The Administration staff provides support for all of the services provided by the fire department.



Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Successfully oversaw the management of COVID 19 purchases and cost recovery for new PPE, test kits and cleaning supplies. Oversaw the Action Planning process for Citywide COVID 19 response operations.	x		x		x		
Coordinated ISO submittal for Santa Cruz Fire.	x	x	x	x	x		
Completed WUI Vegetation Management projects (12.84 acres) in Arroyo Seco and Delaveaga with State Coastal Conservancy grant.	x		x		x	x	x
Conducted Cal OES and FEMA Disaster Cost Recovery Operations for the 2018 Storms, CZU Fire and COVID 19.	x		x	x		x	
Provided Mutual Aid Assistance to the State of California for 13 Large Wildland Fires, and was successfully reimbursed \$987,006 for overtime, equipment use, and administration time.	x		x	x	x	x	
Ordered a new type 1 fire engine to replace a 21+ year old fire engine.		x		x	x		
Responded to all Public Education and Public Safety Information requests within 7 days.				x	x		
Conducted EOC finance and operations training classes	x	x	x	x	x	x	
Completed three Firefighter I training academies (2 regional and 1 internal/departament academy).				x	x		
Completed regional promotional exams for Battalion Chief and Fire Captain.			x	x	x		

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Manage 2018 storms, CZU Fire and COVID-19 FEMA cost recovery.	x	x	x	x	x	x	
Conduct Emergency Operation Center training for EOC staff in Management, Planning and Logistics. Develop and conduct a City-wide disaster exercise for EOC Staff. Conduct an after action review and corrective action plan.	x	x	x	x	x	x	
Conduct all State Mandated Fire Inspections.	x			x	x	x	
Respond to all 911 calls for service	x	x		x	x		
Develop and implement a 5 year City Vegetation Management Plan	x		x		x	x	x
Complete 20 acres Wildland Urban Interface (WUI) Vegetation Management through grant funding.	x		x		x	x	x
Develop RFP and identify implementation strategy for a standards of coverage survey.	x	x	x	x	x	x	x
Identify funding, location and partnership for a public safety training center.	x		x	x	x	x	
Regionalize lifeguard/marine safety services.		x	x	x	x	x	
Finalize a comprehensive department health & wellness program which includes annual physicals and behavioral health support and training.			x	x	x		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Number of fire investigations conducted.	Equity, Health & Well Being, Sustainability	56	150	100	100	100
Number of construction project plan check reviews conducted.	Equity, Health & Well Being, Sustainability	685	427	855	800	800
Number of construction project inspections	Equity, Health & Well Being, Sustainability	427	347	313	400	400
Number of life safety consultations provided.	Equity, Health & Well Being, Sustainability	251	174	662	650	700
Number of lifeguard contacts with the public.	Equity, Health & Well Being, Sustainability	280,000	141,000	200,000	172,000	220,000
Continue providing lifeguard services to the City of Capitola.	Fiscal Sustainability	\$91,119	N/A	\$91,119	\$91,119	\$110,119
Number of 911 calls for service.	Equity, Health & Well Being, Sustainability	8,828	7,748	8,000	8,700	9,000

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Percent of State mandated fire inspections conducted within the required timeframe.*	DT and other Business Sections	N/A	N/A	N/A	50%	100%
Percent of fire investigations conducted within the required timeframe.*	DT and other Business Sections	100%	100%	100%	100%	100%
Respond to all 911 calls for service within 8 minutes.*	Equity, Health & Well Being, Sustainability	N/A	N/A	N/A	90%	90%

* New measure, data not available

Budget Summary - Fire

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year-End	2023
		Actuals	Budget	Budget	Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		17,970,675	18,880,865	18,880,865	18,626,720	19,429,238
Services, Supplies, and Other Charges		1,898,771	2,204,549	2,460,362	2,407,872	2,163,433
Capital Outlay		-	-	67,744	46,744	-
Total Expenditures		19,869,446	21,085,414	21,408,971	21,081,336	21,592,671
EXPENDITURES BY ACTIVITY:						
Fire Administration	2201	830,303	927,464	927,464	901,411	912,359
Fire/EMS Operations	2202	15,863,672	17,017,556	17,194,267	17,126,029	18,049,209
Fire Prevention	2203	1,208,278	1,279,948	1,382,948	1,113,145	740,194
Office of Emergency Services (OES)	2205	216,816	171,191	215,038	215,080	217,382
Fire Strike Team	2206	902,006	750,000	750,000	750,000	750,000
Subtotal General Fund		19,021,075	20,146,159	20,469,716	20,105,665	20,669,144
Marine Rescue Program	2204	848,371	939,255	939,255	975,671	923,527
Subtotal Other General Funds		848,371	939,255	939,255	975,671	923,527
Total Expenditures		19,869,446	21,085,414	21,408,971	21,081,336	21,592,671
RESOURCES BY FUND						
General Fund	101	5,833,089	4,087,567	4,345,064	4,537,537	4,237,501
Municipal Wharf	104	2,800	115,119	115,119	115,119	134,119
Public Safety Impact Fee - Fire Fund	217	2,516	-	-	60,813	200,000
Total Resources		5,838,405	4,202,686	4,460,183	4,713,469	4,571,620
Net General Fund Cost		(13,187,986)	(16,058,592)	(16,124,653)	(15,568,128)	(16,431,643)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		67.00			69.00	69.00

*Sums may have discrepancies due to rounding

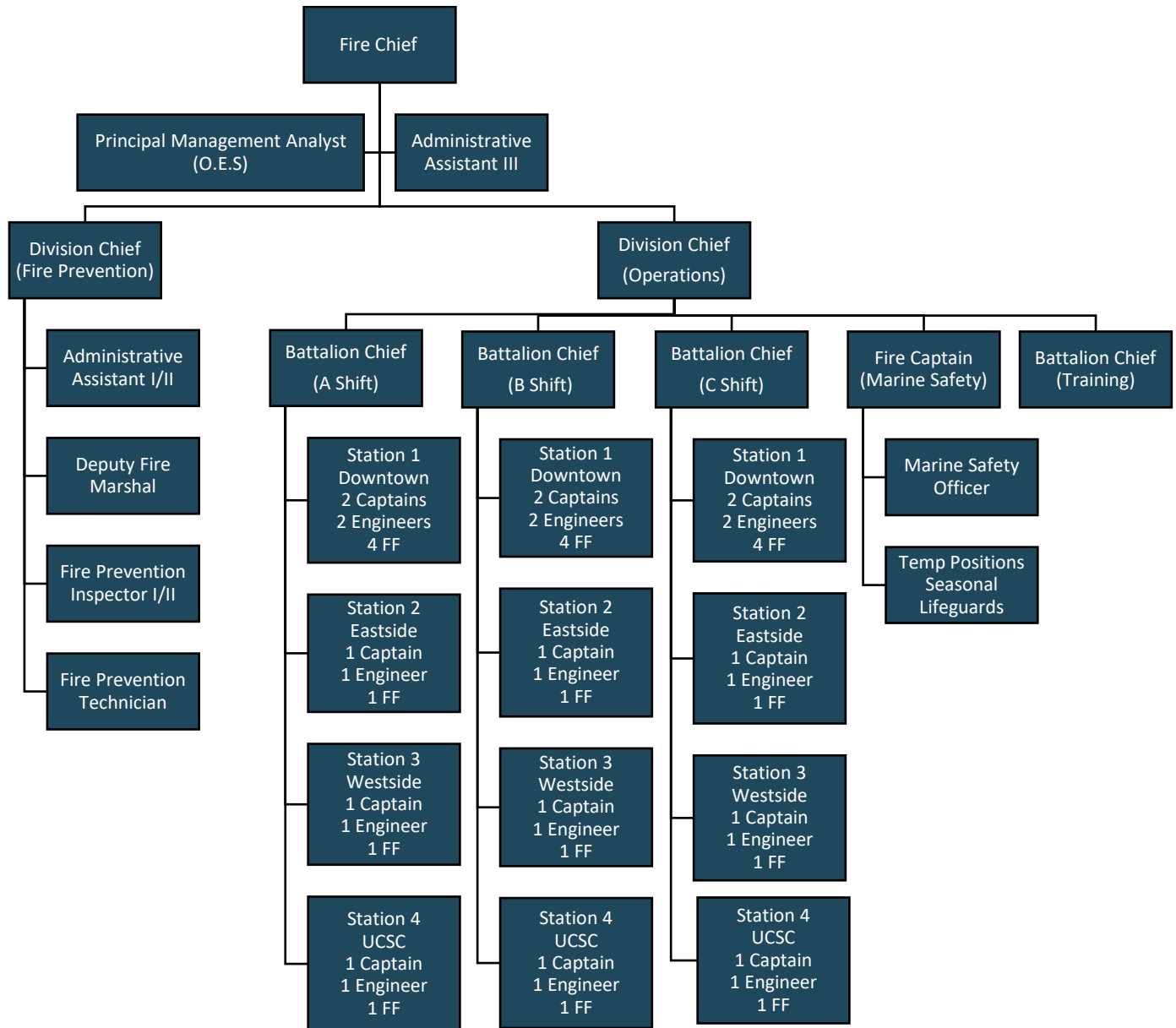
Staffing

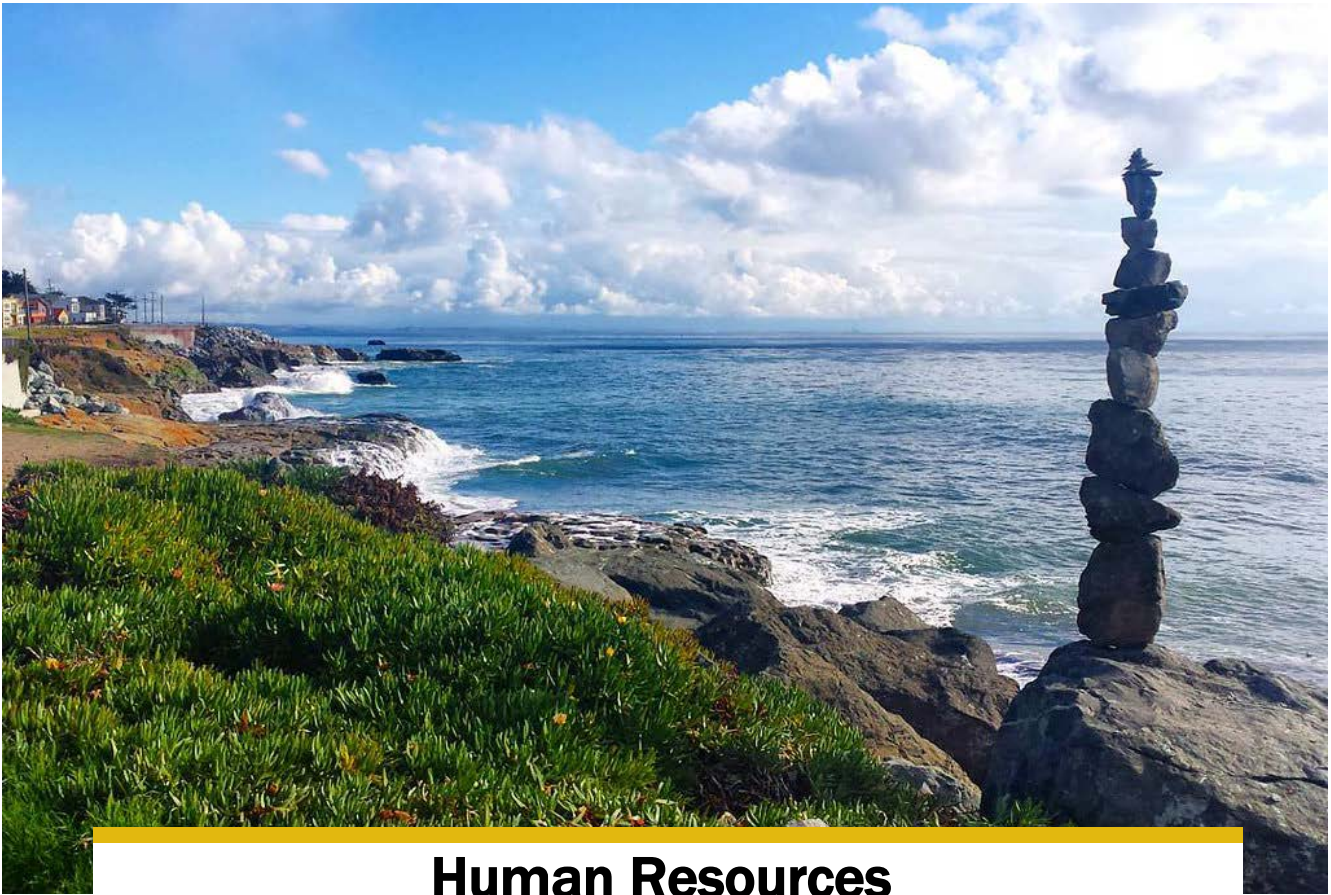
Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	-
Firefighter**	21.00	22.00	24.00	24.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Total	66.00	67.00	69.00	69.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

**3 Firefighters Unfunded

Organization Chart





Human Resources

The mission of the Human Resources Department is to be a resource, trusted advisor, and cultivator of an inspiring and fulfilling work environment that attracts and engages a talented workforce. The department's core values include communication, continuous improvement, integrity, collaboration, humor and fun.

The purpose of the Human Resources Department is to provide a variety of support and assistance to employees and departments to achieve their goals and objectives. The department accomplishes this by providing a range of services including recruitment, professional development training, compensation and classification administration, labor relations, employee relations, and benefits and workers compensation administration.

Core Services

- The Compensation and Classification division administers the salary and job descriptions for the City.
- The Recruitment division recruits, selects and on-boards employees who have a passion for public service.
- The Employee and Labor Relations division provides guidance to managers and employees to enhance performance, create a positive work environment, and effective problem solving of complaints and grievances as well as facilitates labor contract negotiations.
- Employee and Labor Relations oversees the Equal Employment Opportunity Commission.
- The Training and Organizational Development division identifies and implements training and employee development opportunities to support employee skill enhancement, innovation and leadership. In addition, the division oversees and manages the Employee Engagement program.
- The Benefits division administers the health care program, pension, employee assistance program and other various employee benefits offered by the City.
- The Workers Compensation division manages the citywide program, supports workplace safety and actively works to reduce injuries and employee claims.



Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Implemented a citywide re-opening plan to welcome back customers and employees.			X	X	X		
Updated Employment Hiring Guidelines to include Diversity, Equity, Inclusion and Access guidelines and materials.			X	X	X		
Instituted Juneteenth as a holiday.				X	X		
Created a Workplace Violence Restraining Order policy to protect employees.					X		
Completed the Employee Compensation Study.			X	X	X		
Implemented First Employee Appreciation Month event.				X	X		
Successfully recruited and filled Library Director position.				X			
Successfully recruited and filled City Manager position.			X	X			
Created new and streamlined Job-Offer process and posted all recruitment requisitions online.			X	X			
Extended the Federal COVID Sick Leave hours beyond expiration date.				X			

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Enhance City Culture of Engagement, Inclusivity, Diversity and Access by completing Diversity, Equity, Inclusion & Access Plan for the Human Resources Department.				X	X		
Implement a new 2022 Employee Engagement Survey/Program.				X	X		
Continue implementation of the Succession Development Program by restarting coaching and mentoring, leadership development programs & creation of succession plans for departments.				X	X		
In alignment with continuous improvement goals in customer service, implement the following: Remote Policy; online on-boarding process; reduce the applicant-to-employment recruitment time.				X	X		
Complete MOU negotiations with six bargaining units.			X				

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Number of PAF's successfully processed without errors	Core Services	2,016	1,613	1,678	1,550	1,550
Number of employees who attended required training	Core Services	561	721	429	564	585
Amount of workers compensation claims filed	Core Services	99	106	89	96	89
Total number of days off resulting from a workers compensation claim	Core Services	2,158	1,814	2,366	2,130	1,900
Number of applicants for City jobs	Core Services	N/A	3983	2184	2400	2400
*Average number of days from closing a recruitment to referring list to the department.	Core Services	N/A	N/A	N/A	N/A	15

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
95% of employee training classes rated Very Good or better by attendees	Core Services	N/A	N/A	100%	100%	100%
Percent of workforce that attend all City required training	Core Services	90%	85%	100%	95%	95%
Percent change in number of days off due to a workers compensation claim	Core Services	-10%	-16%	23%	-10%	-20%
Increase the number of diverse applicants-to-employees by 5%*	Core Services	N/A	N/A	N/A	N/A	5%

*New measure, data not available

Budget Summary - Human Resources

		Fiscal Year 2022				
		Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Fiscal Year 2023 Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		1,992,549	1,767,497	1,767,497	2,235,565	1,830,336
Services, Supplies, and Other Charges		22,055,809	22,743,077	22,834,014	22,759,872	25,431,442
Total Expenditures		24,048,358	24,510,574	24,601,511	24,995,437	27,261,778
EXPENDITURES BY ACTIVITY:						
Human Resources		1230 1,348,667	1,675,567	1,714,972	1,555,670	1,665,797
Volunteer Program		1231 56,775	48,900	48,900	48,900	48,900
Subtotal General Fund		1,405,442	1,724,467	1,763,872	1,604,570	1,714,697
Unemployment Insurance Trust		1232 1,800	2,400	2,400	-	-
Workers Compensation Insurance		7820 3,248,443	3,297,603	3,346,500	3,337,399	5,066,113
Medical/Dental/Vision Insurance		7823 19,114,521	19,236,104	19,238,740	19,803,468	20,198,568
Unemployment Ins Trust		7824 278,152	250,000	250,000	250,000	282,400
Subtotal Other Funds		22,642,916	22,786,107	22,837,640	23,390,867	25,547,081
Total Expenditures		24,048,358	24,510,574	24,601,511	24,995,437	27,261,778
RESOURCES BY FUND						
General Fund		101 679,716	687,190	687,190	687,190	713,303
Workers' Compensation Insurance		841 3,110,967	2,459,916	2,459,916	2,459,916	2,771,603
Group Health Insurance		843 19,156,266	18,705,136	18,705,136	18,695,136	19,922,384
Unemployment Insurance		844 652,324	601,993	601,993	601,993	655,000
Total Resources		23,599,273	22,454,235	22,454,235	22,444,235	24,062,290
Net General Fund Cost		(725,726)	(1,037,277)	(1,076,682)	(917,380)	(1,001,394)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		11.00			11.00	11.00

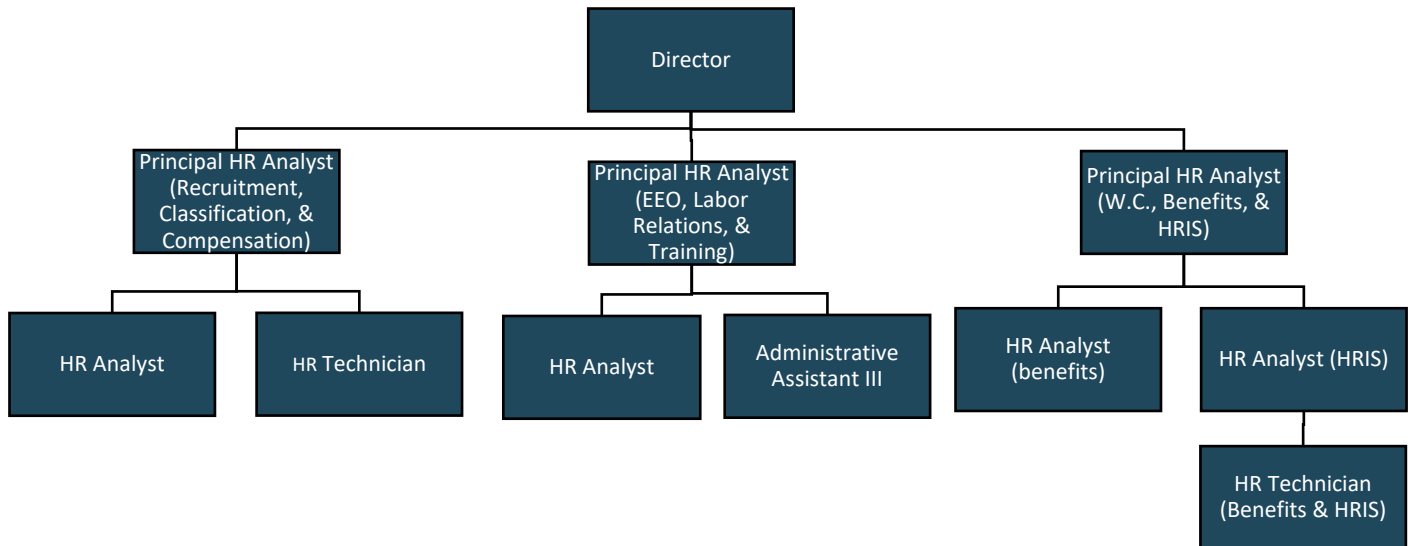
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	1.50	-	-	-	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
Total	12.50	11.00	11.00	11.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Information Technology Department

The Information Technology (IT) Department provides technology services to support city departments and the community through online platforms. The Department's primary objective is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public.

Core Services

- Develop and sustain strategic partnerships with departments and employees to improve process through efficient and easy to use IT business systems.
- Develop and support the technical architecture and infrastructure for IT operations citywide.
- Install and maintain City personal computers, laptops, mobile devices, and VoIP phones.
- Administer the City's data network.
- Provide Help Desk support and administer internal City systems.
- Perform project management for large, multi-year and small technology projects.
- Develop and support the City's Geographic Information System.
- Implement and operate the City's security access and control systems.
- Support various public information channels and portals including the City's website, agenda management portal, and payment platforms.



Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Added additional payment types to the City's consolidated payment portal MyCityofSantaCruz. New payment types include Building and Planning permit payments.			x	x			
Supported housing committees and various housing research needs via maps and GIS online layers.				x	x		
Implemented additional cybersecurity monitoring and detection tools to help secure the City's technology resources.	x		x	x			
Completed the first phase of a Citywide Microsoft Office 365 (O365) implementation. O365 improves collaboration and communication with staff and the community.	x			x			
Completed a Request for Proposal (RFP) to replace the City's legacy Computerized Maintenance Management System (CMMS).	x		x	x			
Continued the project to modernize and make sustainable the City's camera systems and physical access/door controls. Over thirty sites have been completed.	x			x			

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Complete the remaining phases of the Microsoft Office 365 (O365) implementation.	x			x			
Complete the RFP process and begin to replace the City's land management solution – permits, business licenses, inspections, code compliance, online plan check, rental, etc.	x			x			
Begin a project to improve the City's website content management to meet the standards set by the Americans with Disabilities Act (ADA).				x	x		
Continue the project to modernize and make sustainable the City's camera systems and physical access/door controls. Sites to be completed include: Parks and Recreation, Civic Auditorium, and the Santa Cruz Police Department.	x			x			
Begin and provide a secure and robust remote work technology solution for City employees.			x	x			x

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Network Availability*	Infrastructure	99.91%	99.96%	99.99%	99.96%	99.99%
Critical Server Availability*	Infrastructure	98.50%	99.99%	99.99%	99.97%	99.99%
Website Availability*	Core Services	99.99%	99.99%	99.99%	99.97%	99.99%
Physical Servers Converted to Virtual Servers	Green Economy	75%	80%	87%	85%	88%
Personal Computers Replaced	Infrastructure	161	121	116	125	147

* Scheduled down-time for maintenance is excluded

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Help Desk Tickets Completed	Core Services	5,950	5,900	5,600	6,300	6,000
Average Days to Close Help Desk Ticket	Core Services	2.8	2.75	3.3	3.6	3.5
Help Desk customer surveys that received and overall excellent response	Core Services	98%	99%	99%	98%	99%
Website Visitors	Core Services	2,614,009	2,800,000	2,800,000	2,450,000	2,800,000
Community Request for Service Portal (CRSP) Work Orders Submitted and Completed	Core Services	2,178	2,100	2,300	2,765	2,700

Budget Summary - Information Technology

		Fiscal Year*	Fiscal Year 2022			Fiscal Year
		2021	Adopted	Amended*	Year-End	2023
		Actuals	Budget	Budget	Estimate	Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		2,203,009	3,318,502	3,238,562	2,542,516	3,365,942
Services, Supplies, and Other Charges		1,991,264	2,314,755	2,329,384	2,262,249	2,414,470
Capital Outlay		91,382	-	212,959	123,103	120,000
Total Expenditures		4,285,655	5,633,257	5,780,905	4,927,868	5,900,412
EXPENDITURES BY ACTIVITY:						
IT Operations	1251	4,285,655	5,633,257	5,780,905	4,927,868	5,900,412
Subtotal General Fund		4,285,655	5,633,257	5,780,905	4,927,868	5,900,412
Total Expenditures		4,285,655	5,633,257	5,780,905	4,927,868	5,900,412
RESOURCES BY FUND						
General Fund	101	1,671,466	1,647,634	1,647,634	1,597,634	1,658,344
Total Resources		1,671,466	1,647,634	1,647,634	1,597,634	1,658,344
Net General Fund Cost		(2,614,189)	(3,985,623)	(4,133,271)	(3,330,234)	(4,242,068)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		21.00			21.00	23.00

*Sums may have discrepancies due to rounding

Staffing

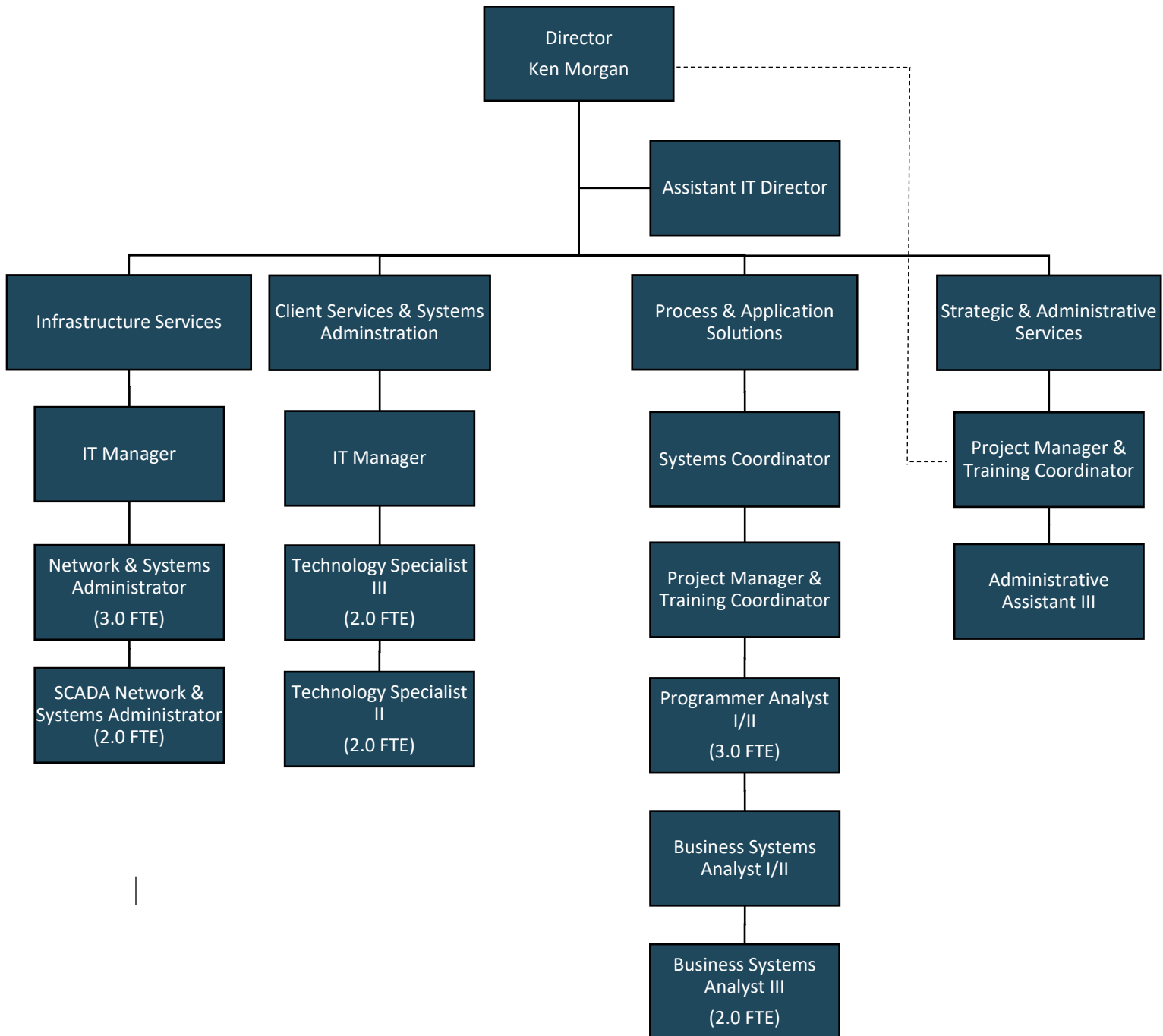
Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Asst. Director of Information Tech.	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	-
Business Systems Analyst III**	1.00	1.00	1.00	2.00	1.00
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Technology Sp. I/II	2.00	2.00	2.00	2.00	-
Information Technology Sp. III	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	2.00	2.00	2.00	-
Network and Systems Admin.	3.00	3.00	3.00	3.00	-
Programmer Analyst I/II ***	2.00	2.00	2.00	3.00	1.00
Project Manager/Training Coord.	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Admin.	2.00	2.00	2.00	2.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Total	21.00	21.00	21.00	23.00	2.00

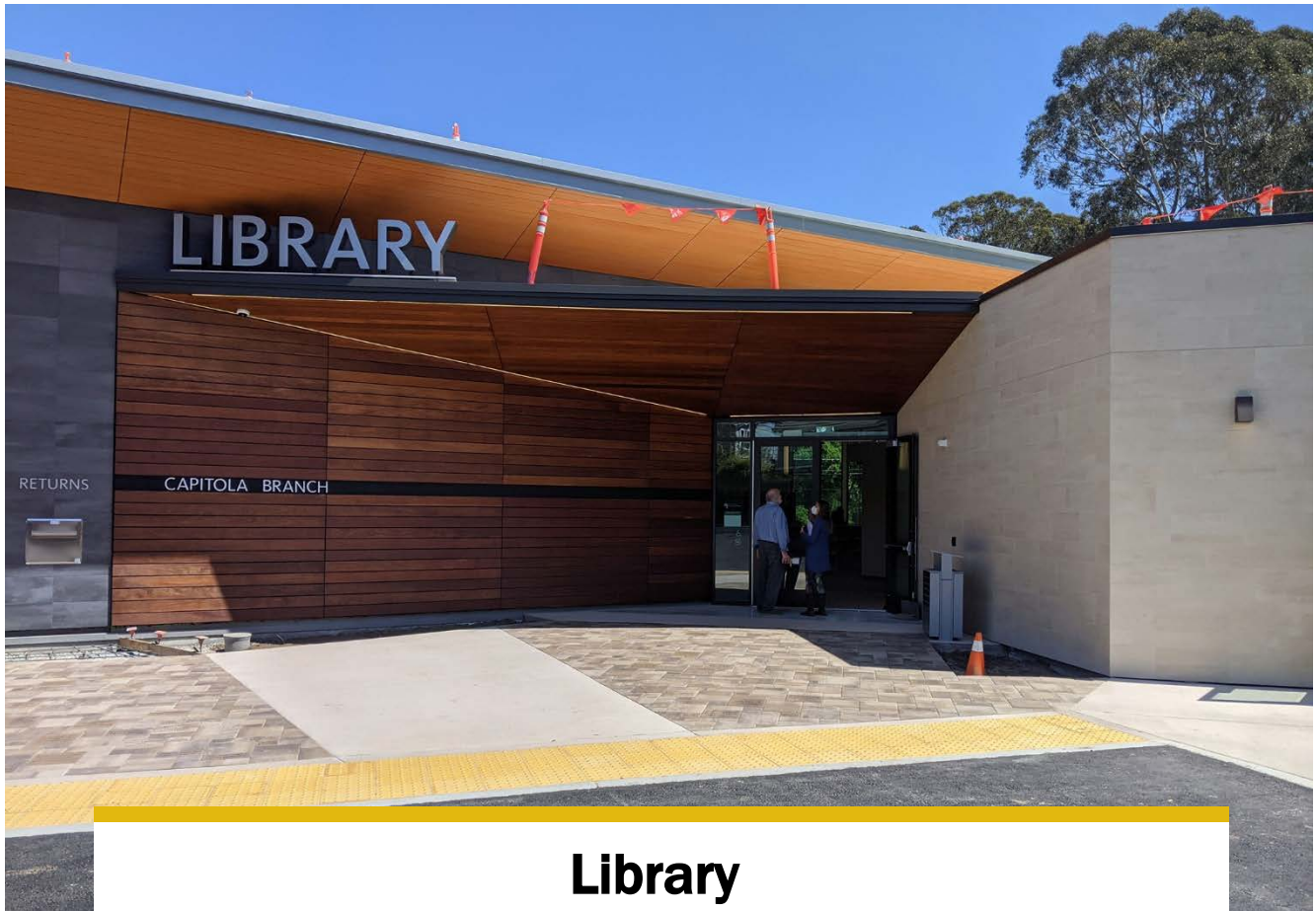
*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

**One Business Systems Analyst III is funded by the Water Department

***One Program Analyst I/II is funded by the Water Department

Organization Chart





The Santa Cruz Public Library System (SCPL) transforms lives and strengthens communities through a network of 10 neighborhood library branches, a web-based digital library, a Bookmobile, and community-based programming. Branch locations include Aptos, Boulder Creek, Branciforte, Capitola, Downtown Santa Cruz, Felton, Garfield Park, La Selva Beach, Live Oak, and Scotts Valley. We transform the lives of individuals and the community through programs, services, and materials that support learning, digital inclusion, and community building.

Core Services

Learning

Develop programs, services, and collections that nurture the learning goals of children and adults

Digital Inclusion

Ensure that all residents have access to the training, devices, and internet they need to participate fully in community life.

Transformative Spaces

Create enticing and inspiring multipurpose learning zones that support community needs and interests.

User Experiences

Offer patron-centered services designed with input from residents so that each branch reflects its community.

Organizational Capacity

Enhance skills of staff, provide thoughtful stewardship of public resources, and pursue strategic partners in the community.



Budget Summary - Library (City)

		Fiscal Year 2022			Fiscal Year
		Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	2023 Adopted
EXPENDITURES BY CHARACTER:					
Services, Supplies, and Other Charges	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Expenditures	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
EXPENDITURES BY ACTIVITY:					
Library System Services - City	3410 1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
Subtotal General Fund	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
Total Expenditures	1,744,751	1,814,751	1,814,751	1,814,751	1,814,751
RESOURCES BY FUND					
General Fund	101 485,560	509,844	509,844	509,844	527,783
Total Resources	485,560	509,844	509,844	509,844	527,783
Net General Fund Cost	(1,259,191)	(1,304,907)	(1,304,907)	(1,304,907)	(1,286,968)
		FY 2021		FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:	97.83			102.08	102.08

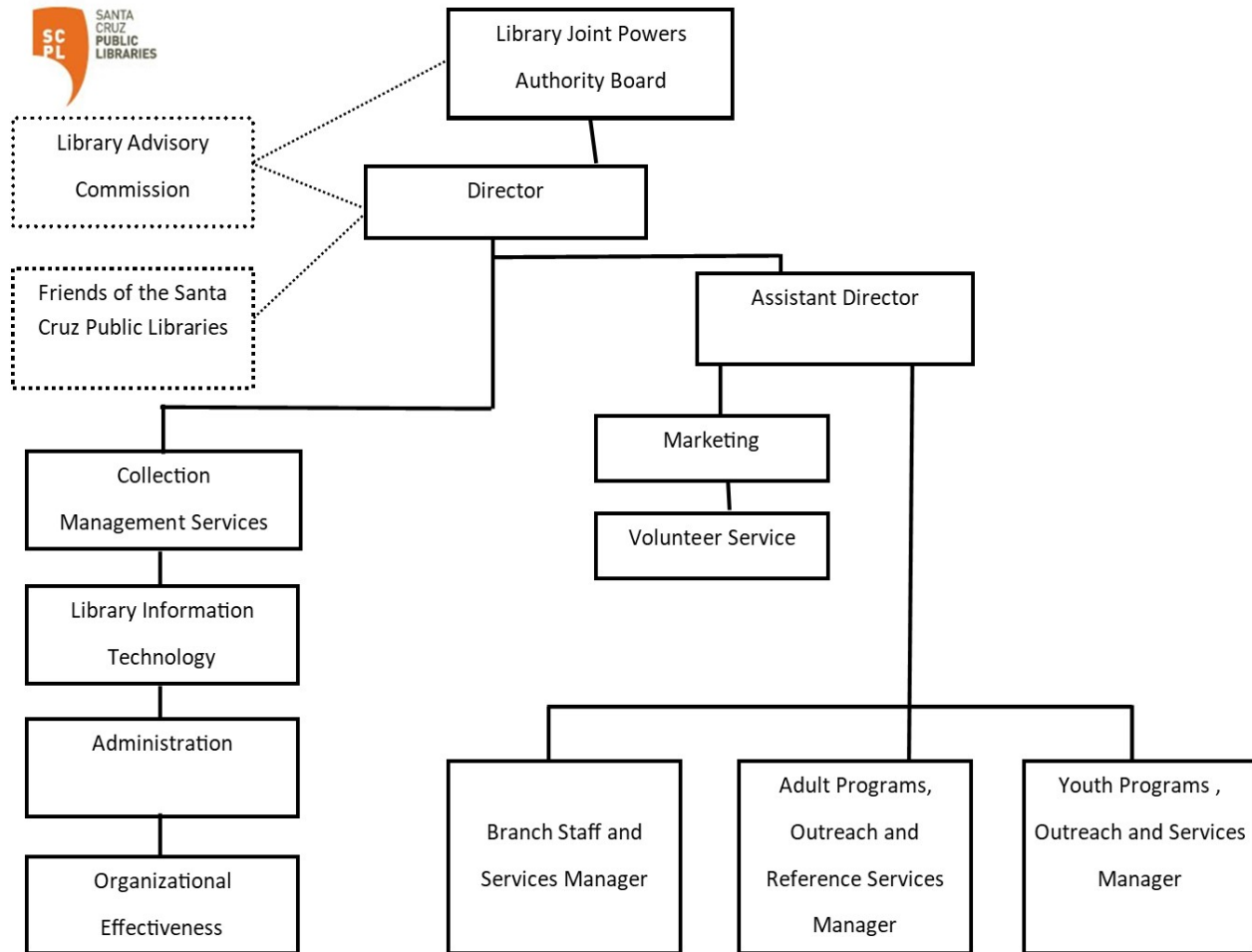
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Accounting Assistant I	1.50	1.50	1.50	1.50	-
Administrative Assistant I/II	3.53	3.53	2.90	2.90	-
Assistant Director of Libraries	1.00	1.00	1.00	1.00	-
Bookmobile Library Assistant	1.80	1.80	2.80	2.80	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	-
Courier/Driver	1.00	1.00	-	-	-
Director of Libraries	1.00	1.00	1.00	1.00	-
Information Tech Manager	1.00	1.00	1.00	1.00	-
Information Tech Specialist I/II	1.00	1.00	1.00	1.00	-
Information Tech Specialist III	2.00	2.00	2.00	2.00	-
Librarian I/II	20.01	20.00	20.00	20.00	-
Librarian III	4.00	4.00	4.00	4.00	-
Library Assistant I	1.00	1.00	-	-	-
Library Assistant II	31.50	31.50	36.38	35.38	(1.00)
Library Assistant III	10.00	10.00	10.00	11.00	1.00
Library Assistant IV	2.00	2.00	2.00	2.00	-
Library Information Specialist	5.00	5.00	5.00	5.00	-
Library Specialist	2.00	2.00	2.00	2.00	-
Management Analyst	-	-	1.00	1.00	-
Network & Systems Admin	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Programmer Analyst I/II	1.00	1.00	1.00	1.00	-
Service Field Crew Leader	1.00	1.00	1.00	1.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Volunteer Coordinator Assistant	0.50	0.50	0.50	0.50	-
	97.84	97.83	102.08	102.08	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



Updated: October 2020

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Parks & Recreation Department

Parks and recreation are vitally important to establishing and maintaining the quality of life in a community, ensuring the health of families and youth, and contributing to the economic and environmental well-being of a community and region.

The City's diverse portfolio of recreation programs along with a robust, world-class system of parks, beaches, open spaces and urban forest allow the department to contribute to the vitality and health of the community, provide numerous popular tourist destinations, attract new businesses, and serve as environmental stewards of a vast and stunning array of natural resources.

Core Services

- Ensure the proper maintenance and operation of over 1,700 acres of City parks, beaches, open space, and urban forest through: refuse/green waste removal; tree permitting and inspections; plant, turf and small tree care; and maintenance of park amenities (e.g bathrooms, ballfields, pool, disc golf, golf course, wharf, skate parks, playgrounds, courts, and pathways/trails).
- Ensure the proper maintenance and operation of department facilities, totaling of 169,000 square feet.
- Through both minor and major capital improvement projects, create unique places that foster relationships with people and nature and offer a civic presence.
- Provide opportunities for City residents and visitors to play, learn, and socialize via in-person and online programming for youth, teens, adults and seniors.
- Deliver strategic support in the form of community partnership management, system planning, environmental compliance, large project management, policy and process compliance, budgetary planning and new revenue development, as well as marketing and public information.
- Deliver administrative support in the form of public information request response, event/activity permitting, advisory body support, public education and service assistance, budget and financial management services, as well as personnel services and development.



Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Completed over \$300K in existing CIP projects that improved parks and recreation assets.	x	x		x	x	x	
Completed critical maintenance project work at Harvey west pool; renovated Little League Field One at Harvey West Park; refreshed the George Washington Grove bocce courts; refinished the Civic hallway flooring to preserve floor life; and refreshed Pacific Ave and Memorial Plaza downtown planters.	x	x		x	x		
Worked with Economic Development, Public Works and community members to develop Downtown Design Standards.	x	x		x	x		
Secured wharf maintenance permits to replace up to 200 piles and additional necessary structural building repairs.	x	x		x	x		
Added After School Care programming in partnership with City Schools. Leveraged Children's Fund resources to expand after school support for vulnerable youth and supported City Council passage of the Children's Bill of Rights.				x	x	x	
Provided space and continued maintenance of the Benchlands encampment area in San Lorenzo Park.					x		
In partnership with the County, provided space for COVID testing at the Civic and ultimately transitioned services to Depot Park mobile testing.					x		
In collaboration with community partners, removed over 50 tons of trash and debris at Main Beach due to high visitor usage and high occurrence of sidewalk vendors.	x	x		x	x		
Completed grant-funded encampment clean-ups at Sycamore Grove and Moore Creek open spaces.	x		x	x	x	x	
Installed new energy efficient boilers at the Civic Auditorium and Harvey West Pool;	x		x	x	x		

expanded the use of electric parks equipment; and installed new efficient LED lighting at Harvey West Pool.							
Secured over \$1.2M in grants to support recovery of the Civic Auditorium, Garfield Park improvements, Arana Gulch tarplant restoration and advancement of new restroom facilities on Beach St.		X	X	X	X	X	
Updated the department's core mission, vision and values to better reflect the environment and equity.				X	X		

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Complete the Harvey West Pool Feasibility Study, which will deliver a use and business plan study aimed at improving operations, identifying more comprehensive renovations and increasing funding opportunities.	X			X	X		
Complete a system-wide assessment of aging facilities and deferred maintenance needs to better inform department CIP priorities and funding options.	X			X	X	X	
Operationalize the Children's Bill of Rights and collaboration with City Schools and other community partners to deliver essential services for youth				X	X		
Contribute to the countywide Master Plan on Ageing, aimed at supporting the implementation of state-wide strategies within Santa Cruz County.				X	X		
Collaborate with City Manager's Office to implement the Homelessness Action Response Plan (HRAP) resource and land management components; aim for zero encampments in city parks.				X	X		
Implement frontline staff safety training program.				X	X		
Improve cost recovery around disc golf, civic event operations, youth sports and special event permitting.			X	X	X	X	
Update approved street tree list to promote a	X	X		X	X		

diverse and resilient tree canopy.						
Develop and implement water-saving strategies for parks and the DeLaveaga Golf Course.	x		x	x	x	
Improve customer service experience for permitting, reservations and/or registrations by improving employee training and business process workflows.			X	x	x	

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Number of participants in programs, classes & events	Equity, Health & Well-Being, Sustainability	137,268	95,819*	30,106	100,069	136,288
Number of facility, field, court & picnic areas reservations	Equity, Health & Well-Being, Sustainability	6,900	6,149	5,755	8,822	9,101
Tons of general refuse/green waste removed	Core Services, Infrastructure	201/126	283/111	337/84	424/95	425/100
Number of annual labor hours (maintenance of recreation facilities)/ 1,000 sq ft	Core Services, Infrastructure	N/A	N/A	99.54	99.54	99.54
Number of annual labor hours (maintenance of parks and open space)/per acre	Core Services, Infrastructure	N/A	N/A	60.15	68.57	68.57

* Number impacted by 4th quarter COVID Shelter-In-Place Order and subsequent COVID restrictions.

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
% canopy cover as defined in Street Tree Management Plan	Equity, Health & Well-Being, Sustainability	N/A	N/A	38.9	38.9	38.9
% of residents within a 10 minute walk to a park	Core Services, Infrastructure	N/A	N/A	96%	96%	96%
Operating expenditures per acre of parkland	Core Service	\$9,198	\$8,317	\$7,825	\$9,441	\$9,635
% of operating expenditures recovered from non-tax revenues	Fiscal Sustainability, Pursuit of All Funding Sources	34%	27%	33%	36%	32%



Budget Summary - Parks and Recreation

	Fiscal Year*	Fiscal Year 2022			Fiscal Year
	2021	Adopted	Amended*	Year-End	2023
	Actuals	Budget	Budget	Estimate	Adopted
EXPENDITURES BY CHARACTER:					
Personnel Services	8,391,890	10,457,089	10,238,823	9,649,743	10,922,663
Services, Supplies, and Other Charges	5,042,384	5,866,587	7,580,196	6,313,728	5,905,119
Capital Outlay	77,198	65,000	95,500	95,948	95,000
Debt Service	8,353	25,064	25,064	25,064	25,064
Total Expenditures	13,519,824	16,413,740	17,939,583	16,084,483	16,947,846

EXPENDITURES BY ACTIVITY:

Parks and Recreation Administration	3101	1,532,185	1,712,158	1,984,414	1,884,502	2,011,909
Urban Forestry	3105	564,117	475,416	601,488	505,155	486,596
Neighborhood Parks	3106	1,800,667	2,032,050	2,149,445	1,995,918	2,057,825
Community & Regional Parks	3107	1,812,412	2,226,585	2,384,068	2,067,904	2,228,965
Parks Maintenance West	3110	12,630	14,456	-	-	-
Parks Maintenance Central	3111	8,392	-	47,920	-	-
Parks Maintenance East	3112	9,790	4,400	-	-	-
Arana Gulch Habitat Management	3114	51,838	79,696	101,746	87,325	87,168
Youth Summer Trail Crew	3115	8,218	30,346	30,346	31,742	30,346
Parks Open Space	3120	1,114,454	1,441,568	1,493,883	1,442,955	1,347,868
Delaveaga Golf Course	3131	2,059,744	2,217,962	2,288,420	2,176,272	2,238,339
Recreation Classes	3201	162,602	330,508	393,408	376,853	281,806
Special Events/Brochure	3202	140,174	144,739	144,739	111,645	141,243
Beach Flats Community Center	3204	7,474	13,539	13,539	13,539	13,713
Sports	3205	146,992	440,177	427,177	385,767	460,837
Youth Programs	3206	346,594	551,152	552,999	489,641	552,582
Teen Services	3207	190,795	381,790	361,840	272,333	364,453
Aquatics - Pool Programs	3208	111,995	151,965	167,465	178,185	151,818
Museum	3210	24,707	49,865	51,586	46,069	50,055
Municipal Wharf	3211	700	-	-	-	-
Louden Nelson Community Center	3212	668,355	931,992	961,349	886,578	939,531
Civic Auditorium	3213	585,202	828,854	1,126,314	1,052,968	834,896
Subtotal General Fund		11,360,038	14,059,218	15,282,145	14,005,351	14,279,950
Parks and Recreation Administration	3101	-	-	103,136	-	211,137
Delaveaga Golf Course	3131	3,832	-	-	-	-
Street Trees	3151	12,389	15,000	15,000	15,000	15,000
Youth Programs	3206	-	-	73,136	-	-
Teen Services	3207	-	-	47,856	-	-
Municipal Wharf	3211	2,128,084	2,301,329	2,355,925	2,054,132	2,393,375
Civic Auditorium	3213	10,000	10,000	10,000	10,000	10,000
Park & Recreation Trusts	3912	5,481	28,193	52,384	-	38,384
Subtotal Other General Funds		2,159,786	2,354,522	2,657,437	2,079,132	2,667,896

*Sums may have discrepancies due to rounding

Budget Summary - Parks and Recreation

		Fiscal Year 2022				Fiscal Year
		Fiscal Year*	Adopted	Amended*	Year-End	2023
		2021	Budget	Budget	Estimate	Adopted
		Actuals				
Total Expenditures		13,519,824	16,413,740	17,939,583	16,084,483	16,947,846
RESOURCES BY FUND						
General Fund	101	3,194,230	2,766,842	3,843,910	4,223,792	3,785,850
Municipal Wharf	104	1,270,088	1,373,414	1,373,414	1,300,000	1,645,884
Civic Equip	121	-	-	-	600	-
Maintenance/Replacement						
Street Tree Fund	125	20,942	16,100	18,494	20,250	19,100
Contributions and	162	10,722	24,550	30,158	10,010	12,350
Donations - Parks & Recreation						
Total Resources		4,495,981	4,180,906	5,265,976	5,554,652	5,463,184
Net General Fund Cost		(8,168,149)	(11,292,376)	(11,438,236)	(9,781,559)	(10,494,100)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		83.75			82.50	85.00

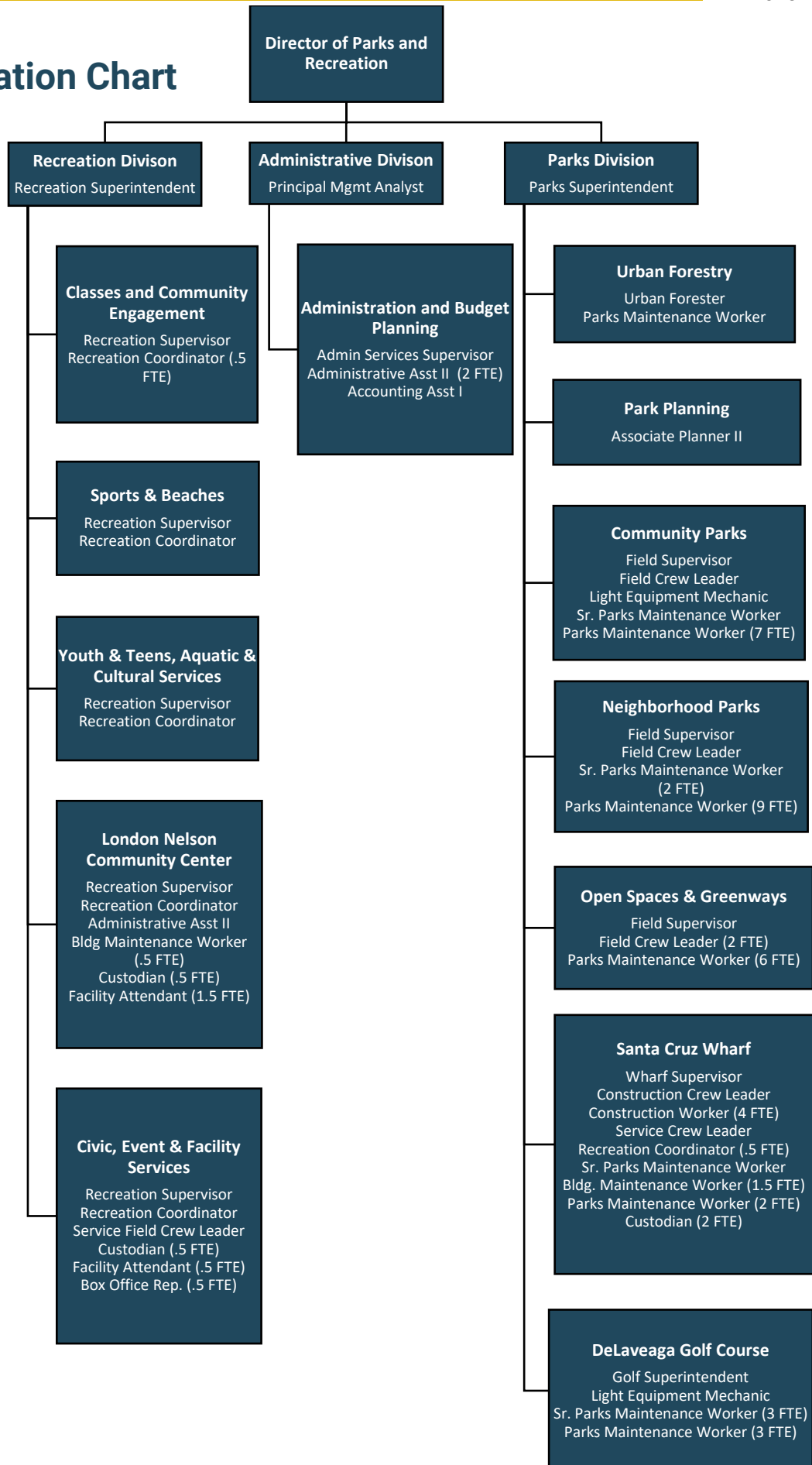
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Accounting Assistant I	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	4.00	1.00
Administrative Assistant III	-	-	-	0.50	0.50
Administrative Services Supervisor	1.00	1.00	1.00	1.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	0.75	0.50	0.50	-
Building Maintenance Worker I/II	2.50	2.50	2.00	2.00	-
Construction Specialist	1.00	1.00	-	-	-
Custodian	3.00	3.00	3.00	30.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.00	2.00	-
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Parks Field Crew Leader	4.00	4.00	4.00	4.00	-
Parks Maintenance Worker	28.00	28.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Recreation Coordinator	5.00	5.00	6.00	6.00	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	-
Service Field Crew Leader	2.00	2.00	2.00	2.00	-
Special Events Coordinator	-	-	-	1.00	1.00
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
Total	85.25	83.75	82.50	85.00	2.50

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Planning & Community Development

The Planning and Community Development Department is organized by the following divisions: Advance Planning; Current Planning; Building & Safety, including Plan Review and Inspection Services; Code Compliance, including Rental Inspection Services; and Administration, including the department's records program.

The Planning Department's mission statement is to enhance quality of life, safety, and civic pride for our community by providing land use and development guidance through responsive, respectful, and efficient public service.

Core Service

- Provide long-range planning for the City's future development that promotes quality of life for a diverse, growing population and that protects the life, health, and safety of our community.
- Ensure community engagement in the land use decision-making process.
- Conduct plan review, issue permits for construction, and inspect new and remodeled structures for code compliance.
- Facilitate green building practices.
- Ensure safety of rental housing through inspections.
- Coordinate and develop the City's sustainability programs with other departments.
- Provide excellent service to customers for development issues as well as for the range of other departments' functions provided at the public counter.
- Respond to code compliance issues to address safety, quality of life, and civic pride in the community.



Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Reopened department operations to provide in-person customer service.				X			
Continued to implement and improve electronic permitting and plan review processes during COVID19 and expanded online payment options.		X		X	X		X
Approved the permits for 220 new multi-family housing units including a 151 unit mixed-use project at 831 Water Street (with 50% of the base project being affordable) and a 50-unit, 100% affordable and supportive housing development at 314 Jessie Street.		X		X	X		
Approved 78 discretionary permits, 54 Zoning Clearances, and 14 short-term rentals.		X		X			
Assisted with the community outreach and enforcement of the City's executive orders regarding Sidewalk Vending Program.				X	X		
Continued remote inspections in Code Compliance and Building & Safety divisions in response to COVID-19.			X	X	X		
Implemented the Code Compliance cost recovery fee structure to a flat-rate system to encourage resolution of property violations.			X	X		X	X
Implemented new Childcare and Public Safety Impact Fees and updated Green Building Fees.		X	X	X	X	X	
Updated the Accessory Dwelling Unit Legalization Program to comply with state regulations regarding the stay of enforcement.				X			
Updated the interdepartmental process for short-term rental applications.				X			
Initiated Downtown Plan Expansion Project community outreach and hearings related to vision and land use scenarios.	X	X	X	X	X	X	X

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Conduct fee analysis for Building, Code, and other department fees to assess cost recovery and present to Council.			X	X		X	
Begin implementation process for new Land Use Management System with improved efficiencies leveraging digital and automation features.			X	X	X		
Implement additional online payment features for planning, building, and rental inspection services.				X	X		
Complete the \$310,000 grant-funded project to develop objective zoning standards for multifamily and mixed residential through a robust equity and inclusion-based outreach effort.				X	X	X	
Finalize improvements to and implement policies, procedures, and training program for electronic plan intake, submittal, and review in Planning and Building & Safety Divisions.				X	X		X
Implement the Sidewalk Vending Ordinance, inspection, citation, and impoundment process.				X	X		
Complete Downtown Plan Expansion project.	X	X	X	X	X	X	X
Apply and be awarded State of California Regional Early Action Planning (REAP) 2.0 grant funding to further housing production goals.			X	X		X	
Complete SB 9 code amendments and other amendments related to implementation improvements, user friendliness, and permit streamlining.			X				
Continue to work with other departments to streamline permitting processes for new business, expansion of existing businesses, and provide continued support on pandemic-related impacts.		X	X	X			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Number of building permits issued <i>Building & Safety Division</i>	Core Services	1,673	1,545	1,483	1,753	1,600
Discretionary applications approved* <i>Current Planning Division</i>	Core Services	165	133	111	100	110
Closed code compliance cases in 60 days <i>Code Compliance Division</i>	Core Services	372	398	256	280	325
Phone calls and individuals served in person <i>Administrative Division (calls & in-person), Building & Safety and Current Planning (in-person)</i>	Core Services	N/A	14,581	9,391	8,500	9,000
Building, Code, and Rental Inspections Completed <i>Code Compliance, Building & Safety Divisions</i>	Core Services	13,953	7,638	10,659	10,700	10,000
Number of Planning Commission (PC) / City Council (CC) presentations by Advance Planning Division <i>Advance Planning Division</i>	Core Services	11 PC 28 CC	6 PC 21 CC	12 PC 20 CC	12 PC 16 CC	10 PC 15 CC

*Revised reporting metric

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Review building plans and provide responses within established timelines <i>Building & Safety Division</i>	Core Services	N/A*	N/A*	93%	93%	95%
Review building permits within the established timelines <i>Current Planning Division</i>	Core Services	N/A*	69%	56%	75%	85%
Approval of discretionary permits within 3 months, regardless of review level <i>Current Planning Division</i>	Core Services	N/A*	N/A*	69%	62%	65%
Approval of Administrative permits within 3 months <i>Current Planning Division</i>	Core Services	N/A*	N/A*	89%	74%	90%
Approval of Zoning Administrator Public Hearings approved within 3 months of submittal <i>Current Planning Division</i>	Core Services	N/A*	N/A*	47%	39%	60%
Closure of code compliance cases within 60 days <i>Code Compliance Division</i>	Core Services	38%	47%	49%	42%	50%

*New measure, data not available

Budget Summary - Planning and Community Development

			Fiscal Year 2022			Fiscal Year 2023 Adopted		
Fiscal Year*			Adopted Budget	Amended* Budget	Year-End Estimate			
2021 Actuals								
EXPENDITURES BY CHARACTER:								
Personnel Services			4,443,913	5,455,132	5,615,932	4,755,275	6,146,140	
Services, Supplies, and Other Charges			1,171,903	1,323,521	2,560,710	2,017,724	1,436,205	
Capital Outlay			412	10,000	10,000	8,946	5,000	
Total Expenditures			5,616,229	6,788,653	8,186,642	6,781,945	7,587,345	
EXPENDITURES BY ACTIVITY:								
Planning Administration			1301	1,149,393	1,116,411	1,149,411	1,062,361	1,448,093
Current Planning			1302	1,137,864	1,485,186	1,581,424	1,386,983	1,500,757
Advance Planning			1303	788,061	848,914	1,647,813	1,593,748	983,864
Building & Safety			2301	1,527,339	2,105,403	2,370,145	1,660,422	2,020,283
Code Enforcement			2302	443,589	492,440	492,440	476,484	682,121
SB 1186 Accessibility Programs			2303	-	5,800	5,800	-	-
Rental Programs			2304	307,490	338,119	338,119	318,125	360,978
Sidewalk Vending Program			2305	-	-	205,110	-	-
Subtotal General Fund				5,353,736	6,392,273	7,790,262	6,498,123	6,996,096
Building & Safety			2301	207,992	309,559	309,559	201,962	499,577
Code Enforcement			2302	51,260	86,821	86,821	78,888	84,672
SB 1186 Accessibility Programs			2303	3,240	-	-	2,973	7,000
Subtotal Other General Funds				262,493	396,380	396,380	283,823	591,249
Total Expenditures				5,616,229	6,788,653	8,186,642	6,781,945	7,587,345
RESOURCES BY FUND								
General Fund			101	3,798,816	3,953,055	4,863,055	4,150,968	4,034,854
Code Enforcement/Civil Penalties			103	11,018	16,000	16,000	83,523	13,000
Green Bldg Educational Resource Fund			108	162,246	125,000	125,000	125,000	515,000
CASp Certification and Training Fund			141	22,346	2,000	2,000	-	-
Housing In-lieu Program			150	28	-	-	-	-
Childcare Impact Fee Fund			218	1,460	-	-	42,969	125,000
Total Resources				3,995,914	4,096,055	5,006,055	4,402,460	4,687,854
Net General Fund Cost				(1,554,920)	(2,439,218)	(2,927,207)	(2,347,155)	(2,961,242)
				FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:				34.00			34.00	36.00

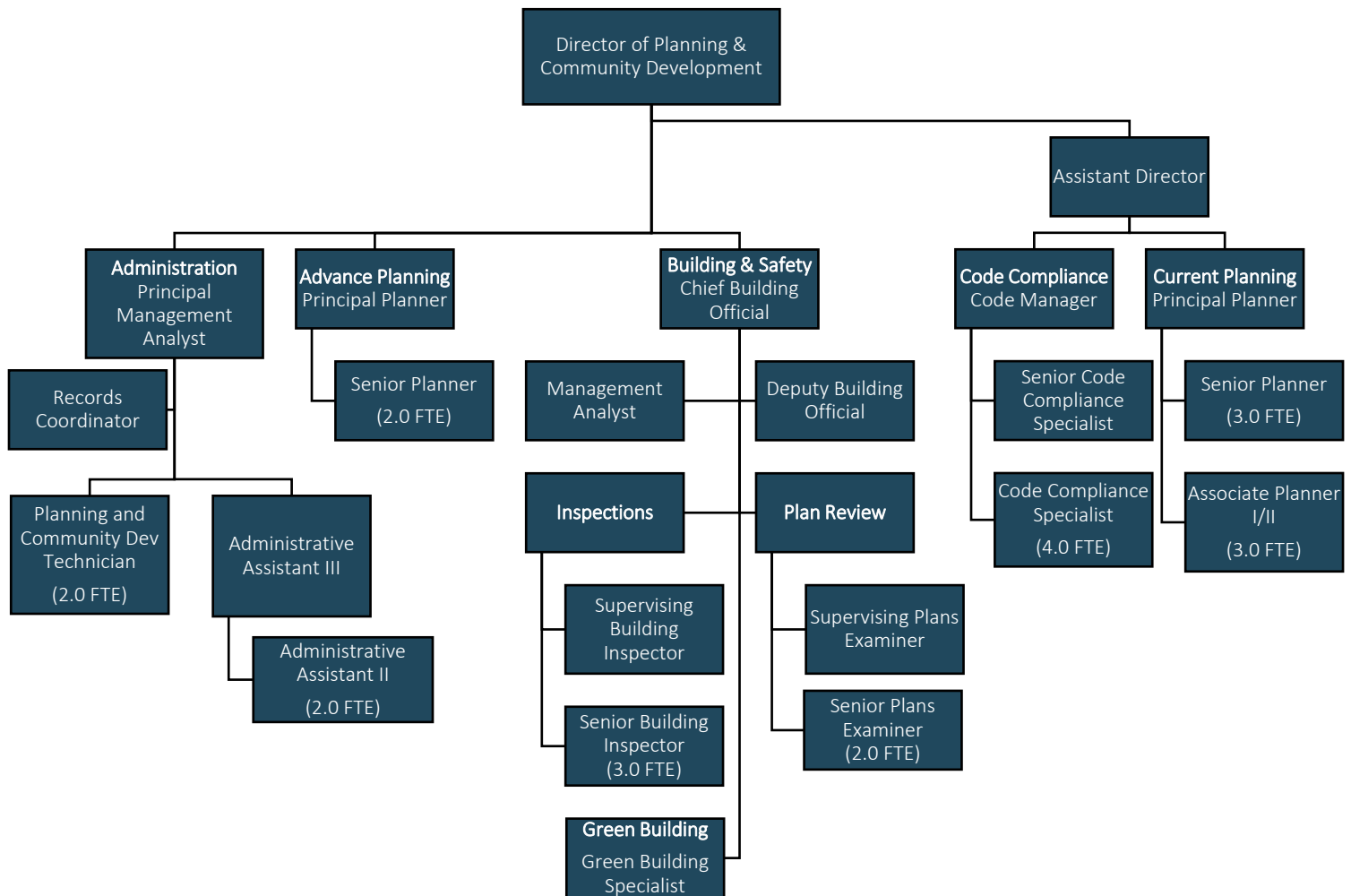
*Sums may have discrepancies due to rounding

Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	3.00	2.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.50	3.00	3.00	3.00	-
Asst Director of Planning and Comm Dev.	1.00	1.00	1.00	1.00	-
Building Inspector	1.00	-	-	-	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	5.00	4.00	4.00	4.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev.	1.00	1.00	1.00	1.00	-
Green Building Environmental Sp.	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Planning and Community Dev. Tech	1.00	1.00	1.00	2.00	1.00
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	-
Senior Code Compliance Specialist	-	-	-	1.00	1.00
Senior Planner	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Total	37.50	34.00	34.00	36.00	2.00

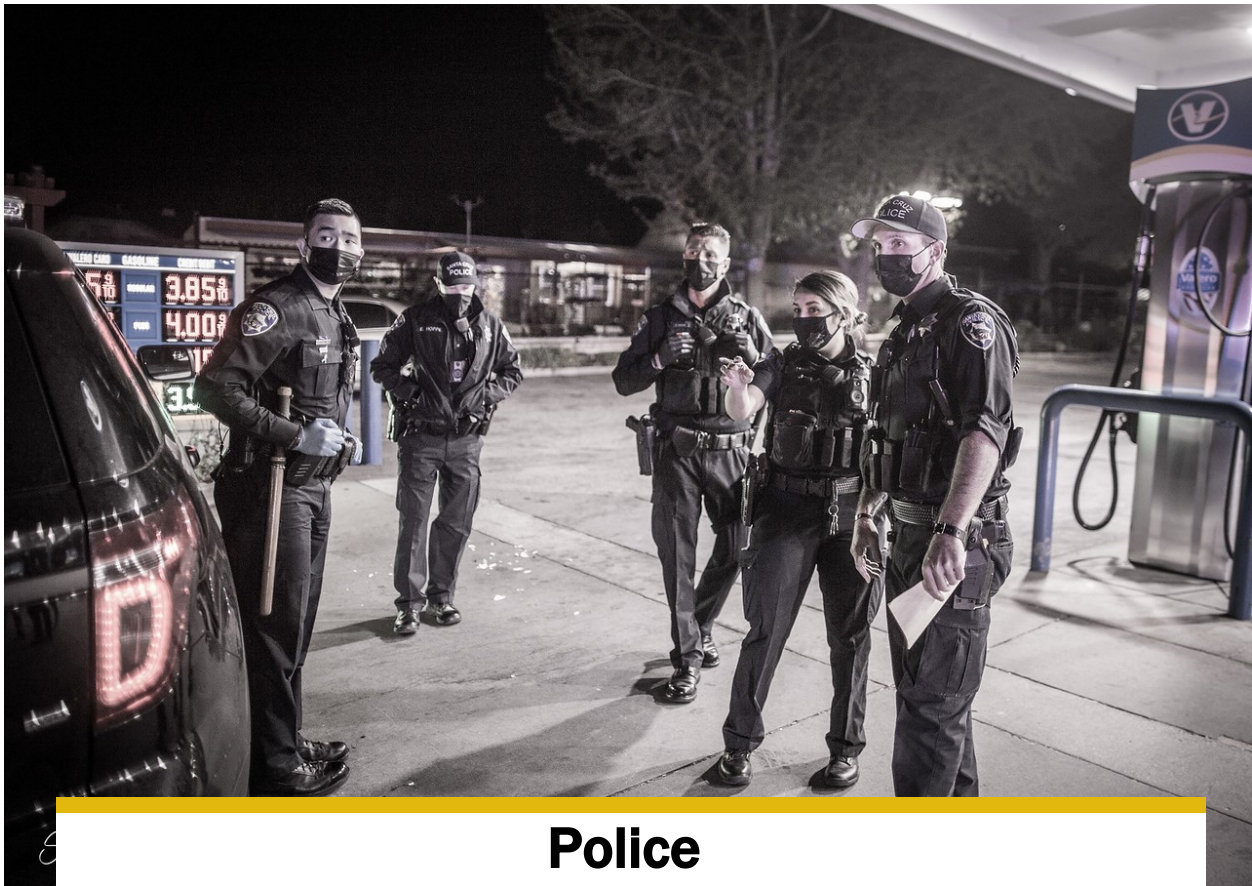
*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



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Police

The Santa Cruz Police Department (SCPD) provides protection and law enforcement services to the community. The Police Department's primary objective is to prevent crime and the perception of crime through a commitment to Community Oriented Policing and problem solving.

Police efforts include: the prevention of crime; detection and apprehension of offenders; the safe and orderly movement of traffic through traffic law enforcement, accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community priorities.

The Department's mission states reads: "SCPD is committed to serving selflessly and compassionately through collaboration and innovation. We will relentlessly pursue criminals to protect lives and property. We chose transparency while striving for excellence."

Core Services

- Safeguard the community from crime through prevention, deterrence, and problem solving.
- Preserve life, property and the public peace, through the appropriate enforcement of laws and ordinances.
- Investigate violent crime, theft and traffic collisions and assists in the prosecution of offenders in collaboration with the District Attorney.
- Provide traffic control at major events and proactive traffic patrols to enforce traffic laws.
- Work closely with Santa Cruz City Schools district and provide a School Resource Officer to serve the local middle and high schools.
- Manage the crossing guard program, which staffs critical intersections within the City to ensure the safety of children to and from schools.
- Conduct gang prevention, intervention, and investigation programs.
- Conducts proactive and reactive narcotic investigations.
- Provide public counter service, filing of criminal complaints, and evidence management.
- Process, maintain, and distribute police reports and fire reports.
- Prepare statistical data required by law, and respond to report requests and inquiries from citizens and other authorized entities.
- Maintain a Community Services Officer (CSO) program to expand community services. CSOs absorb many of the lower risk tasks previously assigned to police officers.
- Deploy volunteers who assist patrol and CSO with duties such as parking enforcement, visitation of shut-ins, foot patrols in the Downtown and beaches.
- Work with community members to improve quality of life problems.

Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Implemented a new Records Management System that will facilitate and improve reporting and crime analysis capabilities.				X			
Added new in-car camera system.	X						
Implemented the new Racial & Identity Profiling Act per AB953.				X	X		
Enhanced neighborhood policing focus by increasing the number of volunteers by 5%.				X	X		
Reinstituted the Traffic Enforcement Team.				X	X		

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Target recruitment strategies that increase diversity by posing job advertisements in women's and ethnic professional associations.				X	X		
Reinstitute Downtown Patrol Unit.		X		X	X		
Reinstitute Citizens Police Academy.					X		
Increase proactive patrol work through officer-initiated service calls.		X		X	X		
Increase staff participation in Wellness Programs.				X	X		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Number of calls for service	Core Services	94,550	97,120	87,671	92,000	95,000
Number of arrests	Core Services	4,373	3,878	3,077	3,500	4,000
Number of citations	Core Services	7,420	5,057	2,694	4,000	5,500
Number of reports written	Core Services	15,941	18,661	22,368	23,500	23,000

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est.	FY 2023 Goal
Percent of neighborhood complaints responded to by Neighborhood Policing Team*	Core Services	N/A	N/A	90%	N/A	N/A
Patrol officer retention rate	Core Services	83%	83%	87%	85%	90%
Percent of patrol workforce participating in wellness programs	Equity, Health & Well-Being, Sustainability	N/A	N/A	72%	60%	70%
Percent increase in officer initiated calls for services	Core Services	53%	9%	-27%	-19%	5%

*Neighborhood Policing Team disbanded in October, 2021 due to staffing issues.

Budget Summary - Police

			Fiscal Year 2022			Fiscal Year 2023 Adopted
			Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	
EXPENDITURES BY CHARACTER:						
Personnel Services		20,493,252	23,411,988	23,411,988	20,365,167	24,070,041
Services, Supplies, and Other Charges		5,316,835	5,300,809	5,587,820	5,275,022	5,867,303
Capital Outlay		15,168	-	95,000	-	-
Debt Service		11,190	13,428	13,428	13,428	13,428
Total Expenditures		25,836,445	28,726,225	29,108,236	25,653,617	29,950,772
EXPENDITURES BY ACTIVITY:						
Police Administration	2101	1,796,459	1,882,956	1,914,236	1,617,422	2,159,003
Police Investigations	2102	3,646,008	4,035,863	4,012,559	3,297,869	4,005,107
Police Patrol	2103	14,113,561	15,997,694	16,039,651	14,736,170	16,696,702
Police Community Services	2104	1,152,292	1,511,794	1,689,298	1,153,459	1,509,615
Police Park Services	2105	336,746	-	-	6,521	-
Police Traffic	2106	1,278,645	1,557,482	1,557,482	1,343,732	1,460,338
Police Records	2107	3,364,011	3,740,436	3,895,010	3,498,444	3,757,094
Homelessness Response	6105	-	-	-	-	234,416
Subtotal General Fund		25,687,722	28,726,225	29,108,236	25,653,617	29,822,275
Police Patrol	2103	148,724	-	-	-	128,497
Subtotal Other Funds		148,724	-	-	-	128,497
Total Expenditures		25,836,445	28,726,225	29,108,236	25,653,617	29,950,772
RESOURCES BY FUND						
General Fund	101	382,567	429,938	783,965	483,256	600,260
Supplemental Law	211	196,245	-	142,979	170,000	270,497
Enforcement Services						
Traffic Offender	212	19,148	-	-	29,000	30,000
Local Law Enforce Block	213	-	-	-	253,900	200,000
Grant						
Public Safety Impact Fee - Police Fund	215	2,576	-	-	60,858	200,000
Total Resources		600,536	429,938	926,944	997,014	1,300,757
Net General Fund Cost		(25,305,155)	(28,296,287)	(28,324,271)	(25,170,361)	(29,222,015)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		134.00			136.00	134.00

*Sums may have discrepancies due to rounding

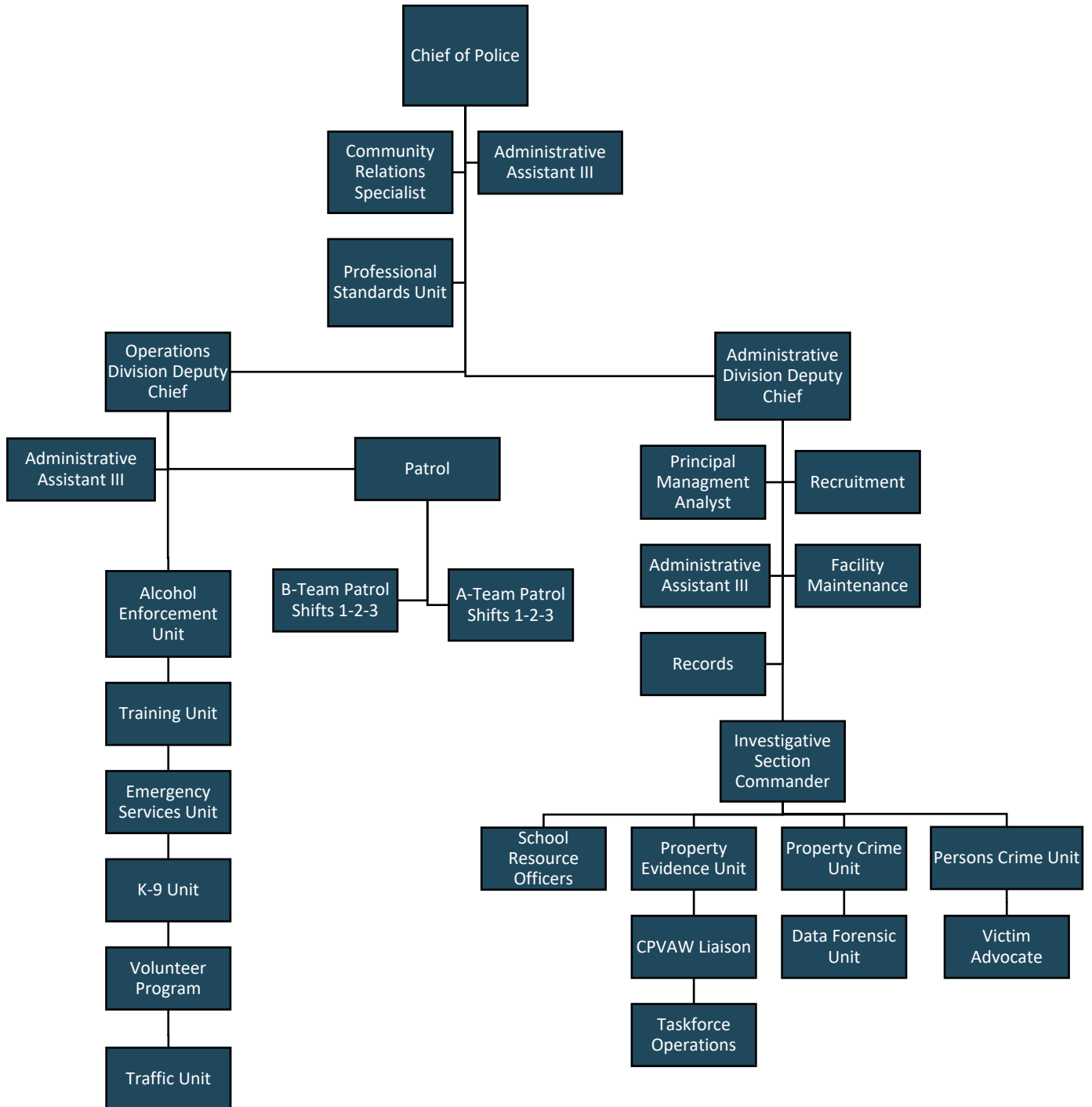
Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	2.00	-	1.00	1.00	-
Administrative Assistant III	3.00	3.00	3.00	3.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Community Service Officer I	8.00	13.00	15.00	13.00	(2.00)
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Crime Analyst	1.00	-	-	-	-
Police Lieutenant	5.00	5.00	5.00	5.00	-
Police Officer**	79.00	79.00	79.00	79.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	-	-	-
Police Property and Evidence Specialist	3.00	2.00	2.00	2.00	-
Police Records Manager	1.00	1.00	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	9.00	-	-	-	-
Senior Police Property and Evidence Sp.	1.00	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	-
Senior Ranger	3.00	-	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	-
Total	145.00	134.00	136.00	134.00	(2.00)

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

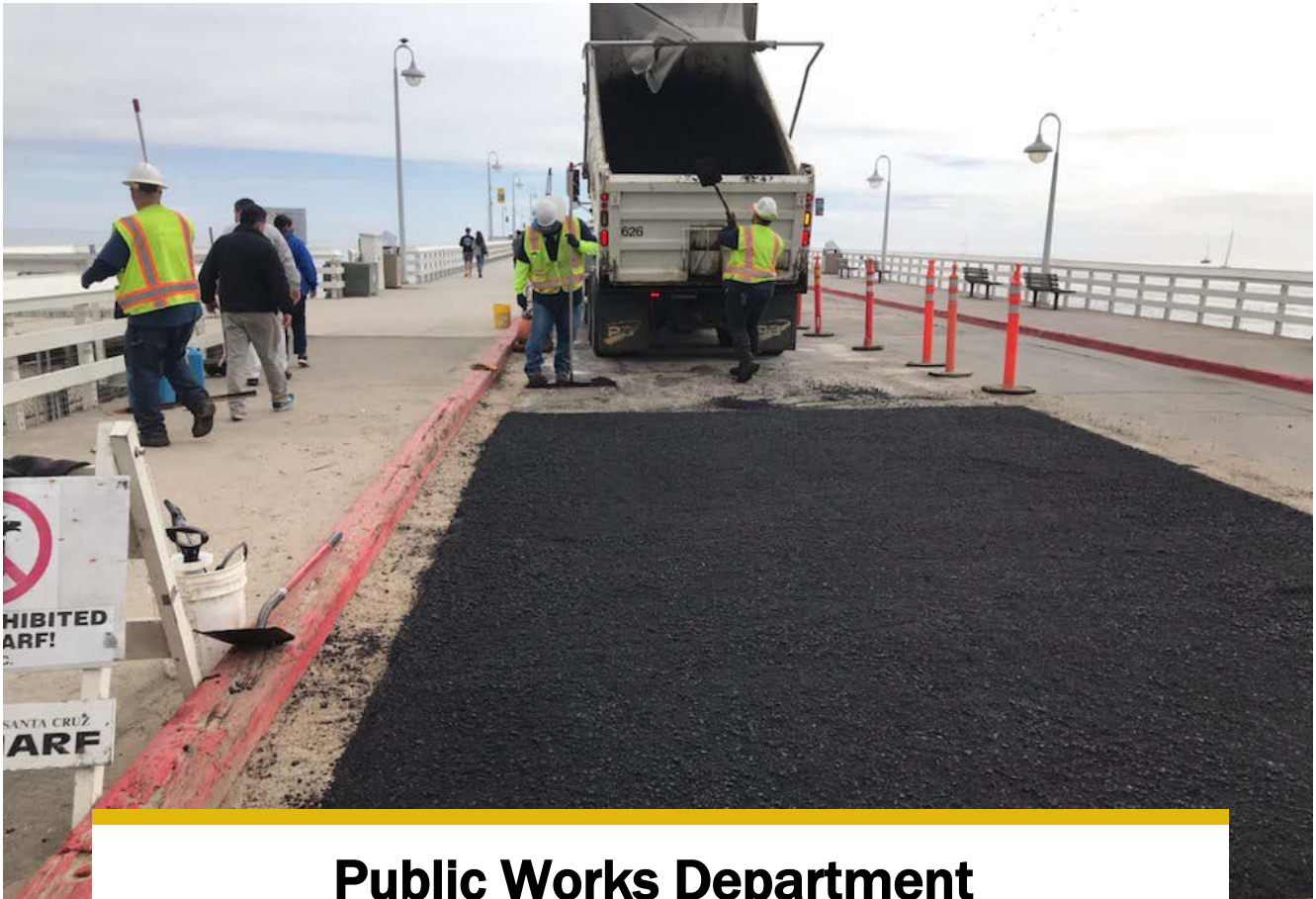
**8 Police Officers Unfunded

Organization Chart



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Public Works Department

The Public Works Department is the largest City department and is organized into seven major divisions: Engineering, Traffic Engineering, Parking Operations, general Operations, Resource Recovery, Wastewater and Administration. The Public Works Department's primary objective is to efficiently deliver its array of municipal services in a safe, professional, sustainable and cost-effective manner to residents, businesses and visitors of Santa Cruz with a focus on community responsiveness and customer service.

Core Services

- The Engineering Division develops and manages the Department and Citywide Capital Investments Program which includes design of construction, repair and improvements to the City's capital assets such as roadways, utilities, sanitary sewer, storm water system, refuse system and City facilities. Provide development review and permitting.
- The Transportation Engineering Division provides engineering design of traffic and parking improvement projects and oversees the City's circulation and parking systems, including streets and sidewalks serving pedestrians, bicycles, private vehicles and public transit.
- Transportation Engineering manages and implements the Active Transportation Program and related programs; and seeks, procures and manages State, Federal or other funding for transportation related projects and programs.
- The Parking Operations Division operates and maintains the City's four parking structures, twenty parking lots and on street parking assets.
- Parking manages multiple parking programs in support of the City's strategic priorities in the City's downtown, beach and other sectors.
- Parking plays a key role in the maintenance of the downtown area and provides parking enforcement and parking revenue collection Citywide.
- The Operations Division provides maintenance, repair, construction and procurement services related to City streets; publicly owned sidewalks; lighting; signage; city vehicles, equipment and City owned facilities, as well as flood control and vegetation management.
- The Resource Recovery Division collects all refuse, recycling and green waste in the City.
- The Resource Recovery Division provides street sweeping services; operates the City's landfill facility; processes and markets materials diverted from the landfill including recyclables, green and food waste; and provides waste reduction and recycling education programs.
- The Wastewater Division operates and maintains a regional award-winning wastewater treatment facility as well as the City's subsurface storm water and wastewater collections systems, pumping stations, leachate facility and pipeline.
- The Wastewater Division provides environmental compliance duties including inspection, sampling, public education and monitoring of business and industrial establishments to limit discharge of harmful constituents into waste or stormwater systems or environment.
- The Wastewater Division provides wastewater services to the City of Santa Cruz and the Santa Cruz County Sanitation District comprised of Live Oak, Soquel, Aptos, and the City of Capitola.

Accomplishments and Goals

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Implemented administrative requirements for SB 1383, the “Short-Lived Climate Pollutants” organic waste reductions law, including compliance and monitoring software program for field documentation ability. Purchased supplies and equipment to begin residential food scrap collections.	x	x	x	x	x	x	x
Entered final phases of construction of the next landfill cell 3B, including excavation and storage of approximately 60,000 cubic yards and placement of clay and engineered cell liner.	x		x	x	x		
Reduced the impacts of COVID-19 on our community by reducing the daily rate in parking garages and lots. Reduced the waiting lists for Downtown permits and relocated permit holders to garages that had newly available space.		x		x	x		
Coordinated with Pangeaseed/Seawalls to install murals on Soquel Front Garage and adjacent city parking lots.		x			x		
Completed collaborative planning and design work with Pure Water Soquel. Began construction of source water pump station and tertiary treatment facility at the City's Wastewater Treatment Plant.	x			x	x		

FY 2022 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Entered into Phase II of the Infrastructure Study and Condition Assessment, which includes assessment of Wastewater Treatment Facility (WWTF) electrical system, construction of gravity thickener, and rehabilitation and design of Water Cogeneration Cooling Line.	x			x	x		
Completed construction, start up and commissioning of new WWTF Ultraviolet Disinfection System.	x			x	x		
Assisted in commissioning managed encampments at the 1220 River St and provided ongoing support to other encampment areas. Assisted in camp logistics and debris cleanup on a weekly basis, including the large scale clean-up effort behind Santa Cruz Memorial Cemetery.		x			x		
Continued to replace high energy use (low gas mileage) vehicles and equipment with alternative fuel or fuel/energy efficient models including 10 hybrid vehicles, 4 all electric vehicle leases, and received grants to fully fund and all electric refuse truck and replace 12+ EV chargers in public parking areas.			x	x	x	x	x
Completed Riverwalk Lighting Project (east and west levee between Hwy 1 and Water Street), Hwy 1/9 intersection improvements, and Library Lane sewer and path widening.	x	x		x	x	x	x

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Complete the construction of the Monterey Bay Scenic Sanctuary Rail Trail – Segment 7 Phase II project, continue the design and environmental review of Segments 8 and 9 and seek needed funding for construction.	x	x		x	x	x	
Bid, award, and begin construction of Murray Street Bridge seismic upgrade project.	x	x		x	x		
Construct the San Lorenzo River Lagoon Culvert project and Continue work on FEMA certification of the San Lorenzo River flood control project and evaluate the capacity of Pump Station 1A.	x	x	x	x	x	x	
Complete Operation and Maintenance Agreement for Pure Water Soquel source water pump station. Start and commission new source water pump station to provide secondary effluent to Pure Water Soquel. Start and commission new Title 22 tertiary treatment facility to provide recycled water for onsite and offsite uses.	x				x	x	
Secure full compliance with all aspects of SB1383, "Short Lived Climate Pollutants" requirements, including full food scrap collection, procurement requirements, and education and outreach services for commercial, residential and multi-family customers.	x	x	x	x	x		x
Receive the City's first four medium/heavy duty fleet assets, and continue phased electrification of City refuse fleet vehicles as City infrastructure expands its heavy duty vehicle charging capabilities.	x			x	x		x

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Implement License Plate Recognition (LPR) for more streamlined and efficient parking enforcement on street and in residential permit zones.			x	x		x	
Continue modernization of downtown garage and Wharf gate Parking Access Revenue Control System (PARCS) equipment to allow various permit options, including residential permits.	x		x				
Control rodent population of the San Lorenzo River levee system to deter undermining of the infrastructure and to comply with FEMA levee certification.	x			x			
Continue securing and implementing the PG&E Fleet EV ready program to install additional charging infrastructure at the Corporation Yard for medium to heavy duty electric vehicles to be added by 2024.	x		x	x	x	x	x
Work with SitelogiQ on the implementation of solar PV at Harvey West Park, Front/Soquel Garage. Install solar PV, new roof, and building automation system at the Civic.	x		x	x	x	x	x

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est	FY 2023 Goal
Number of major capital improvement projects completed	Infrastructure	26	20	20	20	22
Public Works permits issued	Core Services	1,100	1,160	1,190	1,200	1,200
Number of persons on wait list for Downtown parking district permit	DT & Other Business Sectors	675	786	432	103	103
Tons of debris disposed of and emptied from City streets & bike lanes	Core Services	503	503	369	475	500
Number of commercial waste containers emptied	Core Services	89,000	58,000	54,333	55,000	55,000
Number of Street trash cans emptied	Core Services	10,760	11,856	15,600	15,000	15,000
Average millions of gallons of effluent treated daily by the Wastewater Treatment Facility	Core Services	8.4	7.5	6.9	7.0	7.0
Kilowatt hours (millions) of electricity generated by capturing methane gas from the anaerobic digester operation	Fiscal Sustainability	7.9	6.3	6.9	7.0	7.0
Number of pot holes filled by Streets crews	Infrastructure	379	325	275	290	300
Tons of illegal encampment debris removed by Operations division	Infrastructure	45	85	700	850	600
Number of work orders completed for repairs/maintenance of City facilities by Facilities employees	Infrastructure	3,772	5,944	3,959	4,500	5,000
Number of work orders completed for repairs/maintenance of City vehicles and equipment assets	Infrastructure	3,814	3,620	3,187	3,500	3,500

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est	FY 2023 Goal
Percent of facilities work orders closed/completed within 7 days	Infrastructure	95%	97%	97%	98%	100%
Percent compliance with daily, weekly and monthly effluent limitations for conventional pollutants per NPDES permit limits	Infrastructure	97%	97%	94%	95%	95%
Percentage of City waste diverted from disposal (the State mandated diversion goal is 50%)	Fiscal Sustainability	65%	60%	63%	65%	75%
Pavement Condition Index (PCI) rating score (goal of 70)	Infrastructure	66	66	65	65	70
Number of days total that the Locust, Soquel, River Front garages occupancy was 75% or higher	Fiscal Sustainability	241	156	0	0	200



Budget Summary - Public Works

		Fiscal Year 2022			Fiscal Year	
		Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	2023 Adopted
EXPENDITURES BY CHARACTER:						
Personnel Services		27,009,431	32,880,727	32,892,727	28,175,972	33,898,233
Services, Supplies, and Other Charges		24,926,766	31,827,773	33,728,619	28,230,785	33,186,159
Capital Outlay		2,233,412	2,892,800	6,636,716	4,810,255	4,198,671
Debt Service		1,990,209	1,690,284	1,690,284	1,857,081	1,621,190
Total Expenditures		56,159,817	69,291,584	74,948,346	63,074,093	72,904,253
EXPENDITURES BY ACTIVITY:						
Public Works Administration	4101	166,744	150,521	150,521	179,607	147,637
Engineering	4102	600,416	858,539	913,827	716,713	846,048
Public Works Operations	4103	187,821	244,742	362,572	337,608	242,588
Facilities Services	4110	1,202,092	1,124,879	1,270,927	1,173,678	1,191,265
Energy Efficiency	4111	125,238	408,068	440,450	408,345	436,839
Street Maintenance and Sidewalk Repair	4210	1,587,489	2,450,994	2,828,838	1,988,402	2,383,946
Traffic Engineering	4220	674,672	793,880	901,048	825,350	818,823
Parking Services	4221	1,606,951	1,960,919	1,965,026	1,669,730	1,901,017
Street Lighting	4225	-	1,500	1,500	0	-
Bicycle/Pedestrian System Maintenance	4227	1,784	60,000	60,000	60,000	60,000
Parking Citation and Permits Office	4229	494,881	577,768	577,768	568,425	567,549
After Hours Call Duty Program	4901	38,058	-	-	16,038	-
Homelessness Response	6105	-	-	-	0	452,935
Subtotal General Fund		6,686,146	8,631,810	9,472,476	7,943,896	9,048,647
Wharf Gate Operations	4226	618,164	728,452	729,376	577,398	715,648
Subtotal Other General Funds		618,164	728,452	729,376	577,398	715,648
	4214	12,625	82,136	82,136	80,407	88,184
Traffic Signal Maintenance	4224	196,502	250,701	254,017	230,258	256,449
Street Lighting	4225	281,644	413,401	413,401	391,555	438,219
Bicycle/Pedestrian System Maintenance	4227	8,148	55,000	55,000	55,000	80,000
Traffic Impact	4228	51,723	149,173	149,173	143,603	157,194
Clean River, Beaches & Oceans	4235	472,863	918,368	982,855	267,543	813,972
Transportation Development Act	6301	797,240	839,561	839,561	839,561	1,023,884
Wastewater Customer Service	7201	449,068	423,180	423,180	423,180	448,067
Wastewater Collection Control	7202	3,514,508	3,924,254	3,928,344	3,264,264	4,041,609
Wastewater Treatment Facility	7203	10,380,877	13,065,946	13,396,579	12,539,283	13,970,070
Secondary Plant Parks Mitigation	7204	353,583	500,822	500,822	307,558	565,013
Wastewater Source Control	7205	648,880	858,282	907,373	732,369	934,408
Wastewater Pump House	7206	19,913	63,000	63,000	63,000	88,000
Wastewater Admin Charges	7207	996,513	1,007,475	1,007,475	1,007,475	1,045,759
Wastewater Lab	7208	1,469,987	1,748,397	1,932,433	1,520,371	1,857,479

*Sums may have discrepancies due to rounding

Budget Summary - Public Works

		Fiscal Year*	Fiscal Year 2022			Fiscal Year 2023
			Adopted Budget	Amended* Budget	Year-End Estimate	
		2021 Actuals				Adopted
Sewer Debt Service	7242	337,905	340,523	340,523	340,523	512,285
Refuse Customer Accounting	7301	774,283	735,521	735,521	735,521	795,733
Resource Recovery Collection - Containers	7302	6,138,478	7,377,510	9,047,555	6,742,275	8,505,941
Refuse Disposal	7303	6,570,680	7,992,001	8,198,951	6,506,143	7,708,473
Recycling Program - Processing	7304	1,660,017	2,676,259	2,676,259	1,946,798	2,780,295
Resource Recovery Collection - Cart	7305	3,258,455	3,785,575	5,174,948	5,055,832	3,968,904
Waste Reduction	7306	419,777	574,037	627,816	427,208	663,755
Street Cleaning	7307	723,820	967,289	967,289	800,670	1,033,367
Off-Street Parking	7401	5,103,132	6,350,305	6,434,679	5,585,814	6,237,639
Storm Water Management	7501	784,889	1,052,812	1,462,809	945,516	1,063,185
Storm Water Overlay Debt Service	7540	189,430	-	-	166,797	190,159
Mechanical Maintenance	7831	3,159,709	3,686,717	4,051,717	3,346,555	3,754,120
Communications	7832	15,517	10,880	10,880	5,000	10,880
Employee Commute Van	7833	469	3,192	3,192	3,716	4,741
Pool Vehicles	7836	64,869	79,005	79,005	79,005	102,174
Subtotal Other Funds		48,855,507	59,931,322	64,746,493	54,552,799	63,139,958
Total Expenditures		56,159,817	69,291,584	74,948,346	63,074,093	72,904,253
RESOURCES BY FUND						
General Fund	101	3,429,005	4,828,876	5,146,810	3,546,175	3,978,392
Municipal Wharf	104	834,259	966,569	966,569	923,228	950,899
Gasoline Tax	221	2,723,021	2,837,323	2,837,323	2,842,323	3,155,146
Traffic Impact Fee-Citywide Fund	226	301,236	500,000	500,000	500,000	500,000
Clean River, Beaches & Ocean Tax Fund	235	659,854	635,887	635,887	635,867	636,000
Transportation Development Act	291	797,240	839,561	839,561	839,561	1,023,884
Wastewater	721	24,083,807	23,020,000	23,020,000	23,015,492	22,955,000
Refuse	731	21,455,386	21,925,000	22,803,291	22,397,575	22,066,500
Parking	741	3,910,680	4,987,000	4,987,000	3,832,280	3,861,016
Storm Water	751	580,769	550,000	550,000	550,000	580,000
Storm Water Overlay	752	300,873	320,000	320,000	320,000	320,000
Equipment Operations	811	2,209,597	2,920,457	2,920,457	2,914,446	2,943,050
Total Resources		61,285,728	64,330,673	65,526,899	62,316,947	62,969,887
Net General Fund Cost		(3,257,141)	(3,802,934)	(4,325,666)	(4,397,721)	(5,070,255)
		FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:		257.90			262.40	264.40

*Sums may have discrepancies due to rounding

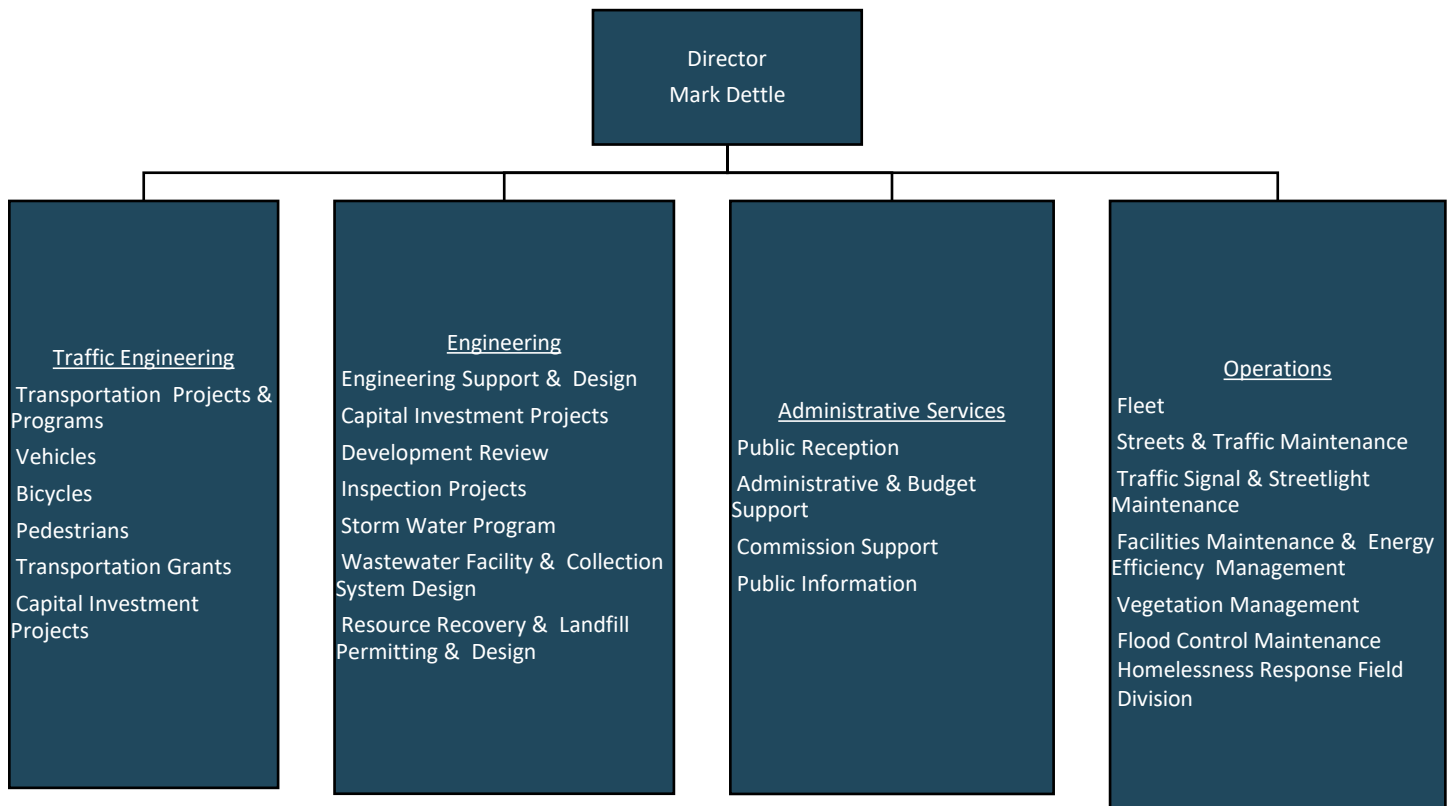
Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Accounting Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.00	4.00	4.00	4.50	0.50
Assistant Engineer I/II	7.00	6.00	6.00	6.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	5.00	5.00	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker II	2.00	2.00	2.50	2.50	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	3.00	3.00	3.00	-
Facilities Maint and Energy Proj. Coord.	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Homelessness Response Field Supervisor	-	-	1.00	1.00	-
Homelessness Response Field Worker	-	-	2.00	2.00	-
Landfill Gate Attendant	1.00	1.00	1.00	2.00	1.00
Lead Equipment Mechanic	1.00	1.00	1.00	1.00	-
Management Analyst	2.00	2.00	2.00	2.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	8.50	9.70	9.70	9.70	-
Parking Office Representative	3.50	3.50	3.50	4.00	0.50
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-

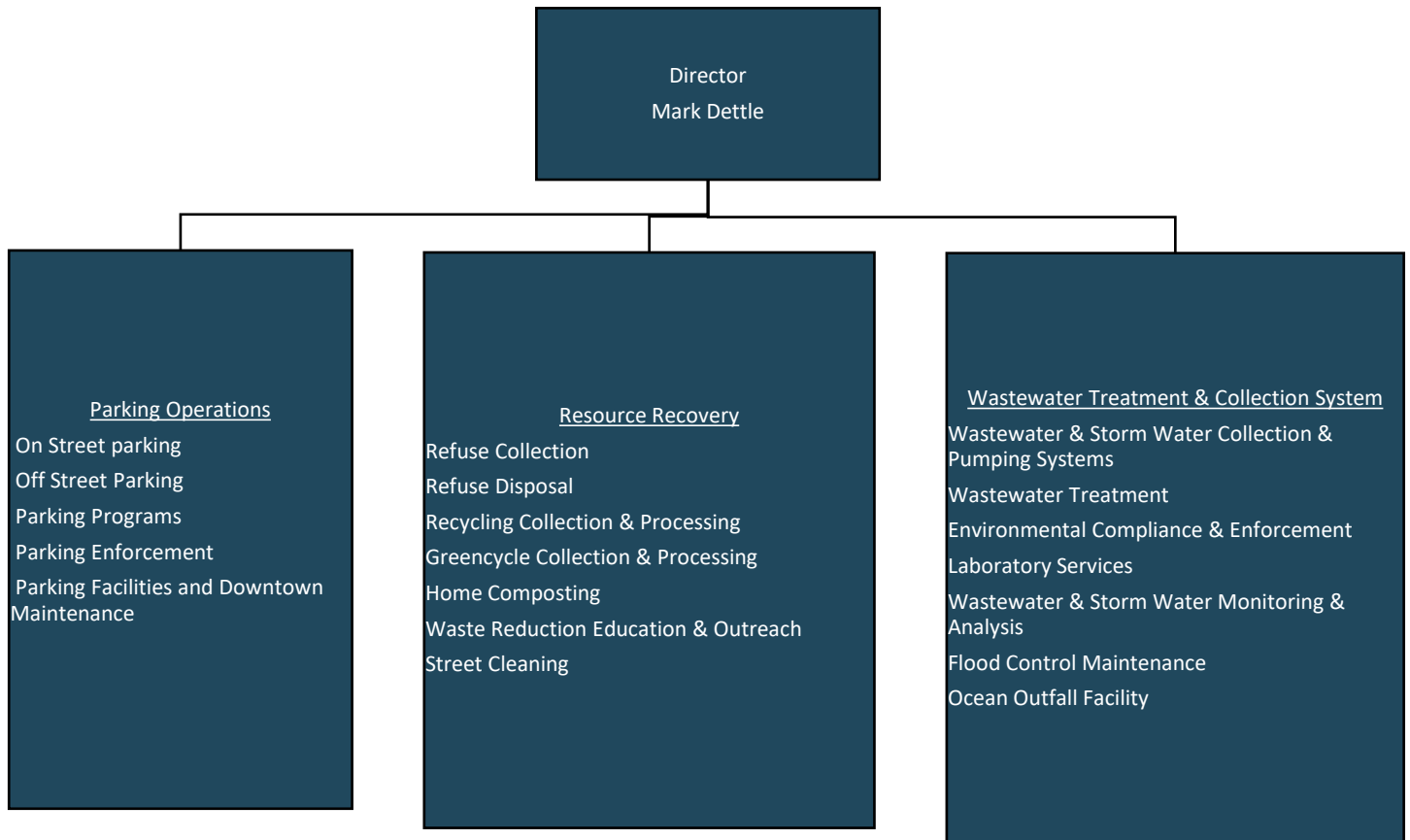
Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-
Resource Recovery Supervisor	8.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	17.00	17.00	17.00	17.00	-
Senior Envir Compliance Inspector	1.00	1.00	1.00	1.00	-
Senior Homelessness Response Field Wkr	-	-	1.00	1.00	-
Senior Professional Engineer	2.00	3.00	3.00	3.00	-
Senior Parking Services Worker	2.00	2.00	2.00	2.00	-
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator III/IV	5.00	4.00	4.00	4.00	-
Service Field Crew Leader	7.00	7.00	7.00	7.00	-
Service Maintenance Worker	8.00	8.00	8.00	6.00	(2.00)
Solid Waste Worker	40.50	40.50	40.50	41.50	1.00
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Supt of RR Disposal	1.00	1.00	1.00	1.00	-
Supt of RR Collect Sweeping	1.00	1.00	1.00	1.00	-
Transportation Manager	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
Transportation Planner I/II	1.00	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	2.00	3.00	1.00
Wastewater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
Wastewater Collection Maint Tech I	1.00	1.00	1.00	1.00	-
Wastewater Collection Maint Tech Trainee/I/II	5.00	5.00	5.00	5.00	-
Wastewater Collection Manager	1.00	1.00	1.00	1.00	-
Wastewater Collection Mech Tech I/II	1.00	1.00	1.00	1.00	-
Wastewater Facilities Electr/InstrTech I/II	4.00	3.00	3.00	3.00	-
Wastewater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
Wastewater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-
Wastewater Facilities Mechanical Tech I/II	7.00	10.00	10.00	10.00	-
Wastewater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Lab/Env Compliance Mgr	1.00	1.00	1.00	1.00	-
Wastewater Plant Operator II/III	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	-
Wastewater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Sup	1.00	1.00	1.00	1.00	-
Total	255.70	257.90	262.40	264.40	2.00

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



Organization Chart





Water Department

The mission of the Water Department is to ensure public health and safety by providing a clean, safe and reliable supply of water. We strive to serve the community in a courteous, efficient, cost-effective and environmentally sustainable manner.

We are passionate about our work and try to instill our values of integrity, innovation, objectivity, professionalism, teamwork and transparency in everything we do. We collect water, treat and test it, move it, store it, distribute it, track how much is used and bill our customers for their use. We are at the end of the phone when customers call, and the smiling faces customers see when they visit the Department. We educate our customers about the quality of their water and how to use less. Our work includes maintenance and operation of the Loch Lomond Recreation area, as well as the protection of Majors, Liddell, Newell Creek, Zayante and Laguna watersheds. We are stewards of an important community asset - the water system and all it entails, as well as a range of natural resources and ecosystems that many species depend on. We take pride in meeting the diverse needs of the broad region we serve and value our partnerships with neighboring agencies to develop long range solutions to the regions drinking water needs.

Core Services

Everyday Department staff work hard to produce and deliver millions of gallons of water to nearly 98,000 customers and perform all the related utility, land and natural resource management activities that often happen behind the scenes, but play a part in providing reliable, high quality water service to our community. In addition to the Department's daily duties, the Department is undergoing a major reinvestment in water infrastructure from upgrades to the water treatment plant, improvements to the Loch Lomond dam and the replacement of all system meters, to mention a few. In order to perform this work, the Water Department is organized into four areas: Operations, Engineering, Customer Service and Administration.

Operations - The Operations group is responsible for managing the watersheds; collecting, treating and testing untreated and treated water; and storing and distributing treated water to our customers and consists of the following sections: Water Resources, Water Production, Water Quality Control (laboratory), Distribution and the Water Recreation Facility (Loch Lomond).

- The Water Resources Management section is responsible for the drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.
- The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system. This 24/7 work is made more challenging with the Concrete Tank Replacement project underway and planned upgrades to the Graham Hill Water Treatment Plant in the near future.
- The Water Quality Control (laboratory) section performs all water quality testing, and oversees matters pertaining to water quality control to maintain compliance with State and federal standards and for planning for future treatment needs.
- The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area. Distribution staff also replace significant segments of distribution mains as part of the Capital Investment Program (CIP).
- The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area. This section is also responsible for patrolling watershed property and protecting source water quality. We are pleased our ranger staff are, once again, providing in-person, watershed education program for local elementary school children at Loch Lomond.

Engineering - The Water Engineering section is composed of two main functions: Engineering and Utility and Environmental Planning.

- The Water Engineering section provides engineering, planning, project design and construction management necessary for water facilities, as well as evaluation and installation of water saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all requests for water services; maintains record of facilities, installations and maps; and oversees the Backflow Prevention Program. In 2017, the department embarked on an ambitious system-wide reinvestment with the Engineering section at the helm. This program includes the replacement of storage tanks, transmission lines, and the exploration of increasing storage in underground aquifers in partnership with neighboring agencies.
- The Utility and Environmental Planning group helps the Department to plan adequately for a 21st century drinking water system. Foundational documents such as the Urban Water Management Plan, serves as a guide to future projects by ensuring there are adequate water supplies. In addition, there are numerous federal, State and local environmental laws the Department must comply with to complete the planned infrastructure investments in the water system.

Customer Service - The Customer Service group consists of three sections: Customer Service, the Meter Shop and Water Conservation. These three sections interface with the public frequently and we strive to provide consistently excellent customer service.

- The Customer Service section (Santa Cruz Municipal Utilities – SCMU) provides customer service for water, sewer, refuse and recycling services to the residents and businesses of the City of Santa Cruz, and only water services to the unincorporated surrounding areas. This section manages utility accounts and billing, processes opening and closing of accounts; and provides service in response to customer requests.
- The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas. As part of a large capital project, all water meters in the service area are being replaced. The new meters will give water customers more timely and accurate usage information as well as improve the billing process.
- The Water Conservation section is responsible for promoting efficient water use and for implementing management practices that reduce customer demand for water, including public information and education activities, water budgets for large landscape customers, plumbing fixture replacement and appliance rebate programs, technical assistance, administration of landscape, and water waste regulations. The Conservation section has been instrumental to teaching customers about the new metering system and how to use it to their advantage.

Administration - The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, public relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost of service, solicits federal, state and other funds to finance the Department's Capital Investment Program, and ensures adequate reserves. This section also facilitates the communication and interaction with the Water Commission, City Council City Manager's Office and regulatory agencies.

Accomplishments and Goals

FY 2022 Accomplishment	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Produced and delivered 2.49 billion gallons of clean, safe, reliable drinking water.				x			
Completed the Proposition 218 process which resulted in City Council approval of 5 year rates (2023-2027) along with the Long Range Financial Plan	x		x				
Secured funding for critical water supply capital projects, including an application invitation from the Environmental Protection Agency to obtain a \$164 million low interest loan.	x		x			x	
Completed the Department Emergency Response Plan, as required by the 2018 America's Water Infrastructure Act				x			
Completed Laguna Creek Diversion retrofit project	x			x			
Incorporated the source water monitoring program which resulted in 34% more samples processed	x			x			
Completed the Ocean Street Extension Water Main Replacement	x			x			
Began installation phase of the system-wide Meter Replacement Project	x		x	x			
Updated the Operations Plan for the Graham Hill Water Treatment Plan				x			
Completed the 2020 Urban Water Management Plan and Water Shortage Contingency Plan			x				

FY 2023 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Submit the \$164 million low interest loan application for the federal Environmental Protection Agency (WIFIA) and the initial package for Drinking Water State Revolving Fund for Facility Improvement Project at the Graham Hill Water Treatment Plant.	x		x				
Solicit grants from federal and state programs as they become available			x				
Complete the Anadromous Salmonid Habitat Conservation Plan	x				x		
Finalize the water rights petition process	x			x	x		
Continue work on wildfire resiliency planning	x		x				
Complete construction on the Newell Creek Dam Inlet/Outlet Project	x						
Complete the installation phase of the Meter Replacement Project	x		x				
Complete design and begin construction on two pipelines (Brackney Landslide Risk Reduction project and the Newell Creek Pipeline Felton to Graham Hill Road project)	x						
Complete the Aquifer Storage and Recovery (ASR) demonstration studies at Beltz Wells 8 and 12 leading to the development of full scale & permanent injection and retrieval sites	x						

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Drinking water consumed (billions of gallons)	Core Service	2.36	2.26	2.13	2.04	2.5
Number of phone calls, emails and lobby visits handled by SCMU Customer Service Unit	Core Service	59,621	63,653	64,000	64,000	64,000
Amount of dollars of new construction investments (in millions)	Infrastructure	\$48.5	\$29.7	\$46.0	\$113.2	\$35.5

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2023 Goal
Compliance with drinking water standards	Core Service	100%	100%	100%	100%	100%
Number of workers comp claims requiring employee absence greater than 30 days	Core Service	1	0	0	0	0
Maintain excellent bond ratings to ensure favorable borrowing rates thereby reducing cost to customers	Infrastructure	AA-/A+	AA-/A+	AA-/A+	AA-/A-	AA-/A-
Percentage of customer bills paid within 60 days (1)	Fiscal Sustainability	98%	97%	91%	94%	98%

(1) The Governor's Executive Order prohibited water shut-off from 4/2/20 to 12/31/21. Accordingly, FY20 and FY21 are higher than normal delinquency rates.

Budget Summary - Water

			Fiscal Year 2022				
			Fiscal Year* 2021 Actuals	Adopted Budget	Amended* Budget	Year-End Estimate	Fiscal Year 2023 Adopted
EXPENDITURES BY CHARACTER:							
Personnel Services			13,774,554	16,479,243	16,714,151	15,427,372	17,691,832
Services, Supplies, and Other Charges			13,504,675	15,646,123	16,402,854	14,113,092	16,156,529
Capital Outlay			383,593	601,500	762,898	567,012	323,000
Debt Service			3,683,200	4,098,626	4,098,626	4,098,710	5,131,706
Total Expenditures			31,346,021	36,825,492	37,978,530	34,206,186	39,303,067
EXPENDITURES BY ACTIVITY:							
Water Administration			7101 5,838,628	6,832,579	7,030,921	6,171,092	6,952,880
Water Engineering			7102 1,969,117	2,733,585	2,759,319	2,331,996	2,929,364
Water Customer Services			7103 1,985,247	2,156,811	2,159,047	2,073,964	2,221,948
Water Conservation			7104 726,902	923,414	1,095,295	801,656	1,238,471
Water Resources			7105 2,039,642	1,898,211	2,237,936	1,673,906	2,104,695
Water Production			7106 6,641,345	8,114,704	8,231,200	7,793,018	8,315,225
Water Quality			7107 1,601,453	1,766,806	1,785,987	1,754,292	2,052,893
Water Distribution			7108 4,428,150	5,164,890	5,330,832	4,878,405	5,292,432
Water Recreation			7109 1,117,544	1,398,771	1,401,827	1,227,785	1,399,897
Water Operations			7110 500,959	832,416	593,055	450,772	635,719
Water Meter Shop			7113 861,595	904,679	979,178	808,920	1,027,837
Water Debt Service			7140 3,604,550	4,098,626	4,098,626	4,098,710	5,131,706
Drought Response 2014			7199 30,890	-	275,307	141,670	-
Subtotal Other Funds			31,346,021	36,825,492	37,978,530	34,206,186	39,303,067
Total Expenditures			31,346,021	36,825,492	37,978,530	34,206,186	39,303,067
RESOURCES BY FUND							
Water			711 37,572,138	40,699,706	40,707,839	36,169,170	38,526,543
Water Rate Stabilization Fund			713 2,980,114	3,248,689	3,248,689	2,860,909	3,058,312
Water System Development Fees Fund			715 1,325,845	410,000	410,000	472,000	472,000
Water - Emergency Reserve Fund			717 131,970	-	-	-	-
Total Resources			42,010,066	44,358,395	44,366,528	39,502,079	42,056,855
			FY 2021			FY 2022	FY 2023
TOTAL AUTHORIZED PERSONNEL:			117.25			118.25	120.25

*Sums may have discrepancies due to rounding

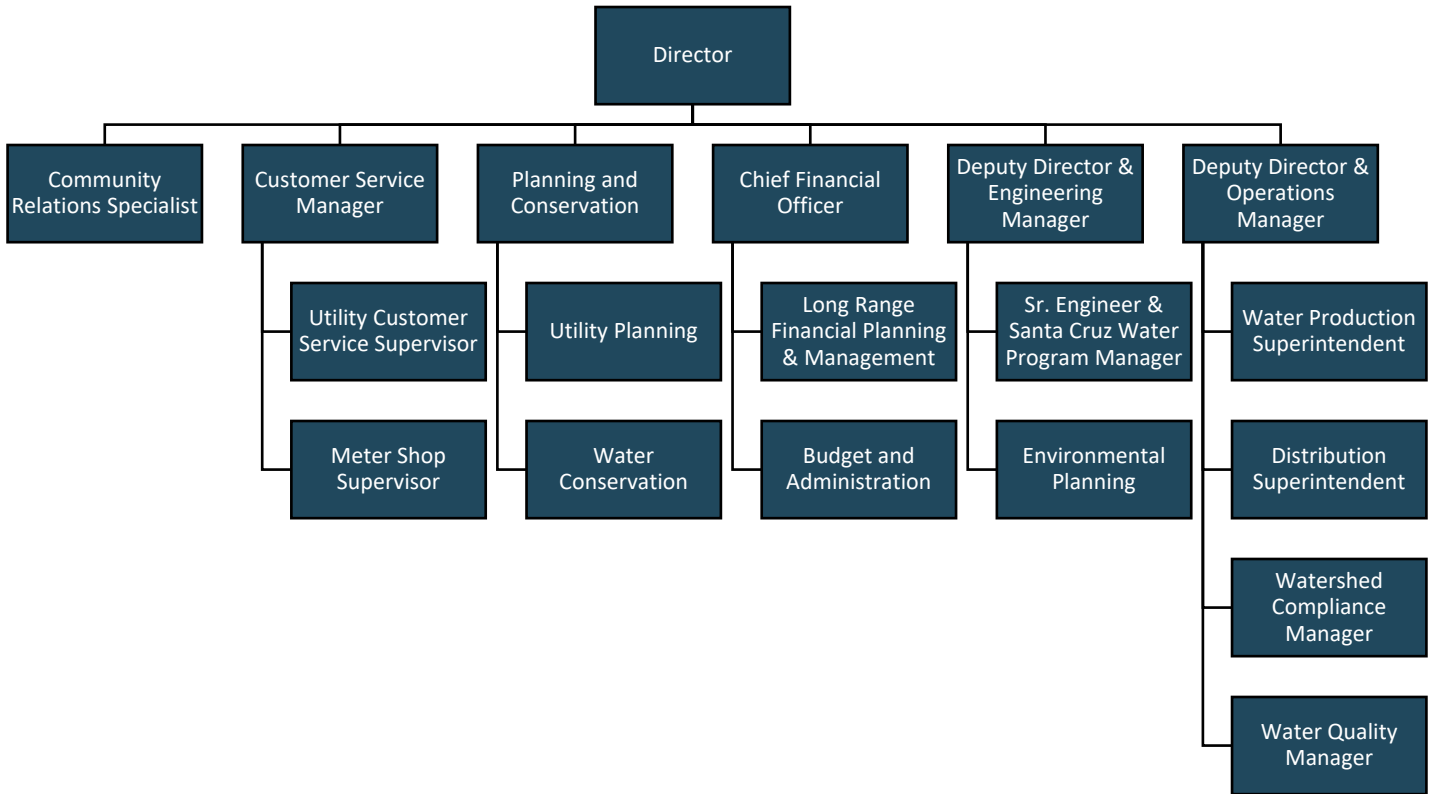
Staffing

Positions	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	-
Assistant Engineer I/II	4.00	4.00	4.00	4.00	-
Associate Planner I/II	3.00	3.00	3.00	3.00	-
Associate Professional Engineer	4.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Manager	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	2.00	2.00	2.00	3.00	1.00
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	1.00	-
Laboratory Technician	2.00	2.00	2.00	2.00	-
Management Analyst	2.00	3.00	3.00	4.00	1.00
Principal Management Analyst	1.00	1.00	2.00	2.00	-
Principal Planner	1.00	1.00	1.00	1.00	-
Ranger I/II	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Professional Engineer	1.00	1.00	1.00	1.00	-
Senior Ranger	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment and Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer	1.00	1.00	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-

	2019-20 Revised*	2020-21 Revised*	2021-22 Revised*	2022-23 Adopted	FY 2023 Change
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distribution Operator	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	-
Water Facilities Mechanical Tech II/III	2.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Specialist	3.00	3.00	3.00	3.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Resources Analyst	3.00	3.00	3.00	3.00	-
Water Resources Supervisor	2.00	1.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	1.00	1.00	1.00	-
Water Treatment Sup IV/V-Chief Plant Operator	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
	117.25	117.25	118.25	120.25	2.00

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



Capital Outlay

Information Technology			
Activity	Description	Amount	Detail
Activity 1251- IT Operations	Computer Equipment	\$35,000	Virtual Server Host Replacement
Activity 1251- IT Operations	Computer Equipment	\$55,000	Switches, Routers and Firewalls, & Backup Appliances
Activity 1251- IT Operations	Computer Equipment	\$30,000	Storage
Total Information Technology		\$120,000	

Planning and Community Development			
Activity	Description	Amount	Detail
Activity 1301- Planning Administration	Office furniture/equipment	\$5,000	
Total Planning Administration		\$5,000	

Parks & Recreation			
Activity	Description	Amount	Detail
Activity 3101 – Parks and Recreation Administration	Other machinery and equipment	\$70,000	Chipper
Activity 3211 – Municipal Wharf	Other Capital Outlay	\$25,000	Street Sweeper
Total Parks & Recreation		\$95,000	

Water			
Activity	Description	Amount	Detail
Activity 7106 – Water Production	Tools	\$25,000	Towable wood chipper
	Tools	\$12,000	Pallet Stacker
	Tools	\$12,000	Towable Blower
	Equipment components	\$60,000	SLR Pump and motor TEFC upgrade for noise
	Equipment components	\$100,000	Additional portable Generator for PSPS
	Building equipment	\$11,000	Electric cabinet air conditioning units at FBPS and CPS
	Computer equipment	\$15,000	Eyasco/Merlin web and database servers
	Computer equipment	\$7,500	Two ASA Firewalls, Network Segmentation
	Other machinery & equipment	\$20,000	Turbidity meters
	Other machinery & equipment	\$10,500	Chlorine Analyzers
	Other machinery & equipment	\$50,000	VFD replacement for FBPS and CPS
Total Water Production		\$323,000	
Total Water		\$323,000	

Public Works			
Activity	Description	Amount	Detail
Activity 7202 -- Wastewater Mains/Flood Control	Vehicle equipment	\$350,000	Replacement of 1995 CCTV Unit (Veh 530) (Sourcewell)
	Computer equipment	\$5,000	iPADS for Mobile SCADA (Wonderware)
Total Wastewater		\$355,000	
Activity 7203 -- Wastewater Treatment Facility	Equipment components	\$100,000	Secondary air supply fans (3). Replace original 1998 fans at end of user life.
	Equipment components	\$30,000	Secondary air control valves. Replace end of life components.
	Equipment components	\$30,000	SFT grinder. Upsize current grinder to a 10" size.
	Equipment components	\$60,000	PSS scum drives 3 and 4 sprocket and shear pin assemblies. Repace end of life components.
	Equipment components	\$12,000	Electric work maintenance cart. Replace aging work cart.
	Equipment components	\$45,000	Centrifuge room wall fans. Replace fans approaching end of service life.
	Equipment components	\$12,000	Admin building MCC A/C condenser. System with leadks. End of service life.

Activity	Description	Amount	Detail
	Equipment components	\$28,000	Cogen #2 DSM module. Upgrade ignition control system for engine operation and protection.
	Computer equipment	\$6,000	WIN911 remote license. Remote access to view and respond to SCADA alarms.
	Computer equipment	\$10,000	Upgrade to Wonderware flex licensing model. Unlimited licenses/license for redundant historian.
	Computer equipment	\$6,000	VPN license for firewall. Increasing use of VPN access for SCADA.
	Computer equipment	\$20,000	New O&M portal. Replace WWTF portal running on end of life servers which is not supportable.
	Computer equipment	\$10,000	Redundant router. Eliminates down time and loss of access to email, phones, internet, shared resources.
	Computer equipment	\$12,000	Redundant Cisco ASA firewall. Improves cyber security.

Activity	Description	Amount	Detail
	Computer equipment	\$6,000	Microsoft terminal server licenses. Add users to SCADA terminal services (remote access)
	Computer equipment	\$9,000	Services to install and configure WIN911 remote.
	Computer equipment	\$15,000	Additional security cameras for WWTF. Security cameras and installation.
	Other machinery & equipment	\$60,000	New Boat for Lab
Total Wastewater		\$471,000	
Activity 7205 -- Wastewater Source Control	Office furniture/equipment	\$1,000	Cost of replacement office furniture for 3 Environmental Compliance Inspectors
	Vehicle equipment	\$2,000	Refrigerated sample holding equipment for 3 EC vehicles
	Computer equipment	\$1,000	3 1-hour USB for Environmental Compliance Inspector
	Computer equipment	\$1,000	Replacement printer for the Respirometer in the Satellite lab; and 1 Replacement printer for 1 EC inspector
Total Wastewater Source Control		\$5,000	
Activity 7206 --	Other Capital Outlay	\$25,000	Influent pump #2 rebuild parts
Activity 7208 --	Office furniture/equipment	\$2,000	
Activity 7302 -- Resource Recovery Collection - Container	Vehicle equipment	\$600,000	Front load truck replacement for #735, Mack chasis with Heil body

Activity	Description	Amount	Detail
	Vehicle equipment	\$600,000	Front load truck replacement for #734, Mack chasis with Heil body
	Other machinery & equipment	\$30,000	30yd cover roll off boxes
	Other machinery & equipment	\$30,000	20yd cover roll off boxes
	Other machinery & equipment	\$30,000	3yd vertical compactor
Total Resource Recovery Collection-Container		\$1,286,000	
Activity 7303 – Refuse Disposal	Office furniture/equipment	\$2,500	Office Furniture / Equipment
	Heavy equipment	\$350,000	Replacement for Asset #916 CAT325 Excavator
	Other machinery and equipment	\$60,000	Portable Litter Control Fences
	Other machinery and equipment	\$40,000	Heavy Duty 40 yd Roll-Off Bins
Total Refuse Disposal		\$452,500	
Activity 7304- Recycling Program-Processing	Other machinery and equipment	\$40,000	40yd Heavy Duty Roll Off Boxes
Total Recycling Program-Processing		\$40,000	

Activity	Description	Amount	Detail
Activity 7305- Resource Recovery Collection - Cart	Vehicle equipment	\$750,000	ElectricTruck Side Arm Replacement for #753 BYD
Total Resource Recovery Collection- Cart		\$750,000	
Activity 7307- Street Cleaning	Vehicle equipment	\$60,000	Electric Supervisor truck
Total Street Cleaning		\$60,000	
Activity 7401- Off- Street Parking	Other machinery and equipment	\$26,100	Year 2 of 5 Lease program for 10 replacement T2 Luke machines in the Downtown District
Total Off-Street Parking		\$26,100	
Activity 7501-Storm Water Management		\$13,000	Food control and storm drainage facilities
Total Storm Water Management		\$13,000	
Activity 7831- Mechanical Maintenance	Other Capital Outlay	\$58,380	Overhead installation of oil lines for garage
	Other Capital Outlay	\$25,000	Fuel island upgrades
Total Mechanical Maintenance		\$83,380	
Total Public Works		\$3,485,600	
Total Capital Outlay		\$4,028,600	

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Budget Adoption Resolution

RESOLUTION NO. NS-30,002

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ ADOPTING A BUDGET FOR FISCAL YEAR 2023

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2023, including the Capital Investment Program (CIP), as proposed in that certain document entitled "City of Santa Cruz Proposed Annual Budget Fiscal Year 2023," on file with the City Clerk, is hereby adopted for FY 2023, effective July 1, 2022, with the addenda thereto as determined by the City Council and detailed in the attached Exhibits:

Exhibit A: Schedule of Administrative Budget Corrections

Exhibit B: General Fund Priority 1 CIP Projects

Exhibit C: FY 2023 Recap of Funds

Exhibit D: FY 2023 Summary of Projected Revenues and other Financing Sources

Exhibit E: FY 2023 Summary of Projected Expenditures and Other Financing Sources

Exhibit F: FY 2023 Summary of Transfers

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

PASSED AND ADOPTED this 14th day of June, 2002, by the following vote:

AYES: Councilmembers Kalantari-Johnson, Golder, Meyers; Vice Mayor Watkins; Mayor Brunner.

NOES: Councilmembers Cummings, Brown.

ABSENT: None.

DISQUALIFIED: None.

APPROVED:



Sonja Brunner, Mayor

ATTEST:



Bonnie Bush, City Clerk Administrator

Legal Debt Margin

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution⁽¹⁾ and of this Charter.

Legal Debt Margin For Fiscal Year 2020-2021:

Total assessed value	\$ 10,873,802,074
Fifteen percent (15%) of total assessed value	1,631,070,311
Debt applicable to limit:	
General obligation bonds (reported at accreted value)	4,265,000
Less: Amount available in the debt service fund for repayment of bonds	<u>1,414,239</u>
Total net debt applicable to limit	<u>2,850,761</u>
Legal debt margin	<u><u>\$ 1,628,219,550</u></u>

Notes:

California Government Code, Section 43605, sets the debt limit at 15%. The Code section was enacted when assessed valuations were based on 25% of full market value. This has since changed to 100% of full market value. Thus, the limit shown is 3.75 is (one-fourth the limit of 15%).

Sources:

County of Santa Cruz Auditor-Controller's Office

City of Santa Cruz, California FY 2021 Comprehensive Annual Financial Report

Debt Service and Pension Obligations

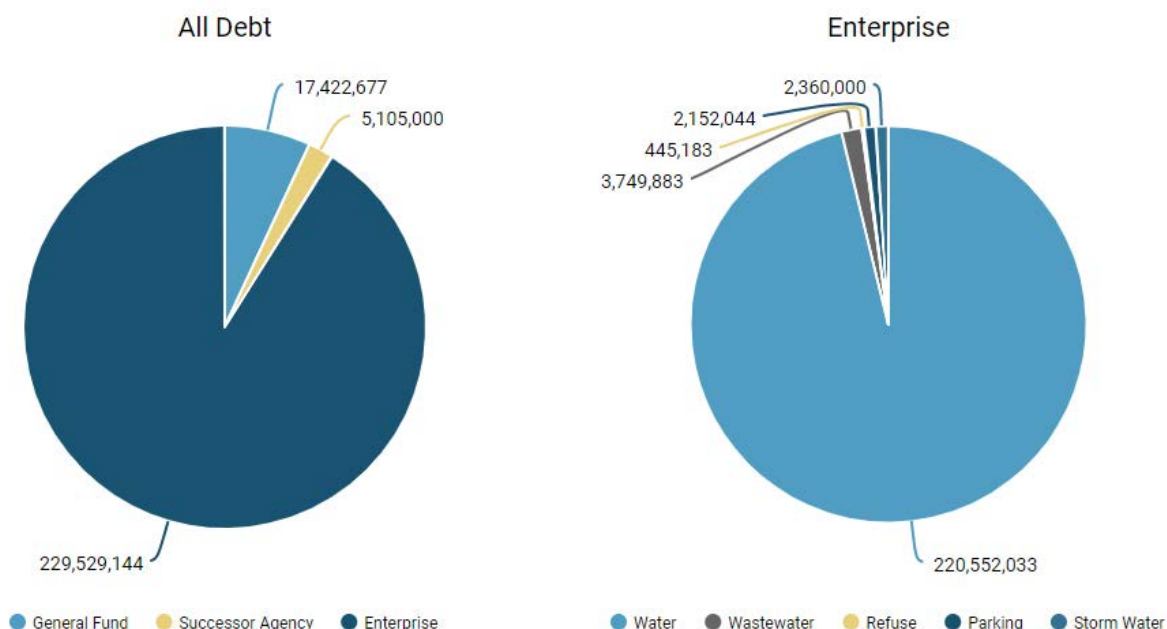
Overview

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, and former Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees' Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council subject to the City's legal debt limit.

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Pension Obligation Bonds* – issued by the City to pay its commitment to the pension fund in which its employees are members.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

Debt Status

The graph below estimates outstanding debt obligations, excluding pension, of \$5,105,000 in RDA Successor agency debt, \$17,422,677 in the General Fund, and \$229,259,144 in the City's Enterprise funds for a total outstanding debt obligation of \$251,786,820 at the end of the fiscal year.



FY 2022 Debt Issues

There was no new debt issued by the City in FY 2022.

FY 2023 Planned Debt

During the next year, the Water Department plans to borrow a combination of SRF, line of credit and tax-exempt revenue bonds in the amount of \$89 million to fund the capital improvement plan.

FY 2023 PERS and OPEB Liabilities

The City of Santa Cruz participates in PERS to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

Debt Service Obligations

General Long Term Debt	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2017 Refunding Lease Revenue Bonds 2007	11/1/2037	4,620,000	-	190,000	4,430,000	190,000	4,240,000
2017 Refunding Lease Revenue Bonds Series B	11/1/2031	1,995,000	-	155,000	1,840,000	160,000	1,680,000
2010 Pension Obligation Bonds	6/1/2022	3,150,000	-	3,150,000	-	-	-
2009 General Obligation Refunding Bonds	9/1/2029	4,265,000	-	360,000	3,905,000	385,000	3,520,000
2012 Golf COP Refunding Loan	5/1/2029	1,633,766	-	179,334	1,454,432	185,665	1,268,767
PG&E Loan - LED Streetlights (Interest free)	1/1/2023	49,596	-	24,953	24,644	24,644	-
2020 PG&E Loan - Interest Free (155 Center)	4/1/2025	58,186	-	13,428	44,758	13,428	31,331
2020 PG&E Loan - Interest Free (Branciforte)	11/1/2024	71,053	-	16,718	54,334	16,718	37,616
2020 PG&E Loan - Interest Free (119 Center)	3/1/2030	77,897	-	8,346	69,551	8,346	61,205
I-Bank Arterial Streets and Roads Loan	8/1/2024	5,944,321	-	1,448,068	4,496,253	1,473,119	3,023,134
California Energy Commission Loan	12/22/2033	1,186,201	-	82,498	1,103,703	83,325	1,020,378
Total General Long Term Debt		23,051,020	-	5,628,344	17,422,677	2,540,245	14,882,432

Water Enterprise Liabilities	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2014 Water Refunding Revenue Bonds	3/1/2036	8,165,000	-	440,000	7,725,000	450,000	7,275,000
I-Bank Water Infrastructure Loan	8/1/2046	22,878,148	-	574,115	22,304,033	592,717	21,711,316
2018 Water Fund BofA Commercial Loan	6/19/2020	21,000,000	-	-	21,000,000	-	21,000,000
2019 Water Revenue Bonds	3/1/2049	20,520,000	-	350,000	20,170,000	370,000	19,800,000
2020 Water Resources Loan-Newell Creek Inlet	10/1/2052	103,453,000	-	-	103,453,000	-	103,453,000
2021 Water Resources Loan-Graham Hill	4/30/2054	45,900,000	-	-	45,900,000	-	45,900,000
Total Water Liabilities		221,916,148	-	1,364,115	220,552,033	1,412,717	219,139,316

Wastewater Enterprise Liabilities	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2013 Wastewater Refunding Bonds	11/2/2022	653,339	-	323,734	329,605	329,605	-
2020 I-Bank Wastewater UV Loan	8/1/2050	3,500,000	-	79,722	3,420,278	81,715	3,338,563
Total Wastewater Liabilities		4,153,339	-	403,456	3,749,883	411,320	3,338,563

Refuse Enterprise Liabilities	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2009 Refuse Refunding Loan Agreement	10/1/2023	688,700	-	265,600	423,100	278,700	144,400
2010 Enterprise Revenue Bonds	10/1/2021	400,000	-	400,000	-	-	-
2020 PG&E Loan - Interest Free (605 Dimeo)	10/1/2023	39,909	-	17,825	22,083	17,825	4,258
Total Refuse Liabilities		1,128,609	-	683,425	445,183	296,525	148,658

Parking Enterprise Liabilities	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2017 Parking Refunding LRB	11/1/2028	2,340,000	-	260,000	2,080,000	275,000	1,805,000
2020 PG&E Loan - Interest Free (601 Front)	3/1/2024	99,061	-	27,017	72,044	27,017	45,028
Total Parking Liabilities		2,439,061	-	287,017	2,152,044	302,017	1,850,028

Storm Water Enterprise Liabilities	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2014 Storm Water Refunding Revenue Bonds	10/1/2028	2,690,000	-	330,000	2,360,000	340,000	2,020,000
Total Storm Water Liabilities		2,690,000	-	330,000	2,360,000	340,000	2,020,000

Total Enterprise Funds Liabilities		232,327,157	-	3,068,013	229,259,144	2,762,578	226,496,565
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Successor Agency Trust	Maturity Date	Balance 6/30/21	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/22	Due Within 1 Year	Due in More Than 1 Year
2004 RDA TAB Merged	10/1/2031	2,830,000	-	205,000	2,625,000	215,000	2,410,000
2011 Housing TABS Series A	10/1/2024	3,205,000	-	725,000	2,480,000	775,000	1,705,000
2011 Taxable TABS Series B	10/1/2026	10,195,000	-	10,195,000	-	-	-
2011 Tax-Exempt TABS Series C	10/1/2026	3,485,000	-	3,485,000	-	-	-
TOTAL Successor Agency Trust		19,715,000	-	14,610,000	5,105,000	990,000	4,115,000

Subtotal Debt Service Obligations		275,093,177	-	23,306,357	251,786,820	6,292,823	245,493,997
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Pension and Other Post-Employment Benefits Obligations

Public Employees Retirement System (PERS)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
Miscellaneous employees	6/30/2020	341,729,472	443,646,773	101,917,301	77.0%	96,752,143
Safety employees	6/30/2020	212,136,105	293,764,242	81,628,137	72.2%	74,225,347
Total PERS Obligations		553,865,577	737,411,015	183,545,438	75.1%	170,977,490

Other Post Employment Benefits (OPEB)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
All employees	6/30/2020	3,688,910	43,505,091	39,816,181	8.5%	43,571,318
Total OPEB Obligations		3,688,910	43,505,091	39,816,181	8.5%	43,571,318

Subtotal Pension & OPEB Obligations		557,554,487	780,916,106	223,361,619	71.4%	214,548,808
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	FY 2020 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2021 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	275,093,177		251,786,820	
Less: Pension Obligation Bonds	(3,150,000)		-	
Net City-wide Debt before all Pension costs	271,943,177	53.4%	251,786,820	50.8%

Pension Obligation Bonds	3,150,000		-	
City-wide Unfunded Pension Liability	214,548,808		223,361,619	
City-wide Pension Obligations	217,698,808	42.8%	223,361,619	45.1%

Other future obligations without annual debt service

Compensated absences	1,782,228		2,099,131	
Claims and judgments	9,852,894		10,094,819	
Landfill closure	7,917,923		8,316,243	
Other future debt obligations	19,553,045	3.8%	20,510,193	4.1%

TOTAL ALL CITY OBLIGATIONS	509,195,030		495,658,632	
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Budgetary Policy

COUNCIL POLICY 12.3

POLICY TITLE: BUDGETARY POLICY

POLICY STATEMENT:

Development and adoption of the City of Santa Cruz budget will conform to the following, high-level, best-practice budgetary principles. These principles guide the intent to create a responsible, secure budget and sound long-term fiscal planning to ensure the continuity of quality services to the community.

The principles were drawn from the City's Charter, Council Policies, current best practices, and leading national best practices from the Government Finance Officers Association (GFOA) as well as California policy recommendations from the League of California Cities and the California Society of Municipal Finance Officers.

This summary provides an overview of the following, primary principles:

1. The City shall adopt an on-time, structurally balanced budget
2. The City shall develop the budget calendar to prioritize community engagement and education
3. Performance measures will be developed
4. One-time resources shall be matched with one-time spending
5. A long-term fiscal plan shall be developed and updated
6. Fees for services shall default to full cost recovery

1. The City shall adopt an on-time, structurally balanced operating budget

The City's Charter requires that the budget be presented to the City Council no later than the first meeting in June and adopted no later than the first meeting in July. In addition, it requires that the City Manager present strategies when spending is projected to outpace income and further requires that when this occurs, the City Council "shall, by resolution, make necessary changes in any appropriations."

This principle would ensure that the City does not spend beyond its means. The City has followed guidance by GFOA which defines a "structurally balanced budget" as a budget where recurring revenues equal or exceed recurring expenditures. Nonetheless, as allowed by the Charter and defined in the City's reserve policies, the City may transfer from reserves to fund operational gaps, but the Charter also references the need to restore reserves. Note that this principle does not apply to capital investment projects or to other non-General Fund operations.

2. The City shall develop the budget calendar to prioritize community engagement and education

The City will build each year's budget calendar with an emphasis on community engagement and outreach related to the City's financial condition, proposed changes in budget, and other themes such as alignment with the City's goals. In addition, the City will create opportunities throughout the year to educate and engage with the Council and community about the City's operations and programs.

3. Performance measures will be developed

The City will develop performance measures to support City strategic goals and will evaluate and refine those measures over time. Measures selected should be useful, relevant, reliable, adequate, and consistently and efficiently collectable.

4. One-time resources shall be matched with one-time spending

A core principle in adopting a balanced budget and developing a long-range financial plan is to fund ongoing operations with ongoing resources and hold one-time, short-term resources for building reserves or funding one-time or short-term expenses. Common examples of one-time resources are the sale of City owned property, annual surpluses, unusual development revenues, large reimbursements, and expiring grants.

5. A long-term fiscal plan shall be developed and updated

The City shall continue to develop long-term fiscal plans. These plans will be developed, revised, and updated to include strategies to move toward predictable, long-term sustainable operations. As part of the implementation and ongoing maintenance of the long-term fiscal plan, certain strategies should be considered:

- Multi-year forecasting for all major funds and operations will be relied on to guide budgetary decisions. Forecasts shall include reasonable assumptions for changes in personnel costs, capital and equipment costs, maintenance costs, and other operating costs.
- Reserves shall be established and include planned funding targets to ensure they are sufficient for emergency, capital renewal, and operational contingency needs.
- Equipment required for operations and maintenance of City facilities and infrastructure shall be included as an operating cost. The City will continue the practice of incorporating into its annual operating plan the replacement of core equipment and maintenance in a manner that balances primary factors such as cost effectiveness, safety, and operational necessity.
- Staff shall develop and include in the annual budget additional strategies to reduce the cost of unfunded retirement liabilities and preserve the retirement systems. This could include cost avoidance strategies like allocating any unused budget appropriation towards the reduction of future retirement costs.
- Facility replacement fund shall be established with targeted annual contributions. This principle would direct staff to return with a policy and broader discussion of the plan for maintenance, replacement, and/or retirement of its current capital assets inventory. It is a best practice to ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement.

6. Fees for services shall default to full cost recovery

This principle ensures that all General Fund fees for requested services, excluding certain Parks and Recreation fees, shall ultimately be set to reach full cost recovery and that they shall be reevaluated at least every five years. In addition, any new customer service fees shall be set at the current cost recovery rate as calculated by or verified by the Finance Department in a manner consistent with the last fee study. Finally, cost recovery calculations shall include both direct and indirect costs such as operating and maintenance costs, overhead, and charges for use of capital (depreciation and debt service).

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

Revised by Resolution No. NS-29,468 on December 11, 2018

Debt Management Policy

City of Santa Cruz I-89

Administrative Procedure Order

Section I, #89 (Effective March 2017)

TO: Department Heads

SUBJECT: DEBT MANAGEMENT POLICY

PURPOSE

To establish policies for the issuance and administration of City debt.

POLICY

This Debt Management Policy establishes objectives, parameters, and guidelines for responsibly issuing and administering the City's debt. Prudent management of the City's debt program is necessary to achieve cost-effective access to the capital markets and demonstrates a commitment to long-term financial planning.

SCOPE

These policies establish the restrictions within which the City of Santa Cruz and the City of Santa Cruz Public Financing Authority, on behalf of the City, may issue debt. Additionally, these policies apply to debt issued by the City on behalf of assessment, community facilities, or other special districts, as well as conduit debt.

DEBT MANAGEMENT OBJECTIVES

This policy sets forth key objectives for the City in issuing and administering the City's debt, which are to:

- Maintain the City's sound financial position.
- Minimize debt service and issuance costs.
- Maintain access to cost-effective borrowing.
- Achieve and maintain highest reasonable credit rating.
- Ensure full and timely repayment of debt.
- Maintain full and complete financial disclosure and reporting.
- Ensure compliance with State and Federal laws and regulations.

GOVERNING AUTHORITY AND RESPONSIBILITY

A. Legal Authority: The City's debt portfolio for all City funds shall be administered in conformance with all applicable Federal, State, and other legal requirements, including the City Charter. The City will comply with applicable law as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates, and charges.

B. Delegation of Authority: The City Council has assigned duties to the Finance Director for authorizing, managing, and coordinating activities related to the structure, issuance, and administration of the City's long-term and short-term debt. No debt obligations shall be presented to the City Council, including capital leases, for their authorization without a joint assessment and approval by the City Manager and Finance Director. No

department shall directly issue debt and departments planning debt-financed capital programs or equipment acquisitions will work in close coordination with the Finance Department and the City Manager's Office to provide information and facilitate the issuance and ongoing administration of debt.

C. Point of Contact: The Finance Director shall be responsible for maintaining good communication with rating agencies, investors, other service providers, and the general public regarding the City's financial condition, and will enforce a policy of full disclosure.

D. Policy Approval and Review: This Debt Management Policy is an official policy of the City, approved by the City Manager as an Administrative Procedure Order. The Finance Department shall conduct an annual review of this policy and recommend amendments deemed necessary and appropriate.

E. Annual Debt Report: The Finance Department shall prepare an annual report to the City Council containing a summary of the City's current credit ratings, and outstanding and newly issued debt. This report shall be presented either separately or within another financial report.

F. Professional Assistance: The Finance Director shall have the authority to periodically select service providers as necessary to meet legal requirements and minimize debt costs. Such services may include financial advisory, underwriting, trustee, verification agent, escrow agent, arbitrage consulting, special tax consulting, and bond counsel. To achieve appropriate balance between service and cost, the Finance Director is authorized to select such service providers through sole source selection or a competitive process using a Request for Proposals.

G. Method of Sale: Except to the extent a competitive bidding process is required by law, the Finance Director shall determine the most appropriate manner in which to offer any securities to investors. The City's preferred method of sale is by competitive bid. However, other methods such as negotiated sale and private placement may be considered on a case-by-case basis.

TYPES AND PURPOSE OF DEBT

The City may utilize the following types of municipal debt obligations to finance long-term capital projects. Long-term debt is only issued to finance the acquisition and/or construction of capital improvements unless otherwise decreed by court order or adjudicated settlement. Long-term debt financing shall never be used to fund operating or maintenance costs.

Types of Debt

A. Assessment Bonds: Proceeds from Assessment Bonds may be used to finance local public improvements, and are repaid with taxes assessed on the parcels of land that benefit from the improvements. Local streets, street lights, landscaping, sidewalks and sanitary sewers are some examples of local improvements commonly financed by Assessment Bonds.

B. General Obligation (GO) Bonds: The City may issue GO Bonds with two-thirds approval of a popular vote as stated in the California State Constitution (Article XVI, Section 18). GO Bonds are secured by a pledge of the full faith and credit of the City, or by a levy on property taxes to pay the debt service. GO Bonds are used to finance the acquisition, construction, or improvement of public facilities such as parks and public safety facilities.

C. Pension Obligation Bonds: Pension Obligation Bonds may be issued to finance all or part of the City's unfunded pension liability, and are a general obligation of the City. Typically, these bonds are issued at an interest rate which is lower than that being charged by CalPERS, the City's pension administrator.

D. Enterprise Revenue Bonds: Enterprise Revenue Bonds may be issued to finance facilities for a revenue-producing enterprise, and are payable from revenue sources generated and pledged by that enterprise. Water, sewer, refuse, storm water, and parking are examples of revenue producing enterprises within the City.

E. Lease Revenue Bonds: Lease Revenue Bonds are typically issued by the City of Santa Cruz Public Financing Authority, on behalf of the City. They are secured by and payable from a pledge of revenues consisting primarily of lease payments on the capital project being financed. The City's General Fund is obligated to pay these lease payments.

F. Refunding Bonds: Pursuant to the California Government Code and various other financing statutes, the City is authorized to issue bonds for the purpose of refunding any long-term obligation of the City, provided it produces economic benefit to the City.

G. Conduit Financing Bonds: Conduit financing is a mechanism for other governmental entities, nonprofit agencies, or private companies to fund projects which provide a clear public benefit through the issuance of tax-exempt municipal bonds. These are essentially revenue bonds payable solely from the loan repayments received from the borrower under the loan agreement, for which the City has no liability for debt service. They may also be known as private activity or pass-through bonds. The City may issue Conduit Financing Bonds for projects such as schools, hospitals, universities, public works, housing and industrial development. In such cases, the City will take reasonable steps to confirm the financial feasibility of the project to be financed and the financial solvency of the borrower.

H. Certificates of Participation (COP): COPs are a form of lease revenue bond which permits the investor to participate in a stream of lease payments, installment payments, or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. The City is obligated to make these debt service payments.

I. Lease Financing: The City may finance a capital asset by leasing it directly from the vendor or leasing company under a long-term agreement. This is essentially a lease-purchase contract with the lessor receiving a portion of each rental payment as tax-exempt interest.

J. Bank/Private Loans: The City may borrow directly through a loan with a commercial bank, Letter of Credit, or Line of Credit with a commercial bank, State revolving loan program, or other governmental agency. Each loan will have a specific purpose.

K. Tax Allocation Bonds: Before dissolution of California Redevelopment Agencies (RDAs) in 2012, the City of Santa Cruz RDA issued Tax Allocation Bonds using tax increment funds as a pledge for repayment. The taxes pledged to the repayment came from the increase of assessed value over and above a pre-established base. Dissolution of RDAs in 2012 has ended this type of debt from being issued by California cities and counties.

L. City of Santa Cruz Internal Financing Pool: The Internal Financing Pool provides loans to City departments or funds for significant one-time purchases, such as large vehicles. Such loans are repaid by applicable City departments or funds with interest on an annual basis with the principal amortized evenly over a period of at least five (5) years but not exceeding ten (10) years. The interest rate levied is 2% more in simple interest above the City's pooled investments monthly yield to maturity.

M. Other Obligations: There may be special circumstances when other forms of debt are appropriate and may be evaluated on a case-by-case basis. Such other forms include, but are not limited to, non-enterprise revenue bonds, bond anticipation notes, grant anticipation notes, tax and revenue anticipation notes, and judgment or settlement obligation bonds.

Purpose of Debt

A. Integration with the City's Capital Improvement Plan: The City is committed to long-term financial planning, including capital planning. This policy will be used in conjunction with the City's capital budget and the capital improvement plan. The City shall strive to fund the upkeep and maintenance of its infrastructure and facilities due to normal wear and tear through its available operating revenues.

B. Long-Term Debt: Long-term debt may be used to finance the purchase or improvement of land, infrastructure, facilities, or equipment for which it is appropriate to spread these costs over more than one budget year. Long-term debt may also cover capitalized interest, costs of issuance, required reserves, and any other financing-related costs which may be legally capitalized. Long-term debt may not be used to fund City operating costs.

C. Short-Term Debt: Short-term borrowing, such as commercial paper and lines of credit, may be used as an interim source of funding in anticipation of long-term borrowing. Short-term debt is defined as debt repaid in twelve (12) months or less and may be issued for the same purpose as long-term debt, including capitalized interest and other financing-related costs. Short-term debt, such as tax and revenue anticipation notes, may be issued to address justifiable cash flow requirements for short-term operating needs to provide necessary public services.

D. Refunding: Periodic reviews of existing debt will be undertaken to identify refunding opportunities. Refunding will be considered (within Federal tax law constraints) if and when there is a net benefit of the refunding. In general, refundings which produce a net present value savings of at least three percent (3%) of the refunded debt will be considered economically viable. Refundings which produce a net present value savings of less than three percent (3%) will be considered on a case-by-case basis to achieve City goals such as changes in covenants, call provisions, operational flexibility, tax status, issuer, or the debt service profile. Refundings with negative savings will not be considered unless there is a compelling public policy objective that is accomplished by retiring the debt. The City may purchase its own bonds in the open market for the purpose of retiring the obligation when the purchase is cost effective.

E. Lease Financing: The City may finance a capital asset by leasing it directly from the vendor or leasing company, with the lessor receiving a portion of each rental payment as tax-exempt interest.

DEBT CAPACITY

It is the policy of the City of Santa Cruz that aggregate debt service payments funded from General Fund sources shall be no greater than 10% of Primary General Fund revenues as reflected in the prior year adopted budget. Payments on bonds that are tied to a specified revenue stream other than General Fund sources (e.g., enterprise revenue bonds, tax allocation bonds, and assessment bonds) are not subject to this 10% limit. Each proposed financing will be individually assessed by the Finance Director and subject to the approval policies contained herein.

DEBT STRUCTURE FEATURES

A. Debt Repayment: The City will structure its debt issues so that the maturity of the debt does not exceed the economic or useful life of the capital project which is financed.

B. Maximum Maturity: The California Constitution allows for the issuance of long-term debt of up to forty (40) years. The City's standard maximum maturity is thirty (30) years, but up to forty (40) years may be acceptable depending on cash flow assumptions, construction timeline, and remaining useful life of the asset being financed.

C. Credit Quality: The City seeks to obtain and maintain the highest possible credit ratings when required for issuing long-term and short-term debt.

D. Fixed-Rate Debt: Fixed-rate debt shall be the desired method of pricing.

E. Variable-Rate Debt: The City may choose to issue debt that pays a rate of interest that varies according to a pre-determined formula or index. There may be situations in which the City will benefit from variable-rate debt.

F. Call Options and Premium Provisions: Call Options or optional redemption provisions can enable the City to partially or totally repay a bond issue before its stated maturity. These may be considered on a case-by-case basis when issuing bonds, provided they enhance the marketability of the bonds, ensure flexibility related to potential early redemption, or foster future refunding options. The potential for additional costs, such as a call premium or potentially higher interest rates, will be evaluated in the decision to redeem the bonds.

G. Credit Enhancement: To establish or improve the credit rating on a proposed debt issuance, the City may purchase credit enhancement such as bond insurance, surety policy, or letter of credit. The Finance Director will consider the use of credit enhancement if it reduces the overall cost of the proposed financing or furthers the City's overall financial objectives.

DEBT ADMINISTRATION

The City's Finance Department shall maintain written directives and procedures detailing required actions to certify compliance with local, State, and Federal regulations. The City is committed to full and complete financial disclosure in accordance with the requirements established by the Securities and Exchange Commission (SEC) rule 15c2-12 and the Municipal Securities Rulemaking Board. The City is also committed to fully supporting requests from rating agencies, institutional and individual investors, other governmental entities, and to the general public to share clear, timely, and correct financial information.

In addition to financial disclosure and arbitrage rebate compliance, once bonds are issued the City is responsible for verifying compliance with all activities, agreements, and requirements outlined in the bond documents on an ongoing basis. This typically includes: ensuring an annual appropriation to meet debt service payments; that relevant taxes, rates, and fees are levied and collected at a level sufficient to meet indenture requirements and debt service payments; the timely payment of debt service to a trustee or paying agent is completed; and compliance with insurance and other requirements. All investments of bond proceeds shall adhere to the City's Investment Policy which is approved annually by the City Council, Federal tax requirements, and with the requirements contained in the bond documents. Investments related to the bond proceeds shall not allow security types or credit standards less than those stated in the City's Investment Policy.

GLOSSARY OF TERMS

Advance Refunding: A refunding that occurs more than ninety (90) days in advance of the first optional redemption date. All covenants and restrictions of the refunded bond indenture are extinguished through an Advance Refunding. Under current IRS regulations, tax-exempt bonds issued after December 31, 1985 are permitted only one Advance Refunding.

Arbitrage: Generally, tax-exempt bond issues are subject to arbitrage rebate requirements, which require that any profit or “arbitrage” be “rebated” to the Federal government in the amount of the excess of the amount earned on investments purchased with gross proceeds of the bonds over the amount which would have been earned if such investments were invested at a rate equal to the yield on the bonds. A rebate computation and payment, if applicable, is generally required to be made every five (5) years and upon final redemption or maturity of the bonds. Failure to comply with these requirements could lead to substantial late filing penalties and interest and/or the loss of tax-exempt status for the bonds.

Bond Counsel: A law firm retained by the bond issuer to give a legal opinion that the bond issuer is authorized to issue the proposed securities, the bond issuer has met all legal requirements necessary for issuance, and interest on the proposed securities will be exempt from Federal income taxation, and where applicable from State and local taxation. Usually, Bond Counsel will prepare authorizing resolutions and ordinances, trust indentures, and other bond documents with the exception of the Official Statement.

Bond Insurance: An insurance policy which guarantees the timely payment of principal and interest, of either an entire bond issue, or on one or more specified maturities. In exchange for payment of the Bond Insurance premium, a higher Credit Rating is assigned to the insured bonds, and a lower cost of funds is attained. With a Competitive Sale, generally the bidding dealer bears the cost of insurance to the benefit of the firm’s bid. The bond issuer pays the cost of Bond Insurance from bond proceeds with a Negotiated Sale.

California Debt and Investment Advisory Commission (CDIAC): A State commission established to provide oversight with respect to public debt and investment activities. It serves as the State’s clearinghouse for information on public debt issuance and local investment practices. CDIAC also provides policy guidance on debt and investment matters.

Call Provisions: The terms of the bond giving the issuer the right to redeem all or a portion of a bond prior to its stated date of maturity at a specific price, usually at or above par.

Capitalized Interest: Capitalized Interest is a portion of the proceeds of an issue which is set aside to pay interest on the bonds for a specified period of time. Interest is commonly capitalized during the construction period of a revenue-producing project or a project financed with the proceeds of lease revenue bonds whereby the facility securing the lease payments must be available for use and occupancy before lease payments may commence.

Commercial Paper: Short-term (1 to 270 days) promissory notes usually issued to provide for interim financing of projects through the construction period and backed by a Letter or Line of Credit from a commercial bank. Following the completion of the projects, principal and interest due on Commercial Paper is often redeemed through the issuance of long-term refunding bonds.

Competitive Bidding Process: The sale of a new issue of bonds by an issuer through a bidding process where Underwriters are awarded the bonds on the basis of offering the lowest cost of funds for the issuer, usually measured on a True Interest Cost basis. The bid parameters for the public sale are established in the notice of sale or notice inviting bids.

Continuing Disclosure Certificate: A commitment entered into by the County for the benefit of the Underwriters and holders of certain bonds pursuant to SEC Rule 15(c)2-12 to provide continuing disclosure of specific County information.

Credit Ratings: Evaluations of the credit quality of bonds made by independent ratings services such as Moody's Investors Service, Standard & Poor's Ratings Services, and Fitch Ratings. Credit Ratings are intended to measure the probability of timely repayment of principal and interest on municipal securities. Credit Ratings are assigned before issuance of the bonds, and are periodically reviewed by the rating services, or may be amended to reflect changes in the issuer's credit position. Bonds with investment grade ratings are assigned Credit Ratings between Baa3/BBB- and Aaa/AAA.

Debt Service: The sum of principal and interest due on outstanding debt, including any required contributions to a sinking fund for term bonds. Debt Service may be computed on a bond year, fiscal year, or calendar year basis.

Derivative: Short for "Derivative investment," a contract whose value is based on the performance of an underlying financial asset, index, or other investment. Generally, Derivatives are risk mitigation tools. Examples include structures with Option-like or Swap-like features.

Financial Advisor: A consultant who advises the bond issuer on matters such as bond structure, timing, marketing, pricing, documentation, and Credit Ratings. The consultant may also provide non-bond related advice relating to capital planning and investment management. Financial Advisors must be registered as an independent registered municipal advisor ("IRMA") with the SEC.

Fixed-Rate Debt: A borrowing wherein interest is established at a fixed rate of interest for the life of the obligation.

Line of Credit: A commitment usually made by a commercial bank to provide liquidity support for issues of notes, Commercial Paper, or bonds if the issuer is unable to pay Debt Service. The timely payment of Debt Service is not guaranteed, and the agreement between the bank and the issuer of the debt may be terminated in the event of a payment default by the bond issuer, or under other certain specified events. Debt issued with a Line of Credit is assigned the short-term Credit Rating of the Line of Credit provider.

Municipal Securities Rulemaking Board (MSRB): An independent self-regulatory organization established by the Securities Acts Amendments of 1975, which is charged with primary rulemaking authority over Broker-Dealers and brokers in municipal securities. Its members represent three categories—securities firms, bank dealers, and the public—each category having equal representation on the MSRB.

Negotiated Sale: The sale of a new issue of bonds whereby the issuer selects the Underwriters in advance and negotiates the terms of the bonds, including coupons, interest rates, redemption provisions, and the Gross Spread, at the time of sale.

Official Statement: A document published by the bond issuer, and often prepared by Disclosure Counsel, which discloses material information on a new bond issue, including the purpose of the issue, source of repayment, bond covenants, as well as financial, economic, demographic, and legal characteristics of the bond issuer. The Official Statement is used by investors to determine the credit quality of the bond issue. An Official Statement is deemed preliminary prior to the determination of the interest rates on the bond issue, but is final in all other respects at the time it is circulated in its preliminary form prior to the sale of the bonds.

Private Placement: A sale in which the bonds are sold directly to institutional or private investors, rather than through a public offering. Issuers often require investors purchasing privately placed bonds to agree to restrictions as to resale through the use of a signed agreement. This is the same as a direct placement or a direct purchase. Private Placements may also involve the direct sale of a bond or other obligation to a commercial bank.

Securities and Exchange Commission (SEC): The Federal agency responsible for supervising and regulating the securities industry. In general, municipal securities are exempt from the SEC's registration and reporting requirements. Brokers and dealers in municipal securities, as well as independent registered municipal advisors, however, are subject to SEC regulation and oversight. The SEC also has responsibility for the approval of MSRB rules, and has jurisdiction, pursuant to SEC Rule 10b-5, over fraud in the sale of municipal securities.

SEC Rule 15(c)2-12: A regulation of the SEC which requires Underwriters participating in primary offerings of municipal securities of \$1,000,000 or more (i) to obtain, review, and distribute to investors copies of the issuer's Disclosure documents; (ii) to obtain and review a copy of an Official Statement deemed final by an issuer of the securities, except for the omission of specified information; (iii) to make available upon request, in non-competitively bid offerings, the most recent preliminary Official Statement, if any; (iv) to contract with an issuer of the securities, or its agent, to receive, within specified time periods, sufficient copies of the issuer's final Official Statement, both to comply with this rule, and any rules of the MSRB; and (v) to provide, for a specified period of time, copies of final Official Statements to any potential customer upon request. The rule contains exemptions for Underwriters participating in certain offerings of municipal securities issued in large denominations that are sold to no more than thirty-five (35) sophisticated investors, have short-term maturities, or have short-term tender or put features. SEC Rule 15(c)2-12 also requires that Underwriters participating in a bond offering obtain from the issuer a written Continuing Disclosure Agreement to provide continuing disclosure with respect to those bonds.

Trustee: A third-party banking institution which administers the funds specified in the trust indenture or agreement and implements the remedies provided in case of default. The Trustee acts on behalf of the bondholders based on the specific requirements in each trust indenture. The Trustee may also refer to a trustee bank acting in the capacity of escrow agent with respect to refunding bonds or issuing and/or paying agent with respect to Commercial Paper or Variable Rate Debt.

Underwriter: A dealer which purchases a new issue of bonds for resale either by negotiation with the issuer or by award on the basis of a competitive bid.

Variable-Rate Debt: A borrowing wherein interest changes at intervals according to an index or formula, or is periodically (e.g., daily, weekly, or monthly) reset at the market clearing rate. This is also known as floating rate debt.

General Fund Reserve Policy

COUNCIL POLICY 12.13

POLICY TITLE: CITY WIDE STABILIZATION ARRANGEMENT (TWO-MONTH GENERAL FUND RESERVE) AND UNFUNDED OBLIGATION STABILIZATION ARRANGEMENT

POLICY STATEMENT:

I. City Wide Stabilization Arrangement (General Fund Balance Reserve)

It is in the best interest of the citizens of the City of Santa Cruz who rely upon the City of Santa Cruz for public access and services that a portion of the City's Fund Balance be set aside in a City Wide Stabilization Arrangement in order to provide a reserve against certain specified conditions listed herein that result in a sudden and unexpected drop in revenues, and/or unforeseen emergencies including unanticipated expenditures of a nonrecurring nature or unanticipated adverse financial or economic circumstances that would lead to operating shortfalls.

City Wide Stabilization Arrangement amount. The funding level shall be equal to but can exceed the equivalent of two-months of the current fiscal year's Adopted Total General Fund Operating Expenditure Budget.

Contributions and immediate funding of the City Wide Stabilization Arrangement. The City Council authorizes the City Manager to maintain a minimum balance defined above through transfers of available ending Fund Balance after the Budget is adopted but before the end of the fiscal year.

Conditions under which the City Wide Stabilization Arrangement may be spent. Appropriations from this reserve shall require a resolution from the City Council approved by a majority of the Council. However, if there is an urgent safety need, the City Manager can authorize expenditures of this fund provided the action is brought back to the City Council at its next regular meeting.

Under either case, the City Manager shall within six months present to the City Council a plan and timeline for replenishing the Arrangement to its minimum funding level. Requests for appropriations shall occur only after exhausting the current year's budgetary flexibility and spending of the current year's appropriated contingency, if any.

Circumstances where the Stabilization Arrangement can be spent are:

1. Within a 12-month period, funding can be used for cash-flow purposes when timing requires a one-time reduction in cash that will be 100% restored within 12-months.
2. If unanticipated General Fund revenues in total are expected to decline more than 1% of the total projected revenues and revenues for one of the following major revenue sources are projected in the current year to fall below the actual amount from the prior year:
 - a.) Sales Taxes
 - b.) Property Taxes
3. If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City and are in excess of the current year's appropriated contingency:
 - a.) Sudden and unexpected significant facility failures that threaten the immediate safety of the City patrons, staff or the community;
 - b.) Declaration of a State of Emergency by the Governor;
 - c.) Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
 - d.) Acts of Terrorism declared by the Governor or the President of the United States; or
 - e.) Acts of Nature, which are infrequent in occurrence.

II. Unfunded Obligation Stabilization Arrangement

It is in the best interest of the citizens of the City of Santa Cruz who rely upon the City for public access and services that a portion of the City's Fund Balance be set aside in an Unfunded Obligation Stabilization Arrangement in order to provide funding to offset future, unfunded obligations.

The funding target for this policy will, in lieu of a pre-established flat funding amount or percentage, be determined by City Council based on the City Manager's recommendation after consideration of General Fund projections and available financial resources.

Unfunded Obligation Stabilization Arrangement amount. There shall be no minimum funding amount.

Unfunded Obligation Stabilization Arrangement. The City Council shall authorize the City Manager to initiate an initial transfer equal to \$2.1 million from the General Fund's available Fund Balance.

Conditions under which the Unfunded Obligation Stabilization Arrangement may be spent. Appropriations from this reserve shall require a resolution from the City Council approved by a majority of the Council. Requests for appropriations shall occur only after exhausting the current year's budgetary flexibility and spending of the current year's appropriated contingency, if any.

Circumstances where the Unfunded Obligation Stabilization Arrangement can be spent are to:

1. Pay down General Fund unfunded obligations to other City funds;
2. Pay down 2011 Pension Obligation Bonds; and
3. Transfer into a trust for unfunded Post Employment Health Care obligations.

Authorization: Adopted by Council motion on June 11, 2013.

Budget Appropriation and Control

COUNCIL POLICY 12.6

POLICY TITLE: APPROPRIATION CONTROL/TRANSFERS OF APPROPRIATIONS

POLICY STATEMENT:

The following policy establishes appropriation control at the Department level. More general language regarding appropriation control is found in the City Charter (Section 1410).

1. Major Expense Categories.

- A. Each department's 51000 series (Personnel Services) is controlled by the overall appropriation total.
- B. Each department's 52000 series (Services), 53000 series (Supplies), 54000 series (Other Materials and Services), 56000 series (Other Charges), and 57000 series (Capital Outlay) are controlled by the overall total appropriation for these five series combined.
- C. Capital Improvement projects are controlled by project total.

2. Transfers Between Major Expense Categories within the same Fund and Department.

- A. Transfers between major expense categories must be approved by the City Manager or designee.

3. Transfers Between Funds, Departments and Capital Investment Program Projects.

- A. Transfers between funds or departments must be approved by City Council.
- B. Transfers between Capital Investment Projects above \$100,000 must be approved by City Council.

4. Increase in Budget Appropriation.

- A. Any revisions that increase the total budget appropriation of any department and fund, must be approved by Council, except as allowed by Council Policy 12.10 and Council Policy 14.3.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998; Revised October 10, 2006

City Charter (Budget Sections)

1402 ANNUAL BUDGET.

On or before the second Monday in May of each year every officer, commission or board shall transmit to the City Manager detailed estimates of income and expenditures for the ensuing fiscal year. At or before the first regular meeting of the Council in June of each year, the City Manager shall transmit to the Council a detailed budget showing estimated revenues and expenditures of the City and all departments thereof for the ensuing fiscal year.

1410 CHANGES IN BUDGET APPROPRIATIONS.

The City Manager and Director of Finance shall see that each department and officer of the City shall operate such department or office in accordance with the annual budget appropriations thereof, as nearly as may be. Any appropriation may be changed during the budget year by resolution of the Council upon application of the appropriate department head or the City Manager. If at any time the City Manager shall ascertain that available income for the year will probably be less than the total appropriations thereof, the City Manager shall recommend to the City Council curtailments of departments and offices necessary to avoid expenditures in excess of adjustments of appropriations of income and the Council shall, by resolution, make necessary changes in any appropriations. (Amended 11-3-81)

1411 TRANSFER OF APPROPRIATIONS.

Upon the recommendation of the City Manager, or with the City Manager's consent, the Council may, by resolution at any time, transfer funds from the unbudgeted reserve to any department or office that the Council may approve. (Amended 3-6-79)

1412 LIMITATION ON EXPENDITURES.

No department or officer shall, during any budget year, expend or contract for, or incur any liability which involves the expenditure of money for any purpose in excess of the amounts appropriated therefor. Any contract, written or verbal, in violation of this Charter, shall be null and void. Any officer or employee who shall violate this Section shall be guilty of a misdemeanor and upon conviction thereof shall cease to hold such office or employment. Nothing in this Section, however, shall prevent the making of contracts of lease or for services for a period beyond the budget year in which such contract was made, when such contract is otherwise permitted by law.

City Charter (Budget Sections)

SECTION 12

FINANCE AND ACCOUNTING

- 12.1 Authorization to Draw Money from City Treasury and Sign Checks
- 12.2 City Grant Recipients – City Accessibility to Records
- 12.3 Budgetary Policy*
- 12.4 City-Sponsored Activities – Financial Impact
- 12.5 Transient Occupancy Tax
- 12.6 Appropriation Control*
- 12.7 City of Santa Cruz Statement of Investment and Portfolio Policy
- 12.8 Public Trust Fund
- 12.9 Waiver and Payment of Fees for Special Events
- 12.10 Donations and Contributions
- 12.11 Gifts to an Agency Reporting
- 12.12 Arana Gulch Public Trust Fund Account
- 12.13 City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and
Unfunded Obligation Stabilization Arrangement *
- 12.14 General Fund Surplus Policy
- 12.15 Economic Development Stabilization Arrangement Policy Statement
- 12.16 Cannabis Business Tax Increment Designated for a Children's Fund

*Council Policy 12.3, 12.6 and 12.13 are listed separately in the Index section

COUNCIL POLICY 12.1

POLICY TITLE: AUTHORIZATION TO DRAW MONEY FROM CITY TREASURY AND SIGN CHECKS

POLICY STATEMENT: The City Manager or Acting City Manager and the City Finance Director-City Treasurer or Acting Finance Director are designated as the proper City officers to draw money from the City Treasury and are authorized to sign checks upon the active and inactive bank accounts of the City of Santa Cruz.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998 Resolution No. NS-24,072

COUNCIL POLICY 12.2

POLICY TITLE: CITY GRANT RECIPIENTS – CITY ACCESSIBILITY TO RECORDS

POLICY STATEMENT: Any group which receives a grant from the City of Santa Cruz must provide the City access to records and documents required for auditing purposes when requested. This provision will be written into the contract and access to these records must be given prior to the release of any grant funds.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.4

POLICY TITLE: CITY-SPONSORED ACTIVITIES – FINANCIAL IMPACT

POLICY STATEMENT: Events and activities sponsored by city departments or city advisory bodies must be reviewed by the City Council if, in the opinion of the City Manager, these activities create a substantial financial impact upon the city.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.5

POLICY TITLE: TRANSIENT OCCUPANCY TAX

POLICY STATEMENT: It is the policy of the City Council that a portion of the Transient Occupancy Tax revenues be allocated to that agency declared to be the official visitor-serving agency of the city. Accordingly, the city's budget shall each fiscal year, provide a contribution to that agency, a portion of the current year's Transient Occupancy Tax receipts. Said contribution to be decided by the Council with input from that agency.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.7

POLICY TITLE: CITY OF SANTA CRUZ STATEMENT OF INVESTMENT AND PORTFOLIO POLICY

The revised Statement of Investment and Portfolio Policy incorporates the most recently published recommendations of the Professional and Technical Committee of the California Municipal Treasurer's Association, the California Association of County

Treasurers and Tax Collectors, and the California Society of Municipal Finance Officers. The attached policy was approved by Council on June 24, 2014.

<http://www.cityofsantacruz.com/home/showdocument?id=38399>

AUTHORIZATION: Council Policy Manual Update of November 17, 1998; Amended by motion June 10, 2014.

COUNCIL POLICY 12.8

POLICY TITLE: PUBLIC TRUST FUND

POLICY STATEMENT:

1. This policy is adopted with the understanding that the 3-year Capital Improvement Program currently being developed by the City includes high-priority, unfunded projects with a price tag far in excess of the amount to be maintained in the Public Trust Fund. In the unlikely event that the City in the future does not have such high-priority CIP projects exceeding the City's ability to fund them, this policy shall be reconsidered.
2. The principal of the Public Trust Fund shall be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City.
3. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of these alternatives.
4. Neither the principal nor the interest of the Public Trust Fund shall be used to meet operational needs with regularly recurring annual costs.
5. Future proceeds from the sale of, or income from the use of, the City's Skypark property shall be placed in the Public Trust Fund. The Council shall determine whether the proceeds from the sale of other property should go into the Public Trust Fund.
6. The only exception to the policy of preserving and maintaining the principal of the Trust Fund shall be in cases where use of the principal, or part of the principal, can serve to leverage a substantial contribution of funds from a non-General Fund source to complete an unfunded project of high priority in the City's Capital Improvement Program (CIP). In such cases, the principal of the Trust Fund may be utilized, after other alternatives are explored. The Council shall make every effort to replenish the principal of the Trust Fund.
7. Discussions for the Public Trust Fund shall be held annually on a calendar-year basis.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.9

POLICY TITLE: WAIVER, PAYMENT OF FEES AND SPONSOR STATUS FOR SPECIAL EVENTS

POLICY STATEMENT: The City Council will not waive General Fund fees or pay for Enterprise Fund fees for external special events. The City Council may financially sponsor a special event that is deemed to serve a significant public interest. If the City Council makes such a determination, funds will be appropriated for this purpose.

The City of Santa Cruz may lend its name to a special event as a sponsor or co-sponsor only if the City is a material supporter through substantial funding or substantial in-kind donations, including staff time. This policy will not apply to staff-affiliated educational or training events that support the City's direct operations or events already included in departmental budgets.

AUTHORIZATION: Council Policy Manual Update of July 8, 2003; Amended by motion April 23, 2013 and April 1, 2014

COUNCIL POLICY 12.10

POLICY TITLE: DONATIONS AND CONTRIBUTIONS

POLICY STATEMENT: From time to time, the City receives donations and contributions to support City projects and programs. This policy establishes the procedures for accepting such donations.

I. Authority to Accept Donations.

A. For monetary donations less than \$50,000 per individual donation, including cash donations from non-profit organizations established to support City projects and programs, the City Manager shall have the administrative authority to accept and appropriate such donation to be used for the donor's intended purpose, for projects and programs previously approved by the City Council. No formal acceptance by the City Council is necessary.

B. For non-monetary donations, the Department Head shall have the administrative authority to accept such donation to be used for the donor's intended purpose, for projects and programs previously approved by the City Council. If the value of the donation is greater than \$50,000, the department shall give the Council an information report describing the donation and its use.

C. The Department Head shall have the authority to approve the use of monetary donations received and spent by non-profit organizations established to support City projects and programs previously approved by the City Council.

D. Monetary donations greater than \$50,000 per individual donation, and any donation for a project or program that is not part of a department's ongoing operations, or that has not otherwise been approved by the City Council, shall be placed on a City Council agenda for review.

II. It shall be the responsibility of the receiving department to send a thank you letter to the donor and to ensure that the donation is used only for its intended official City use.

III. Departments shall prepare an annual report with information about donations received. More specific detail is found in Administrative Procedure Order I-76.

AUTHORIZATION: Motion December 13, 2005 Revised November 14, 2006 FN 861 POL Donations Policy 50K

COUNCIL POLICY 12.11

POLICY TITLE: GIFTS TO AN AGENCY REPORTING

POLICY STATEMENT: This policy is established to comply with revisions to Government Code Section 18944.2 of the Fair Political Practices Act. The Fair Political Practices Commission (FPPC) recently revised its regulations concerning the circumstances in which payments made to a state or local agency that would otherwise be considered a “gift to a public official” would

now be reportable as “gifts to an agency.” Effective July 1, 2008, agencies must disclose such gifts to the agency, including monetary payments, loans, gifts or other transfers, provisions of goods or services, or other benefits to the agency within 30 days of their use by the official.

The regulation applies to public officials and agency heads as identified in the City’s Conflict of Interest Code. Payments that might otherwise be considered gifts to these officials and reportable on Statements of Economic Interests (FPPC Form 700), may now be considered gifts to the City under the following circumstances, and reportable on FPPC Form 801 instead:

- The gift must be made to the City directly and controlled by the City.
- The gift must be for official City business.
- The donor cannot designate the official, only the purpose, for which the gift is intended.
- The recipient must report the payment on Form 801 to the City Clerk within 30 days after the use of the payment.
- The Form 801 must be posted on the City’s website.
- Payments to local elected officers for travel, lodgings and meals are excepted, and should still be reported on FPPC Form 700.

AUTHORIZATION: Adopted by Council 11/25/08

COUNCIL POLICY 12.12

POLICY TITLE: ARANA GULCH PUBLIC TRUST FUND ACCOUNT

POLICY STATEMENT: Future proceeds from the sale of the property formerly known as “Broadway-Brommer Road Right of Way,” located between Frederick Street and Hagemann Gulch, shall be placed in an account of the Public Trust Fund for use on implementation of the Arana Gulch Master Plan, including Santa Cruz Tarplant habitat, riparian and coastal prairie habitat restoration and management.

AUTHORIZATION: Santa Cruz City Council Motion on November 8, 2011; effective only upon California Coastal Commission approval of the Arana Gulch Master Plan.

COUNCIL POLICY 12.14

POLICY TITLE: GENERAL FUND SURPLUS POLICY

POLICY STATEMENT: It is in the best interest of the citizens of Santa Cruz who rely upon the City for public access and services that the City should continue to prioritize allocation of General Fund resources towards critical, core municipal services that are in alignment with the City Council's goals. Therefore, the City Council shall authorize the establishment of the General Fund Surplus Policy to broadly define how future surpluses should be dedicated.

This policy shall be defined by the General Fund's Fiscal Year audited, final results and shall begin with Fiscal Year 2014. It shall create the following allocation of any annual surplus:

- 1) Any surplus shall be used to replenish any General Fund reserves up to their minimum level and to maintain a General Fund available Fund Balance for operational needs of 5% of the current fiscal year's Adopted Total General Fund Operating Expenditure Budget.
- 2) Any remaining surplus in excess of \$100,000 shall be allocated to the following operational needs:
 - a. 30% will be transferred into the Capital Improvement Program to be allocated first to any unfunded facility, vehicle, and equipment capital projects, and then to any new facility, vehicle, and equipment capital projects; and
 - b. 20% will be transferred into the Capital Improvement Program to be allocated first to any unfunded infrastructure capital projects, and then to any new infrastructure capital projects. Priority will be given to those roadway improvements that are currently below a Pavement Condition Index of 70; and
 - c. 30% will be dedicated towards reduction of debt obligations in the following priority:
 - i. To pay down any General Fund internal loans payable to other City funds;
 - ii. To fund unfunded obligations in the retirement or health programs;
 - iii. To reduce any other outstanding debt obligations.
 - d. 20% may be used for ongoing increases in service levels and/or personnel cost increases within the City Council's Goals based upon on a maximum of 20% of the average surplus amount of the prior three fiscal years, with a minimum of 10% of the surplus committed towards employment cost increases. Circumstances where this policy may be postponed include:

1) If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City:

- a. Sudden and unexpected significant facility or infrastructure failures that pose a safety risk to staff or the community;
- b. Declaration of a State of Emergency by the Governor;
- c. Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
- d. Acts of Terrorism declared by the Governor or the President of the United States;
- e. Acts of Nature which are infrequent in occurrence;
- f. Other catastrophic events which are infrequent in occurrence.

AUTHORIZATION: Adopted by motion September 9, 2014

COUNCIL POLICY 12.15

POLICY TITLE: ECONOMIC DEVELOPMENT STABILIZATION ARRANGEMENT

POLICY STATEMENT: It is in the best interest of the citizens of Santa Cruz who rely upon the City for public access and services that the City should continue to invest in economic development projects and initiatives to create jobs and provide tax revenue for the community. Therefore, the City Council shall authorize the establishment of a continuing and non-lapsing Economic Development Stabilization Arrangement.

Stabilization Arrangement amount. The funding shall be built up over time through annual operating transfers from the General Fund. The amount of the transfer shall be equal to the sum of the calculated 1% point increase in the Transient Occupancy Tax effective July 1, 2013 and of the annual Redevelopment Property Tax Trust Fund distribution, less the General Fund's portion of the net annual operating costs of the economic development activities within the Economic Development Department.

Contributions and immediate funding of the System-Wide Stabilization Arrangement. The City shall authorize the City Manager to transfer the appropriate amount of funds calculated above in a reasonable period of time following the completion of the prior year's Comprehensive Annual Financial Report.

Conditions under which the System-Wide Stabilization Arrangement may be spent. Appropriations shall require a resolution from the City Council. However, if there is an urgent and significant public benefit, the City Manager can authorize expenditures of up to 10% of this fund provided it is brought back to the Council at its next meeting for ratification.

Circumstances where the Stabilization Arrangement can be spent are:

- 1) As necessary to fund economic development project costs associated with but not limited to: infrastructure projects; business façade improvements; business retention incentives; business recruitment incentives; and grant funding.
- 2) As necessary to fund City of Santa Cruz staff costs to administer projects identified in circumstance 1 above.

Circumstances where this may be postponed include:

- 1) If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City:
 - a. Sudden and unexpected significant facility or infrastructure failures that pose a safety risk to staff or the community;
 - b. Declaration of a State of Emergency by the Governor;
 - c. Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
 - d. Acts of Terrorism declared by the Governor or the President of the United States;
 - e. Acts of Nature which are infrequent in occurrence;
 - f. Other catastrophic events which are infrequent in occurrence.

AUTHORIZATION: Adopted by motion September 9, 2014

COUNCIL POLICY 12.16

POLICY TITLE: CANNABIS BUSINESS TAX INCREMENT DESIGNATED FOR A CHILDREN'S FUND

POLICY STATEMENT: It is the policy of the City Council that when the City of Santa Cruz's Cannabis Business Tax rate is increased from seven percent (7%) to eight percent (8%), revenues from the additional one percent (1%) tax rate increase will be designated for the creation and funding of a dedicated Children's Fund. This Children's Fund will support enhancement and expansion of evidenced based programs to prioritize access to early childhood development, prevention, and vulnerable youth programs, without supplanting existing City of Santa Cruz services or investments.

The available funding will be calculated based on the prior year's audited financial statements. The specific allocation of funds will be determined by the City Council on an annual basis as part of the budget process. The City Council may designate a process for obtaining recommendations related to the use or award of the funds.

AUTHORIZATION: Adopted by Resolution No. NS-29,323 November 14, 2017

Grants Policy

COUNCIL POLICY 14.3

POLICY TITLE: GRANTS – COUNCIL REVIEW AND APPROVAL

POLICY STATEMENT:

I. Application for Grant Funds

If the City Council has previously approved a project or program, staff may submit an application for a grant without bringing the application to Council for approval. Projects and programs include replacement equipment and those approved by Council on an individual basis or as part of a priority list, the three-year Capital Improvement Program, or approved as part of the annual budget adoption.

If staff proposes to submit a grant application for a project or program that has not received prior approval, the City Council must expressly approve the application. In such cases where grant application deadlines do not allow for Council authorization prior to submittal, the grant will be brought to a future Council meeting as soon as possible. In the intervening time, the Council will be promptly informed of the application. Wherever possible, Council approval of a grant application for significant projects, programs or equipment should precede any request to other governmental bodies for letters in support of the application, regardless of grant value.

II. Acceptance and Appropriation of Grant Funds

The City Manager shall have the administrative authority to accept and appropriate grants of up to \$100,000 in value on behalf of the City for projects and programs that have previously been approved by the City Council.

Acceptance and appropriation of grants in excess of \$100,000 in value must be approved by the City Council, unless pre-authorized for acceptance by the City Council.

III. Information Report

The City Manager's Office shall prepare a quarterly information report to Council with information on the status of all grants. Councilmembers may call up a grant to a regular Council meeting for City Council deliberation and action.

AUTHORIZATION: Established by Resolution No. NS-28,936, adopted at the Council meeting of April 28, 2015. Updates and replaces previous Policy 14.3, Grants—Previously Approved Projects and Programs. Revised by motion on June 22, 2021.

Donations and Contributions

City of Santa Cruz I-76

Administrative Procedure Order Section
I, #76 (Revised August 2014)

TO: Department Heads

SUBJECT: DONATIONS AND CONTRIBUTIONS

POLICY

Council Policy 12.10 gives the City Manager authority to accept and appropriate donations and contributions up to \$50,000 to support projects and programs previously approved by the City Council, without formal acceptance by the City Council. Appropriation of all other donations must be approved by the City Council.

The receiving department is responsible for sending a thank you letter to the donor and for ensuring that the donation is used only for its intended use. In addition, departments are required to prepare annual reports regarding donations and contributions received.

PROCEDURE

I. Cash Donations and Contributions

Cash donations (cash, check, money order, or credit card) will be received through the City's cash receipting system. Departments that do not have their own cash receipting stations will forward revenue vouchers to the Finance Department Revenue Division.

II. Budgeting Cash Donations and Contributions

Generally, expenditures should not be budgeted until after donations have been received, i.e., appropriations for expenditures should not be based on anticipated donations, but on revenues already received. Appropriations for expenditures may be included in the Adopted Budget, if the funds, or a commitment for the funds, have already been received. The budget may also include anticipated funds such as those expected to be included in the State or other agency budget.

A. Budget Adjustment Required

For donations and contributions not appropriated as part of the Adopted Budget, departments will request a budget adjustment, as described in APO I-9. This should include an adjustment to the revenue estimate as well as the appropriation for expenditures. The "Reason for Adjustment" section should include information about City Council approval of the project or program, e.g., when City Council approved the project or program, or that it is part of the department's normal ongoing operations. General contributions and donations that do not require appropriations, i.e., are not designated for specific purposes or programs and will instead offset existing appropriations, do not require a budget adjustment.

B. Donations Funds

For General Fund activities, donations and contributions will be received into, and appropriations for expenditures made in, Fund 161 (Contributions and Donations - General) or 162 (Contributions and Donations - Parks and Recreation).

When all or a portion of the donation will pay for personnel costs, it will be budgeted as an intrafund labor cost in the donations fund, and as an intrafund labor credit in the home activity for the position(s) charging to the donation.

Interest on unspent donations and contributions will be allocated to the General Fund, unless otherwise required by the terms of the donation or contribution.

C. Project Accounting

All cash donations and contributions, in all funds, will be budgeted in a project in project accounting, with all revenues received into and expenditures charged to the project.

III. Cash Donations Spent by Others on Behalf of City Projects or Programs

The department head has the authority to approve the use of monetary donations received and spent by nonprofit organizations established to support City projects and programs previously approved by the City Council. A description of these donations should be included in the annual report.

IV. Non-Cash Donations and Contributions

Departments may receive non-cash donations to support City projects, programs, or events. If the value of the donation is greater than \$50,000, the department should give the City Council an information report describing the donation and its use, with a copy to the Finance Department. A description of these donations should be included in the annual report.

Departments may receive donations of or improvements to City assets. The department should notify the Finance Department at the time the improvement or asset is accepted. If the value of the donation is greater than \$50,000, the department should also give the City Council an information report describing the donation and its use.

Departments have the same custodial responsibility for maintaining control of and reporting on donated assets as they have for any other City assets.

V. Annual Report

Departments will prepare an annual report on donations/contributions, including funds spent on behalf of the City by outside organizations (e.g., F.O.P.A.R., Museum Association, and sports leagues) and in-kind contributions. Departments will submit these reports to the Finance Department by the end of the second week in September of each year, and will include information regarding activity for the previous fiscal year (ending June 30th). The Finance Department will consolidate the information from departments into a report to the City Council.

VI. Thank-You Letter

The receiving department will send a thank you letter to the donor. The letter should include the following information:

The City of Santa Cruz is a California municipal corporation. Contributions made directly to a city may be deductible if the gift is made exclusively for public purposes and the donor does not receive any substantial benefit in return for the contribution. The Internal Revenue Code may limit the percentage of charitable deductions allowed in certain circumstances.

The City's Federal Tax Identification Number is 94-6000427.

Please consult your tax advisor to determine how tax regulations apply to your own circumstances.

Acronyms

ACFR	Annual Comprehensive Financial Report
AHSC	Affordable Housing and Sustainable Communities
ARPA	American Rescue Plan Act
BFCC	Beach Flats Community Center
CalPERS	California Public Employees' Retirement System
CDBG	Community Development Block Grant
CIP	Capital Investment Program
COP	Certificates of Participation
COVID-19	Coronavirus disease 2019
CPVAW	Commission for the Prevention of Violence Against Women
CRM	Cooperative Retail Management
CSO	Community Service Officer
CZU	CAL FIRE San Mateo - Santa Cruz Unit
DMC	Downtown Management Corporation
DOF	Department of Finance (California)
ED	Economic Development
EPIC	Electric Program Investment Charge
EOC	Emergency Operations Center
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System

GO	General Obligation
HOME	Home Investment Partnerships Program (US Dept. of Housing and Urban Dev.)
IIG	Infill Infrastructure Grant
IHAPP	Inclusionary Housing Affordability Preservation Program
ISF	Internal Services Fund
IT	Information Technology
JPA	Joint Powers Authority
LAIF	Local Agency Investment Fund
LHTF	State Local Housing Trust Fund
LMIH	Low and Moderate Income Housing Fund
MBNMS	Monterey Bay National Marine Sanctuary
MOU	Memorandum of Understanding
OES	Office of Emergency Services
OPEB	Other Post-Employment Benefits
PEPRA	Public Employees' Pension Reform Act
PERS	Public Employees' Retirement System
POB	Pension Obligation Bond
RDA	Redevelopment Agency
ROPS	Recognized Obligation Payment Schedule
SA	Successor Agency (City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency)
SCC	Santa Cruz County
SCMU	Santa Cruz Municipal Utilities
SCO	State Controller's Office (California)
TOT	Transient Occupancy Tax
UCSC	University of California, Santa Cruz

UUT	Utility Users Tax
VLF	Vehicle In-Lieu Fees
WSAC	Water Supply Advisory Committee

Glossary

Accreted Value - The value, at any given time, of a multi-year investment instrument that accrues interest but does not pay that interest until maturity.

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Activities - Specific services performed in accomplishing Department objectives and goals.

Adjusted Budget – Adopted budget plus all budget changes that are approved throughout the year.

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Balanced Budget - A spending plan in which your recurring expenditures are less than or equal to your recurring revenue sources.

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Budget Amendment - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget and Fiscal Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

Budget in Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget.

Budget Message - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Capital Assets - Expenditures of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

Capital Investment Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

City Stabilization Reserve - Established by Council June 11, 2013, this reserve covers a two-month operating balance that could be used to temporarily offset significant revenue declines, to temporarily offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at \$2.1 million) could be used to pay down internal loans, pension obligation bonds, or offset post-employment health care obligations.

Climate Action Plan - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (see Debt Service).

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

Debt Service - Payments of principal and interest on bonds and other debt instruments according to a pre-determined **schedule**.

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

Deficit – An excess of expenditures over revenues.

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation - A reduction in the value of an asset over time, due in particular to wear and tear.

Encumbrance - Financial commitments, such as Purchase Orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.

Enterprise Funds - Enterprise funds establish a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges. The City has established five enterprise funds: Water, Waste Water, Storm Water, Refuse, and Parking.

Expenditure - The outflow of funds paid or to be paid for assets, goods, or services, regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended (see Encumbrance).

Financial Position - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Full-time Equivalent (FTE) - A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

Fund Balance - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (see Working Capital).

Fund - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

General Fund - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose (see Fund).

Goal - A statement of broad direction, purpose, or intent.

Governmental Funds - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Internal Service Fund - Funds that primarily provide either benefits, goods, or services to other funds, departments, or agencies of government on a cost-reimbursement basis, with the goal to break-even rather than make a profit.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Major City Goals - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable, and recognizes expenditures when liabilities are incurred.

Objective - A statement of specific direction, purpose, or intent, based on the needs of the community and the goals established for a specific program.

Operating Budget - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operations - A grouping of related programs within a functional area.

Overhead - Administrative costs associated with city-wide operations which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are the beneficiaries of such expenses.

Proprietary Fund – Funds used to account for activities that receive significant support from fees and charges. There are two types of proprietary funds: enterprise funds and internal service funds.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Revised Budget – A budget through which major changes have been made in respect to expenditures and revenues from the original adopted budget.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than Trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Structurally Balanced Budget – A balanced budget that uses non-recurring revenue resources, such as reserves, to support ongoing expenses.

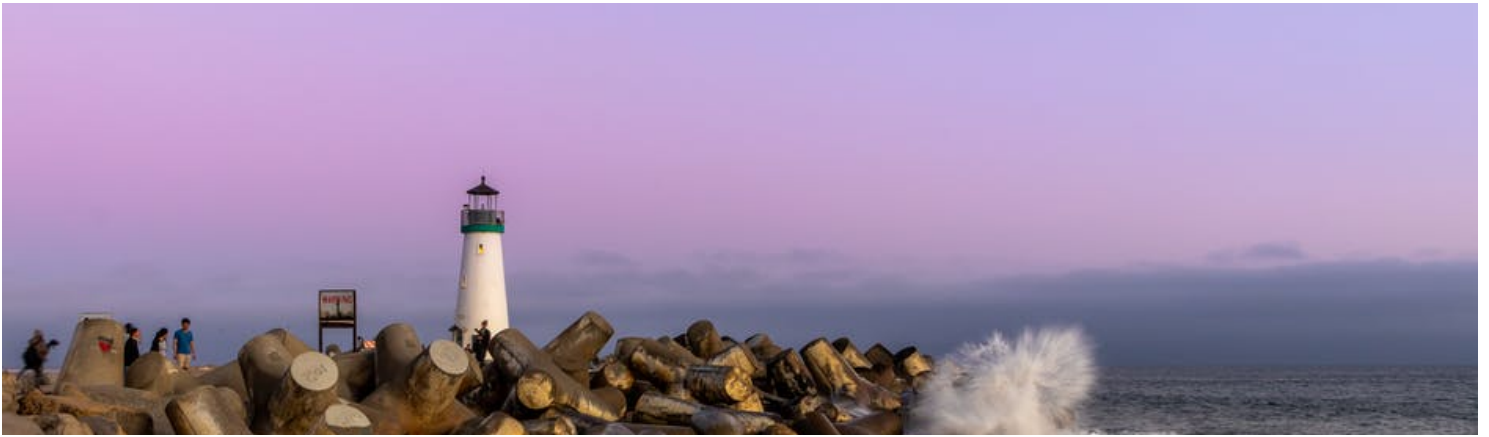
Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

Trust - (As related to City Trust, ED Trust, etc.) A fund established to hold funds dedicated to a specific project or purpose.

Working Capital - Also known as financial position in private sector accounting, and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.

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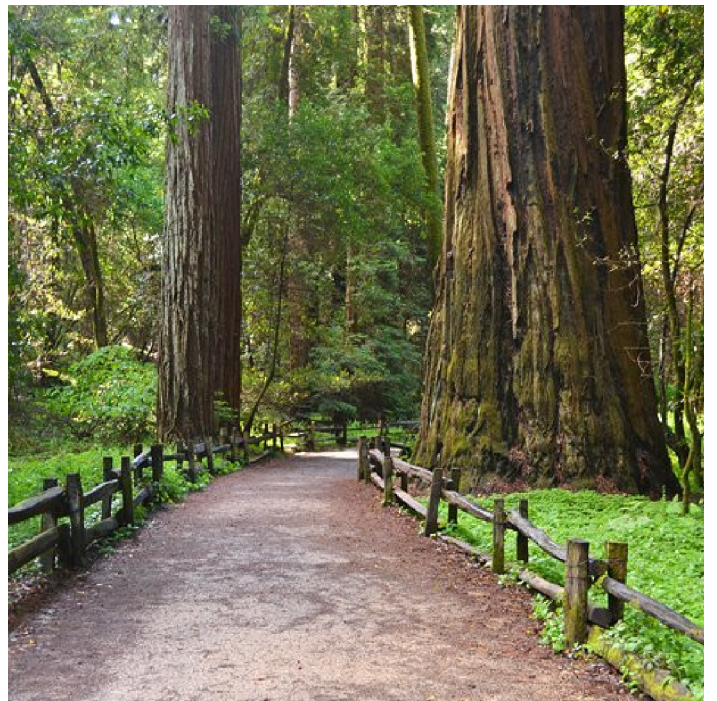


CITY OF SANTA CRUZ

California

FY 2023 Capital Investment Program

July 1, 2022 - June 30, 2023



Guide to the Adopted Capital Investment Program

FY 2023 – FY 2027 Budget

Capital Investment Program

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next five fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

Financing

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

Using the CIP

The Capital Investment Program is divided into five sections:

- Climate Action Plan and Climate Action Plan Update
- General Fund CIP funding priority criteria
- Projects that are unfunded in fiscal years 2023-2027
- Maps of existing projects
- New and existing projects

Climate Action Plan and Climate Action Plan Update

The Climate Action Plan (CAP) adopted in 2012 specifies the greenhouse gas emissions targets and sectorally specific milestones as well as 254 measures to reach those targets and milestones by 2020. The CAP 2020 has now sunset and the Climate Action Plan 2030 development is underway. The Climate Adaptation Plan Update (CAPU) was adopted in 2018 and is an appendix to the Local Hazard Mitigation Plan (2018). It includes 44 prioritized measures to adapt the City to the impacts of climate change. Since 2015, the City's Sustainability Team has evaluated the adopted Capital Improvements Program (CIP) projects to identify those that implement the CAP and CAPU. The CAP and CAPU implementation CIP project lists are included in the front of the budget to give City leaders and decision-makers more information in considering the adopted budget. City staff may also reference these lists in preparing Health in All Policies agenda report language.

Projects

This section provides information on adopted capital investments over the next 5 years. It is organized by primary fund or funding source and function. Within each subsection, projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a "net expenditure". This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- **"Prior Years"** Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- **"2022 Budget"** Shows the total amount appropriated for the current fiscal year.
- **"2022 Estimated"** Shows the total amount of the FY 2022 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2023.
- **"2023 Adopted", "FY 2024 Estimated", "FY 2025 Estimated", "FY 2026 Estimated", and "FY 2027 Estimated"** Each individual column shows the adopted (year 2022 only) and the future estimated funding required for the project for each identified fiscal year.
- **"Total 2023 - 2027"** Shows the total adopted funding required for the projects in FY 2023, and the total estimated funding required for FY 2024, FY 2025, FY 2026, and FY 2027.

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

General Fund CIP funding priority criteria

Over the past several years, the General Fund budget has not had the resources required to fund a capital program. As a budget balancing strategy, General Funded projects have mostly been deferred or alternative funding sources pursued.

This year, new project requests were reviewed and prioritized based on several factors including consistency with the Council's Re-Envision Santa Cruz recovery strategy. The various dimensions of evaluation included: fiscal sustainability and project funding availability; projects located in the Downtown and other business sectors; infrastructure: asset condition, maintenance and longevity; regulatory or mandatory requirements; and project readiness.

Projects ranking high in priority based on the above criteria are identified as Priority 1, and are identified in the project description as such. As funding becomes available, the City Manager will fund from the prioritized list as needed.

Unfunded Projects

The Unfunded Projects section includes those projects in Priority 1 as described above, and projects in Priority 2 that will be proposed once funding is identified, and staff resources are available.

Fund Balance Projections

This section includes a Five-year projection of sources, uses and fund balances for each fund included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the "Fund Balance Projection" section of the CIP. The following table identifies funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund-General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund, General Fund	Transportation
Information Technology Fund	General Fund, Enterprise Fund	Information Technology applications and infrastructure
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
2016 Transportation Measure D	Sales tax	Transportation

Fund	Primary Funding Source	Major Project Types
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development
Federal American rescue plan funding	Grants	Homelessness Response
CA14 Homelessness Action Plan	Grants	Homelessness Response

Enterprise:

Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities

Projects that support the Climate Action Plan

Project Name	Project #	New/Existing
125 Coral Street Navigation Center*	c102301	new
Bay Drive Protected Bike Lanes and Pedestrian Path	c402301	new
Chestnut Park Basketball Court Resurfacing*	c302303	new
Fire Department Chipper*	c212312	new
Grant Park - Basketball Court Renovation*	c302307	new
Infield Irrigation at DeLaveaga Park Ballfields	c302306	new
Lower Pacific Avenue Medians*	c302310	new
North Coast System Phase 4	c702303	new
Study of Recreational Facility Maintenance Needs*	c302301	new
Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements	c302309	new
University Terrace Park - Basketball Court and Tennis Court Renovation	c302308	new
Vegetation Management Tools/Heavy Equipment*	c212313	new
Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements	c302309	new
Un-Signalized Crossing Improvement Project	c402215	existing
Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades	c402216	existing
Garfield Park Renovation	c302235	existing
Ocean View Park Redesign	c302236	existing
Harvey West Park Infrastructure Improvements	c302238	existing
Pacific Station North	c512201	existing
Pacific Station South	c512202	existing
Harvey West Pool - Pool Lighting, Controls, and Cleaning Systems Replacement and Updates	c302102	existing
Trail Across 135 Dubois Easement	c302104	existing
Grant Park - Restroom Plumbing Upgrade	c302105	existing
Irrigation System Improvements	c302122	existing
Civic Roof Repair*	c302140	existing
Trails Study	c301908	existing
Bay High Intersection Improvements	c401103	existing
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	existing
Citywide Traffic Signal Controller Upgrade	c401602	existing
MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9	c401804	existing
Swanton Blvd Multi Use Trail Connector	c401805	existing
Market Street Bike lanes and Sidewalk	c401806	existing
Downtown Bike Locker Replacement Program	c401812	existing
Downtown Intersection Improvements	c401903	existing
Delaware - Swift Intersection Improvements	c401904	existing
Bay - West Cliff Intersection Improvements	c401905	existing

Project Name	Project #	New/Existing
Landfill Master Plan Development	c401909	existing
San Lorenzo River Walk Lighting	c401910	existing
Mission Street Improvement Plan	c402001	existing
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	existing
Farmers Market Structure*	c511901	existing
Advanced Metering Infrastructure	c701603	existing
Recycled Water	c701611	existing
Recycled Water- SDC	c701612	existing
Public Facilities –Maintenance - CEC	m609195	existing

*This project implements the Climate Action Plan only if it is explicitly designed or specified with sustainability features.

Projects that support the Climate Adaption Plan Update

Project Name	Project #	New/Existing
DeLaveaga Park - Branciforte Creek Trail Culvert Repair	c302304	new
Escalona Avenue Storm Drain Pipe replacement	c402302	new
Fire Boat	c212303	new
Fire Department Chipper	c212312	new
Fire Engine Ladder (Pierce Tiller 100')	c212202	new
Fire Engine Type I Pierce Pumper (1)	c212315	new
Fire Engine Type I Pierce Pumper (1)	c212316	new
Fire Station #1 & Fire Admin Replacement*	c212311	new
Fire Station #2 Replacement*	c212310	new
Fire Station #3 Front Driveway*	c212307	new
Fire Station #3 Rear Expansion*	c212306	new
Fire Station #5*	c212314	new
Fire Station 2 Rear Expansion*	c212302	new
Fire Stations Paging System*	c212301	new
Lower Pacific Avenue Medians*	c302310	new
North Coast System Phase 4	c702303	new
Santa Cruz Regional Public Safety Training Center	c212305	new
Station #3 Sewer Line Clean Out	c212309	new
Wharf - Redesign South Landing*	c302302	new
Pacific Station North*	c512201	existing
ASR - Mid County Existing Infrastructure	c702101	existing
ASR - Mid County New Wells	c702102	existing
ASR - Santa Margarita Groundwater Basin	c702103	existing
ASR - New Pipelines	c702104	existing
Newell Creek Pipeline Felton/Graham Hill WTP	c702105	existing
Newell Creek Pipeline Felton/Loch Lomond WTP	c702106	existing
Union/Locust Building Generator	c702107	existing
N. Coast Repair Ph4 Des and Construction	c702108	existing
N. Coast Repair Ph5 Des and Construction	c702109	existing
FEMA Certification of San Lorenzo River	c402109	existing
San Lorenzo Park Redesign	c301907	existing
Garfield Park Irrigation	c301911	existing
Bethany Curve Park Improvements	c301915	existing
Wharf Commons Surfacing Improvements	C302228	existing
Mission Hill Utility Undergrounding	c401004	existing
San Lorenzo River Pump Station #2	c401207	existing
Riverside Ave Utility Underground Phase II	c401208	existing
Pogonip Creek Sedimentation Removal	c401306	existing
Trevethan Storm Drain Project - Phase 1	c401307	existing

Project Name	Project #	New/Existing
Branciforte Creek Channel Repair and Maintenance	c401313	existing
San Lorenzo River Levee Storm Drain Maintenance	c401314	existing
State Route 1 Bridge Replacement	c401402	existing
West Cliff Drive Revetment Repair	c401501	existing
Chestnut Street Storm Drain Replacement	c401505	existing
Bay Drive Storm Damage Repair	c401507	existing
Catch Basin Replacement Program	c401610	existing
Wastewater Treatment Facility Infrastructure and Major Equipment	c401706	existing
Downtown SLR Drainage System Assessment	c401707	existing
CMP Storm Drain Pipe Replacement	c401709	existing
Curtis Street Storm Drain Phase II	c401802	existing
Soquel/Pine Storm Drain	c402002	existing
Murray Street Bridge Seismic Retrofit	c409321	existing
SLR Flood Control Environ Rest Project	c409512	existing
Jesse Street Marsh	c409669	existing
San Lorenzo River Lagoon Management Program	c601403	existing
Main Replacements- Engineering Section	c700002	existing
Main Replacements- Distribution Section	c701507	existing
ASR and In-Lieu Feasibility Study	c701609	existing
Aquifer Storage and Recovery	c701610	existing
Recycled Water Feasibility Study	c701611	existing
Recycled Water	c701612	existing
Newell Creek Pipeline Rehab/Replacement	c701701	existing
Water Supply Augmentation	c701705	existing
N Coast System Major Diversion Rehab	c701802	existing
Main Replacements- Eng Section- Transmission	c709833	existing
West Cliff Drive Multi-use Path Pavement Rehabilitation	m400819	existing
West Cliff Stair Repair at Indicators	m401402	existing
Neary Lagoon Park Rehab-Maint. (Annual)	m409668	existing
Public Facilities - Maintenance	m609195	existing

*This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach or are considered to enhance existing resiliency benefits.

General Fund CIP Priority Criteria

The following outlines the proposed criteria of prioritizing new capital improvement project requests to ensure consistency with Re-Envision Santa Cruz recovery strategy among other considerations:

Fiscal Sustainability: Project Funding Availability

1. Project funding is significantly leveraged by grants, State or Federal aid
2. Rank is increased based on assessment of the amount of funding needed to complete the current project phase and entire project.
 - a) 75% + of project funding has been secured
 - b) 50%+ of project funding has been secured
 - c) At least 25%+ of project funding has been secured
 - d) Less than 25% of project funding has been secured

Downtown and Other Business Sectors-

1. Contributes toward economic development and revitalization/recovery efforts

Infrastructure: Asset Condition, Maintenance & Longevity-

1. Existing conditions and capacity to meet basic levels of service is deficient
2. Avoids potential failure due to substandard conditions
3. Improves the overall reliability of the capital asset and infrastructure system
4. Major implications of delaying the project such as significant future costs, or negative community impacts
5. Extent to which reduces City operations and maintenance expenditures
6. Increases the longevity of the capital asset or extends the useful life of the asset in the long term

Regulatory or Mandated Requirements-

1. By legal or regulatory mandate or requirement, court order, settlement or mitigation of plausible legal claims.

Project Readiness-

1. Ready to enter the phase corresponding to the funding proposed.
2. Complex environmental issues or known significant legal challenges shall be scored lower than projects without said complications.

Health in All Policies (HiAP)-

1. Equity: How does the project move the City towards achieving social equity goals referenced in the Community Assessment Project?
2. Sustainability: How does the project advance the sustainability goals referenced in the City's 2020 Climate Action Plan?
3. Public Health: Public Health- How does the project advance the health outcome goals in the HiAP community well-being outcome indicators?

Unfunded Projects- Priority 1

The following projects have been approved for implementation/construction as General Funding becomes available at the discretion of the City Manager.

General Fund CIP Funding Priority 1	
Butler Building for Fire Station 3	26,500
Fire Station 2 Exercise & Storage Facility (rear expansion)	750,000
Generator for Fire Station #3	200,000
West Cliff Drive Stabilization	500,000
Fire Engine Ladder Pierce Tiller 100'	1,500,000
Fire Station 3 Sewer Line w Clean Out	45,000
DeLaveaga Disc Golf Course "Pay to Play": Welcome Area and Course Safety Improvements	235,000
Public Facilities - Energy Savings and Maintenance	200,000
Fire Stations Paging System	150,000
Downtown Recovery - Phase I-IV Infrastructure and Site Beautification and Safety Improvements	470,000
Parks Operations Maintenance Yard - Building Safety Improvements	90,000
Driving Range Outdoor Safety Improvements	200,000
Driving Range Roof & Building Improvements	600,000
Total General Fund CIP Funding Priority Unfunded Projects:	4,966,500

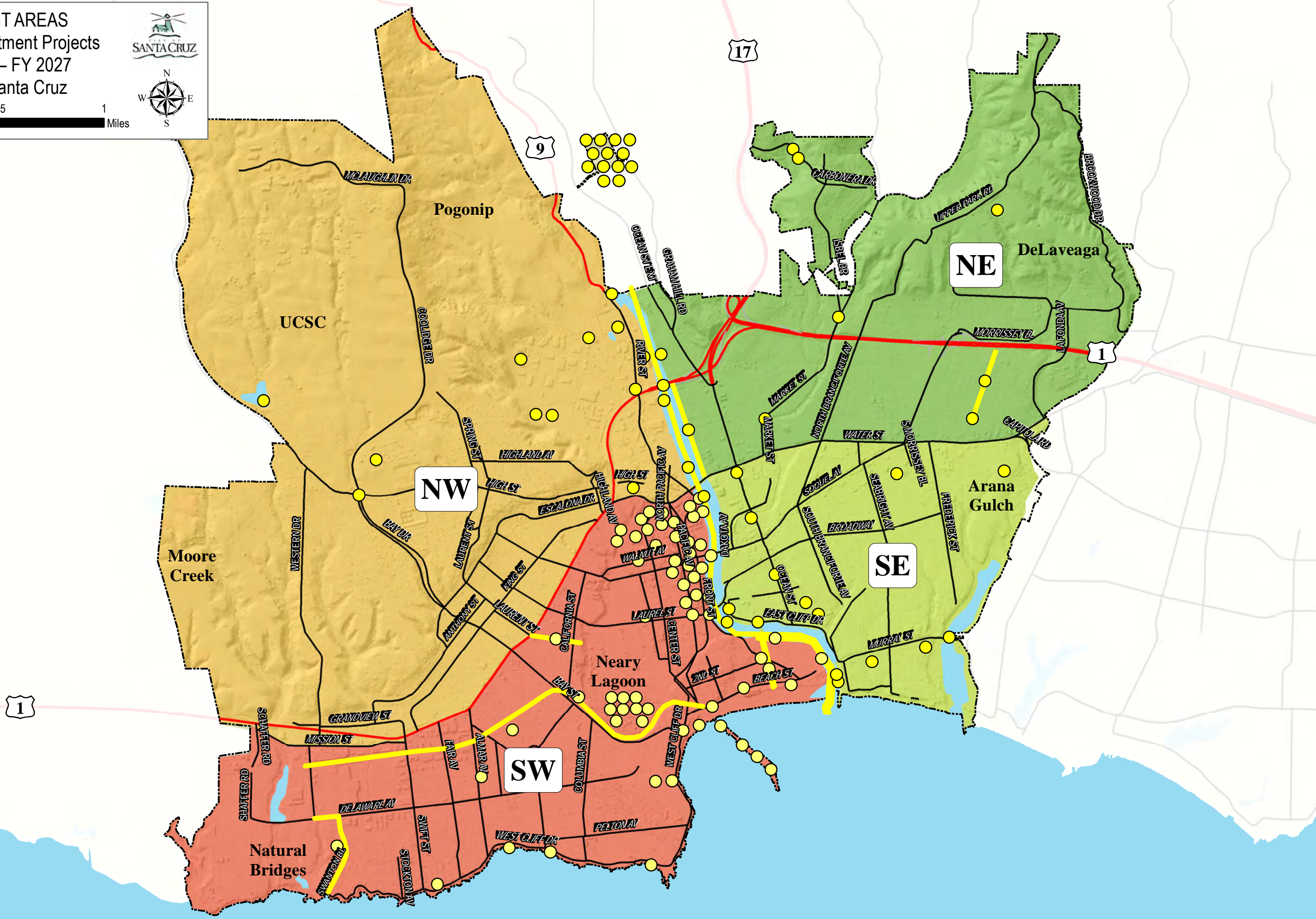
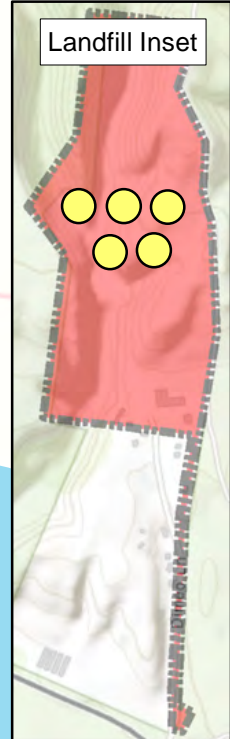
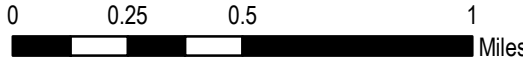
Unfunded Projects- Priority 2

The projects listed below ranked lower in order of priority and will be reconsidered for funding and approval the following year.

Fire Department	
Fire Department Training Center	4,000,000
Fire Station 2 Replacement	8,000,000
Marine Safety Headquarters Replacement	5,000,000
Fire Station 3 Rear Driveway	30,000
Fire Station 3 Rear Expansion-Apparatus Bay	500,000
Total Fire Department Unfunded Projects:	17,530,000
Parks & Recreation Department	
Pogonip Clubhouse Renovation	10,000,000
Civic Auditorium Renovations - (\$2 to \$22 million)	12,000,000
Pogonip Meadow Remediation (\$1 to \$3 million)	2,000,000
Harvey West Pool Complex Renovation (\$5 to \$15 million)	10,000,000
Scott Kennedy Field Carpet Replacement	1,000,000
San Lorenzo Park Redesign	3,000,000
San Lorenzo River Pathway Improvements (\$8 to \$10 million)	9,000,000
Wharf Master Plan Implementation - (\$1 to \$20 million)	10,000,000
Total Parks & Recreation Department Unfunded Projects:	57,000,000
Public Works Department	
Branciforte Creek Channel Repair	3,000,000
City Hall Parking Lot Repairs	320,000
Ocean Street Reconstruction (Paving)	2,000,000
Public Facilities - Energy Savings and Maintenance	200,000
San Lorenzo Blvd-East Cliff Drive Reconstruction (Paving)	1,500,000
Riverside Ave Reconstruction (Paving)	1,000,000
Bay Street Reconstruction	1,200,000
Escalona Ave Storm Drain Pipe Replacement	190,000
Soquel-Pine Storm Drain Improvements	1,300,000
Wharf Roundabout Bike lane	500,000
Active Transportation Plan Improvements (citywide sidewalk and curb ramps)	2,000,000
Total Public Works	13,210,000

Public Works Department – Transportation Improvements	
Active Transportation Plan Implementation	135,000,000
Beach Street Streetscape	2,000,000
Cooper Street Streetscape	200,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway and Railing Repair (Seabright to 4th)	1,000,000
East Cliff Drive Walkway Widening (end of levee to Buena Vista)	1,000,000
Laurel Street Improvements - Front to Chestnut	3,000,000
MB Sanctuary Scenic Trail (Rail Trail) Segment 9 (Design & Enviro in CIP)	11,900,000
Miscellaneous Traffic Signals and Projects	2,000,000
Neighborhood Traffic Calming Improvements	2,500,000
Ocean Street Improvements	6,000,000
Pacific Avenue Streetscape - Laurel to Beach	2,000,000
Sidewalks and Access Ramps (some are in ATP above)	10,000,000
State Route 1/Bay & Chestnut-King Improvements	3,000,000
State Rte 1 Bridge Replacement (Some In Adopted CIP)	16,000,000
Street Overlay and Reconstruction (In addition to Measure H, D and Grants)	30,000,000
Third Street Walkway /Front Street Slope Stabilization and Repair	500,000
West Cliff Dr. Stair Rehabilitation (Some In Adopted CIP)	100,000
West Cliff Drive Stabilization (Some In Adopted CIP)	4,250,000
Unimproved Streets	9,000,000
Total Public Works Transportation Improvements Unfunded Projects:	241,950,000
Total Public Works Department Unfunded Projects	255,160,000
Citywide Improvements	
Facilities Master Plan	30,500,000
Total Citywide Improvements Unfunded Projects:	30,500,000
Total Unfunded Projects:	365,156,500

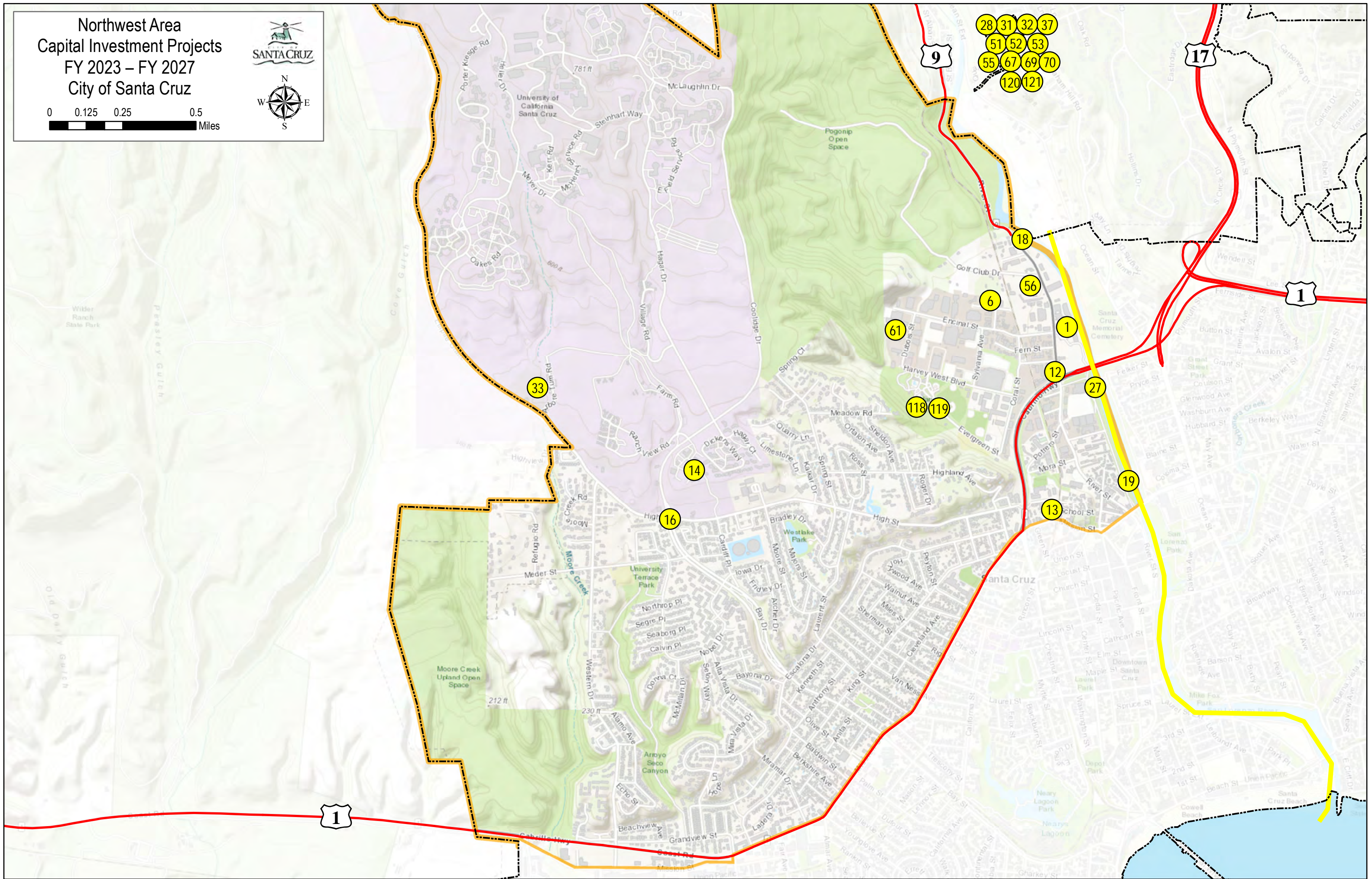
PROJECT AREAS
Capital Investment Projects
FY 2023 – FY 2027
City of Santa Cruz



Northwest Area
Capital Investment Projects
FY 2023 – FY 2027
City of Santa Cruz



0 0.125 0.25 0.5
Miles



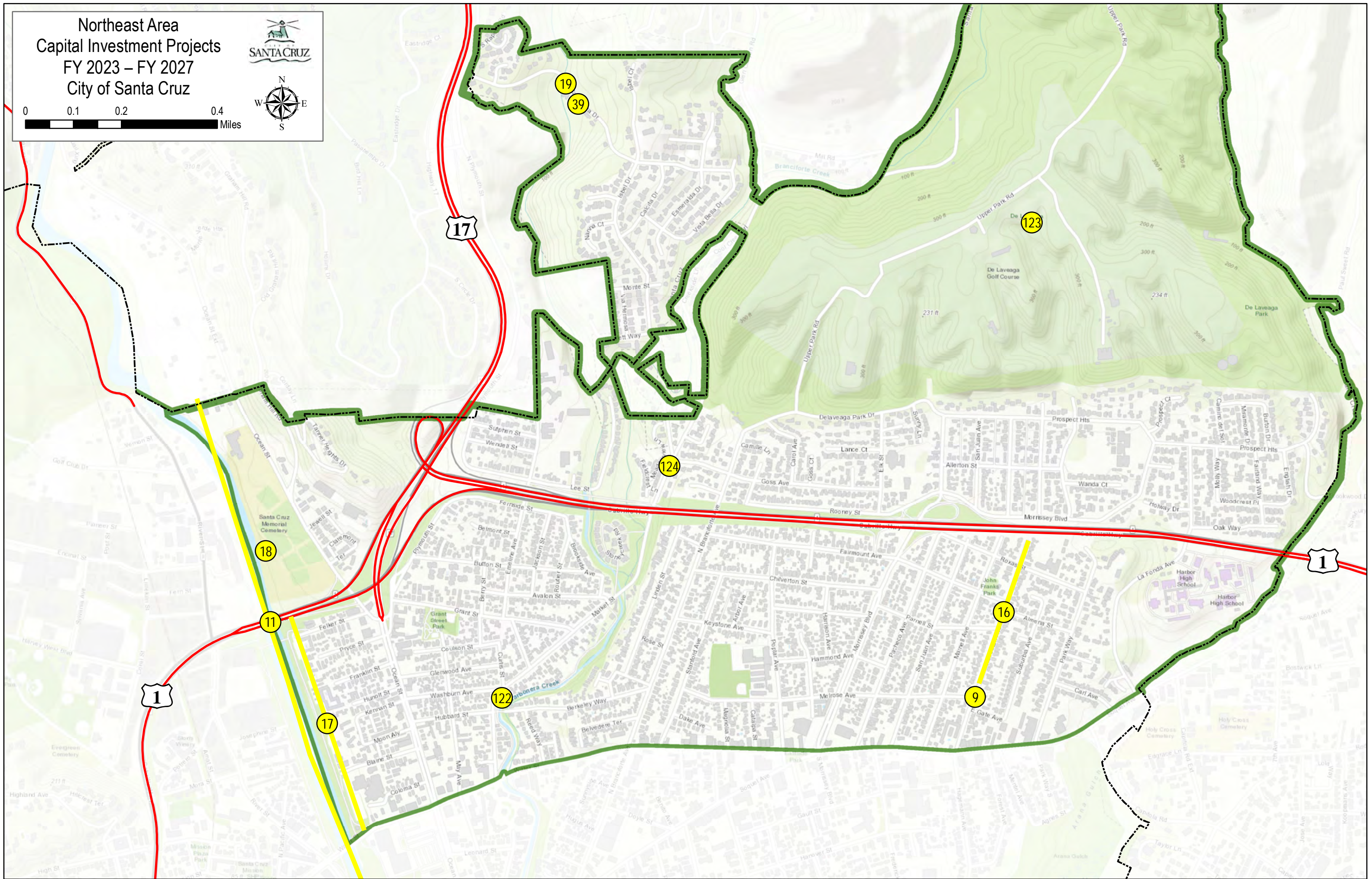
Northwest Quadrant

Map #	Project Name	Project #
1	Tannery Landscaping	c511706
6	Corp Yard Stormwater Pollution Prevention	c601701
12	State Route 1/9 Intersection Improvements	c400805
13	Mission Street Hill Utility Undergrounding	c401004
14	UCSC City Transportation Improvements	c401008
16	Bay/High Intersection Improvements	c401103
18	Pogonip Creek Sedimentation Removal	c401306
19	San Lorenzo River Levee Storm Drain Maintenance	c401314
27	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
28	GHWTP Facilities Improvement Project	c700025
31	GHWTP CC Tanks Replacement	c701501
32	GHWTP Flocculator Rehab/Replacement	c701502
33	University Tank No. 4 Rehab/Replacement	c701505
37	ASR Planning	c701609
51	GHWTP CC Tanks Replacement	c701501
52	GHWTP Flocculator Rehab/Replacement	c701502
53	Recycled Water Feasibility Study	c701611
55	Felton Diversion Pump Station Assessment	c701906
56	Solar PV Expansion at Corp Yard	c101901
61	Trail Across 135 Dubois Easement	c302104
67	Newell Crk. Pipeline Felton/Graham Hill	c702105
69	Beltz WTP Filter Rehabilitation	c702108
70	GHWTP Gate Entrance Upgrades	c702109
118	Harvey West Ballfield Lighting	c302218
119	Harvey West Park Infrastructure Improvements	c302238
120	GHWTP Facilities Improvement Project	c700025
121	GHWTP SCADA Radio System Replacement	c702201

Northeast Area
Capital Investment Projects
FY 2023 – FY 2027
City of Santa Cruz



0 0.1 0.2 0.4 Miles



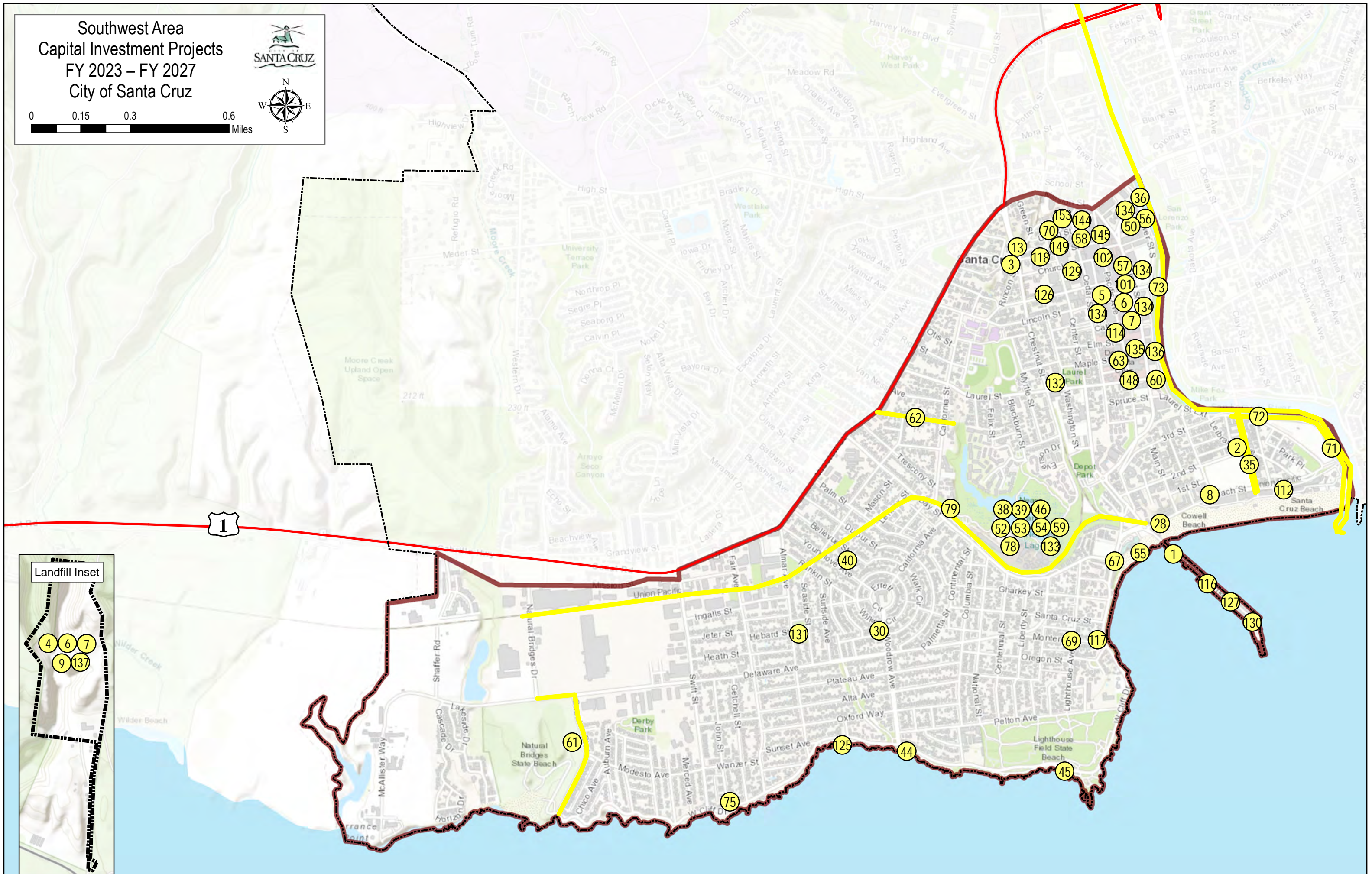
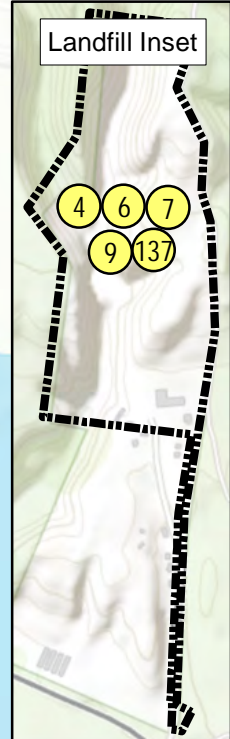
Northeast Quadrant

Map #	Project Name	Project #
9	Trevethan Storm Drain Project - Phase 1	c401307
11	State Route 1 Bridge Replacement	c401402
16	Trevethan Ave Sewer	c401810
17	San Lorenzo River Walk Lighting	c401910
18	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
19	Pump Station P11-SP101 Modifications	m401601
39	Isbel Pump Station Replacement	c402105
122	Senior Center Rehab	c302101
123	Driving Range Improvements	c302213
124	Branciforte Drive Retaining Wall Project	c402211

Southwest Area
Capital Investment Projects
FY 2023 – FY 2027
City of Santa Cruz



0 0.15 0.3 0.6
Miles



Southwest Quadrant

Map #	Project Name	Project #
1	Wharf Rehabilitation Projects	c511502
2	Riverside Avenue Improvements Phase II	c401208
3	Broadband Infrastructure	c511501
5	Downtown Alley Improvements	c511703
6	Trolley Acquisition	c511704
7	Farmers Market Structure	c511901
8	Citywide Sign Program Phase II	r521205
13	City Hall Parking Lot Repairs	c601301
28	Beach Street Restrooms	c301913
30	Garfield Park Measure S Facility Remodel	c351802
35	Riverside Avenue Improvements Phase II	c401208
36	San Lorenzo River Levee Storm Drain Maintenance	c401314
38	WWTF Transformer Replacement	c401405
39	WWTF Water Piping Rehab	c401407
40	MB Sanctuary Scenic Trail (Rail Trail) - Segment 7	c401413
44	West Cliff Drive Stabilization	c401501
45	West Cliff Drive Stabilization	c401501
46	WWTF Ultraviolet Disinfection System Replacement	c401504
50	River-Front Garage Elevator	c401509
52	Front-Spruce-Pacific-Sewer Main Rehab	c401606
53	WWTF-Upgrade Digester Equipment	c401607
54	WWTF-Laboratory Modernization	c401608
55	Cowell Beach Water Quality Project	c401614
56	Parking Equipment Replacement - River Front Garage	c401703
57	Parking Equipment Replacement - Soquel/ Front Garage	c401704
58	Parking Equipment Replacement - Locust Garage	c401705
59	WWTF Infra. and Major Equip Study	c401706
60	Downtown SLR Drainage System Assessment	c401707
61	Swanton Blvd Multi-Use Trail Connector	c401805
62	Larent Street Sewer	c401809
63	Downtown Bike Locker Replacement Program	c401812
67	Bay - West Cliff Intersection Improvements	c401905
69	Monterey St. and Lighthouse Ave. Sewer	c401907
70	City Hall Parking Lot Repairs	c601301
71	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
72	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
73	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
75	West Cliff Drive Multi-use Maintenance	m400819
78	WWTF Equipment Replacement	m409659
79	Neary Lagoon Park Rehab-Maint. (Annual)	m409668

Southwest Quadrant *(continued)*

Map #	Project Name	Project #
101	Elevator Controls Upgrade	c402004
102	Downtown Mixed Use Project	c512002
112	Beach/Cliff Traffic Signal	c401303
114	Downtown Intersection Improvements	c401903
116	Miramar Demolition and Wharf Piling Replacement	c511705
117	West Cliff Stair Repair	m401402
118	Space Utilization Design for City Hall	c101701
143	Pelton Ave Pump Station Generator	c402104
144	Locust Garage Improvements	c402106
145	Downtown Parking Garages Signs and Paint Upgrade	c402107
147	Wastewater Collections Storage	c402110
148	Pacific Avenue Beautification	c512101
149	ASR - Mid County Existing Infrastructure	c702101
153	Union/Locust Back-up Generator	c702107
154	West Cliff Dr. Shoreline Adaptation & Management Plan	c101905
155	Rescue Unit	c212203
156	Wharf Railing Improvements	c302003
157	Civic Roof Repair	c302204
158	Facility Improvements	c302214
159	Garfield Park Renovation	c302235
160	Louden Nelson Community Center - Senior Studio Improvements	c302241
161	City Headworks Replacement	c402204
162	Electric Vehicle Charging Station Expansion in Public City Parking Lots	c402214
163	Pacific Station North	c512201
164	Pacific Station South	c512202

Landfill - Southwest Quadrant

Map #	Project Name	Project #
12	Dimeo Lane Paving and Storm Drain	c401312
17	Gas Probe Remediation	c401908
9	Recycling Center Storm Water Quality Improvements	c402111
19	Landfill Master Plan Development	c401909
9	Recycling Center Storm Water Quality Improvements	c402111
137	Landfill Design/ Partial Constr Cell 3	c400046

Southeast Area
Capital Investment Projects
FY 2023 – FY 2027
City of Santa Cruz



0 0.075 0.15 0.3 Miles



Southeast Quadrant

Map #	Project Name	Project #
2	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
7	Branciforte Measure S Facility Remodel	c351801
9	Branciforte Creek Channel Repair and Maintenance	c401313
10	San Lorenzo River Levee Storm Drain Maintenance	c401314
11	San Lorenzo River Sanitary Sewer Siphon	c401315
12	Ocean/Water Intersection Imp	c401410
15	MB Sanctuary Scenic Trail (Rail Trail) - Segments 8 & 9	c401804
17	Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321
18	SLR Flood Control Environ Rest Project	c409512
19	Jesse Street Marsh	c409669
20	SLR Mouth and Lagoon Mgmt. Plan	c601403
21	SLR Lagoon MGMT	c601403
30	Ocean Street Beautification	c512001
35	Mentel Aerial Sewer Improvement	c402102
139	Ocean View Park Redesign	c302236
140	Sewer Realignment Project	c402203

Unmapped

Project Name	Project #
Homelessness Infrastructure Projects	c102101
Information Technology Infrastructure	c152001
Information Technology Applications	c152002
City Arterial and Collector Street Reconstruction and Overlay	c400809
City Residential and Collector Street Reconstruction and Overlay	c400810
Sewer System Improvements	c401511
Citywide Traffic Signal Controller Upgrade	c401602
Catch Basin Replacement Program	c401610
Storm Water Trash Capture Program	c401701
CMP Storm Drain Pipe Replacement	c401709
FEMA Levee Certification	c402112
CMMS Upgrade	c402205
Unsignalized Crossing Improvement Project	c402215
Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades	c402216
Main Replacements- Engineering Section	c700002
Water Main Replacements -Outside Agency	c700003
University Tank No. 5 Replacement	c701506
Main Replacements- Distribution Section	c701507
Meter Replacement Project	c701603
NCD I/O Replacement Project	c701606
ASR Planning	c701609
Newell Creek Pipeline Rehab/Replacement	c701701
Security Camera & Building Access Upgrades	c701704
Water Supply Augmentation Strategy Implementation	c701705
Aerators at Loch Lomond	c701706
Graham Hill WTP Tube Settler Replacement	c701708
N. Coast System Rehab- Laguna Diversion	c701801
River Bank Filtration	c701806
Water Program Administration	c701901
Tait Diversion Rehab/Replacement	c701903
Facility & Infrastructure Improvements	c701907
N Coast System Repair/Replace-Planning	c701908
Distribution System Water Quality Improvements	c702001
Water Program Management Reserve	c702003
CMMS Software Replacement for Water Dept	c702202
Bridge Maintenance	m401302
Public Facilities - Maintenance/CEC Energy Saving Projects	m609195



City Manager Department

Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

City Manager

311- General Capital Improvement Fund

Hygiene Bay Repair

Project Description:

Renovation and repair of the hygiene bay in the Paul Lee Loft building, a City owned property, within the Coral St. campus and occupied by Housing Matters

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c102205									
									Account # 311-10-16-9981-57990
Project Cost Estimate:	-	-	1,800,000	1,807,802	-	-	-	-	1,807,802
Project Funding Estimates:									
From CA14 Homelessness Action Plan	-	-	1,800,000	1,807,802	-	-	-	-	1,807,802
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Navigation Center Phase II

Project Description:

Phase II. Coral Street Master Plan Design Charrette for the larger Coral St. area, plus design and construction of a new navigation center, potentially with supportive housing on upper floors.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c102303									
									Account # 311-10-16-9980-57990
Project Cost Estimate:	-	-	-	710,000	40,000,000	-	-	-	40,710,000
Project Funding Estimates:									
From CA14 Homelessness Action Plan	-	-	-	710,000	-	-	-	-	710,000
None	-	-	-	-	40,000,000	-	-	-	40,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

City Manager

311- General Capital Improvement Fund

Safe Parking

Project Description:

Establish a publically accessible dump station within the City to support safe & sanitary discharge of blackwater & greywater tanks from RVs to support the Oversized Vehicle Ordinance & safe parking programs.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c102203									
									Account # 311-10-16-9981-57990
Project Cost Estimate:	-	-	155,000	-	-	-	-	-	-
Project Funding Estimates:									
From American Resuce Plan Act	-	-	155,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	1,955,000	2,517,802	40,000,000	-	-	-	42,517,802
Total Project Funding Estimate:	-	-	1,955,000	2,517,802	40,000,000	-	-	-	42,517,802
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

City Manager

311- General Capital Improvement Fund

Homeless Infrastructure Projects

Project Description:

Capital projects with CDBG contracts related to homelessness, including: remodels, site acquisition, design fees, etc.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c102101									
									Account # 311-10-00-9990-57990
Project Cost Estimate:	-	236,092	236,092	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	236,092	236,092	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Shelter Infrastructure

Project Description:

Shelter Infrastructure

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c102302									
									Account # 311-10-16-9980-57990
Project Cost Estimate:	-	-	-	1,076,000	-	-	-	-	1,076,000
Project Funding Estimates:									
From CA14 Homelessness Action Plan	-	-	-	1,076,000	-	-	-	-	1,076,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

City Manager

311- General Capital Improvement Fund

West Cliff Dr. Shoreline Adaptation & Management Plan

Project Description:

The City of Santa Cruz will develop the West Cliff Drive Adaptation and Management Plan to address threats to the transportation system from climate change. This Plan will include an inventory of climate threats to and protective structures of West Cliff Drive, adaptation strategies, cost-benefit analysis and funding strategies, and concept plans for options to maintain the appropriate level of transportation infrastructure and service, resulting in a public works-level Management and Adaptation Plan. It is the City of Santa Cruz' intent that once completed and adopted, the Plan will lead to implementation and development of adaptation projects and policies to address the impacts of climate change on the transportation network.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c101905									
									Account # 311-10-03-9990-57990
Project Cost Estimate:	351,248	8,507	8,507	-	-	-	-	-	-
Project Funding Estimates:									
State op grants & contrib	342,265	476	476	-	-	-	-	-	-
Net Project Cost Estimates:	8,983	8,031	8,031	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	351,248	244,599	244,599	1,076,000	-	-	-	-	1,076,000
Total Project Funding Estimate:	342,265	236,568	236,568	1,076,000	-	-	-	-	1,076,000
Total Net Project Cost Estimate:	8,983	8,031	8,031	-	-	-	-	-	-

Others Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	351,248	244,599	2,199,599	3,593,802	40,000,000	-	-	-	43,593,802
Total Project Funding Estimate:	342,265	236,568	2,191,568	3,593,802	40,000,000	-	-	-	43,593,802
Total Net Project Cost Estimate:	8,983	8,031	8,031	-	-	-	-	-	-



Information Technology Department

Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

IT (EXISTING)

341- Information Technology

Information Technology Applications

Project Description:

Project to improve, upgrade, enhance or implement citywide applications.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Prior Year	Budgeted						
Project #	c152002								
Account # 341-15-10-9910-57990									
Project Cost Estimate:	106,464	1,262,536	1,262,536	75,000	325,000	600,000	1,500,000	2,500,000	5,000,000
Project Funding Estimates:									
From Water Fund	-	144,089	144,089	9,555	41,405	76,440	191,099	318,500	636,999
From Refuse Fund	-	45,896	45,896	3,044	13,189	24,348	60,869	101,450	202,900
From Storm Water Fund	-	16,773	16,773	1,112	4,820	8,898	22,245	37,075	74,150
From Wastewater Fund	-	79,441	79,441	5,268	22,828	42,144	105,360	175,600	351,200
From Parking Fund	-	41,451	41,451	2,749	11,911	21,990	54,975	91,625	183,250
From General Fund	-	803,350	803,350	53,272	230,847	426,180	1,065,452	1,775,750	3,551,501
Net Project Cost Estimates:	106,464	131,536	131,536	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

IT (EXISTING)

341- Information Technology

Information Technology Infrastructure

Project Description:

Requested dollars cover the design, development and implementation of fiber in critical areas to deliver network access to City facilities. Each year would see routes identified proactively and may also see routes opportunistically joined to as part of "dig once" projects submitted by other communications companies.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c152001	Account # 341-15-10-9910-57990								
Project Cost Estimate:	280,232	1,029,638	1,029,638	345,000	300,000	600,000	350,000	225,000	1,820,000
Project Funding Estimates:									
From General Fund	-	805,389	805,389	245,054	213,090	426,180	248,606	159,817	1,292,747
From Water Fund	-	144,454	144,454	43,953	38,220	76,440	44,590	28,665	231,868
From Wastewater Fund	-	79,643	79,643	24,233	21,072	42,144	24,584	15,804	127,837
From Refuse Fund	-	46,012	46,012	14,000	12,174	24,348	14,203	9,131	73,856
From Parking Fund	-	41,556	41,556	12,644	10,995	21,990	12,827	8,246	66,702
From Storm Water Fund	-	16,815	16,815	5,116	4,449	8,898	5,190	3,337	26,990
Net Project Cost Estimates:	280,232	(104,232)	(104,232)	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for Others Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	386,696	2,292,173	2,292,173	420,000	625,000	1,200,000	1,850,000	2,725,000	6,820,000
Total Project Funding Estimate:	-	2,264,869	2,264,869	420,000	625,000	1,200,000	1,850,000	2,725,000	6,820,000
Total Net Project Cost Estimate:	386,696	27,304	27,304	-	-	-	-	-	-

Others Totals for Others

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	386,696	2,292,173	2,292,173	420,000	625,000	1,200,000	1,850,000	2,725,000	6,820,000
Total Project Funding Estimate:	-	2,264,869	2,264,869	420,000	625,000	1,200,000	1,850,000	2,725,000	6,820,000
Total Net Project Cost Estimate:	386,696	27,304	27,304	-	-	-	-	-	-



Fire Department

Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Boat

Project Description:

Fire Boat for all risk resource (fire suppression for municipal wharf/SC harbor, water rescue, hazmat and natural disaster emergency response in the Santa Cruz County region)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212303									
									Account # 311-21-31-2204-57490
Project Cost Estimate:	-	-	-	-	1,500,000	-	-	-	1,500,000
Net Project Cost Estimates:	-	-	-	-	1,500,000	-	-	-	1,500,000

Fire Department Chipper

Project Description:

Vegetation Management: Chipper

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212312									
									Account # 311-21-32-2203-57490
Project Cost Estimate:	-	-	-	100,000	-	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	100,000	-	-	-	-	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Engine Ladder (Pierce Tiller 100')

Project Description:

Fire Engine Ladder Pierce Tiller 100' (Current Ladder Truck is approaching reserve status;10 yrs) Replacement is based on current appratus replacement schedule/plan.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212202									
									Account # 311-21-00-9620-57402
Project Cost Estimate:	-	-	-	1,500,000	-	-	-	-	1,500,000
Net Project Cost Estimates:	-	-	-	1,500,000	-	-	-	-	1,500,000

Fire Engine Type I Pierce Pumper (1)

Project Description:

Fire Engine Ladder Pierce Pumper 1250 GPM (1) (this was accidently dropped/removed from FY20 CIP and is being reinstated for FY24 CIP) Replacement is based on current appratus replacement schedule/plan.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212315									
									Account # 311-21-31-2202-57402
Project Cost Estimate:	-	-	-	-	850,000	-	-	-	850,000
Net Project Cost Estimates:	-	-	-	-	850,000	-	-	-	850,000

Project # c212316									
									Account # 311-21-31-2202-57402
Project Cost Estimate:	-	-	-	-	-	900,000	-	-	900,000
Net Project Cost Estimates:	-	-	-	-	-	900,000	-	-	900,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Station #1 & Fire Admin Replacement

Project Description:

Fire Station #1 and Fire Admin Replacement (Current station and administration building are over capacity)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212311									
									Account # 311-21-31-2202-57202
Project Cost Estimate:	-	-	-	-	-	-	19,000,000	-	19,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	19,000,000	-	19,000,000

Fire Station #2 Replacement

Project Description:

Fire Station #2 Replacement (Current station is over capacity)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212310									
									Account # 311-21-31-2202-57202
Project Cost Estimate:	-	-	-	-	-	17,000,000	-	-	17,000,000
Net Project Cost Estimates:	-	-	-	-	-	17,000,000	-	-	17,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Station #3 Front Driveway

Project Description:

Fire Station #3 Front Driveway

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212307									
									Account # 311-21-31-2202-57490
Project Cost Estimate:	-	-	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

Fire Station #3 Rear Expansion

Project Description:

Fire Station #3 Rear Expansion - Apparatus Bay/Rear Apron

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212306									
									Account # 311-21-31-2202-57490
Project Cost Estimate:	-	-	-	-	-	500,000	-	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	500,000	-	-	500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Station #5

Project Description:

Fire Station #5 (Fire Department is at/approaching capacity and needs an additional station/facility to provide adequate emergency response)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212314									
								Account # 311-21-31-2202-57202	
Project Cost Estimate:	-	-	-	-	-	-	-	17,000,000	17,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	17,000,000	17,000,000

Fire Station 2 Rear Expansion

Project Description:

Fire Station 2 - Exercise & Equipment Storage Facility (Rear Expansion)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212302									
								Account # 311-21-31-2202-57490	
Project Cost Estimate:	-	-	-	750,000	-	-	-	-	750,000
Net Project Cost Estimates:	-	-	-	750,000	-	-	-	-	750,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Fire Stations Paging System

Project Description:

Install/Integrate "Heart Smart" Alert Paging System for all Fire Stations.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212301									
									Account # 311-21-31-2202-57490
Project Cost Estimate:	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	150,000	-	-	-	-	150,000

Generator for Fire Station #3

Project Description:

Generator for Fire Station #3

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212308									
									Account # 311-21-31-2202-57490
Project Cost Estimate:	-	-	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	200,000	-	-	-	-	200,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Lifeguard Headquarters Replacement

Project Description:

Marine Safety Lifeguard Headquarters Replacement (existing facility is in disrepair and currently over capacity)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212304									
								Account # 311-21-31-2204-57202	
Project Cost Estimate:	-	-	-	-	-	-	5,000,000	-	5,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	5,000,000	-	5,000,000

Santa Cruz Regional Public Safety Training Center

Project Description:

To develop a training center that provides effective and sustainable training for professional public safety personnel as well as all city employees.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212305									
								Account # 311-21-31-2202-57202	
Project Cost Estimate:	-	-	-	-	2,000,000	-	-	-	2,000,000
Net Project Cost Estimates:	-	-	-	-	2,000,000	-	-	-	2,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (NEW)

311- General Capital Improvement Fund

Station #3 Sewer Line Clean Out

Project Description:

Station #3 Sewer Line Clean Out

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212309									
									Account # 311-21-31-2202-52246
Project Cost Estimate:	-	-	-	45,000	-	-	-	-	45,000
Net Project Cost Estimates:	-	-	-	45,000	-	-	-	-	45,000

Vegetation Management Tools/Heavy Equipment

Project Description:

Vegetation Management - Heavy Equipment (Masticator and associated parts, attachments)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212313									
									Account # 311-21-32-2203-57490
Project Cost Estimate:	-	-	-	-	-	-	150,000	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	-	150,000	-	150,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Engine Type I (Pierce Pumper 1250 GPM)

Project Description:

Fire Engine Type I (Pierce Pumper 1250 GPM). A second unit is requested for FY 2025.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212201									
									Account # 311-21-00-9620-57402
Project Cost Estimate:	-	800,000	800,000	-	-	-	-	-	-
Project Funding Estimates:									
None	-	40,000	40,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	760,000	760,000	-	-	-	-	-	-

Rescue Unit

Project Description:

Rescue Unit with air filling system. Crew cab, 4x4, diesel motor.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c212203									
									Account # 311-21-00-9620-57402
Project Cost Estimate:	-	375,000	375,000	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	375,000	375,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	1,175,000	1,175,000	-	-	-	-	-	-
Total Project Funding Estimate:	-	415,000	415,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	760,000	760,000	-	-	-	-	-	-

Fire Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	1,175,000	1,175,000	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000
Total Project Funding Estimate:	-	415,000	415,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	760,000	760,000	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000

Fire Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	1,175,000	1,175,000	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000
Total Project Funding Estimate:	-	415,000	415,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	760,000	760,000	2,745,000	4,350,000	18,440,000	24,150,000	17,000,000	66,685,000



Parks and Recreation Department

Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Chestnut Park Basketball Court Resurfacing

Project Description:

Resurface the Chestnut Park basketball court.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302303									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	40,000	-	-	-	40,000
Project Funding Estimates:									
From Quimby SW Quadrant	-	-	-	-	40,000	-	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

DeLaveaga Park - Branciforte Creek Trail Culvert Repair

Project Description:

Replace a failing culvert on Branciforte Creek Trail.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302304									
									Account # 311-30-41-9190-57106
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Depot Freight Building Facility Improvements

Project Description:

Replace the floors of the main room and install new sinks and paint restrooms.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302305									
Account # 311-30-41-9120-57203									
Project Cost Estimate:	-	-	-	-	40,000	-	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	40,000	-	-	-	40,000

Grant Park - Basketball Court Renovation

Project Description:

Sand, grade, crack repair, seal, and paint surface and replace posts, backboards and hoops at the basketball court.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302307									
Account # 311-30-41-9110-57312									
Project Cost Estimate:	-	-	-	23,000	-	-	-	-	23,000
Project Funding Estimates:									
From Quimby NE Quadrant	-	-	-	23,000	-	-	-	-	23,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Infield Irrigation at DeLaveaga Park Ballfields

Project Description:

New infield irrigation for DeLaveaga Park ballfields.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302306									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	30,000	-	-	-	-	30,000
Project Funding Estimates:									
From Quimby NE Quadrant	-	-	-	30,000	-	-	-	-	30,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Lower Pacific Avenue Medians

Project Description:

Renovate Lower Pacific Avenue medians with new landscaping.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302310									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	35,000	-	-	-	-	35,000
Net Project Cost Estimates:	-	-	-	35,000	-	-	-	-	35,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Study of Recreational Facility Maintenance Needs

Project Description:

System-wide assessment of aging facilities and deferred maintenance needs.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302301									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	150,000	-	-	-	-	150,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Tyrrell Park - Pathway, Stage Area and Pedestrian Safety Improvements

Project Description:

Restore the pathway above Pilkington Creek with new grading, drainage improvements, pathway fines, and a handrail. Repair the concrete stage area.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302309									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	58,716	-	-	-	-	58,716
Project Funding Estimates:									
From Quimby SE Quadrant	-	-	-	58,716	-	-	-	-	58,716
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (NEW)

311- General Capital Improvement Fund

University Terrace Park - Basketball Court and Tennis Court Renovation

Project Description:

Sand, grade, crack repair, seal, and paint tennis and basketball court surfaces. Replace existing posts, backboards, and nets at the basketball court and the net assemblies, site furniture, signage, and privacy screening at the tennis courts.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302308									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	70,000	-	-	-	-	70,000
Project Funding Estimates:									
From Quimby NW Quadrant	-	-	-	70,000	-	-	-	-	70,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Wharf - Redesign South Landing

Project Description:

Design and develop architectural plans to advance the South Landing concept to a buildable project for the purposes of providing ramp and landing for ADA accessible public use, emergency access, transient mooring for small vessels, and year round utility.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302302									
									Account # 311-30-41-9150-57390
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2022								
	Prior Year Totals	Budget	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Total Project Cost Estimate:	-	-	-	366,716	355,000	-	-	-	721,716
Total Project Funding Estimate:	-	-	-	331,716	40,000	-	-	-	371,716
Total Net Project Cost Estimate:	-	-	-	35,000	315,000	-	-	-	350,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Agora Surfacing Improvements

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302201									
									Account # 311-30-41-9150-57390
Project Cost Estimate:	-	-	-	-	180,000	-	-	-	180,000
Net Project Cost Estimates:	-	-	-	-	180,000	-	-	-	180,000

Beach Street Restrooms

Project Description:

Renovate the Beach Street Restrooms.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301913									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	1,079,045	1,079,045	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	351,183	351,183	-	-	-	-	-	-
State operating grants - Caltrans	-	727,862	727,862	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Civic Roof Repair

Project Description:

Replace the Civic main barrel roof and the flat roof along the parking lot side.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302204									
									Account # 311-30-42-9210-57203
Project Cost Estimate:	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Civic Sound System Upgrade

Project Description:

Replace the aging EAW main loud speaker system with a used NEXONEXO Geo D10 line array system. Price includes delivery, NEXO NS1 prediction software designed plot to optimize venue.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302205									
									Account # 311-30-42-9210-57203
Project Cost Estimate:	-	-	-	-	-	62,000		-	62,000
Net Project Cost Estimates:	-	-	-	-	-	62,000	-	-	62,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Commons Stage Replacement

Project Description:

Improve stage substrate and pour new decorative concrete stage and entry ramps with geo-foam underlayment and new aluminum handrails.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302206									
Account # 311-30-41-9150-57390									
Project Cost Estimate:	-	-	-	-	-	60,000		-	60,000
Net Project Cost Estimates:	-	-	-	-	-	60,000	-	-	60,000

Cowell Beach Restroom Expansion

Project Description:

Updates and expansion of Cowell Beach bathrooms.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302207									
Account # 311-30-41-9120-57203									
Project Cost Estimate:	-	-	-	-	-	150,000	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	150,000	-	-	150,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Disc Golf Course "Pay to Play": Welcome Area and Course Safety Improvements

Project Description:

Develop plans and drawings for critical Disc Golf Course infrastructure and begin implementation of priority projects

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302208									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	275,000	-	-	-	-	275,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	40,000	-	-	-	-	40,000
From General Fund	-	-	-	235,000	-	-	-	-	235,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

DeLaveaga Golf Course Building Remodel

Project Description:

Structural repairs to the Golf Course Lodge which include the upstairs deck and stairways.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301801									
									Account # 311-30-41-9110-57203
Project Cost Estimate:	835,426	89,725	89,725	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	410,757	214,394	214,394	-	-	-	-	-	-
Net Project Cost Estimates:	424,669	(124,669)	(124,669)	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Park Ballfield Lighting and Score Booth Upgrades

Project Description:

Includes lightbulb, conduit, panels, and labor for lighting.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302209									
Account # 311-30-41-9110-57312									
Project Cost Estimate:	-	-	-	-	354,000		-	-	354,000
Net Project Cost Estimates:	-	-	-	-	354,000		-	-	354,000

DeLaveaga Park Ballfield Retaining Walls

Project Description:

New retaining walls for DeLaveaga Ballfields.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302210									
Account # 311-30-41-9110-57312									
Project Cost Estimate:	-	-	-	-	100,000		-	-	100,000
Net Project Cost Estimates:	-	-	-	-	100,000		-	-	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Depot Bike Park - Phase II of Bike Park Renovation

Project Description:

Complete the bike park renovation by installing beginner and intermediate ramps.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302237									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Dolphin Roof Replacement

Project Description:

Replace the roof at 71 Municipal Wharf.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302211									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Downtown Recovery - Phase I-IV Infrastructure and Site Beautification and Safety Improvements

Project Description:

Begin implementation of Downtown design standards to key amenities, such as plantings, bike racks, trash cans, benches, and aspects of the hardscaping (curbs and parking meters)

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302212									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	470,000	-	-	-	-	470,000
Net Project Cost Estimates:	-	-	-	470,000	-	-	-	-	470,000

Driving Range Outdoor Safety Improvements

Project Description:

Complete replacement of driving range net and replace perimeter cyclone fence.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302213									
									Account # 311-30-45-9110-57312
Project Cost Estimate:	-	70,000	70,000	200,000	-	-	-	-	200,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	70,000	70,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	200,000	-	-	-	-	200,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Driving Range Roof & Bldg Improvements

Project Description:

Replace roofing on the Lodge and Driving Range buildings and update exterior surfaces.

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c302214										
										Account # 311-30-45-9120-57203
Project Cost Estimate:	-	60,000	60,000	600,000	-	-	-	-	-	600,000
Project Funding Estimates:										
From Parks and Rec Facilities Tax Fund	-	60,000	60,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	600,000	-	-	-	-	-	600,000

Firefish Roof Replacement

Project Description:

Replace mechanical equipment, plumbing, and electrical wiring as needed, and replace existing comp roof membrane with IB 80 mil welded membrane on remaining section of the Firefish roof replacement Project.

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c302131										
										Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	125,000	-	-	-	-	125,000
Net Project Cost Estimates:	-	-	-	-	125,000	-	-	-	-	125,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Frederick Street Park Picnic Area

Project Description:

Create, install and provide proper drainage and terracing of the picnic area. Includes new orientation and a designated path of travel to the upper harbor area.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302216									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	285,000	-	-	-	285,000
Net Project Cost Estimates:	-	-	-	-	285,000	-	-	-	285,000

Garfield Park Playground

Project Description:

Pour in Place Surface with New Playground.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302217									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	266,928	266,928	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	44,488	44,488	-	-	-	-	-	-
State op grants & contrib	-	177,952	177,952	-	-	-	-	-	-
Net Project Cost Estimates:	-	44,488	44,488	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Garfield Park Renovation

Project Description:

Renovate basketball court, revitalize picnic area, and overhaul site furnishings.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302235									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	160,000	160,000	-	35,000	-	-	-	35,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	160,000	160,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	35,000	-	-	-	35,000

Harvey West Ballfield Lighting

Project Description:

Replacement of existing lighting and wooden poles with LED lighting system. Cost includes installation.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302218									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	580,000	400,000		-	-	-	-	
Project Funding Estimates:									
From City Public Trust Fund	-	580,000	400,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-		-	-	-	-	

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Clubhouse Access

Project Description:

Improve accessability around the outside seating area of the HW Clubhouse.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302120									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	48,000	-	-	-	48,000
Net Project Cost Estimates:	-	-	-	-	48,000	-	-	-	48,000

Harvey West Park Ballfield Improvements

Project Description:

New backstops and fencing for fields 1 and 4, rehab the entire infields for fields 1 and 4, update field 4 concession building, and improve asphalt driveway to field 3.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302220									
									Account # 311-30-43-9210-57203
Project Cost Estimate:	-	-	-	-	170,000	-	-	-	170,000
Net Project Cost Estimates:	-	-	-	-	170,000	-	-	-	170,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Park Infrastructure Improvements

Project Description:

ADA access, asphalt repaving and repair, site furnishing upgrades, and landscape renovation.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302238									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	210,000	210,000		-	-	-	-	
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	135,000	135,000	-	-	-	-	-	-
From Quimby NW Quadrant	-	75,000	75,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-		-	-	-	-	

Harvey West Pool - Facility Improvements

Project Description:

Replacement of skimmer at Harvey West Pool; resurfacing of Harvey West Pool; building gutter and exterior surface improvements.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302221									
									Account # 311-30-41-9150-57390
Project Cost Estimate:	-	-	-	-	430,000	-	-	-	430,000
Net Project Cost Estimates:	-	-	-	-	430,000	-	-	-	430,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Pool - Pool Lighting, Controls, and Cleaning Systems Replacement and Updates

Project Description:

Complete mechanical work on dual drainage system in the training pool; update the automatic water-fill system; upgrade chemical automation systems controllers; install a side stream injection pump at the training pool; improve underwater lighting system and update all lighting to LED type; removal and replacement of concrete slab at dive stand area to replace conduit; remove old ozone equipment.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302222									
									Account # 311-30-41-9150-57390
Project Cost Estimate:	-	-	-	80,000	-	-	-	-	80,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	80,000	-	-	-	-	80,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

LNCC - Senior Studio Improvements

Project Description:

Concrete slab foundation and ADA accessibility ramp for the prefabricated "Senior Studio" as well as undergrounded electricity hook-ups.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302241									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	50,000	50,000	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	50,000	50,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Ocean View Park Redesign

Project Description:

Pre-construction public engagement and redesign planning.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302236									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	60,000	60,000		-	-	-	-	
Project Funding Estimates:									
From Quimby SE Quadrant	-	60,000	60,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-		-	-	-	-	

Open Space Trail Wayfinding

Project Description:

Design, replace, and upgrade all existing trail signage for open spaces.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302239									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	40,000	-	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	40,000	-	-	-	40,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Parks Operations Maintenance Yard - Building Safety Improvements

Project Description:

Improve Safety & Security of Parks Yard Staff and Equipment. Replace Roof and update exteriors of all buildings; install bandit security system

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302224									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	90,000	-	-	-	-	90,000
Net Project Cost Estimates:	-	-	-	90,000	-	-	-	-	90,000

Replace Pool House Pumps - CEC

Project Description:

Replace two pool pumps and install VFDs and controllers to sequence pumps and reduce flows when unoccupied. Energy savings of 37,798 kWh.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301620									
									Account # 311-30-41-9210-57290
Project Cost Estimate:	48,879	10,000	10,000	-	-	-	-	-	-
Project Funding Estimates:									
Loan proceeds	50,627	-	-	-	-	-	-	-	-
From Carbon Fund	-	10,000	10,000	-	-	-	-	-	-
Net Project Cost Estimates:	(1,748)	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

San Lorenzo Park Redesign

Project Description:

San Lorenzo Park redesign master planning process.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301907									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	100,000	100,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Sand Trap Renovations

Project Description:

Design/build project to update golf course sand traps. Improve layout, drainage, and stormwater management.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302225									
									Account # 311-30-45-9110-57312
Project Cost Estimate:	-	-	-	-	150,000	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	150,000	-	-	-	150,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Senior Center Rehab

Project Description:

Renovation of Market St. Senior Center.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302101									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	210,000	210,000	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	210,000	210,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Sgt Derby Pickleball Courts

Project Description:

Construct pickleball courts at Sgt. Derby Park.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301909									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	55,000	55,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	55,000	55,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Sgt. Derby Park Irrigation Renovation

Project Description:

Relocate and redesign irrigation system to increase effectiveness and efficiency of water controls.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302226									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	40,000	-	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	40,000	-	-	-	40,000

Surfing Museum Improvements

Project Description:

This project will replace all the exterior railing at the Surf Museum which is located at the Lighthouse at Lighthouse Field. The project will include much needed improvement to the 29 year old exhibits on display.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301522									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	13,281	34,719	34,719	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby SW Quadrant	13,281	34,719	34,719	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Trails Study

Project Description:

Conduct an Open Space Trails Study.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c301908									
Account # 311-30-41-9190-57106									
Project Cost Estimate:	-	40,000	40,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	40,000	40,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Water Conservation & Irrigation System Improvements

Project Description:

Golf Course Irrigation System Improvements.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302223									
Account # 311-30-45-9110-57312									
Project Cost Estimate:	-	-	-	150,000	-	-	-	-	150,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

West Cliff Design & Improvement Standards

Project Description:

Phase I updates for signage, overlooks, railings, and site furnishings as part of implementing the West Cliff Master Plan.

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c302240										
										Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	80,000	-	-	-	-	-	80,000
Project Funding Estimates:										
From Parks and Rec Facilities Tax Fund	-	-	-	80,000	-	-	-	-	-	80,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-	-

Wharf - East Parking Lot Paving Project

Project Description:

Repair and refasten decking and substrate as needed, lay down geomat product and pave with polymer infused asphalt.

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c302227										
										Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	-	1,700,000	-	-	-	1,700,000
Net Project Cost Estimates:	-	-	-	-	-	1,700,000	-	-	-	1,700,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf - Parking Lot Improvements

Project Description:

Extensive parking lot improvements.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302233									
									Account # 311-30-41-9150-57390
Project Cost Estimate:	-	-	-	-	3,300,000	-	-	-	3,300,000
Net Project Cost Estimates:	-	-	-	-	3,300,000	-	-	-	3,300,000

Wharf Commons Overhead Walkway Repair & Resurface

Project Description:

Remove pavers and repair wood framing, install decorative concrete surfacing with trench drains connected to down spouts, replace all hand rails with ADA compliant hand rails.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302234									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	225,000	-	-	-	225,000
Net Project Cost Estimates:	-	-	-	-	225,000	-	-	-	225,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Commons Surfacing

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302228									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	-	-	-	-	300,000	-	-	-	300,000

Wharf Equipment & Maintenance Shed

Project Description:

Construct a 2000 sq. steel building at the Wharf Corporation Yard, and establishment of a long-term lease with RTC to garage heavy equipment and provide space for maintenance work projects out of the weather.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302229									
									Account # 311-30-41-9120-57201
Project Cost Estimate:	-	-	-	-	-	-	230,000	-	230,000
Net Project Cost Estimates:	-	-	-	-	-	-	230,000	-	230,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Master Plan Implementation Projects

Project Description:

East Walkway, Small Boat Landings, Entrance Gate and Improvements, South Large Boat Landing, South End Structural Improvements, and West Walkway.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302230									
									Account # 311-30-41-9190-57312
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Wharf Public Landing # 2 Replacement

Project Description:

Rebuild landing structural substrate, install slewing davit, ADA compliant gangplanks, flow-through decking on stationary landing and engineered floating dock section.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302231									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	425,000	-	-	-	425,000
Net Project Cost Estimates:	-	-	-	-	425,000	-	-	-	425,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Railing Improvements

Project Description:

Project will improve the safety of the Wharf's perimeter railing.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302003									
									Account # 311-30-41-9110-57303
Project Cost Estimate:	23,494	76,506	76,506	-	-	-	-	-	-
Project Funding Estimates:									
From Liability Insurance Fund	23,494	76,506	76,506	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Wharf, HQ Windows and Doors Replacement

Project Description:

Replace windows, doors and siding on the west facing side, install new carpet (upstairs and downstairs), and rebuild the back wall of break room of the Wharf Headquarters Building.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c302232									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

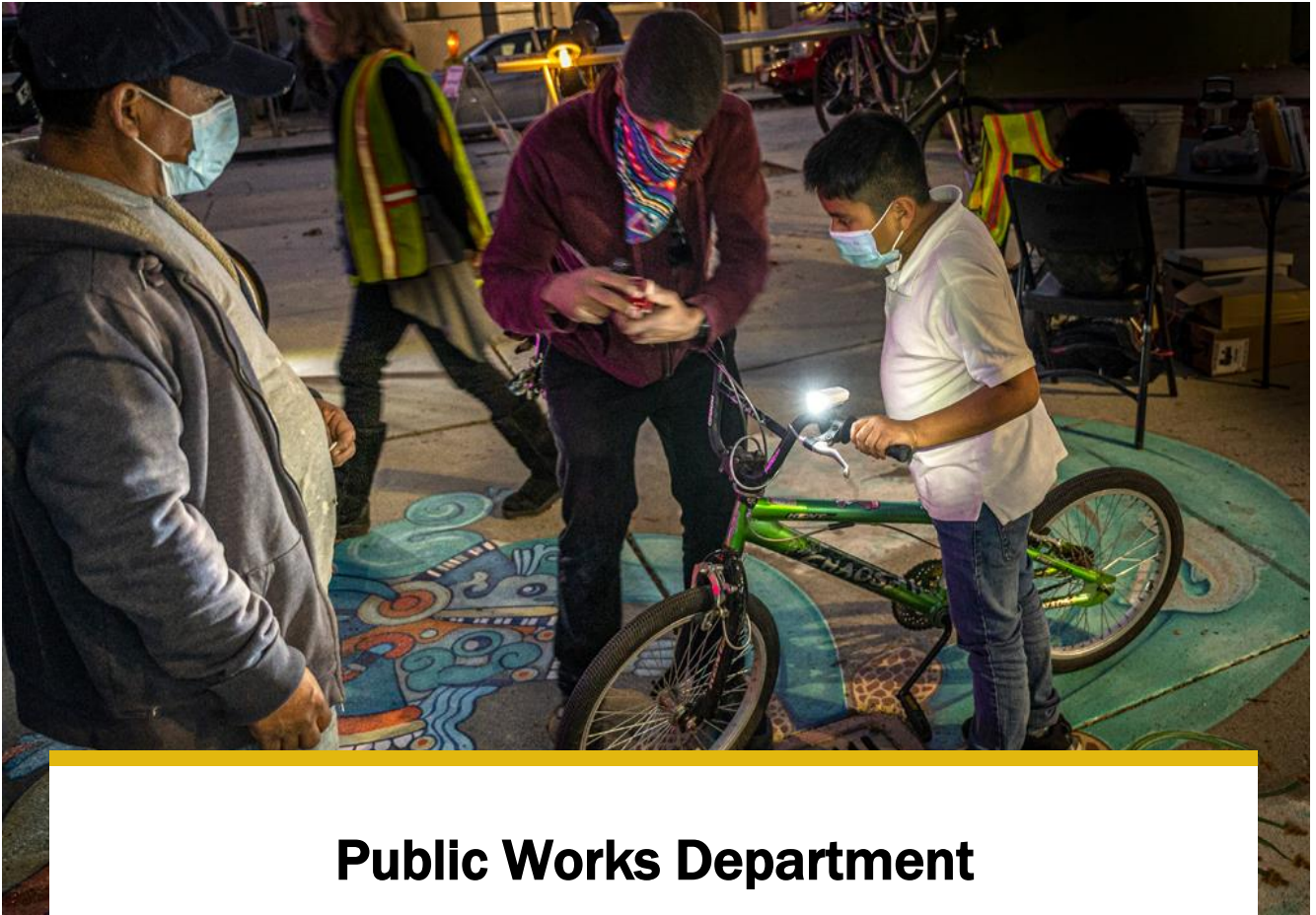
City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	921,080	3,151,923	2,971,923	1,945,000	6,757,000	1,972,000	230,000	-	10,328,000
Total Project Funding Estimate:	498,159	3,232,104	3,052,104	585,000	-	-	-	-	585,000
Total Net Project Cost Estimate:	422,921	(80,181)	(80,181)	1,360,000	6,757,000	1,972,000	230,000	-	9,865,000

Parks and Recreation Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	921,080	3,151,923	2,971,923	2,311,716	7,112,000	1,972,000	230,000	-	11,049,716
Total Project Funding Estimate:	498,159	3,232,104	3,052,104	916,716	40,000	-	-	-	956,716
Total Net Project Cost Estimate:	422,921	(80,181)	(80,181)	1,395,000	7,072,000	1,972,000	230,000	-	10,215,000



Public Works Department

Capital Investment Projects 2023-2027



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (NEW)

221- Gas Tax Fund

Bay Drive Protected Bike Lanes and Pedestrian Path

Project Description:

Improve bike and pedestrian safety on Bay Drive between Escalona Drive and Nobel Drive/Iowa Drive. Southbound improvements to include a lane reduction to one travel lane to accommodate a protected bike lane. Northbound improvements to include a lane reduction to one travel lane to accommodate a protected bike lane and two-way pedestrian path.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402301									
									Account # 221-40-64-9330-57307
Project Cost Estimate:	-	-	-	300,000	-	-	-	-	300,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	50,000	-	-	-	-	50,000
State grants - TDA	-	-	-	250,000	-	-	-	-	250,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	300,000	-	-	-	-	300,000
Total Project Funding Estimate:	-	-	-	300,000	-	-	-	-	300,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Acquisition Citywide Streetlights

Project Description:

Purchase of the existing streetlight system in the City of Santa Cruz, owned by Pacific Gas & Electric.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402113	Account # 221-40-64-9320-57306								
Project Cost Estimate:	12,260	140,700	140,700	-	-	-	-	-	-
Net Project Cost Estimates:	12,260	140,700	140,700	-	-	-	-	-	-

Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades

Project Description:

At signalized intersections, install advanced dilemma zone detection to reduce the number of drivers that may have difficulty deciding whether to stop or proceed during a yellow phase as they approach the intersection. Upgrade all signal heads with retroreflective back plate, yellow/orange border, to improve visibility of traffic signal faces both during the day and night.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402216	Account # 221-40-64-9330-57307								
Project Cost Estimate:	-	1,257,600	1,257,600	-	-	-	-	-	-
Project Funding Estimates:									
Federal Grants (HSIP)	-	1,257,600	1,257,600	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Bay - West Cliff Intersection Improvements

Project Description:

The Beach/SOLA Plan, and subsequently the General Plan identified traffic circulation improvements at Bay/West Cliff to reduce congestion and improve safety. This is a Traffic Impact Fee intersection and mitigation for the General Plan buildout. A mini-roundabout was approved with the Dream Inn's 190 West Cliff Drive project, and that development will pay its fair share of the project and dedicate right-of-way.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals						
Project # c401905									
									Account # 221-40-64-9320-57306
Project Cost Estimate:	-	375,000	375,000	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	375,000	375,000	-	-	-	-	-	-
State capital grants	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Bay and California Intersection Improvements

Project Description:

As a result of the new Rail Trail project, two 3-way stops are in close proximity to one another on Bay Street. To improve traffic flow and reduce green house gas emissions, this project would study the feasibility of replacing the stops at Bay/California St. and Bay/California Ave. with mini-roundabouts or a traffic signal system. Right-of-way may be required from La Barranca Park for mini-roundabouts. FY24 funding is for a feasibility study and conceptual design. These are Traffic Impact Fee intersections.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402209									
									Account # 221-40-64-9320-57306
Project Cost Estimate:	-	-	-	-	100,000	1,000,000	-	-	1,100,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	100,000	-	-	-	100,000
Local grant - MBUAPCD	-	-	-	-	-	250,000	-	-	250,000
State capital grants	-	-	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Bay/High Intersection Improvements

Project Description:

With General Plan buildout this intersection will operate at level of service F and improvements will help prevent collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a transportation study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept design was completed in FY19. The cost estimate is preliminary and will be refined during the current phase. Project is contingent on City, University and grant approval and may be revised based on the new Long Range Development Plan (LRDP) traffic analysis. State Transportation Improvement Program (STIP) grant application for additional funding has not yet been approved.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401103	Account # 221-40-64-9320-57306								
Project Cost Estimate:	61,890	648,110	648,110	-	1,500,000	-	-	-	1,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	31,890	248,110	248,110	-	300,000	-	-	-	300,000
Local grant - MBUAPCD	30,000	-	-	-	-	-	-	-	-
Fed grants - STIP	-	400,000	400,000	-	1,200,000	-	-	-	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Beach/Cliff Traffic Signal

Project Description:

Project is in the approved Beach/SOLA plan and will reduce congestion, and improve pedestrian and bike safety. Project is contingent on collecting traffic impact fees and grant award. Grant application for funding has not yet been filed.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401303	Account # 221-40-64-9320-57306								
Project Cost Estimate:	4,013	225,987	225,987	-	-	300,000	-	-	300,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	70,000	70,000	-	-	100,000	-	-	100,000
Federal capital grants	-	160,000	160,000	-	-	200,000	-	-	200,000
Net Project Cost Estimates:	4,013	(4,013)	(4,013)	-	-	-	-	-	-

Branciforte Drive Retaining Wall Project

Project Description:

On Branciforte Drive, north of Goss, there is a 200-300 foot long section where the concrete curb and gutter is pulling away from the asphalt. A geotechnical report recommends a retaining wall composed of drilled piers, soldier piles and timber lagging. The estimated cost is \$75k for design and \$675k for construction.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402211	Account # 221-40-64-9341-57304								
Project Cost Estimate:	-	75,000	75,000	-	675,000	-	-	-	675,000
Net Project Cost Estimates:	-	75,000	75,000	-	675,000	-	-	-	675,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Bridge Maintenance

Project Description:

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spalling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # m401302	Account # 221-40-64-9370-57310								
Project Cost Estimate:	1,159	200,000	200,000	-	-	400,000	-	-	400,000
Project Funding Estimates:									
State capital grants	-	180,000	180,000	-	-	300,000	-	-	300,000
Net Project Cost Estimates:	1,159	20,000	20,000	-	-	100,000	-	-	100,000

Calcita Drive Retaining Wall Project

Project Description:

On Calcita Drive an approximately 260 foot retaining wall in the median has experienced some deterioration as a result of surface water and erosion. The wall will be evaluated and a repair strategy will be proposed based on that engineering evaluation. Proposed funding will address the evaluation and some level of repair.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402212	Account # 221-40-64-9341-57304								
Project Cost Estimate:	-	-	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	200,000	-	-	-	-	200,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Citywide Traffic Signal Controller Upgrade

Project Description:

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the projects that were completed on Ocean and Laurel Streets.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401602									
									Account # 221-40-64-9330-57307
Project Cost Estimate:	596,607	643,393	643,393	250,000	-	-	250,000	-	500,000
Net Project Cost Estimates:	596,607	643,393	643,393	250,000	-	-	250,000	-	500,000

Delaware - Swift Intersection Improvements

Project Description:

With the increased development on the west side, primarily at 2120 Delaware, it is time to evaluate improvements at the intersection based on cumulative traffic mitigation measures as identified in the General Plan and Traffic Impact Fee Program.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401904									
									Account # 221-40-62-9390-57304
Project Cost Estimate:	-	-	-	100,000	-	500,000	-	-	600,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	100,000	-	100,000	-	-	200,000
Federal capital grants	-	-	-	-	-	400,000	-	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Downtown Intersection Improvements

Project Description:

The Downtown Plan Amendments identified deficiencies at 3 intersections as a result of the cumulative traffic analysis; Pacific/Laurel, Front/Laurel and Front/Soquel. Subsequently a Double Left-Turn Lane for Front Street is needed to maintain Transit and Downtown access, which will affect parking and provide a bike buffer on a portion of the street.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401903	Account # 221-40-64-9320-57304								
Project Cost Estimate:	-	301,000	301,000	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	200,000	200,000	-	-	-	-	-	-
Capital contributions-developers	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	101,000	101,000	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Mission Street Improvement Plan

Project Description:

The City's General Plan Environment Impact Review (EIR) requires that certain intersections on Mission St (Hwy 1) be improved as mitigation to GP planned growth. This project proposes to develop a coordinated improvement and implementing plan. Improvements are required at Chestnut-King, Laurel, Bay & Swift intersections.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402001									
								Account # 221-40-64-9311-57304	
Project Cost Estimate:	-	-	-	-	250,000	1,250,000	-	5,000,000	6,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	-	500,000	-	1,000,000	1,500,000
State capital grants	-	-	-	-	250,000	500,000	-	3,000,000	3,750,000
Net Project Cost Estimates:	-	-	-	-	-	250,000	-	1,000,000	1,250,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks are required during construction, as well as one-way traffic control on the bridge. Environmental review was completed, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed to address County Sanitation District changes to the force main under the harbor, and is also contingent on right-of-way approval and utility relocation. The budget will be increased as federal funds are appropriated.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c409321	Account # 221-40-62-9370-57310								
Project Cost Estimate:	4,422,974	7,969,542	7,969,542	20,000,000	-	-	-	-	20,000,000
Project Funding Estimates:									
State capital grants	212,764	-	-	-	-	-	-	-	-
Federal capital grants	3,946,469	7,191,398	7,191,398	19,000,000	-	-	-	-	19,000,000
Local capital grants	10,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	253,741	778,144	778,144	1,000,000	-	-	-	-	1,000,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Ocean/Water Intersection Improvements

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan and includes the plan design elements. This project includes a second left-turn lane on Ocean southbound to Water, and a right-turn lane on Water eastbound, both which have been completed. The NW corner will be modified to improve pedestrian and bike access and safety as has been done at the NW and SW corners.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401410	Account # 221-40-64-9320-57304								
Project Cost Estimate:	702,847	328,028	328,028	-	-	-	-	-	-
Project Funding Estimates:									
Donations-other	20,000	-	-	-	-	-	-	-	-
Capital contributions-developers	-	-	-	-	-	-	-	-	-
From Traffic Impact - Citywide	526,613	373,387	373,387	-	-	-	-	-	-
Net Project Cost Estimates:	156,233	(45,358)	(45,358)	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Ocean-Plymouth Multi-modal Transportation Improvements

Project Description:

The proposed project would analyze right-of-way and traffic signal systems to improve bike and pedestrian access at Ocean-Plymouth intersection, to provide an improved cross-town connection between Felker and Grant Streets. Evaluation of transit, delivery vehicles and highway access will be taken into consideration.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402210									
									Account # 221-40-64-9320-57306
Project Cost Estimate:	-	-	-	-	200,000	1,800,000	-	-	2,000,000
Project Funding Estimates:									
State capital grants	-	-	-	-	-	1,500,000	-	-	1,500,000
From 2016 Trnsp Measure D-City	-	-	-	-	200,000	300,000	-	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Riverside/Second Intersection Improvements

Project Description:

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibrandt one-way inbound and removing the stop controls. This project schedule is included in the Riverside Ave Utility undergrounding project.

		Fiscal Year 2022			FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
		Prior Year	Budgeted	Estimated Actuals	Adopted	Estimate	Estimate	Estimate	Estimate	2023 - 2027
Project # c401105		Account # 221-40-64-9320-57306								
Project Cost Estimate:	75,296	174,704	174,704	-	-	-	-	-	-	-
Project Funding Estimates:										
From Traffic Impact - Citywide	50,000	174,704	174,704	-	-	-	-	-	-	-
Net Project Cost Estimates:	25,296	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Soquel at Frederick Minor Widening

Project Description:

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. A grant has not yet been filed.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401003	Account # 221-40-64-9311-57304								
Project Cost Estimate:	16,178	321,822	321,822	-	600,000	-	-	-	600,000
Project Funding Estimates:									
RDA Successor Agency	1,870	-	-	-	-	-	-	-	-
State capital grants	-	-	-	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	14,308	321,822	321,822	-	100,000	-	-	-	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1 Bridge Replacement

Project Description:

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design, as staff resources become available. The PDS was approved by Caltrans. The projects goals are to improve traffic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. In 2022, Caltrans reduced the load rating of the bridge which is another indication of the ongoing deterioration. In addition, this diverts extra large loads onto City roads and bridges. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401402									
								Account # 221-40-64-9370-57310	
Project Cost Estimate:	-	1,350,000	1,350,000	-	-	15,500,000	-	-	15,500,000
Project Funding Estimates:									
Federal capital grants	-	500,000	500,000	-	-	14,000,000	-	-	14,000,000
Net Project Cost Estimates:	-	850,000	850,000	-	-	1,500,000	-	-	1,500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1/9 Intersection Improvements

Project Description:

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan to reduce congestion and improve safety. The Project Study Report and environmental review are completed and approved by Caltrans. Project design, permitting and row acquisition are complete. Construction of the intersection improvements is in FY2021. STIP grants were awarded for construction.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c400805	Account # 221-40-64-9330-57304								
Project Cost Estimate:	4,289,655	8,081,669	8,081,669	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	5,108	500,000	500,000	-	-	-	-	-	-
From Traffic Impact - Citywide	3,877,332	1,690,668	1,690,668	-	-	-	-	-	-
State grants - Prop 1B	-	-	-	-	-	-	-	-	-
Federal capital grants	-	2,853,000	2,853,000	-	-	-	-	-	-
Miscellaneous operating revenue	600	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	406,615	3,038,001	3,038,001	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

Unsignalized Crossing Improvement Project

Project Description:

Installation of Rectangular Rapid Flashing Beacons (RRFB) at (6) unsignalized locations to improve pedestrian safety, including pedestrian signs, advanced yield lines with associated signs, high visibility crosswalk markings. Locations include Laurel at Washington, Water at May, River South at Pedestrian Bridge, Chestnut at Church, High at Spring, and Almar at Rail Trail.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402215									
									Account # 221-40-64-9330-57307
Project Cost Estimate:	-	247,100	247,100	-	-	-	-	-	-
Project Funding Estimates:									
Federal Grants (HSIP)	-	247,100	247,100	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

221- Gas Tax Fund

West Cliff Drive Multi-Use Path Pavement Rehabilitation

Project Description:

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multi-use path. The first phase from Bay to Lighthouse Field was completed in FY 2012 and the second phase from Lighthouse to John Street was completed in FY 2015. The third phase is being developed for construction in FY2021 or 2022 following the storm damage repair near Chico Ave.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # m400819	Account # 221-40-64-9330-57304								
Project Cost Estimate:	367,512	500,000	500,000	-	-	-	-	-	-
Project Funding Estimates:									
State grants - TDA	306,152	200,000	200,000	-	-	-	-	-	-
Capital contributions-developers	100,000	100,000	100,000	-	-	-	-	-	-
From General CIP Fund	35,726	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(74,366)	200,000	200,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for Gas Tax Fund (221) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	10,550,390	22,839,656	22,839,656	20,550,000	3,325,000	20,750,000	250,000	5,000,000	49,875,000
Total Project Funding Estimate:	9,154,524	16,720,967	16,720,966	19,100,000	2,550,000	18,900,000	-	4,000,000	44,550,000
Total Net Project Cost Estimate:	1,395,866	6,118,689	6,118,689	1,450,000	775,000	1,850,000	250,000	1,000,000	5,325,000

Public Works Totals for Gas Tax Fund (221)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	10,550,390	22,839,656	22,839,656	20,850,000	3,325,000	20,750,000	250,000	5,000,000	50,175,000
Total Project Funding Estimate:	9,154,524	16,720,967	16,720,966	19,400,000	2,550,000	18,900,000	-	4,000,000	44,850,000
Total Net Project Cost Estimate:	1,395,866	6,118,689	6,118,689	1,450,000	775,000	1,850,000	250,000	1,000,000	5,325,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Cowell Beach Water Quality Project

Project Description:

Project includes the following tasks, some of which are complete: 1) Installed screening under the wharf on and near shore to prevent pigeons from roosting near the Cowells beach hotspot; 2)Continue Microbial Source Tracking testing; and 3) Replace check valve on Neary Lagoon-Cowell Beach forcemain and install new valve on Neary-Lagoon-Cowell Beach gravity outlet.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401614									
									Account # 235-40-60-9235-57311
Project Cost Estimate:	131,798	53,202	53,202	100,000	100,000	600,000	-	-	800,000
Project Funding Estimates:									
From Wastewater Fund	40,000	-	-	-	-	-	-	-	-
From General Fund	25,000	-	-	-	-	-	-	-	-
From City Public Trust Fund	25,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	41,798	53,202	53,202	100,000	100,000	600,000	-	-	800,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Stormwater Trash Capture Program

Project Description:

The State Water Resources Control Board adopted an amendment to the Storm Water Quality Control (SWQC) Permit requiring the City to "capture all trash". The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program and initial implementation. Design and install trash capture system on San Lorenzo River pump station #1.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401701	Account # 235-40-60-9235-57311								
Project Cost Estimate:	68,489	121,511	121,511	300,000	1,000,000	-	-	-	1,300,000
Net Project Cost Estimates:	68,489	121,511	121,511	300,000	1,000,000	-	-	-	1,300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	200,287	174,713	174,713	400,000	1,100,000	600,000	-	-	2,100,000
Total Project Funding Estimate:	90,000	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	110,287	174,713	174,713	400,000	1,100,000	600,000	-	-	2,100,000

Public Works Totals for Clean Rivers & Beaches Fund (235)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	200,287	174,713	174,713	400,000	1,100,000	600,000	-	-	2,100,000
Total Project Funding Estimate:	90,000	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	110,287	174,713	174,713	400,000	1,100,000	600,000	-	-	2,100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (NEW)

311- General Capital Improvement Fund

Escalona Avenue Storm Drain Pipe replacement

Project Description:

Replace approximately 50 feet of existing CMP pipe with new 24 inch plastic pipe across Escalona Avenue. Project will require a new retaining wall at outlet M7-DO602. New sidewalk and construction easement from property owner will be required.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402302									
									Account # 311-40-64-9340-57311
Project Cost Estimate:	-	-	-	8,000	30,000	160,000	-	-	198,000
Project Funding Estimates:									
Property Owner Contributions	-	-	-	-	10,000	40,000	-	-	50,000
From Gas Tax Fund	-	-	-	4,000	10,000	60,000	-	-	74,000
From General Fund	-	-	-	4,000	10,000	60,000	-	-	74,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2022								
	Prior Year Totals	Budget	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Total Project Cost Estimate:	-	-	-	8,000	30,000	160,000	-	-	198,000
Total Project Funding Estimate:	-	-	-	8,000	30,000	160,000	-	-	198,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Catch Basin Replacement Program

Project Description:

Upgrade non-standard catch basins with standard Type B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

		Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals							
Project # c401610		Account # 311-40-64-9330-57311								
Project Cost Estimate:	223,797	200,030	200,030	100,000	100,000	100,000	100,000	100,000	500,000	
Project Funding Estimates:										
From Gas Tax Fund	149,970	200,030	200,030	100,000	100,000	100,000	100,000	100,000	500,000	
Net Project Cost Estimates:	73,827	-	-	-	-	-	-	-	-	

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Chestnut Street Storm Drain Replacement

Project Description:

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. There have been 3 cave-ins in the last fiscal year. The design process is complete and has determined the extent of the deterioration and all sections must be replaced. *This project is listed in the Priority 1 funding category.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401505									
									Account # 311-40-64-9340-57311
Project Cost Estimate:	-	2,100,000	2,100,000	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	500,000	500,000	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	-	250,000	250,000	-	-	-	-	-	-
From Gas Tax Fund	-	350,000	350,000	-	-	-	-	-	-
State capital grants-STIP	-	1,000,000	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

CMP Storm Drain Pipe Replacement

Project Description:

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Engineering and Operations staff identify the highest priority locations. The project includes West Cliff Drive CMP's.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401709									
									Account # 311-40-64-9340-57311
Project Cost Estimate:	330,164	117,443	117,443	100,000	100,000	100,000	100,000	100,000	500,000
Project Funding Estimates:									
From Gas Tax Fund	282,557	117,443	117,443	100,000	100,000	100,000	100,000	100,000	500,000
Net Project Cost Estimates:	47,607	-	-	-	-	-	-	-	-

Curtis Street Storm Drain Phase II

Project Description:

Design and construct approximately 700 feet of 36 inch diameter storm drain line on Curtis, Coulson and Berry Streets to prevent flooding of streets, sidewalks and private property. This builds on the Phase I project downstream that was completed in FY 2017.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401802									
									Account # 311-40-64-9340-57311
Project Cost Estimate:	-	-	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	500,000	500,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Market Street Sidewalk and Bike Lane

Project Description:

Construct sidewalk within the existing Market Street roadway, between Avalon and Stoney Creek Rd, where none currently exists. Requires installation of a new marked crosswalk near Avalon St to provide continuity on the west side of the street. Project includes minor widening at Market/Goss Ave to complete sidewalk, ramp and bike lane. A grant has not yet been approved.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401806									
									Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	-	-	1,020,000	-	-	1,020,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	200,000	-	-	200,000
Federal capital grants	-	-	-	-	-	800,000	-	-	800,000
Capital contributions-developers	-	-	-	-	-	20,000	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7

Project Description:

Project includes the portion of the Monterey Bay Sanctuary Scenic (MBSC) Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the MB Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with Santa Cruz County Regional Transportation Commission (SCCRTC), Railroad and City staff, a consultant completed the design for the trail, environmental review documents, permits and construction documents. Construction of Phase 1 is complete. The Phase 2 lawsuit has been settled and a grant has been awarded for construction.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401413	Account # 311-40-64-9330-57307								
Project Cost Estimate:	8,544,953	10,383,020	10,383,020	-	-	-	-	-	-
Project Funding Estimates:									
Contributions - businesses	56,954	50,002	50,002	-	-	-	-	-	-
Local capital grants - SCCRTC Measure D	1,100,000	1,000,000	1,000,000	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
State grant-Coastal Conservancy	159,598	-	-	-	-	-	-	-	-
From Gas Tax Fund	176,651	223,349	223,349	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	-	1,600,000	1,600,000	-	-	-	-	-	-
Federal Grants (HSIP)	-	-	-	-	-	-	-	-	-
Federal capital grants	3,032,555	222,445	222,445	-	-	-	-	-	-
State capital grants-STIP	1,770,000	35,000	35,000	-	-	-	-	-	-
Contributions - PG&E	4,689	-	-	-	-	-	-	-	-
From General Fund	57,420	-	-	-	-	-	-	-	-
State capital grants - ATP	-	9,184,000	9,184,000	-	-	-	-	-	-
Net Project Cost Estimates:	2,187,086	(1,931,776)	(1,931,776)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7 - Phase 3

Project Description:

Complete Segment 7 Rail Trail by connecting Natural Bridges Drive to Shaffer Road. Rebuild or construct new bridge across Antonelli Pond. Reestablish Shaffer Road railroad crossing. This project is being coordinated with Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements (c401403)

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402208									
									Account # 311-40-64-9330-57307
Project Cost Estimate:	-	-	-	-	400,000	2,800,000	-	-	3,200,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	200,000	200,000	-	-	400,000
Federal capital grants	-	-	-	-	-	2,400,000	-	-	2,400,000
Local capital grants - SCCRTC Measure D	-	-	-	-	200,000	200,000	-	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project Description:

This ATP Cycle 3 project includes funding for the design and environmental review of the rail trail segments 8 & 9, between the Wharf Roundabout and 17th Avenue. The proposed 2.18 mile trail is within the City and County of Santa Cruz and will be a joint project for the purpose of this grant. A non-infrastructure component for safety, education and encouragement is included in the funding. The Land Trust of Santa Cruz County is providing the local match to this approved grant. Future Measure D funding is allocated to matching grants for construction. A grant has not been awarded for construction.

	Fiscal Year 2022				FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals							
Project # c401804										
										Account # 311-40-64-9330-57307
Project Cost Estimate:	119,079	4,549,921	4,549,921	26,970,000	-	-	-	-	-	26,970,000
Project Funding Estimates:										
Local capital grant-SC County Land Trust	-	1,500,000	1,500,000	-	-	-	-	-	-	-
Federal capital grants	71,262	3,097,738	3,097,738	22,900,000	-	-	-	-	-	22,900,000
Local capital grants - SCCRTC Measure D	-	-	-	2,370,000	-	-	-	-	-	2,370,000
From 2016 Trnsp Measure D-City	-	-	-	1,700,000	-	-	-	-	-	1,700,000
Net Project Cost Estimates:	47,817	(47,817)	(47,817)	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Mission Street Hill Utility Undergrounding

Project Description:

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations and the City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Local funds will be used to address easements and install decorative and regular streetlights when the utility poles with streetlights are removed.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401004	Account # 311-40-64-9360-57390								
Project Cost Estimate:	96,506	60,000	60,000	-	1,150,000	-	-	-	1,150,000
Project Funding Estimates:									
Contributions - Other Agencies	-	-	-	-	-	-	-	-	-
Contributions - PG&E	-	-	-	-	1,000,000	-	-	-	1,000,000
Local capital grants	-	-	-	-	-	-	-	-	-
From Gas Tax Fund	-	-	-	-	150,000	-	-	-	150,000
Net Project Cost Estimates:	96,506	60,000	60,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Pogonip Creek Sedimentation Removal

Project Description:

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area by channelizing a portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from steep upstream slopes and private diversion systems have redirected the creek closer to the embankment, impacting private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood wall to reduce impacts of flooding on private property. Work will be subject to a Fish and Game streambed alteration and Regional Water Quality Control Board (RWQCB) permits. The design is being revised. Project implementation is proposed when funding is available. Project will be funded by the General Fund \$300,000.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401306	Account # 311-40-64-9340-57311								
Project Cost Estimate:	80,365	272,635	272,635	-	300,000	-	-	-	300,000
Project Funding Estimates:									
From General Fund	-	250,000	250,000	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	80,365	22,635	22,635	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Riverside Ave Utility Underground Phase II

Project Description:

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, and constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY12. The project was changed to a Rule 20A project which is funded by PG&E from rate payer allocations. The City has borrowed funding from future allocations to fully fund the project. The local funding has been used to complete the design in anticipation of partial reimbursement from Rule 20A funds. Agreements with the utility companies on a cost share and the PG&E bankruptcy have delayed the project.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401208	Account # 311-40-64-9360-57390								
Project Cost Estimate:	638,293	4,676,707	4,676,707	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	378,847	-	-	-	-	-	-	-	-
Other agency contributions	-	1,650,000	1,650,000	-	-	-	-	-	-
Property Owner Contributions	-	1,300,000	1,300,000	-	-	-	-	-	-
From ED Trust Fund	238,940	453,974	453,974	-	-	-	-	-	-
From Water Fund	20,506	481,707	481,107	-	-	-	-	-	-
From Gas Tax Fund	-	639,503	639,503	-	-	-	-	-	-
From CIP-Street Maint and Rehab Fund	-	500,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	(348,477)	(347,877)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements

Project Description:

Development of a benefit assessment district for the design and funding cost share of a new railroad crossing (with gates and surface improvements) and the installation of a traffic signal at the Shaffer/Route 1 intersection. Development of adjacent properties require crossing installation to reduce impact to Delaware and residential uses, improve emergency access and facilitate the Rail Trail Segment 7 Phase 3 implementations. The crossing is planned to be multi modal. Costs of assessment district development to be reimbursed if district approved. This project is being coordinated with MB Sanctuary Scenic Trail (Rail Trail) Segment 7 - Phase 3 (c402208)

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401403									
									Account # 311-40-62-9320-57306
Project Cost Estimate:	-	-	-	-	250,000	1,000,000	-	-	1,250,000
Project Funding Estimates:									
From Gas Tax Fund	-	-	-	-	250,000	-	-	-	250,000
From Assessment District Fund	-	-	-	-	-	1,000,000	-	-	1,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Sidewalk/Access Ramp

Project Description:

A city-wide program to provide for the installation of new sidewalks where none presently exist, funded by sidewalk in-lieu fees received from development projects where sidewalks are feasible. Funds are spent on deficiencies or may be combined with other related capital projects such as the Safe Routes 2 School program projects.

	Fiscal Year 2022								
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c409452									
									Account # 311-40-64-4220-54307
Project Cost Estimate:	-	-	-	20,000	-	-	-	-	20,000
Project Funding Estimates:									
Developer fees	-	-	-	-	-	-	-	-	-
Developer fees	-	-	-	10,000	-	-	-	-	10,000
From Sidewalk In-lieu Fund	-	-	-	10,000	-	-	-	-	10,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Solar PV Expansion at Corp Yard

Project Description:

This project consists of designing and installing a 166kW photovoltaic system at the Corporation Yard. This project expands the existing 45kW solar PV system at the same location and the recent roofing improvement project was designed to accommodate the expansion. Most project costs were wrapped into a Power Purchase Agreement; however, there have been ancillary city costs. In addition, the project may include battery backup and chargers.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c101901									
									Account # 311-10-00-9410-57290
Project Cost Estimate:	-	365,750	365,750	66,116	-	-	-	-	66,116
Project Funding Estimates:									
From Water Fund	-	114,000	114,000	-	-	-	-	-	-
From Refuse Fund	-	185,250	185,250	-	-	-	-	-	-
From Parking Fund	-	28,500	28,500	-	-	-	-	-	-
From Equipment Fund	-	38,000	38,000	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
Contributions - PG&E	-	-	-	66,116	-	-	-	-	66,116
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Soquel/Pine Storm Drain

Project Description:

Alleviate flood on Soquel Avenue between Pine Street and Doyle Street by constructing a 30-inch pipeline on Pine Street from Soquel Avenue to Broadway. Approximate length of pipeline will be 1,800 feet.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402207									
									Account # 311-40-64-9330-57311
Project Cost Estimate:	-	-	-	-	-	-	1,300,000	-	1,300,000
Net Project Cost Estimates:	-	-	-	-	-	-	1,300,000	-	1,300,000

Swanton Blvd Multi-Use Trail Connector

Project Description:

This project proposes a 10-12 foot wide multi-use trail along Swanton Blvd, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridges State Park and State Parks is supportive of the project. A grant has not yet been approved.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401805									
									Account # 311-40-64-9330-57307
Project Cost Estimate:	-	1,900,000	1,900,000	-	-	-	-	-	-
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	200,000	200,000	-	-	-	-	-	-
Federal capital grants	-	1,700,000	1,700,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

Trevethan Storm Drain Project - Phase 1

Project Description:

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street surface drains south to catch basins at Trevethan and Soquel. The project proposes to install 450 lineal feet of 24 inch diameter storm drain and 3 catch basins on Trevethan, from East gate to Soquel Ave.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals						
Project # c401307		Account # 311-40-64-9340-57311							
Project Cost Estimate:	-	225,000	225,000	-	-	-	-	-	-
Project Funding Estimates:									
From Wastewater Fund	-	-	-	-	-	-	-	-	-
From Gas Tax Fund	-	225,000	225,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

UCSC-City Transportation Improvements & Studies

Project Description:

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401008									
									Account # 311-40-64-9390-57304
Project Cost Estimate:	-	250,000	250,000	-	-	-	-	-	-
Project Funding Estimates:									
Other local revenues	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	100,000	100,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Drive Stabilization

Project Description:

This project proposes to place additional engineered rock protection as needed where areas have been damaged by King tides in recent years and to prevent damage to the West Cliff path. FY2016 funding was used to repair two locations near Woodrow and a sink hole at a retaining wall near Woodrow. Priority is to protect the base of the retaining wall near Woodrow and two pathway failures near Columbia. Other areas are identified in the West Cliff Drive Plan. A grant has not yet been filed. *This project is listed in the Priority 1 funding category, if funded in FY 2023, this project would require \$500,000 from the General Fund.

	Fiscal Year 2022								
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401501	Account # 311-40-62-9330-57307								
Project Cost Estimate:	477,389	201,611	201,611	2,000,000	250,000	250,000	250,000	250,000	3,000,000
Project Funding Estimates:									
From Liability Insurance Fund	75,000	-	-	-	-	-	-	-	-
From General Fund	49,989	200,011	200,011	500,000	250,000	250,000	250,000	250,000	1,500,000
Federal capital grants	-	-	-	1,500,000	-	-	-	-	1,500,000
Net Project Cost Estimates:	352,400	1,600	1,600	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Stair Repair

Project Description:

The repair of two stairways along West Cliff Drive was completed in FY22. Construction was contingent on favorable tide and weather conditions. Improvements included handrails, replacement of degraded concrete treads and construction of new landings. Additional stair repairs are anticipated.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # m401402	Account # 311-40-62-9320-57306								
Project Cost Estimate:	134,343	170,000	170,000	-	-	100,000	-	-	100,000
Project Funding Estimates:									
Capital contributions-developers	70,000	-	-	-	-	-	-	-	-
From Liability Insurance Fund	-	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	64,343	70,000	70,000	-	-	100,000	-	-	100,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	10,644,888	25,472,117	25,472,117	29,256,116	2,550,000	5,370,000	1,750,000	950,000	39,876,116
Total Project Funding Estimate:	7,694,938	27,545,952	27,545,352	29,256,116	2,550,000	5,270,000	450,000	450,000	37,976,116
Total Net Project Cost Estimate:	2,949,950	(2,073,835)	(2,073,235)	-	-	100,000	1,300,000	500,000	1,900,000

Public Works Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	10,644,888	25,472,117	25,472,117	29,264,116	2,580,000	5,530,000	1,750,000	950,000	40,074,116
Total Project Funding Estimate:	7,694,938	27,545,952	27,545,352	29,264,116	2,580,000	5,430,000	450,000	450,000	38,174,116
Total Net Project Cost Estimate:	2,949,950	(2,073,835)	(2,073,235)	-	-	100,000	1,300,000	500,000	1,900,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

316- CIP - Santa Cruz Library

Branciforte Measure S Facility Remodel

Project Description:

Branciforte Library facility remodel project primarily funded by Measure S.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c351801									
									Account # 316-35-00-0000-57203
Project Cost Estimate:	3,219,217	3,719,217	3,719,217	-	-	-	-	-	-
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	300,000	300,000	-	-	-	-	-	-
Net Project Cost Estimates:	3,219,217	3,419,217	3,419,217	-	-	-	-	-	-

Garfield Park Measure S Facility Remodel

Project Description:

Garfield Park Library facility remodel project primarily funded by Measure S.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c351802									
									Account # 316-35-00-0000-57203
Project Cost Estimate:	5,422,112	5,422,112	5,422,112	-	-	-	-	-	-
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	5,422,112	5,222,112	5,222,112	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for CIP - Santa Cruz Library Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	8,641,329	9,141,329	9,141,329	-	-	-	-	-	-
Total Project Funding Estimate:	-	500,000	500,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	8,641,329	8,641,329	8,641,329	-	-	-	-	-	-

Public Works Totals for CIP - Santa Cruz Library

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	8,641,329	9,141,329	9,141,329	-	-	-	-	-	-
Total Project Funding Estimate:	-	500,000	500,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	8,641,329	8,641,329	8,641,329	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at \$800,000 per year due to SB1 approval. Grants are not currently reflected in the project estimate, but play an important role in meeting program goals. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain City streets satisfactorily.

	Fiscal Year 2022								
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c400809	Account # 317-40-64-9311-57304								
Project Cost Estimate:	22,649,765	7,582,959	7,582,959	2,350,000	2,300,000	3,100,000	3,200,000	3,350,000	14,300,000
Project Funding Estimates:									
From Wastewater Fund	95,710	-	-	-	-	-	-	-	-
From Gas Tax Fund	5,186,625	500,000	500,000	800,000	800,000	800,000	800,000	800,000	4,000,000
Other local revenues	23,814	-	-	-	-	-	-	-	-
State capital grants	925,701	1,500,000	1,500,000	-	-	-	-	-	-
From Traffic Congestion Relief Fund	5,748,951	1,175,278	1,175,278	-	-	-	-	-	-
Fed grants - ARRA	753,076	-	-	-	-	-	-	-	-
From General Fund	1,100,000	-	-	-	-	-	-	-	-
Loan proceeds	1,962,217	-	-	-	-	-	-	-	-
State grants-RXTPX Funds	2,264,832	685,168	685,168	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	715,720	970,000	970,000	650,000	500,000	500,000	500,000	500,000	2,650,000
State grants - TDA	25,208	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	3,847,911	2,752,513	2,752,513	900,000	1,000,000	1,800,000	1,900,000	2,050,000	7,650,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Residential and Collector Street Reconstruction and Overlay

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.5 million is needed annually to provide a 10 year rotation on residential streets. Grants are not typically available for residential streets.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c400810	Account # 317-40-64-9311-57304								
Project Cost Estimate:	13,355,285	1,543,475	1,543,475	1,150,000	1,000,000	1,500,000	1,500,000	1,500,000	6,650,000
Project Funding Estimates:									
From City Public Trust Fund	414,451	-	-	-	-	-	-	-	-
From Traffic Congestion Relief Fund	587,025	-	-	-	-	-	-	-	-
From Water Fund	17,978	-	-	-	-	-	-	-	-
From General Fund	500,000	-	-	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	1,015,720	500,000	500,000	650,000	500,000	500,000	500,000	500,000	2,650,000
Net Project Cost Estimates:	10,820,111	1,043,475	1,043,475	500,000	500,000	1,000,000	1,000,000	1,000,000	4,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	36,005,050	9,126,434	9,126,434	3,500,000	3,300,000	4,600,000	4,700,000	4,850,000	20,950,000
Total Project Funding Estimate:	21,337,028	5,330,446	5,330,446	2,100,000	1,800,000	1,800,000	1,800,000	1,800,000	9,300,000
Total Net Project Cost Estimate:	14,668,022	3,795,988	3,795,988	1,400,000	1,500,000	2,800,000	2,900,000	3,050,000	11,650,000

Public Works Totals for Arterial Streets and Roads Fund (317)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	36,005,050	9,126,434	9,126,434	3,500,000	3,300,000	4,600,000	4,700,000	4,850,000	20,950,000
Total Project Funding Estimate:	21,337,028	5,330,446	5,330,446	2,100,000	1,800,000	1,800,000	1,800,000	1,800,000	9,300,000
Total Net Project Cost Estimate:	14,668,022	3,795,988	3,795,988	1,400,000	1,500,000	2,800,000	2,900,000	3,050,000	11,650,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Fairmount/Harrison Sewer Main Upgrade

Project Description:

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401404									
								Account # 721-40-62-7259-57301	
Project Cost Estimate:	-	-	-	-	-	-	-	400,000	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	400,000	400,000

Front-Spruce-Pacific-Sewer Main Rehab

Project Description:

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the Wastewater Treatment Facility (WWTF). Entry points for the liner will be excavated at approximately 3 manhole locations in the above noted streets.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401606									
								Account # 721-40-62-7259-57301	
Project Cost Estimate:	7	1,099,993	1,099,993	-	-	-	-	-	-
Net Project Cost Estimates:	7	1,099,993	1,099,993	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Isbel Pump Station Replacement

Project Description:

Complete rebuild of this older style dry/wet well sanitary sewer pump station.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402105									
									Account # 721-40-62-7259-57312
Project Cost Estimate:	-	100,000	100,000	1,100,000	-	-	-	-	1,100,000
Net Project Cost Estimates:	-	100,000	100,000	1,100,000	-	-	-	-	1,100,000

Jesse Street Marsh

Project Description:

Funding to implement components of the approved management plan for Jesse Street marsh and park area as needed, including drainage modifications. This project is being coordinated with Parks and Recreation. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County. A grant has not yet been filed.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c409669									
									Account # 721-40-62-7259-57312
Project Cost Estimate:	162,051	162,837	162,837	-	1,000,000	-	-	-	1,000,000
Project Funding Estimates:									
Local capital grants	87,256	65,632	65,632	-	94,118	-	-	-	94,118
State capital grants	-	-	-	-	800,000	-	-	-	800,000
Net Project Cost Estimates:	74,795	97,204	97,204	-	105,882	-	-	-	105,882

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Laurent Street Sewer

Project Description:

The existing sewer line was constructed in 1926 and is in need of replacement. Project includes the design and construction of 1,000 lineal feet of new sewer line from MHM5-SM201 to SM 112.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401809									
								Account # 721-40-62-7259-57301	
Project Cost Estimate:	12	249,988	249,988	-	-	-	-	-	-
Net Project Cost Estimates:	12	249,988	249,988	-	-	-	-	-	-

May/Coulson/Berry Trunk Sewer

Project Description:

Increase capacity and reliability of this 1,500 foot long, 10 inch diameter sewer. Replace or combine with parallel collection sewer. Project starts at intersection of May Ave/Hubbard St. and ends at Grant/Barry intersection.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402003									
								Account # 721-40-62-7259-57301	
Project Cost Estimate:	-	-	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	750,000	-	-	750,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Mentel Aerial Sewer Improvement

Project Description:

The existing 6" sewer pipe runs from Mentel Avenue to Forest Avenue. The proposed project will replace 310 LF of 6" pipeline including constructing new supports for the aerial section of pipeline.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402102									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	37,451	362,549	362,549	80,000	-	-	-	-	80,000
Net Project Cost Estimates:	37,451	362,549	362,549	80,000	-	-	-	-	80,000

Monterey St. and Lighthouse Ave. Sewer

Project Description:

Sanitary sewer service for the residential block bordered by Santa Cruz St, Monterey St, Lighthouse Ave and West Cliff Dr is located in the backyards of these properties. The 6 inch diameter clay pipe network is difficult and in some cases impossible to access for due to fences, overgrown vegetation and distance from the street. The proposed new sewer incudes 700 feet of 8 inch diameter plastic pipe and new manholes.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401907									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	-	600,000	600,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	600,000	600,000	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Neary Lagoon Park Rehab-Maint. (Annual)

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building, fences, and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # m409668									
									Account # 721-40-62-7259-57312
Project Cost Estimate:	2,865,678	1,230,194	1,230,194	350,000	250,000	250,000	250,000	250,000	1,350,000
Project Funding Estimates:									
Local capital grants	1,494,296	183,090	-	-	-	-	-	-	-
State capital grants	-	200,000	200,000	164,706	117,647	117,647	117,647	117,647	635,294
Net Project Cost Estimates:	1,371,382	847,104	1,030,194	185,294	132,353	132,353	132,353	132,353	714,706

San Lorenzo River Sanitary Sewer Siphon

Project Description:

There are 3 sanitary sewer lines (42, 24 and 14 inch diameter) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the Wastewater Treatment Facility (WWTF). The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed on the 42 inch diameter sewer main, which was completed in FY 2014. Future inspection and cleaning is anticipated with remaining and new funds.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401315									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	812,918	212,082	212,082	300,000	-	-	-	-	300,000
Net Project Cost Estimates:	812,918	212,082	212,082	300,000	-	-	-	-	300,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Sewer Realignment Project

Project Description:

The 900 foot long, 12 inch sanitary sewer from Logan St (MH P5-SM209) to the intersection at Brook Ave and Doane St (MH P5-SM419) is located in an inaccessible easement. Realign sewer to improve maintenance and reliability.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402203	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	200,000	200,000	-	-	500,000	-	-	500,000
Net Project Cost Estimates:	-	200,000	200,000	-	-	500,000	-	-	500,000

Sewer System Improvements

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as on Curtis Street and Trevethan Avenue.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401511	Account # 721-40-62-7251-57304								
Project Cost Estimate:	4,884,764	898,236	898,236	700,000	700,000	700,000	700,000	700,000	3,500,000
Net Project Cost Estimates:	4,884,764	898,236	898,236	700,000	700,000	700,000	700,000	700,000	3,500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Trevethan Avenue Sewer

Project Description:

The existing sewer line is located within existing unused street rights-of-way, which are currently front yards of the Trevethan residences between Parnell and East Gate. This presents operational problems when attempting to do maintenance on the line. The project includes investigating the relocation, and if feasible, constructing a 1,100 lineal feet of new sewer line in the street and reconnecting sewer laterals, from Parnell to Soquel Avenue. A companion storm drain project is proposed in the General CIP fund.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401810	Account # 721-40-62-7259-57301								
Project Cost Estimate:	12,000	208,000	208,000	-	-	-	-	-	-
Net Project Cost Estimates:	12,000	208,000	208,000	-	-	-	-	-	-

WWTF Infra. and Major Equip Study

Project Description:

Implement recommendations of the Wastewater Treatment Facility (WWTF) Infrastructure and Major equipment Study which prioritizes equipment replacement and upgrades. County pays 8/17 of cost based on wastewater treatment capacity dedicated to County.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401706	Account # 721-40-62-7252-57301								
Project Cost Estimate:	661,066	4,288,434	4,288,434	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000	14,000,000
Project Funding Estimates:									
Local capital grants	367,664	2,011,883	2,011,883	941,176	1,411,765	1,411,765	1,411,765	1,411,765	6,588,236
Net Project Cost Estimates:	293,402	2,276,551	2,276,551	1,058,824	1,588,235	1,588,235	1,588,235	1,588,235	7,411,764

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF Ultraviolet Disinfections Sys Repl

Project Description:

Replace the existing and aging ultraviolet light disinfection system, including controls and lamps, with current technology. There are energy savings expected with the new system. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County. This project is included in the City's IBank 30 year loan. 8/17 of the cost of the project will be paid by SCCSD.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401504									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	4,154,042	1,045,958	1,045,958	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	1,954,843	107,733	492,216	-	-	-	-	-	-
Net Project Cost Estimates:	2,199,199	938,224	553,742	-	-	-	-	-	-

WWTF-City Headworks Replacement

Project Description:

Replace and refurbish several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402204									
									Account # 721-40-62-7252-57301
Project Cost Estimate:	-	1,800,000	1,800,000	1,000,000	-	-	-	-	1,000,000
Net Project Cost Estimates:	-	1,800,000	1,800,000	1,000,000	-	-	-	-	1,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-CMMS Upgrade

Project Description:

Replace the Computerized Maintenance Management System (CMMS) program currently used to maintain all equipment and piping at the Wastewater Treatment Facility (WWTF) and the Wastewater Collection System. County Sanitation District (SCCSD) pays 8/17th of WWTF portion of the project.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c402205	Account # 721-40-62-7251-57301								
Project Cost Estimate:	-	375,000	375,000	200,000	-	-	-	-	200,000
Project Funding Estimates:									
Local capital grants	-	141,176	141,176	94,118	-	-	-	-	94,118
Net Project Cost Estimates:	-	233,824	233,824	105,882	-	-	-	-	105,882

WWTF-Electrical System

Project Description:

The 21kV electrical system feed powers the entire treatment plant. Replacement of critical components which include the main switchgear, cabling and transformer, are needed as they reach the end of their useful life as experienced by reliability and performance issues. The County pays 8/17 of the cost based on the wastewater treatment capacity dedicated to the County. This project is included in the City's IBank 30 year loan. 8/17 of the cost of the project will be paid by SCCSD.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401405	Account # 721-40-65-7252-57301								
Project Cost Estimate:	126,926	1,873,074	1,873,074	2,000,000	14,000,000	4,000,000	-	-	20,000,000
Project Funding Estimates:									
Local capital grants	59,730	881,446	881,446	941,176	6,588,235	1,882,353	-	-	9,411,764
Net Project Cost Estimates:	67,196	991,628	991,628	1,058,824	7,411,765	2,117,647	-	-	10,588,236

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Equipment Replacement

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance and reduce odors at the Wastewater Treatment Plant. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # m409659									
									Account # 721-40-62-7252-57301
Project Cost Estimate:	8,226,523	3,190,381	3,190,381	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Project Funding Estimates:									
Local capital grants	3,725,781	941,076	941,076	470,588	470,588	470,588	470,588	470,588	2,352,940
Net Project Cost Estimates:	4,500,742	2,249,304	2,249,304	529,412	529,412	529,412	529,412	529,412	2,647,060

WWTF-Laboratory Modernization

Project Description:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401608									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	-	500,000	500,000	-	2,000,000	-	-	-	2,000,000
Project Funding Estimates:									
Local capital grants	-	117,647	235,294	-	941,176	-	-	-	941,176
Net Project Cost Estimates:	-	382,353	264,706	-	1,058,824	-	-	-	1,058,824

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Upgrade Digester Equipment

Project Description:

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. One to two digesters are rehabilitated every funding cycle. The county pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401607									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	535,559	514,441	514,441	500,000	-	500,000	-	500,000	1,500,000
Project Funding Estimates:									
Local capital grants	264,302	229,815	229,815	235,294	-	235,294	-	235,294	705,882
Net Project Cost Estimates:	271,257	284,626	284,626	264,706	-	264,706	-	264,706	794,118

WWTF-Water Piping Rehabilitation

Project Description:

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive overhaul. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401407									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	-	470,588	470,588	-	-	-	-	-	-
Net Project Cost Estimates:	-	529,412	529,412	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for Wastewater Enterprise Fund (721) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	22,478,998	19,911,165	19,911,165	9,230,000	21,950,000	10,700,000	4,950,000	5,850,000	52,680,000
Total Project Funding Estimate:	7,953,873	5,350,087	5,669,127	2,847,058	10,423,529	4,117,647	2,000,000	2,235,294	21,623,528
Total Net Project Cost Estimate:	14,525,125	14,561,078	14,242,039	6,382,942	11,526,471	6,582,353	2,950,000	3,614,706	31,056,472

Public Works Totals for Wastewater Enterprise Fund (721)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	22,478,998	19,911,165	19,911,165	9,230,000	21,950,000	10,700,000	4,950,000	5,850,000	52,680,000
Total Project Funding Estimate:	7,953,873	5,350,087	5,669,127	2,847,058	10,423,529	4,117,647	2,000,000	2,235,294	21,623,528
Total Net Project Cost Estimate:	14,525,125	14,561,078	14,242,039	6,382,942	11,526,471	6,582,353	2,950,000	3,614,706	31,056,472

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

731- Refuse Enterprise Fund

Dimeo Lane Paving and Storm Drain

Project Description:

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project includes pavement repairs and minor storm drain improvements for Dimeo as needed.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401312									
									Account # 731-40-62-7352-57308
Project Cost Estimate:	149,736	1,000,264	1,000,264	-	-	-	-	-	-
Net Project Cost Estimates:	149,736	1,000,264	1,000,264	-	-	-	-	-	-

Gas Probe Remediation

Project Description:

Install 4 methane gas monitoring and relief wells to remediate methane exceedance readings at monitoring well W19G-MR in accordance with state requirements.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401908									
									Account # 731-40-62-7359-57308
Project Cost Estimate:	16,540	158,460	158,460	-	-	-	-	-	-
Net Project Cost Estimates:	16,540	158,460	158,460	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

731- Refuse Enterprise Fund

Landfill Design/Construction

Project Description:

Design completion and permitting for the third of five planned lined refuse disposal cells to extend the life of the landfill to approximately 2050.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c400046									
									Account # 731-40-62-7352-57308
Project Cost Estimate:	2,660,943	273,557	273,557	-	-	-	-	-	-
Net Project Cost Estimates:	2,660,943	273,557	273,557	-	-	-	-	-	-

Landfill Master Plan Development

Project Description:

Planning, development, design and construction of a master excavation plan for the landfill, next new Cell 3B, partial final closure, west canyon final slope repair and desilting basin. Planning and development is complete. The final design, and plans and specifications with other related documents is complete. The construction of new Cell 3B and partial final closure will be complete in FY23.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401909									
									Account # 731-40-62-7359-57308
Project Cost Estimate:	1,287,669	5,992,206	5,992,206	100,000	100,000	100,000	100,000	100,000	500,000
Net Project Cost Estimates:	1,287,669	5,992,206	5,992,206	100,000	100,000	100,000	100,000	100,000	500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

731- Refuse Enterprise Fund

Recycling Building and Equipment Improvement

Project Description:

Project includes the upgrade and replacement of the Single Stream Recycling equipment, installing bunkers, push walls and replacing warped beams, damaged metal walls, and tent sections around the recycling building as needed.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401811									
									Account # 731-40-62-7353-57308
Project Cost Estimate:	163,444	1,186,556	1,186,556	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	163,444	1,186,556	1,186,556	150,000	-	-	-	-	150,000

Recycling Center Storm Water Quality Improvements

Project Description:

Development, design and construction of a below ground stormwater basin in the existing parking lot to manage stormwater runoff generated at the recycling center.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402111									
									Account # 731-40-62-7353-57308
Project Cost Estimate:	203,234	1,796,766	1,796,766	-	-	-	-	-	-
Net Project Cost Estimates:	203,234	1,796,766	1,796,766	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

731- Refuse Enterprise Fund

RRF Household Hazardous Waste Facility Improvement Project

Project Description:

The City of Santa Cruz Household Hazardous Waste Collection Facility (HHWCF) requires facility improvements to achieve State certification. The improvements include replacement of asphalt flooring with a secondarily contained concrete pad, chemical resistant epoxy coating, standard of care ramps, signage and fencing, and installation of an emergency shower/eye-wash station, among other tasks.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402202									
									Account # 731-40-62-7351-57203
Project Cost Estimate:	-	223,826	223,826	100,000	-	-	-	-	100,000
Project Funding Estimates:									
State capital grants	-	223,826	223,826	100,000	-	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for Refuse Enterprise Fund (731) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	4,481,566	10,631,634	10,631,634	350,000	100,000	100,000	100,000	100,000	750,000
Total Project Funding Estimate:	-	223,826	223,826	100,000	-	-	-	-	100,000
Total Net Project Cost Estimate:	4,481,566	10,407,808	10,407,808	250,000	100,000	100,000	100,000	100,000	650,000

Public Works Totals for Refuse Enterprise Fund (731)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	4,481,566	10,631,634	10,631,634	350,000	100,000	100,000	100,000	100,000	750,000
Total Project Funding Estimate:	-	223,826	223,826	100,000	-	-	-	-	100,000
Total Net Project Cost Estimate:	4,481,566	10,407,808	10,407,808	250,000	100,000	100,000	100,000	100,000	650,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

741- Parking Enterprise Fund

Downtown Bike Locker Replacement Program

Project Description:

This program will replace 20+ year old Bike Lockers located in Downtown area. The City currently has 98 functioning bike lockers. This program includes replacement of 62 lockers at the highest-use locations.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401812									
									Account # 741-40-64-7459-57307
Project Cost Estimate:	132,129	142,871	142,871	-	-	-	-	-	-
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	107,379	42,621	42,621	-	-	-	-	-	-
Net Project Cost Estimates:	24,749	100,251	100,251	-	-	-	-	-	-

Downtown Parking Garages Signs and Paint Upgrade

Project Description:

Parking garage beautification project to update exterior and interior wayfinding signage, customer information, safety signage and painting interiors.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402107									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	200,000	200,000	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

741- Parking Enterprise Fund

Elevator Controls Upgrade

Project Description:

Update elevator controls at Soquel Front Parking Structure to replace worn and obsolete equipment.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402004									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-	-	-

Locust Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402106									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	-	250,000	250,000	500,000	-	-	-	-	500,000
Net Project Cost Estimates:	-	250,000	250,000	500,000	-	-	-	-	500,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- Locust Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the Locust Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401705									
Account # 741-40-64-7452-57309									
Project Cost Estimate:	-	750,000	750,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	750,000	750,000	-	-	-	-	-	-

Parking Equipment Replacement- River Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the River Front Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401703									
Account # 741-40-64-7452-57309									
Project Cost Estimate:	751,297	121,487	121,487	-	-	-	-	-	-
Project Funding Estimates:									
Other fines and forfeits	121,487	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	629,810	121,487	121,487	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- Soquel/Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in The Soquel/Front Garage as the distributor has gone out of business.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401704									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	359,138	390,862	390,862	-	-	-	-	-	-
Net Project Cost Estimates:	359,138	390,862	390,862	-	-	-	-	-	-

River-Front Garage Elevator

Project Description:

This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the River-Front Garage.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401509									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	-	100,000	100,000	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	100,000	100,000	-	200,000	-	-	-	200,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

741- Parking Enterprise Fund

Soquel Garage Comingled Plume

Project Description:

Ongoing hazardous waste cleanup monitoring.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c400002									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	472,522	41,215	41,215	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	514,505	41,215	41,215	-	-	-	-	-	-
Net Project Cost Estimates:	(41,983)	-	-	-	-	-	-	-	-

Soquel Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402201									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	-	-	-	300,000	300,000	-	-	-	600,000
Net Project Cost Estimates:	-	-	-	300,000	300,000	-	-	-	600,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for Parking Enterprise Fund (741) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	1,715,085	2,146,436	2,146,436	800,000	500,000	-	-	-	1,300,000
Total Project Funding Estimate:	743,371	83,836	83,836	-	-	-	-	-	-
Total Net Project Cost Estimate:	971,714	2,062,600	2,062,600	800,000	500,000	-	-	-	1,300,000

Public Works Totals for Parking Enterprise Fund (741)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	1,715,085	2,146,436	2,146,436	800,000	500,000	-	-	-	1,300,000
Total Project Funding Estimate:	743,371	83,836	83,836	-	-	-	-	-	-
Total Net Project Cost Estimate:	971,714	2,062,600	2,062,600	800,000	500,000	-	-	-	1,300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

751- Storm Water Enterprise Fund

Branciforte Creek Channel Repair and Maintenance

Project Description:

A Channel Condition Assessment report by MTC was completed in 2008. The report identifies deferred maintenance which include epoxy repairs of channel wall cracks, fish passage channel improvements, inlet pipe lining and spot repairs, fence repair and debris and sediment removal. Some of the maintenance deficiencies have also been noted by the Army Corps of Engineers. A grant has not been applied for.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401313									
									Account # 751-40-60-7501-57311
Project Cost Estimate:	124,125	390,997	390,997	40,000	40,000	40,000	3,000,000	40,000	3,160,000
Project Funding Estimates:									
State capital grants	-	-	-	-	-	-	2,400,000	-	2,400,000
Net Project Cost Estimates:	124,125	390,997	390,997	40,000	40,000	40,000	600,000	40,000	760,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Existing Capital Projects for Storm Water Enterprise Fund (751) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	124,125	390,997	390,997	40,000	40,000	40,000	3,000,000	40,000	3,160,000
Total Project Funding Estimate:	-	-	-	-	-	-	2,400,000	-	2,400,000
Total Net Project Cost Estimate:	124,125	390,997	390,997	40,000	40,000	40,000	600,000	40,000	760,000

Public Works Totals for Storm Water Enterprise Fund (751)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	124,125	390,997	390,997	40,000	40,000	40,000	3,000,000	40,000	3,160,000
Total Project Funding Estimate:	-	-	-	-	-	-	2,400,000	-	2,400,000
Total Net Project Cost Estimate:	124,125	390,997	390,997	40,000	40,000	40,000	600,000	40,000	760,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

Downtown SLR Drainage System Assessment

Project Description:

Assess drainage system tributary to River based on FEMA requirements. Assessment will include a detailed analysis of Pump Station No. 1's capacity to handle large storm events. A preliminary design of any recommended improvements will be included in the assessment and future CIPs. Design SLR Pump Station #1 replacement and and construct the following year. A grant has not yet been applied for yet.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c401707									
									Account # 752-40-61-7552-57311
Project Cost Estimate:	109,232	320,768	320,768	2,000,000	8,000,000	-	-	-	10,000,000
Project Funding Estimates:									
Federal capital grants	-	-	-	-	6,400,000	-	-	-	6,400,000
Net Project Cost Estimates:	109,232	320,768	320,768	2,000,000	1,600,000	-	-	-	3,600,000

FEMA Levee Certification

Project Description:

This project will include technical studies and possible construction projects in support of FEMA Certification of the San Lorenzo River Flood Control Levee which must be obtained by Sept 1, 2023.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402112									
									Account # 752-40-62-7552-57311
Project Cost Estimate:	9,490	1,977,902	1,977,902	-	-	-	-	-	-
Net Project Cost Estimates:	9,490	1,977,902	1,977,902	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address deficiencies. Install new emergency generator at Pump Station No. 3 in FY23.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401314	Account # 752-40-61-7552-57311								
Project Cost Estimate:	314,593	75,407	-	200,000	80,000	80,000	80,000	80,000	520,000
Net Project Cost Estimates:	314,593	75,407	-	200,000	80,000	80,000	80,000	80,000	520,000

San Lorenzo River Walk Lighting

Project Description:

The approved project application to add additional pedestrian scale lighting to the levee system was approved by the State in the 2017 Active Transportation Program Augmentation process and includes decorative LED lighting from the Water Street Bridge to the Highway 1 Bridge on both sides of the levee. Design funds are programmed in 2020 and construction funds in 2021.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c401910	Account # 752-40-61-7559-57305								
Project Cost Estimate:	24,451	945,459	945,549	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants - ATP	2,432	967,568	967,568	-	-	-	-	-	-
Net Project Cost Estimates:	22,018	(22,108)	(22,018)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

SLR Flood Control Environ Rest Project

Project Description:

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c409512	Account # 752-40-61-7552-57311								
Project Cost Estimate:	3,457,426	72,424	72,424	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	552,763	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	2,904,663	72,424	72,424	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	3,915,191	3,391,959	3,316,642	2,200,000	8,080,000	80,000	80,000	80,000	10,520,000
Total Project Funding Estimate:	555,195	967,568	967,568	-	6,400,000	-	-	-	6,400,000
Total Net Project Cost Estimate:	3,359,996	2,424,392	2,349,075	2,200,000	1,680,000	80,000	80,000	80,000	4,120,000

Public Works Totals for Storm Water Overlay Enterprise Fund (752)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	3,915,191	3,391,959	3,316,642	2,200,000	8,080,000	80,000	80,000	80,000	10,520,000
Total Project Funding Estimate:	555,195	967,568	967,568	-	6,400,000	-	-	-	6,400,000
Total Net Project Cost Estimate:	3,359,996	2,424,392	2,349,075	2,200,000	1,680,000	80,000	80,000	80,000	4,120,000

Public Works Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	98,756,910	103,226,441	103,151,124	66,634,116	40,975,000	42,400,000	14,830,000	16,870,000	181,709,116
Total Project Funding Estimate:	47,528,930	56,722,681	57,041,120	53,711,174	23,753,529	30,247,647	6,650,000	8,485,294	122,847,644
Total Net Project Cost Estimate:	51,227,980	46,503,760	46,110,003	12,922,942	17,221,471	12,152,353	8,180,000	8,384,706	58,861,472



Economic Development and Housing

Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Broadband Infrastructure

Project Description:

Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN). Provides gap funding for implementation of "Dig Once" opportunities.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c511501									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	224,283	150,717	150,717	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	224,283	150,717	150,717	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Citywide Sign Program Phase II

Project Description:

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, interactive maps, and River Street and Ocean Street gateways.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # r521205									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	1,422,394	577,606	577,606	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,500,000	500,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	(77,606)	77,606	77,606	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Downtown Alley Improvements

Project Description:

Lighting, placemaking, and wayfinding improvements in downtown alleys.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Prior Year	Budgeted						
Project #	c511703								
Account # 311-51-80-9990-57390									
Project Cost Estimate:		-	200,000	200,000	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency		-	200,000	200,000	-	-	-	-	-
Net Project Cost Estimates:		-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Downtown Library Affordable Housing Project

Project Description:

Early phase design and development of the downtown Library/ mixed use affordable housing project.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c512002	Account # 311-51-80-9990-57390								
Project Cost Estimate:	230,474	3,746,526	3,746,526	3,978,820	420,000	600,000	-	-	4,998,820
Project Funding Estimates:									
From Affordable Housing Trust Fund	80,000	1,221,180	1,221,180	2,678,820	420,000	600,000	-	-	3,698,820
From ED Trust Fund	-	150,000	150,000	800,000	-	-	-	-	800,000
Intra-entity Fund	74,418	1,188,492	1,188,492	500,000	-	-	-	-	500,000
From City Public Trust Fund	76,056	423,944	423,944	-	-	-	-	-	-
From General Fund	-	500,000	500,000	-	-	-	-	-	-
From Parking Fund	-	262,910	262,910	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

EDA Wharf Piling Replacements

Project Description:

EDA grant to replace wharf pilings at the former Miramar restaurant location.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512203									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	711	774,289	774,289	275,000	-	-	-	-	275,000
Project Funding Estimates:									
Federal capital grants	-	620,000	620,000	-	-	-	-	-	-
From City Public Trust Fund	-	-	-	275,000	-	-	-	-	275,000
RDA Successor Agency	711	154,289	154,289	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Farmers Market Structure

Project Description:

Design and construction of permanent home for Farmers Market structure on City property.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c511901									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	-	1,275,000	1,275,000	500,000	-	-	-	-	500,000
Project Funding Estimates:									
From ED Trust Fund	-	1,275,000	1,275,000	500,000	-	-	-	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Lower Pacific Avenue Improvements

Project Description:

Infrastructure improvements including parking, street beautification and other related improvements in connection with the METRO and City affordable housing projects.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Prior Year	Budgeted						
Project #	c511702								
Account # 311-51-80-9990-57390									
Project Cost Estimate:		-	3,185,000	3,185,000	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency		-	3,185,000	3,185,000	-	-	-	-	-
Net Project Cost Estimates:		-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Miramar Demolition and Wharf Piling Replacement

Project Description:

Replace wharf pilings under Miramar restaurant.

		Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Prior Year	Budgeted	Estimated Actuals						
Project #	c511705									
Account # 311-51-80-9990-57390										
Project Cost Estimate:	469,582	631,546	239,929	-	-	-	-	-	-	-
Project Funding Estimates:										
RDA Successor Agency	6,125	-	-	-	-	-	-	-	-	-
From ED Trust Fund	21,515	233,485	233,485	-	-	-	-	-	-	-
Contributions - businesses	-	370,000	-	-	-	-	-	-	-	-
From Municipal Wharf Fund	441,942	6,444	6,444	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	21,617	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Ocean Street Beautification

Project Description:

Design development for improvements based on the Ocean Street Plan including development of the Ocean Street gateway and design details for landscaping, sidewalk, streetlights. A place holder for construction is included.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512001									
Account # 311-51-80-9990-57390									
Project Cost Estimate:	-	1,010,000	1,010,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	1,010,000	1,010,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Pacific Avenue Beautification

Project Description:

Project Description Improvements based on the Downtown Design Standards including landscaping, sidewalk improvements, lighting, security and some construction costs for placemaking and activation.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512101									
Account # 311-51-80-9990-57390									
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	-	1,000,000	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Pacific Station North

Project Description:

Development of 95 units of Affordable Housing on the westerly most portion of the current Metro Center site on Pacific Avenue.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512201									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	-	4,089,000	2,310,180	7,798,021	-	-	-	-	7,798,021
Project Funding Estimates:									
RDA Successor Agency	-	2,089,000	2,089,000	-	-	-	-	-	-
From Affordable Housing Trust Fund	-	2,000,000	221,180	4,778,820	-	-	-	-	4,778,820
From HOME Investment Partnership	-	-	-	3,019,201	-	-	-	-	3,019,201
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Pacific Station South

Project Description:

Development of up to 70 units of mixed use Affordable Housing on Maple Alley between Front Street and Pacific Avenue.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512202									
									Account # 311-51-80-9990-57390
Project Cost Estimate:	-	2,000,000	1,100,000	-	-	-	-	-	-
Project Funding Estimates:									
From Affordable Housing Trust Fund	-	2,000,000	1,100,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Tannery Dance & Performance Building

Project Description:

Construction of a Dance & Performance Building on the Tannery Arts Center campus.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c512204									
Account # 311-51-80-9990-57390									
Project Cost Estimate:	-	4,950,000	4,950,000	-	-	-	-	-	-
Project Funding Estimates:									
Federal capital grants	-	3,960,000	3,960,000	-	-	-	-	-	-
RDA Successor Agency	-	990,000	990,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Trolley Acquisition

Project Description:

Acquisition of two electric trolleys to enhance public transportation services.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c511704									
Account # 311-51-80-9990-57402									
Project Cost Estimate:	346,062	35,448	35,448	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	174,552	35,448	35,448	-	-	-	-	-	-
Local grant - MBUAPCD	171,510		-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

311- General Capital Improvement Fund

Wharf Rehabilitation Projects

Project Description:

Wharf rehabilitation projects as identified in the Wharf Master Plan including relocation of gateway entrance and parking control stations. The budget includes design and installation costs of new gateway signage. (This is an existing project that was previously listed under Parks & Recreation as c301501).

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c511502	Account # 311-51-80-9990-57390								
Project Cost Estimate:	3,920	2,096,080	2,096,080	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,000,000	1,100,000	1,100,000	-	-	-	-	-	-
Net Project Cost Estimates:	(996,080)	996,080	996,080	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	2,697,426	25,721,212	22,650,775	12,551,841	420,000	600,000	-	-	13,571,841
Total Project Funding Estimate:	3,771,112	24,625,910	21,577,089	12,551,841	420,000	600,000	-	-	13,571,841
Total Net Project Cost Estimate:	(1,073,686)	1,095,303	1,073,686	-	-	-	-	-	-

Economic Development Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	2,697,426	25,721,212	22,650,775	12,551,841	420,000	600,000	-	-	13,571,841
Total Project Funding Estimate:	3,771,112	24,625,910	21,577,089	12,551,841	420,000	600,000	-	-	13,571,841
Total Net Project Cost Estimate:	(1,073,686)	1,095,303	1,073,686	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Economic Development (EXISTING)

281- City Low & Mod Housing Successor Agency

Tannery Landscaping

Project Description:

The former Redevelopment Agency committed to certain landscaping, as funds came available through repayment of loans the Agency made to Artspace.

		Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals							
Project # c511706		Account # 281-51-81-5650-57106								
Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-	
Net Project Cost Estimates:	111,936	43,064	43,064	-	-	-	-	-	-	

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for City Low & Mod Housing Successor Agency (281) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-

Economic Development Totals for City Low & Mod Housing Successor Agency (281)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	111,936	43,064	43,064	-	-	-	-	-	-

Economic Development Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	2,809,362	25,764,276	22,693,839	12,551,841	420,000	600,000	-	-	13,571,841
Total Net Project Cost Estimate:	(961,749)	1,138,366	1,116,750	-	-	-	-	-	-



Water Department

Capital Investment Projects 2023-2027



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Water (NEW)

711- Water & Water System Development
 Enterprise Fund

GHWTP Chlorination Station Improvements

Project Description:

The Graham Hill Water Treatment Plant has a system of pumps that feed a liquid chlorine solution into the water treatment process to ensure the finished water leaving the facility is properly disinfected. This project will upgrade the pump station by installing additional pumps so the disinfection process will remain uninterrupted in the event of a pump failure.

	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals						
Project # c702301									
									Account # 711-70-92-7152-57302
Project Cost Estimate:	-	-	-	250,000	-	-	-	-	250,000
Project Funding Estimates:									
None	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	250,000	-	-	-	-	250,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (NEW)

711- Water & Water System Development
Enterprise Fund

North Coast System Phase 4

Project Description:

The City diverts water from several coastal sources to the North Coast Pipeline, an approximately 19-mile raw water conveyance pipeline traversing mountainous and remote terrain adjacent to Highway 1 along the coast to the Coast Pump Station within City limits. The existing pipeline is reaching the end of its useful life and has been prone to numerous failures in recent years. The extent of the pipeline within City limits and a portion of the pipeline alignment along the coast has been replaced as part of prior phases. The North Coast System Phase 4 project consists of the replacement of the remaining approximately 10 miles of pipeline in existing or slightly modified alignments. in addition to rehabilitation of the Majors Diversion structure.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702303									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	-	-	-	150,000	-	-	1,879,294	3,647,046	5,676,340
Project Funding Estimates:									
None	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	150,000	-	-	1,879,294	3,647,046	5,676,340

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Water (NEW)

711- Water & Water System Development
 Enterprise Fund

SCADA I/O Hardware and Wiring Upgrade

Project Description:

Existing Process Control wiring and input/output (I/O) modules are at, or near, end of life. This project aims to replace a total of six wiring drops which consist of both I/O module hardware and communication wiring. These I/O modules facilitate the monitoring and control of Water Treatment Plant processes. This project is intended to be performed in a staggered manner, limiting impact to water treatment operations.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702302									
									Account # 711-70-95-7152-57302
Project Cost Estimate:	-	-	-	230,000	-	-	-	-	230,000
Project Funding Estimates:									
None	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	230,000	-	-	-	-	230,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

New Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	630,000	-	-	1,879,294	3,647,046	6,156,340
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	630,000	-	-	1,879,294	3,647,046	6,156,340

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Aerators at Loch Lomond

Project Description:

Replacement of the existing aeration system at Loch Lomond with a diffuser-style oxygenation system. Construction of the liquid oxygen tank, foundation, liquid oxygen tank and mechanical components (piping, valves, etc.) have been completed. In-reservoir work to install the diffuser system was postponed until spring/summer 2022 due to drought conditions and space constraints due to in-reservoir work as part of the NCD I/O Replacement Project.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701706									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	440,462	203,126	203,125	38,323	-	-	-	-	38,323
Net Project Cost Estimates:	440,462	203,126	203,125	38,323	-	-	-	-	38,323

ASR - Mid County Existing Infrastructure

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of existing infrastructure in the Mid County Basin. Work includes pilot testing at existing wells and conversion of existing wells to permanent ASR wells.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702101									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	43,219	1,326,179	1,326,179	1,261,950	3,543,979	2,760,432	-	-	7,566,361
Net Project Cost Estimates:	43,219	1,326,179	1,326,179	1,261,950	3,543,979	2,760,432	-	-	7,566,361

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

ASR - Mid County New Wells

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new infrastructure in the Mid County Basin.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702102	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	219,000	219,000	45,541	2,571,670	3,846,368	3,927,533	2,443,635	12,834,747
Net Project Cost Estimates:	-	219,000	219,000	45,541	2,571,670	3,846,368	3,927,533	2,443,635	12,834,747

ASR - Santa Margarita Groundwater Basin

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Santa Margarita Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new property, and infrastructure (wells, pipelines, etc.) in the Santa Margarita Basin.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702103	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	165,000	165,000	36,306	167,274	57,821	29,980	-	291,381
Net Project Cost Estimates:	-	165,000	165,000	36,306	167,274	57,821	29,980	-	291,381

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

ASR Planning

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County and Santa Margarita Groundwater Basins per the recommendations of the Water Supply Advisory Committee. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies. Project requires feasibility studies, design, permitting, and construction of infrastructure improvements. Funds in FY2023 will include ongoing groundwater modeling, hydraulic modeling and property investigations.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701609									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	2,605,769	438,286	438,286	718,540	62,000	-	-	-	780,540
Net Project Cost Estimates:	2,605,769	438,286	438,286	718,540	62,000	-	-	-	780,540

ASR Planning- SDC

Project Description:

System Development Charge (SDC) portion of c701609.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701610									
								Account # 715-70-91-7153-57302	
Project Cost Estimate:	380,622	544,878	544,878	-	-	-	-	-	-
Net Project Cost Estimates:	380,622	544,878	544,878	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Beltz 12 Ammonia Removal

Project Description:

This project will upsize the sodium hypochlorite generation system and install a contact vessel to remove ammonia and hydrogen sulfide at Beltz 12. The chlorine demand and the required contact time was determined by a study performed by Corona Environmental in 2021.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702203	Account # 711-70-91-7152-57302								
Project Cost Estimate:	-	1,800,000	1,800,000	107,519	-	-	-	-	107,519
Net Project Cost Estimates:	-	1,800,000	1,800,000	107,519	-	-	-	-	107,519

Beltz WTP Filter Rehabilitation

Project Description:

The Beltz Water Treatment Plant treats groundwater from the Mid-County Groundwater Basin. The original treatment plant was constructed in the 1960s and receives routine maintenance. This project will make major improvements to one of the two pressure filters.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702108	Account # 711-70-91-7153-57302								
Project Cost Estimate:	69,525	436,892	436,892	480,645	-	-	-	-	480,645
Net Project Cost Estimates:	69,525	436,892	436,892	480,645	-	-	-	-	480,645

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Brackney Landslide Area Pipeline Risk Reduction

Project Description:

The Newell Creek Pipeline in the Brackney landslide area is susceptible to damage from repeated landslides. This project will relocate approximately 2,250 feet of the pipeline to increase pipeline resiliency and the reliability of supply from Loch Lomond. This project is a continuation of work and supersedes c701803-Brackney Landslide Risk Reduction.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702002									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	577,692	737,449	737,449	2,019,210	7,750,168	-	-	-	9,769,378
Project Funding Estimates:									
FEMA - HMGP	-	603,665	603,665	-	-	-	-	-	-
Net Project Cost Estimates:	577,692	133,784	133,784	2,019,210	7,750,168	-	-	-	9,769,378

CMMS Software Replacement for Water Dept

Project Description:

In 2019 an operations and maintenance technology evaluation found the current work order and preventive maintenance system called Maintenance Connection, used by the Water-Distribution Section as well as several Public Works sections, is not sufficiently supporting the City's needs. This system will be replaced with one that is more intuitive, GIS-based, and aligned with work processes and that enhances coordination between various City divisions.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702202									
									Account # 711-70-91-7159-57901
Project Cost Estimate:	-	390,000	390,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	390,000	390,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
 Enterprise Fund

Distribution System Water Quality Improvements

Project Description:

Certain zones of the water distribution system have the potential to experience elevated water age, and low chlorine residuals. This project will identify infrastructure improvements (tank aerators) to improve water turnover, enhance water quality, reduce water waste, and improve operations efficiency.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702001	Account # 711-70-91-7151-57302								
Project Cost Estimate:	24,259	79,762	79,762	-	-	-	-	-	-
Net Project Cost Estimates:	24,259	79,762	79,762	-	-	-	-	-	-

Facility & Infrastructure Improvements

Project Description:

Various capital improvements projects under \$200K. Specific projects to be identified annually.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c701907	Account # 711-70-91-7159-57302								
Project Cost Estimate:	-	420,000	420,000	-	446,064	462,568	479,684	497,432	1,885,748
Net Project Cost Estimates:	-	420,000	420,000	-	446,064	462,568	479,684	497,432	1,885,748

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Felton Diversion Pump Station Assessment

Project Description:

This project consists of evaluation of the existing dam and pump station with recommendations for improvements to the facility which may include new pumps and drives to improve energy efficiency, as well as fish passage modifications.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701906									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	201,255	190,852	190,852	-	-	123,159	509,763	446,244	1,079,166
Net Project Cost Estimates:	201,255	190,852	190,852	-	-	123,159	509,763	446,244	1,079,166

GHWTP CC Tanks Replacement

Project Description:

Infrastructure improvements to the Graham Hill Water Treatment Plant are necessary to meet regulatory requirements, improve operations and increase overall reliability. This project will improve the seismic resiliency of key process tanks, improve water quality, and enhance treatment residuals management. The design phase of this project is complete for the replacement of the Filtered Water Tank, Wash Water Reclamation Tank (Reclaim Tank), and Solids Storage Tank. Construction is anticipated to start in March 2021. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701501									
									Account # 711-70-91-7152-57302
Project Cost Estimate:	7,412,373	16,037,597	16,037,597	8,250,865	10,661,566	4,128,439	-	-	23,040,870
Net Project Cost Estimates:	7,412,373	16,037,597	16,037,597	8,250,865	10,661,566	4,128,439	-	-	23,040,870

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

GHWTP Facilities Improvement Project

Project Description:

Treatment process and structural improvements to the Graham Hill Water Treatment Plant (GHWTP) to improve reliability of meeting water quality goals, support aquifer storage and recovery and water transfers, and assure supply and treatment resiliency given unknown climate change impacts to future hydrology and water quality. The design-build team will complete the design phase in 2024 with a subsequent construction duration from 2024 through 2027. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program and the Water Infrastructure Finance and Innovation Act (WIFIA) program.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c700025									
									Account # 711-70-91-7152-57302
Project Cost Estimate:	6,513,293	5,791,364	5,791,364	2,218,339	5,638,712	23,776,977	36,311,883	37,820,422	105,766,333
Net Project Cost Estimates:	6,513,293	5,791,364	5,791,364	2,218,339	5,638,712	23,776,977	36,311,883	37,820,422	105,766,333

GHWTP Flocculator Rehab/Replacement

Project Description:

Design and in-kind replacement of aging paddle wheel flocculators at the Graham Hill Water Treatment Plant. This project will reduce the risk of a major process failure during the construction phase of other major process improvements. Construction of this project was completed in calendar year 2021. Post construction testing will continue through 2022

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701502									
									Account # 711-70-91-7152-57302
Project Cost Estimate:	1,783,039	214,460	214,460	-	-	-	-	-	-
Net Project Cost Estimates:	1,783,039	214,460	214,460	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

GHWTP Gate Entrance Upgrades

Project Description:

The Graham Hill Water Treatment Plant entrance roadway will be updated to a two-lane two-way road with lane markings. The existing gate will be replaced with two separate gates to allow for simultaneously entering and exiting traffic. The existing access control system and cameras will be used but relocated, with provisions for future replacement. The personnel gate will be relocated to the south side of the gate. Engineered gravel strips will be included on both the north and south side of the entrance roadway to help improve the temporary parking situation during construction.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702109									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	184,351	581,836	581,836	-	-	-	-	-	-
Net Project Cost Estimates:	184,351	581,836	581,836	-	-	-	-	-	-

GHWTP SCADA Radio System Replacement

Project Description:

The goal of this the project is replace the radio equipment used to transmit and receive control and status information between the Graham Hill Water Treatment Plant (GHWTP) and remote sites. The existing radio infrastructure is no longer supported and the sole manufacturer is no longer in business. The scope of this project involves approximately 30 remote water site locations including the replacement and programming of base radio equipment located at the GHWTP.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702201									
								Account # 711-70-95-7152-57302	
Project Cost Estimate:	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Laguna Creek Diversion Retrofit

Project Description:

The City diverts water from Laguna Creek, originally constructed in 1890, into the North Coast Pipeline. This project was designed and constructed to meet modern fish screening requirements and to manage sediment while reliably diverting water to the City. Design, permitting, and environmental review occurred in FY2020-2021 and construction will conclude in FY 2022.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701801									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	1,158,521	2,662,493	2,662,493	-	-	-	-	-	-
Net Project Cost Estimates:	1,158,521	2,662,493	2,662,493	-	-	-	-	-	-

Main Replacement - Eng Section - Transmission

Project Description:

Similar to c700002, Main Replacements, this project specifically funds water transmission mains, or pipes 10" or larger. This project is funded partially by System Development Charges (20% SDC – Fund 715).

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c709833									
									Account # 711-70-91-7151-57302
Project Cost Estimate:	6,901,907	166,992	166,992	-	-	-	-	-	-
Project Funding Estimates:									
Misc non-operating revenue	-	4,436	4,436	-	-	-	-	-	-
Net Project Cost Estimates:	6,901,907	162,556	162,556	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

715- Water & Water System Development
Enterprise Fund

Main Replacements - Customer Initiated

Project Description:

Recurring annual Main Replacement program initiated on an as-needed basis to accommodate customer-requested service connections to inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c700004									
									Account # 715-70-91-7151-57302
Project Cost Estimate:	301,259	50,000	50,000	-	55,758	57,821	59,961	62,179	235,719
Net Project Cost Estimates:	301,259	50,000	50,000	-	55,758	57,821	59,961	62,179	235,719

Main Replacements - Distribution Section

Project Description:

Recurring program to replace deteriorated or undersized water mains, as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701507									
									Account # 711-70-97-7151-57302
Project Cost Estimate:	1,188,556	972,976	972,976	437,315	1,449,708	1,503,346	1,558,973	1,616,654	6,565,996
Net Project Cost Estimates:	1,188,556	972,976	972,976	437,315	1,449,708	1,503,346	1,558,973	1,616,654	6,565,996

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Main Replacements - Engineering Section

Project Description:

Recurring program to replace distribution system water mains identified and prioritized by the Department based on maintaining water system reliability, delivering adequate fire flows, improving circulation and water quality, and reducing maintenance costs. These projects are typically installed by contractors according to bid plans and specifications. Funds may also be budgeted in project c709833 and will be distributed between the 2 projects when that year's replacement project is identified.

		Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals							
Project # c700002										
Account # 711-70-91-7151-57302										
Project Cost Estimate:	8,006,531	122,884	122,884	1,048,976	2,333,345	-	-	-	-	3,382,321
Project Funding Estimates:										
Misc non-operating revenue	-	3,697	3,697	-	-	-	-	-	-	-
Net Project Cost Estimates:	8,006,531	119,187	119,187	1,048,976	2,333,345	-	-	-	-	3,382,321

Main Replacements - Outside Agency

Project Description:

Water main, service line, valve, or water meter relocation necessitated by City, County or other Agency improvements such as road improvement, storm drain improvement projects, and/or other projects that conflict with existing water infrastructure.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals						
Project # c700003									
Account # 711-70-91-7151-57302									
Project Cost Estimate:	1,315,936	150,000	150,000	-	55,758	57,821	59,961	62,179	235,719
Net Project Cost Estimates:	1,315,936	150,000	150,000	-	55,758	57,821	59,961	62,179	235,719

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Meter Replacement Project

Project Description:

Implementation of system-wide water meter replacement program necessary to address a metering system that is at the end of its life, as seen in increasing number of failing meters. Water metering is crucial in accurately registering water consumption both for billing and system management purposes. Revenue losses are realized with an estimated 22 million gallons of water per year being delivered to customers unregistered due to performance degradation of old meters.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701603									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	1,656,857	10,110,262	10,110,262	3,142,958	-	-	-	-	3,142,958
Net Project Cost Estimates:	1,656,857	10,110,262	10,110,262	3,142,958	-	-	-	-	3,142,958

NCD I/O Replacement Project

Project Description:

The Newell Creek Dam was constructed in the 1960's. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline will be replaced along with related infrastructure. This project is being implemented with oversight by the Division of Safety of Dams and, having demonstrated compliance with existing seismic regulations, is an upgrade to improve day to day operations and emergency drawdown rate. Construction started in the spring 2020 and will continue through 2022. This project is being financed with a low-interest loans through the State Revolving Fund (SRF) Loan Program.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701606									
								Account # 711-70-91-7153-57302	
Project Cost Estimate:	48,306,254	51,369,569	51,369,569	4,891,490	531,368	544,090	564,222	371,202	6,902,372
Net Project Cost Estimates:	48,306,254	51,369,569	51,369,569	4,891,490	531,368	544,090	564,222	371,202	6,902,372

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Newell Creek Pipeline Felton/Graham Hill WTP

Project Description:

This project includes approximately 4.5 miles of Newell Creek Pipeline from Felton to the Graham Hill Water Treatment Plant. This segment of the Newell Creek Pipeline was identified as the highest priority segment for replacement . The Project will relocate the pipeline out of Henry Cowell State Park and into Graham Hill Road, avoiding multiple geologic hazards that have caused past breaks. The project will initiate design in parallel with a program level environmental review. This project is intended to ensure continued reliability of this critical water supply transmission main.

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c702105										
									Account # 711-70-91-7153-57302	
Project Cost Estimate:	1,065,789	3,217,682	3,217,682	6,282,090	14,366,405	8,123,366	-	-	-	28,771,861
Net Project Cost Estimates:	1,065,789	3,217,682	3,217,682	6,282,090	14,366,405	8,123,366	-	-	-	28,771,861

Recycled Water - SDC

Project Description:

System Development Charge (SDC) portion of c701611

	Prior Year	Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals							
Project # c701612										
									Account # 715-70-91-7153-57302	
Project Cost Estimate:	173,269	82,923	82,923	-	-	-	-	-	-	-
Net Project Cost Estimates:	173,269	82,923	82,923	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Recycled Water Feasibility Study

Project Description:

Evaluate the feasibility of using treated wastewater for beneficial uses as per the recommendations of the Water Supply Advisory Committee. This Phase 2 study pursues projects highlighted in the Phase 1 Recycled Water Facilities Planning Study including irrigation, groundwater recharge, as well as regional projects with neighboring water agencies.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c701611	Account # 711-70-91-7153-57302								
Project Cost Estimate:	594,552	163,383	163,383	-	-	-	-	-	-
Net Project Cost Estimates:	594,552	163,383	163,383	-	-	-	-	-	-

River Bank Filtration Study

Project Description:

This project assesses the feasibility of locating new riverbank filtration wells along the San Lorenzo River near two different existing surface water diversions at Tait and Felton. Feasibility study was completed spring 2022. Planning for future design and construction of new wells continues.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c701806	Account # 711-70-91-7153-57302								
Project Cost Estimate:	963,735	584,505	584,505	44,221	539,201	2,115,461	1,901,130	817,429	5,417,442
Net Project Cost Estimates:	963,735	584,505	584,505	44,221	539,201	2,115,461	1,901,130	817,429	5,417,442

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Security Camera & Building Access Upgrades

Project Description:

Continuation of the evaluation and implementation of security camera and building access upgrades at various water department facilities.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701704									
									Account # 711-70-91-7151-57302
Project Cost Estimate:	281,432	269,564	269,564	-	-	-	-	-	-
Net Project Cost Estimates:	281,432	269,564	269,564	-	-	-	-	-	-

Tait Diversion Rehab/Replacement

Project Description:

The Tait Diversion diverts surface water from the San Lorenzo River to the Graham Hill Water Treatment Plant. Alternative analyses of this aging facility include fish passage and screening upgrades, evaluation of climate change impacts due to sea level rise, and riverine geomorphological assessments. A future phase of the project (FY25) includes planning, design and construction of flood-protection improvements and hydraulic capacity upgrades (pumps, piping, etc.) at the Coast Pump Station in coordination with the City's Water Rights Project, and the Habitat Conservation Plan (HCP).

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701903									
									Account # 711-70-91-7151-57302
Project Cost Estimate:	297,062	156,608	156,608	112,125	-	306,466	634,382	583,239	1,636,212
Net Project Cost Estimates:	297,062	156,608	156,608	112,125	-	306,466	634,382	583,239	1,636,212

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Union/Locust Back-up Generator

Project Description:

The Water Administration Building does not currently have a backup generator. This vulnerability was highlighted during the 2019 Public Safety Power Shutoffs (PSPS). The administration building lost power for several days. This interrupted the work of staff and impacted normal business functions in particular the customer service group who handle billing and new account signups.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c702107									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	-	50,000	50,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	50,000	50,000	-	-	-	-	-	-

University Tank No. 4 Rehab/Replacement

Project Description:

Design of in-kind replacement of University Tank No. 4 (0.4MG) with a bolted-steel tank and appurtenances including a small maintenance tank, station piping, fire resiliency improvements and minor site improvements.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c701505									
									Account # 711-70-91-7153-57302
Project Cost Estimate:	199,525	885,490	885,490	253,523	4,720,472	161,034	-	-	5,135,029
Net Project Cost Estimates:	199,525	885,490	885,490	253,523	4,720,472	161,034	-	-	5,135,029

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Water (EXISTING)

711- Water & Water System Development
Enterprise Fund

Water Program Administration

Project Description:

The City has contracted with HDR Inc., for 5 years to provide Program Management Services. As Program Manager, HDR supplements City staff and brings the additional technical and managerial resources required to implement an expanded Capital Investment Program.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c701901									Account # 711-70-91-7159-57302
Project Cost Estimate:	-	3,551,339	3,551,339	1,359,564	2,527,076	2,495,788	2,588,132	2,487,160	11,457,720
Net Project Cost Estimates:	-	3,551,339	3,551,339	1,359,564	2,527,076	2,495,788	2,588,132	2,487,160	11,457,720

Water Program Management Reserve

Project Description:

A best practice of capital program implementation is to establish and budget a management reserve. Both the American Association of Cost Estimating Engineers and Project Management Institute recommend budgeting for a contingency fund independent of individual project estimates and contingencies to cover unanticipated cost changes due to schedule slippage, program risks, and other uncertainty.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c702003									Account # 711-70-91-7159-57302
Project Cost Estimate:	-	8,866,256	8,866,256	-	5,099,815	5,228,658	5,469,230	5,635,455	21,433,158
Net Project Cost Estimates:	-	8,866,256	8,866,256	-	5,099,815	5,228,658	5,469,230	5,635,455	21,433,158

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Water Supply Augmentation

Project Description:

This project replaces projects c701402 & c701403 to capture various higher level feasibility studies and analyses to support the evaluation of water supply alternatives identified by the Water Supply Advisory Committee.

		Fiscal Year 2022								
		Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c701705		Account # 711-70-91-7153-57302								
Project Cost Estimate:	698,965	621,909	621,909	2,119,721	2,932,871	6,342,964	8,934,115	10,225,337	30,555,008	
Net Project Cost Estimates:	698,965	621,909	621,909	2,119,721	2,932,871	6,342,964	8,934,115	10,225,337	30,555,008	

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Fiscal Year 2022								
	Prior Year Totals	Budget	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Total Project Cost Estimate:	93,346,010	113,781,515	113,781,515	34,869,221	55,453,210	62,092,579	63,028,949	63,068,567	288,512,526
Total Project Funding Estimate:	-	611,798	611,798	-	-	-	-	-	-
Total Net Project Cost Estimate:	93,346,010	113,169,717	113,169,717	34,869,221	55,453,210	62,092,579	63,028,949	63,068,567	288,512,526

Water Totals for Water & Water System Development Enterprise Fund (711 & 715)

	Fiscal Year 2022								
	Prior Year Totals	Budget	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Total Project Cost Estimate:	93,346,010	113,781,515	113,781,515	35,499,221	55,453,210	62,092,579	64,908,243	66,715,613	294,668,866
Total Project Funding Estimate:	-	611,798	611,798	-	-	-	-	-	-
Total Net Project Cost Estimate:	93,346,010	113,169,717	113,169,717	35,499,221	55,453,210	62,092,579	64,908,243	66,715,613	294,668,866

Water Totals

	Fiscal Year 2022								
	Prior Year Totals	Budget	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Total Project Cost Estimate:	93,346,010	113,781,515	113,781,515	35,499,221	55,453,210	62,092,579	64,908,243	66,715,613	294,668,866
Total Net Project Cost Estimate:	93,346,010	113,169,717	113,169,717	35,499,221	55,453,210	62,092,579	64,908,243	66,715,613	294,668,866



Capital Investment Projects 2023-2027



City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Arena Capital Improvements

Project Description:

Originally built as a temporary structure to be used by D league basketball Santa Cruz Warriors. Additional improvements needed to be used as facility for other local sports events.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c601402	Account # 311-10-00-9990-57290								
Project Cost Estimate:	108,676	66,324	-	-	-	-	-	-	-
Net Project Cost Estimates:	108,676	66,324	-	-	-	-	-	-	-

City Hall Parking Lot Repairs

Project Description:

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The multi year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was completed concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust fleet lot was repaired in FY20 and includes new handicap parking and additional EV charger capability. The Parks and Recreation lot is proposed to be repaired in FY23 and the Civic lot in FY24.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c601301	Account # 311-40-00-9410-57290								
Project Cost Estimate:	170,600	49,523	49,523	-	320,000	-	-	-	320,000
Project Funding Estimates:									
From General Fund	-	40,000	40,000	-	320,000	-	-	-	320,000
Net Project Cost Estimates:	170,600	9,523	9,523	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Corp Yard Stormwater Pollution Prevention

Project Description:

The Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard identified storm water quality Best Management Practices (BMP's) and provides funding for implementation. Structural BMP's are required to capture oil and silt from the vehicle and material storage areas, and improve drainage. Non-structural BMP's include additional sweeping, monitoring and inspections.

	Fiscal Year 2022								
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # c601701	Account # 311-40-00-9410-57311								
Project Cost Estimate:	168,620	271,505	271,505	200,000	-	-	-	-	200,000
Project Funding Estimates:									
From Water Fund	44,480	107,420	107,420	79,297	-	-	-	-	79,297
From Refuse Fund	98,965	95,560	95,560	70,296	-	-	-	-	70,296
From Equipment Fund	16,717	22,016	22,016	10,863	-	-	-	-	10,863
From Parking Fund	8,833	14,767	14,767	16,195	-	-	-	-	16,195
From General Fund	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(375)	31,742	31,742	23,349	-	-	-	-	23,349

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project Description:

This project consists of development, design and installation of networked level 2 electric vehicle charging stations and networked DC fast chargers and all associated infrastructure upgrades required at locations to be determined during development. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project funding is currently unknown but will likely be funded through grants.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c402214									
								Account # 311-40-00-9410-57290	
Project Cost Estimate:	-	200,000	200,000	-	-	-	-	-	-
Project Funding Estimates:									
Local grant - MBUAPCD	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Neighborhood Grant Program - Pilot

Project Description:

Pilot Program - Opportunities for communities to volunteer and to initiate local projects which support safe and well-maintained neighborhoods and public spaces.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c601401									
								Account # 311-10-00-9810-57390	
Project Cost Estimate:	5,287	19,713	-	-	-	-	-	-	-
Net Project Cost Estimates:	5,287	19,713	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Public Facilities - Maintenance

Project Description:

Provides funding for remodeling and/or repairs to various public buildings and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City received a CEC loan which funded approximately \$2.0 million in energy saving projects allocated to many city-wide projects and that has almost entirely been expended. Additional general funds are needed for ongoing building maintenance.

Fiscal Year 2022									
	Prior Year	Budgeted	Estimated Actuals	FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
Project # m609195	Account # 311-40-00-9410-57290								
Project Cost Estimate:	736,495	495,527	495,528	360,000	200,000	200,000	200,000	200,000	1,160,000
Project Funding Estimates:									
Loan proceeds	751,081	295,690	295,690	-	-	-	-	-	-
From General Fund	11,848	28,153	28,153	160,000	-	-	-	-	160,000
Net Project Cost Estimates:	(26,434)	171,685	171,685	200,000	200,000	200,000	200,000	200,000	1,000,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

SLR Mouth & Lagoon Mgmt Plan Devel.

Project Description:

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

		Fiscal Year 2022			FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals							
Project # c601403										
					Account # 311-40-00-9145-57106					
Project Cost Estimate:	1,303,475	3,403,055	3,403,055	80,000	-	-	-	-	80,000	
Project Funding Estimates:										
From Liability Insurance Fund	121,979	178,021	178,021	-	-	-	-	-	-	
State capital grants	163,150	291,700	291,700	-	-	-	-	-	-	
From General Fund	45,000	200,000	200,000	-	-	-	-	-	-	
Contributions - businesses	70,000	-	-	-	-	-	-	-	-	
State capital grants - CDFW	-	2,215,000	2,215,000	-	-	-	-	-	-	
From Storm Water Fund	60,500	720,530	720,530	80,000	-	-	-	-	80,000	
From Storm Water Overlay Fund	45,600	161,000	161,000	-	-	-	-	-	-	
Net Project Cost Estimates:	797,246	(363,197)	(363,197)	-	-	-	-	-	-	

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Space Utilization Plan for City Hall

Project Description:

Space Utilization Design for City Hall. previous funding was committed to remodeling the Annex and relocating Current Planning, Code Enforcement and Building to Downstairs and Future Planning and Housing upstairs, ADA improvements to Downstairs restroom and parking lot. FY23 provides funding to modifying the City Manger/IT section to improve space efficiency.

	Prior Year	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budgeted	Estimated Actuals						
Project # c101701									
									Account # 311-10-11-9410-57203
Project Cost Estimate:	1,144,507	774,192	774,192	100,000	-	-	-	-	100,000
Project Funding Estimates:									
Loan proceeds	-	607,029	607,029	-	-	-	-	-	-
Federal Capital Grants - CEC	-	97,000	97,000	-	-	-	-	-	-
From City Public Trust Fund	448,162	70,162	70,162	100,000	-	-	-	-	100,000
Net Project Cost Estimates:	696,345	1	1	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2023 - 2027

Citywide (EXISTING)

311- General Capital Improvement Fund

Wharf Gate Parking Equipment Replacement

Project Description:

The current Parking Revenue Control Equipment Vendor is no longer a supported Vendor or equipment that will be supported in the future, this will replace gate controls and payment devices as well as gate controls which are consistent with the Downtown Garage equipment.

		Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
	Prior Year	Budgeted	Estimated Actuals						
Project # c402213		Account # 311-40-64-9381-57390							
Project Cost Estimate:	-	450,000	450,000	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	-	450,000	450,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2023 - 2027

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	3,637,660	5,729,839	5,643,802	740,000	520,000	200,000	200,000	200,000	1,860,000
Total Project Funding Estimate:	1,886,315	5,794,048	5,794,048	516,651	320,000	-	-	-	836,651
Total Net Project Cost Estimate:	1,751,345	(64,209)	(150,246)	223,349	200,000	200,000	200,000	200,000	1,023,349

Citywide Projects Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	3,637,660	5,729,839	5,643,802	740,000	520,000	200,000	200,000	200,000	1,860,000
Total Project Funding Estimate:	1,886,315	5,794,048	5,794,048	516,651	320,000	-	-	-	836,651
Total Net Project Cost Estimate:	1,751,345	(64,209)	(150,246)	223,349	200,000	200,000	200,000	200,000	1,023,349

Citywide Totals

	Prior Year Totals	Fiscal Year 2022		FY 2023 Adopted	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	FY 2027 Estimate	Total 2023 - 2027
		Budget	Estimated Actuals						
Total Project Cost Estimate:	3,637,660	5,729,839	5,643,802	740,000	520,000	200,000	200,000	200,000	1,860,000
Total Project Funding Estimate:	1,886,315	5,794,048	5,794,048	516,651	320,000	-	-	-	836,651
Total Net Project Cost Estimate:	1,751,345	(64,209)	(150,246)	223,349	200,000	200,000	200,000	200,000	1,023,349