

City of Santa Cruz

California



2022 Annual Budget

July 1, 2021 – June 30, 2022

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ANNUAL BUDGET

Fiscal Year 2022

July 1, 2021 – June 30, 2022

City Council



Donna Meyers
Mayor



Sonja Brunner
Vice Mayor



Sandy Brown
Councilmember



Justin
Cummings
Councilmember



Renee Golder
Councilmember



Shebreh
Kalantari-
Johnson
Councilmember



Martine
Watkins
Councilmember



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Santa Cruz
California**

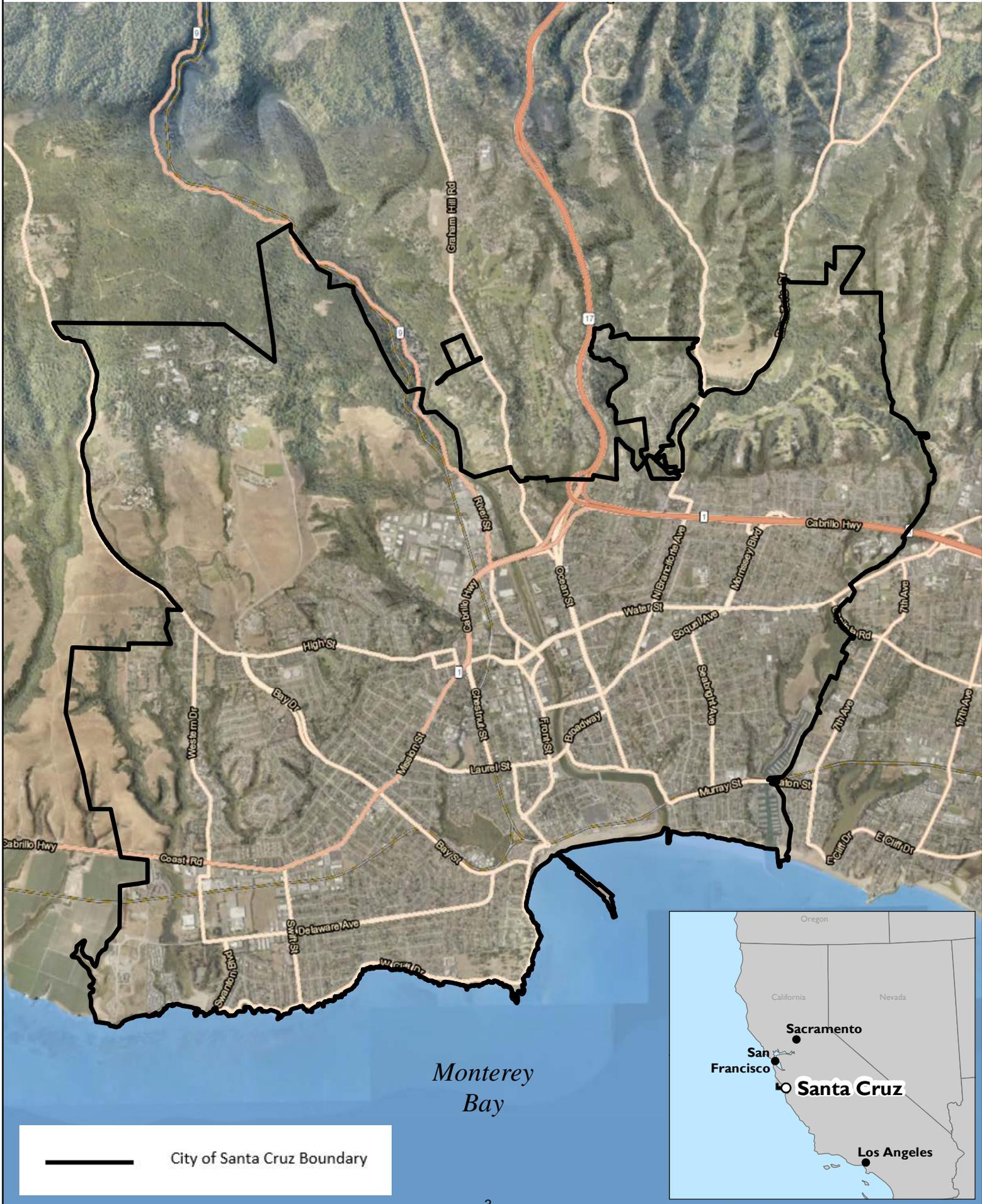
For the Fiscal Year Beginning

July 01, 2020

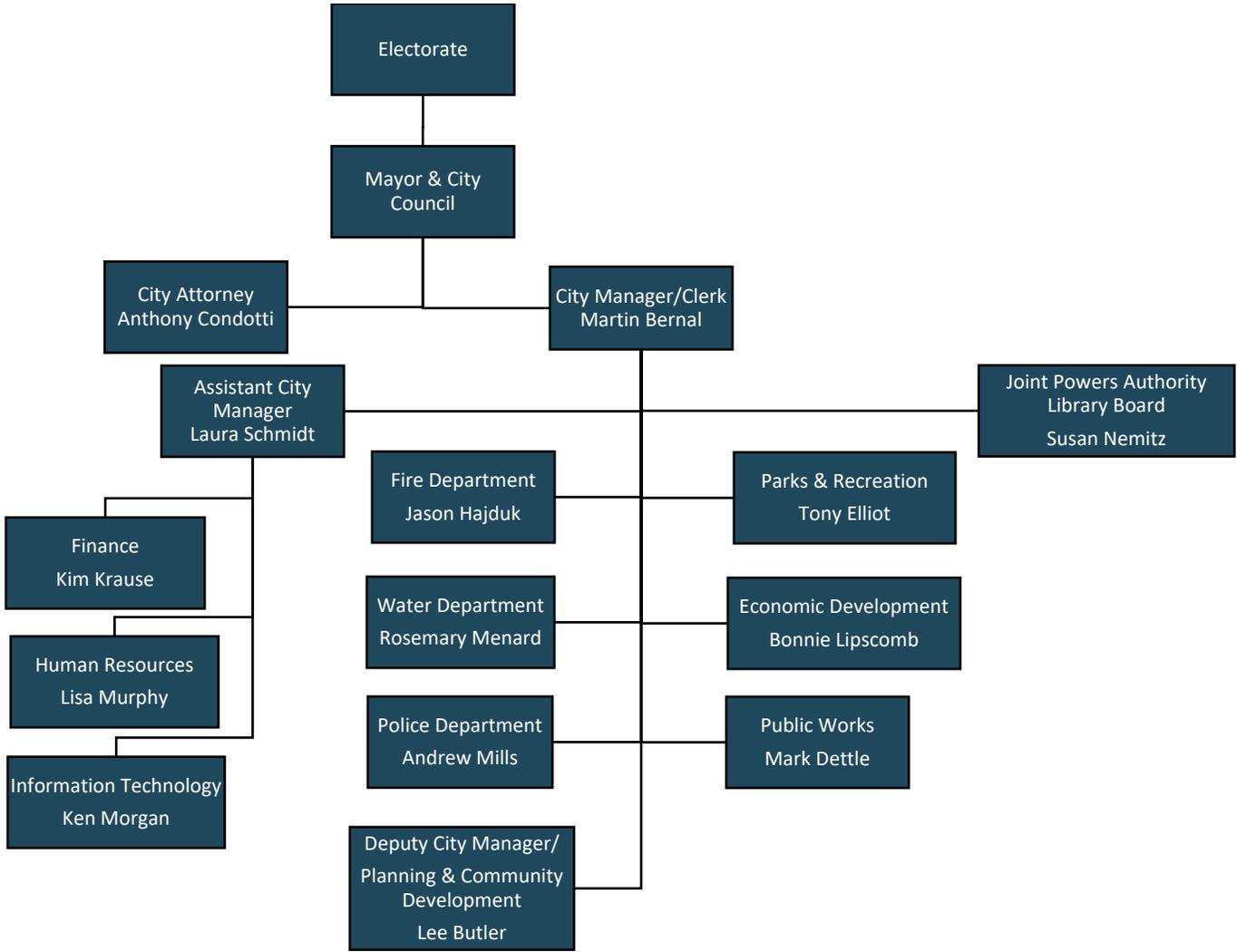
Christopher P. Morill

Executive Director

City of Santa Cruz Boundary



Organization Chart



Administrative Staff

City Manager.....	Martín Bernal
Assistant City Manager.....	Laura Schmidt
Deputy City Manager/Director of Planning and Community Development	Lee Butler
Chief of Fire.....	Jason Hajduk
Chief of Police	Andrew Mills
City Attorney	Anthony Condotti
Director of Economic Development	Bonnie Lipscomb
Director of Finance.....	Kim Krause
Director of Human Resources	Lisa Murphy
Director of Information Technology	Ken Morgan
Director of Libraries	Susan Nemitz
Director of Parks and Recreation.....	Tony Elliot
Director of Public Works	Mark Dettle
Director of Water	Rosemary Menard

Board, Commission & Committee Chairpersons

Arts Commission.....	Sean Swain McGowen
Board of Building and Fire Appeals	Thomas Kern
Commission for Prevention of Violence Against Women.....	Ann Simonton
Downtown Commission.....	Matt Farrell
Equal Employment Opportunity Committee	Amanda Rotella
Historic Preservation Commission.....	Don Lauritson
Parks and Recreation Commission	Jane Mio
Planning Commission	Andy Schiffrin
Sister Cities Committee	Douglas Hull
Transportation and Public Works Commission	Philip Boutelle
Water Commission.....	Sierra Ryan

Important Dates in Santa Cruz History



1769

Don Gaspar de Portola discovered the land area which is now known as the City of Santa Cruz.



1791

Father Fermin de Lasuen establishes the Santa Cruz Mission.



1866

City of Santa Cruz is incorporated.



1875

First railroad connection to Santa Cruz.



1885

In July, surfing is introduced for the first time in North America in Santa Cruz by three Hawaiian princes.



1907

The Santa Cruz Beach Boardwalk is built.



1914

The current Santa Cruz Municipal Wharf was constructed and at 2,745 feet, is the longest wharf on the West Coast.



1940

The Santa Cruz Civic Auditorium was built.



1948

The City adopted a new City Charter that is still in existence today.



1968

The Pacific Garden Mall design by local architect Kermit Darrow and landscape architect Roy Rydell approved.



1989

The Loma Prieta earthquake hits, causing devastation to downtown. New downtown redesign replaces Pacific Garden Mall.



2011

A tsunami wave from an earthquake near Japan causes \$10 million in damage to the Santa Cruz Harbor.

Guide to the Document

This Guide to the Document gives a brief description of the document organization and the different sections within the document.

Introduction

The introduction of the budget document introduces the reader to the **City Council**: Mayor, Vice-Mayor and Councilmembers that represent the citizens of the City of Santa Cruz. A **Map of the City** is provided as well as a **City Organizational Chart** and a list of **Administrative Staff and Board, Commissions and Committee Chairpersons**. Also, a brief **History** of the City is provided.

Budget Dashboard

This section of the budget document contains important information with regards to the City of Santa Cruz and the budget. The **City Manager's Message** gives an overview of the City's goals and accomplishments as well as the state of the City. The **Budget in Brief** is a quick look at the Council priorities, General Fund budget by revenue and expenditures, City-wide expenditures, staffing levels, Capital Investment Program, and City "At a Glance" numbers. Also included in this section is a **City Introduction**. Information included here is a description of the City's government structure and services, the basis of accounting, the budget process and the City's fund structure. Next is the **Primary General Fund Budget and General Revenues**. This section of the budget document provides information about total expenditures, how much of those total expenditures are financed with program revenues and other allocated sources, and the resulting net amount of expenditures which need to be supported by taxes and other general revenues. **Primary General Fund Budget and General Revenues Tax Trends and Charts** provide historical and comparative information about the City's Tax Revenues. Lastly is the **Personnel Profile-Overview**. This section provides information about position additions and deletions by department from Fiscal Year (FY) 2021 to FY 2022.

Financial Summaries

This section of the budget document gives the reader an overall representation of the City and the budget. The **Recap of Funds-Fund Balance** schedule highlights the beginning fund balance, adopted revenues and expenditures, and projected ending fund balance for all funds. The **Summary of Projected Revenues and Other Financing Sources by Fund Type** provides information about each revenue source, both from a historical perspective and the next year adopted amounts. The **Summary of Projected Expenditures and Other Financing Uses by Fund Type** provides information about the operating budget for each fund including total Operating Budget, Debt Service, and Capital Outlay. The **Summary of Transfers** summarizes transfers between funds. The **Revenues and Other Financing Sources-Primary General Fund** provides information about each General Fund revenue source, both from a historical perspective and the next year adopted amounts. The **Operating Expenditures by Department-Primary General Fund** provides information about each General Fund account both from a historical perspective and the next year adopted amounts.

Department Summaries

This section provides a Department description and the **Core Services** provided. A chart of **Accomplishments and Goals** details the success of the department as well as indicating which Council Interim Recovery Plan focus area it relates to. **Workload Indicators** and **Performance Measures** are provided to demonstrate the effectiveness of the functions of the department. The **Budget Summary** gives a financial breakdown of the department. The *Expenditures by Character* section gives an overview for the FY 2020 actual expenditures, the FY 2021 adopted budget, the FY 2021 amended budget, the FY 2021 estimated actual, and the adopted budget for FY 2022. The *Expenditures by Activity* section displays the same information by activity and fund, and *Resources by Fund* displays the total funding sources by fund followed by the *Net General Fund* cost. The *Total Authorized Personnel by Department* line shows the total number of positions authorized by the department. Next, a **Staffing history** list is provided for each department. This list shows the amended budget staffing number for the past 3 years and the FY 2022 adopted staffing. Lastly, a departmental **Organization Chart** is provided.

Capital Outlay

The capital outlay section lists the capital equipment items that are funded in the capital outlay accounts in the expenditure detail section of each activity and department. Capital Assets are defined by the City as assets having an estimated useful life in excess of one year, and an initial, individual cost in excess of the capitalization thresholds described below:

Infrastructure	\$ 25,000
Buildings and lease improvements	10,000
Land improvements	10,000
Machinery and equipment	5,000
Intangibles	5,000

Appendix

The Appendix Section includes our financial policies. The Resolution adopting the FY 2022 budget is included. A **Legal Debt Limit** schedule is presented with the most current assessed City of Santa Cruz real and personal property value. The City's **Debt Service and Pension Obligations** shows current debt, future planned obligations, and unfunded liabilities (Pensions and Other Post Employment Benefit Obligations). Also included are some of the policies that can affect the budget: **Budgetary Policy, Debt Management Policy, General Fund Reserve Policy, Budget Appropriation and Control Policy, budget sections of the City Charter, Council Policy-Finance & Accounting, Grants Policy, and the Donations & Contributions Policy.** The **Acronyms and Glossary** sections provide definitions to many of the words and acronyms used throughout the document.

Capital Investment Program

The Capital Investment Program identifies major capital projects and funding sources. A project is considered a Capital Investment project if it is undertaken to acquire a capital asset (construction of public building, street improvements, fire trucks), will have a long service life and is nonrecurring, or is an expensive project or considered major. A more detailed guide is included in the introductory section of the Capital Investment Program Budget document.

City Manager's Message

FY 2022 City Manager's Budget Letter

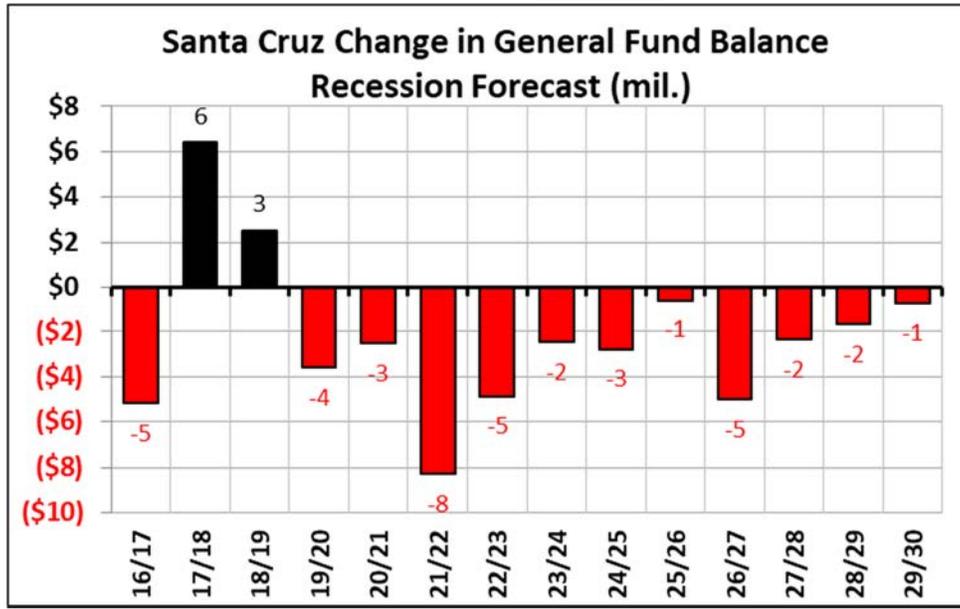
Dear Mayor and Members of the City Council,

I write this message as we complete an unparalleled year of change and impacts to our City. Not only has the COVID-19 pandemic had sweeping effects on our fiscal position, our work, and our personal lives, but our region also experienced the collective trauma of the CZU Lightning Complex Fire. Never before has the City been required to act more swiftly and nimbly in the face of mounting challenges. This is also my eleventh and final budget message after twenty-four years of service to the City of Santa Cruz. It has been an honor and privilege to serve the City.

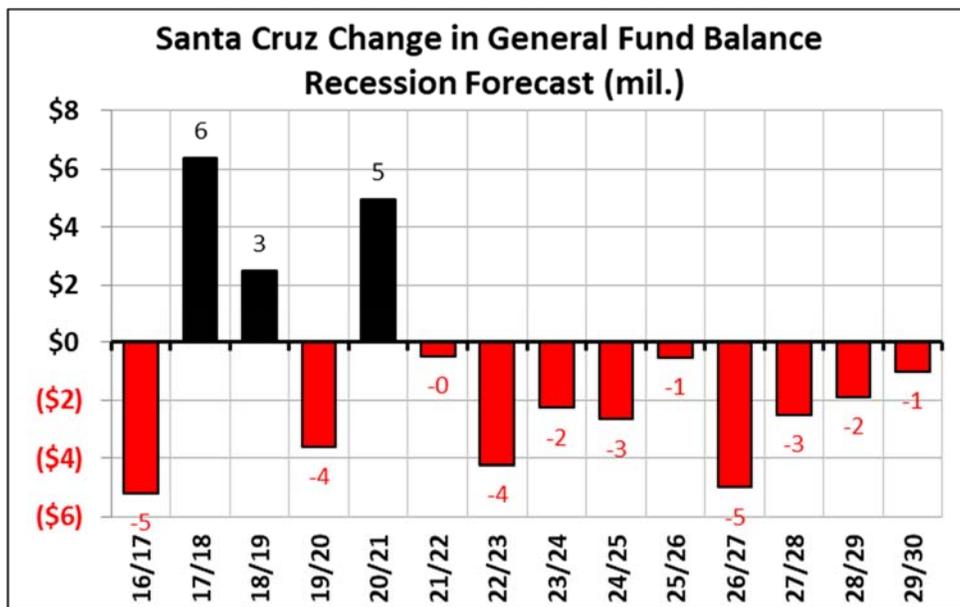
The fiscal impact of the COVID-19 pandemic is the most significant in the modern history of the City of Santa Cruz, even greater than the Great Recession of 2007. We have never faced such a dramatic and drastic reduction in revenues while at the same time having to respond to public emergencies and maintain essential services. Fortunately, the City has a strong record of prudent fiscal practices, including setting aside reserves to address unforeseen events and disasters. With respect to the General Fund, the City saw a loss of \$10 million in Fiscal Year 2020 and a loss of \$11 million for Fiscal Year 2021. This budget projects that revenues will begin to recover, but remain approximately \$6 million less than previously estimated. Tourism/visitor-related revenues saw a sharp reduction. Transient Occupancy Tax revenue dropped by 33% over the two-year period, and our Admission Tax revenue plunged an incredible 97%. The City was forced to immediately rely on reserves to maintain solvency.

Just as important, each and every City employee stepped up to these challenges over the past year. The City froze hiring, encouraged early retirements, and for Fiscal Year 2021 most employee groups took a 10% salary reduction through furloughs. These sacrifices resulted in approximately \$7 million in savings. As the effects of the pandemic continued, in October the City Council adopted a revised budget that resulted in another \$5 million in cuts. Most severe was the elimination of the City's Park Ranger program. Even still, our General Fund reserves decreased 32% from Fiscal Year 2019 to 2021 (not including American Rescue Plan funding).

General Fund Balance without Stimulus



General Fund Balance with Stimulus

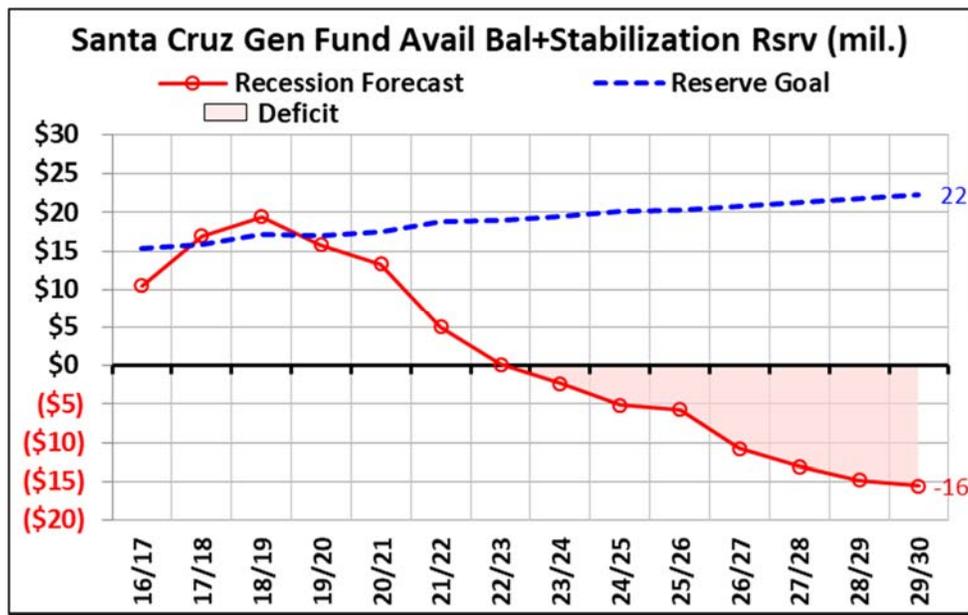


Our residents, community organizations, and businesses personally felt the effects of the pandemic as well. In 2020, unemployment skyrocketed in the City to a high of nearly 14% and ended the year averaging almost 8%. Comparing Fiscal Years 2019 and 2021, we saw the number of business licenses issued drop 35%. Our Finance team estimates that the City will experience a revenue deficit of \$27 million through the end of the upcoming fiscal year.

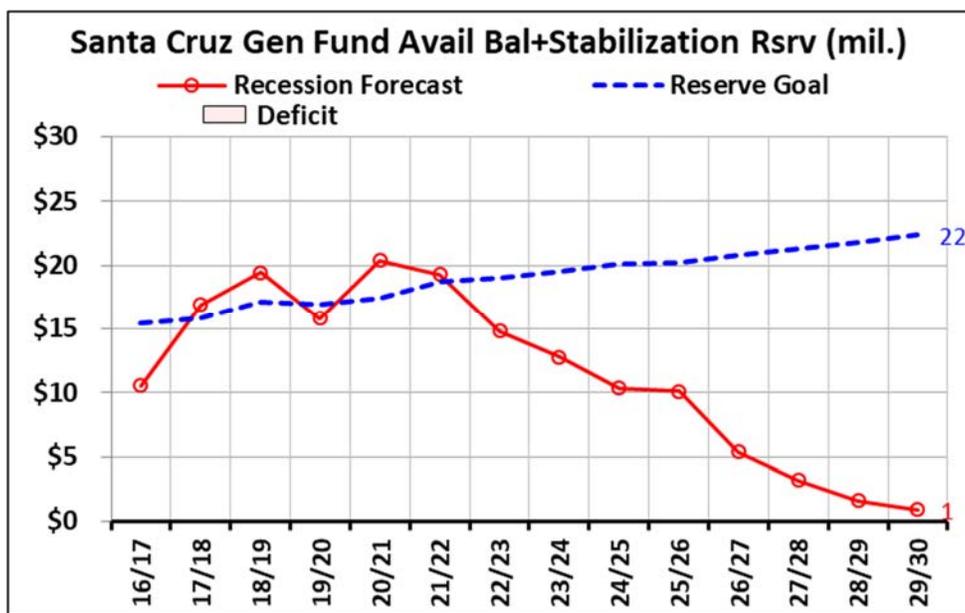
With respect to Enterprise Funds, the COVID-19 pandemic also had an effect. Most significantly impacted was the Parking Fund, which saw a loss of \$4.5 million. The Parking Fund will be able to weather the loss due to prudent reserves, the ability to adjust rates, and the return of parking demand in the Parking District. Interestingly, the Golf Course Fund, while not technically an Enterprise Fund, experienced a boon such that it no longer requires a subsidy from the General Fund.

Still, looking ahead to Fiscal Year 2022, we see some signs that our recovery has begun. We have started to move through less restrictive COVID-19 tiers and more people are accessing vaccines, which have allowed the local economy and tourism to begin to reopen and rebound. As of March 2021, the unemployment rate in the City fell to 4.5%, and, in May, we lifted the City employee furloughs six weeks ahead of schedule. The City also received Federal relief funding. The first round of stimulus funding was allocated in December 2020. The approximately \$784,000 was used to address the added costs of responding to the pandemic. It was a wholly inadequate amount for a City like Santa Cruz to respond to the impact of the pandemic. The City is set to receive approximately \$14 million in one-time Federal American Rescue Plan stimulus funds to help stabilize the budget. Being one-time funding, it will provide interim stability to the City, allowing the deferral of additional reductions; replenishing reserves; and, essentially, allowing the City the time to develop and implement a longer-range fiscal sustainability plan. It will not close our significant structural deficit or fully restore the massive revenue gaps brought on by the pandemic. The bottom line is that the City is facing a structural budget deficit. The City faces a range of \$1 to \$5 million annual deficits with stimulus (\$1 to \$8 million without stimulus) for the next ten fiscal years, with revenue increasing from 2.2% to 5.3% over the same period. Additionally, the General Fund Capital Improvement Program has been unfunded for the previous two fiscal years and is projected to remain unfunded. The project deficits are shown in the forecast chart below.

General Fund Forecast without Stimulus



General Fund Forecast with Stimulus



At the start of 2021, the City Council launched Re-Envision Santa Cruz, an interim recovery plan to carry us through a 12–18 month recovery period. We will execute a bold vision that centers on the priorities of long-term fiscal sustainability, downtown and business revitalization, and building out much-needed infrastructure. We will explore ways to inject our local economy with new jobs, green businesses, affordable housing, and resilient green infrastructure. We will bolster what makes Santa Cruz special by supporting our businesses; advocating for new and improved funding sources; and reinvesting in the downtown and infrastructure from roads and water to parks, facilities, and open spaces.

Our focus during the 2022 budget year will be on not only recovery, but also ongoing resilience. Because of the scale of the structural deficit, the City will continue to identify areas for expenditure reductions and explore the potential for a new revenue measure. Robust new revenue sources are needed to maintain existing essential services and address increased needs for business recovery, health and public safety, and infrastructure maintenance. To that end, several actions have already been taken. As noted above, immediately was the draw down of reserves, followed by budget cuts and furloughs. The City Council also established a Revenue Committee, which is developing a recommendation on whether to proceed with a revenue ballot measure at an upcoming election. The Revenue Committee is expected to bring forward its final recommendations in June after outreach and a public opinion poll is conducted.

I would like to thank our budget development team, including our new Finance Director Kim Krause and Budget Manager Lupita Alamos. We are so fortunate for this team’s incredible leadership during the most challenging financial years of my thirty-plus years serving in local government. I also want to thank the executive leadership and the more than 800 employees of the City of Santa Cruz for their sacrifice over the past year. They have truly demonstrated their unwavering dedication to serving the community.

As I prepare for my transition to retirement and I reflect on my time as City Manager, I am confident that the City will emerge from the pandemic stronger and more focused than ever before. I tend to focus on our fiscal challenges in my budget messages, but I want to take the opportunity in my final message to comment on the long-term picture and positive outlook for the City of Santa Cruz, fiscally and otherwise. As public officials we tend to primarily hear the complaints and focus on the challenges, but it is important to reflect on how blessed and fortunate we are in Santa Cruz. The signs of recovery are significant, as evidenced by the amount of investment that is taking place in our City, particularly in the downtown. We also have a supportive and involved community, who supports its local governments and appreciates the extensive service levels that we are able to provide. The economic recovery will be strong, and I am confident that the community will support the high level of services and public amenities that we enjoy and that make Santa Cruz what it is today, a truly world-class city. We are incredibly fortunate to have highly capable leadership, both at the staff level and political level. The level of collaboration and teamwork amongst and between staff, the City Council, and the community is high, and, more importantly, on the upswing, which is critical to our ability to address challenges and to progress as a community.

I am grateful for the opportunity to have served the City of Santa Cruz over the past eleven years as City Manager and for my twenty-four years at the City. During that time, with the collaboration of the many dedicated leaders of the City Council and staff, we have weathered the Great Recession and responded to a global pandemic. Our shared legacy will be one of resiliency in the City of Santa Cruz.

Sincerely,

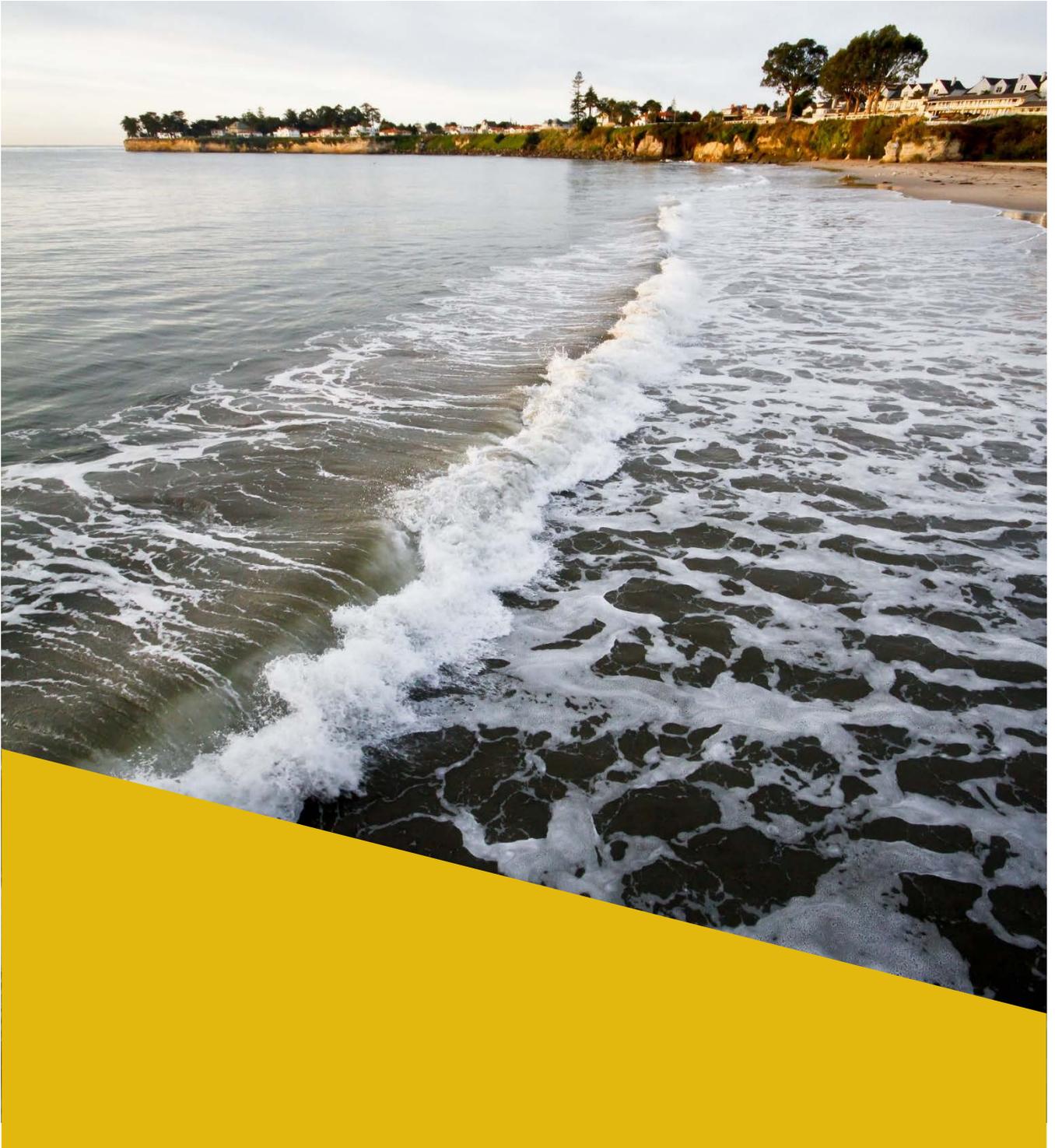
Martín Bernal
City Manager

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City of Santa Cruz Budget in Brief

Fiscal Year 2022



Re-Envision Santa Cruz

The COVID-19 pandemic has brought economic peril and uncertainty to cities and their residents across the country. As a small city and a center of tourism, the City of Santa Cruz has felt the pandemic even more acutely. Our residents, businesses and City employees have made tremendous sacrifices, the impact of which will be felt for years to come.

The **Re-Envision Santa Cruz** recovery plan squarely focuses the City on our community's collective recovery and ongoing resilience. Over the next 12-18 months, we will execute a bold vision centered on **sustainability, equity, community engagement and essential service delivery**. We will explore ways to inject our local economy with new jobs, green businesses, affordable housing and resilient green infrastructure. We will bolster what makes Santa Cruz special by supporting our businesses, advocating for new and improved funding sources, and reinvesting in the Downtown and infrastructure from roads and water to parks, facilities and open spaces.

And we'll work to not leave anyone behind. Through Re-Envision Santa Cruz, **we are building a future for everyone, together**. The main focus areas of our strategy include:



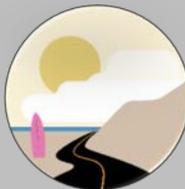
Fiscal Sustainability

Efficient Service Delivery
New and Improved Funding Sources



Downtown and Business Revitalization

Downtown Reinvestment
Economic Recovery and Resiliency
Increase Affordable and Market Rate Housing



Infrastructure

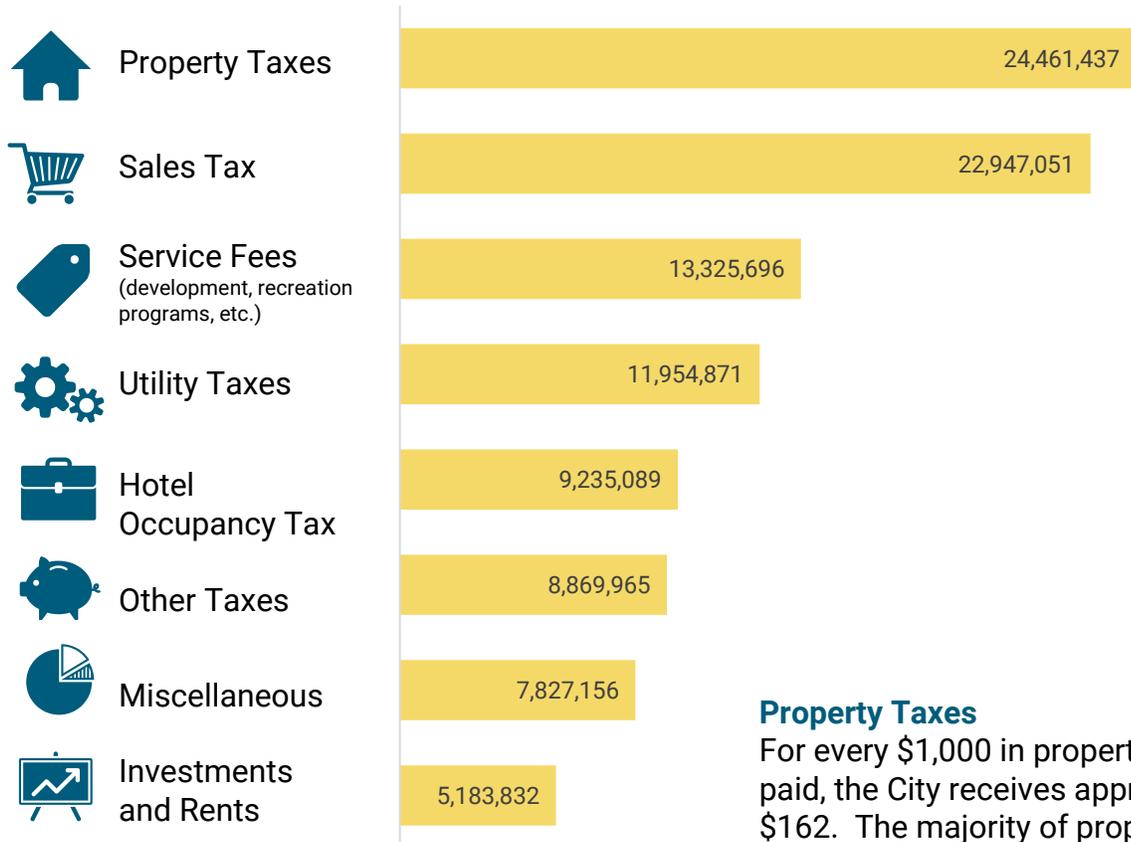
Green Economy and Workforce
Parks Recreation and Open Spaces
Resiliency and Improvements

General Fund Revenues

Where does the money come from?

A look at the City's major revenue sources

The graph below highlights the City's major revenue sources for the General Fund



Service Fees

Fees, mostly from Recreation and Planning fees, are collected for general government operations.

Hotel Occupancy Tax

Tourists staying at local hotels pay an additional 11% tax applied to their room rate.

Miscellaneous

Includes grants, fines, forfeitures and inter-fund transfers.

Other Taxes

Includes the business license, franchise, and other taxes.

Property Taxes

For every \$1,000 in property taxes paid, the City receives approximately \$162. The majority of property tax paid supports the local schools.

Sales Taxes

For every \$100 in taxable purchases, \$9.25 is collected in sales tax. Of this amount, the City receives \$1.75. The majority of sales tax collected goes to the State.

Utility Taxes

Taxes are imposed on utility companies for using the City's streets and right-of-way.

Investments and Rents

Funds collected include rents for City owned property and investment earnings.

General Fund Expenditures

Where does the money go?



Community Services & Sustainable Infrastructure 22%

Parks & Recreation - \$14.1
 Library - \$1.8
 Public Works - \$8.6

Community Development 9%

Economic Development - \$3.4
 Planning and Community Dev - \$6.4

Public Safety 43%

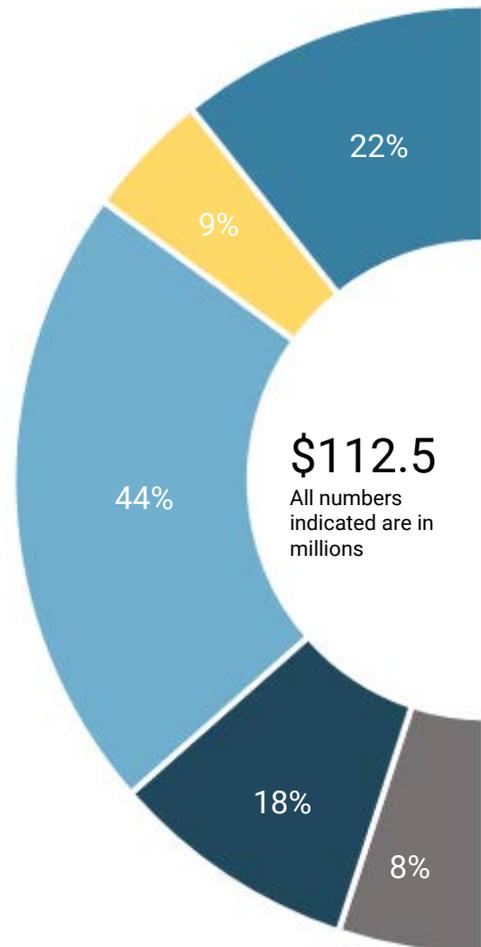
Fire - \$20.2
 Police - \$28.7

Leadership & Support Services 18%

City Council - \$0.5
 City Manager - \$6.5
 Administrative Services - \$13.1

Debt Service – 8%

Debt payments - \$11.6



City-wide Operating Expenditures

Special Revenue \$12.2

These funds, such as Gas Tax and Affordable Housing fund, can only be used for specific purposes.

Water \$36.5

100% of the Water utility bill is reinvested into operations and maintenance of the City's water system.

Wastewater \$21.3

The City of Santa Cruz wastewater treatment facility treats more than 10 million gallons of wastewater each day.

Refuse \$23.1

The Resource Recovery Division collects all refuse, recycling and green waste in the City.

Parking \$6.6

Provides all parking enforcement in the City.

Stormwater \$1.2

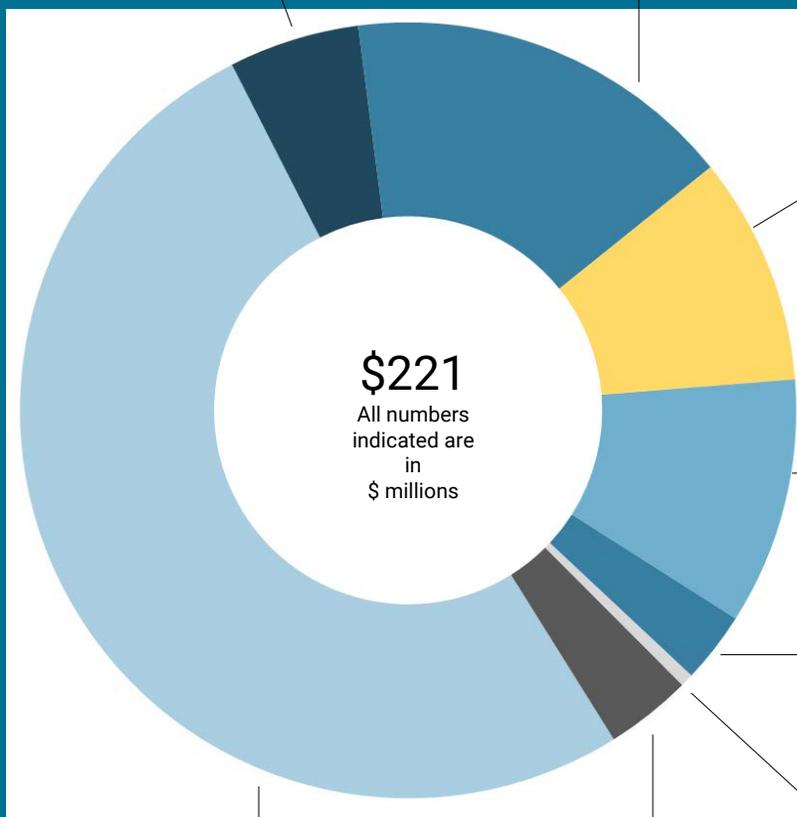
The City storm drain system collects storm water runoff from City streets.

General Fund \$112.5

General tax dollars that pay for recreation, public safety, community development, and administration.

Other Funds \$8.2

Includes all non-primary General funds.



Staffing

Total Positions Authorized



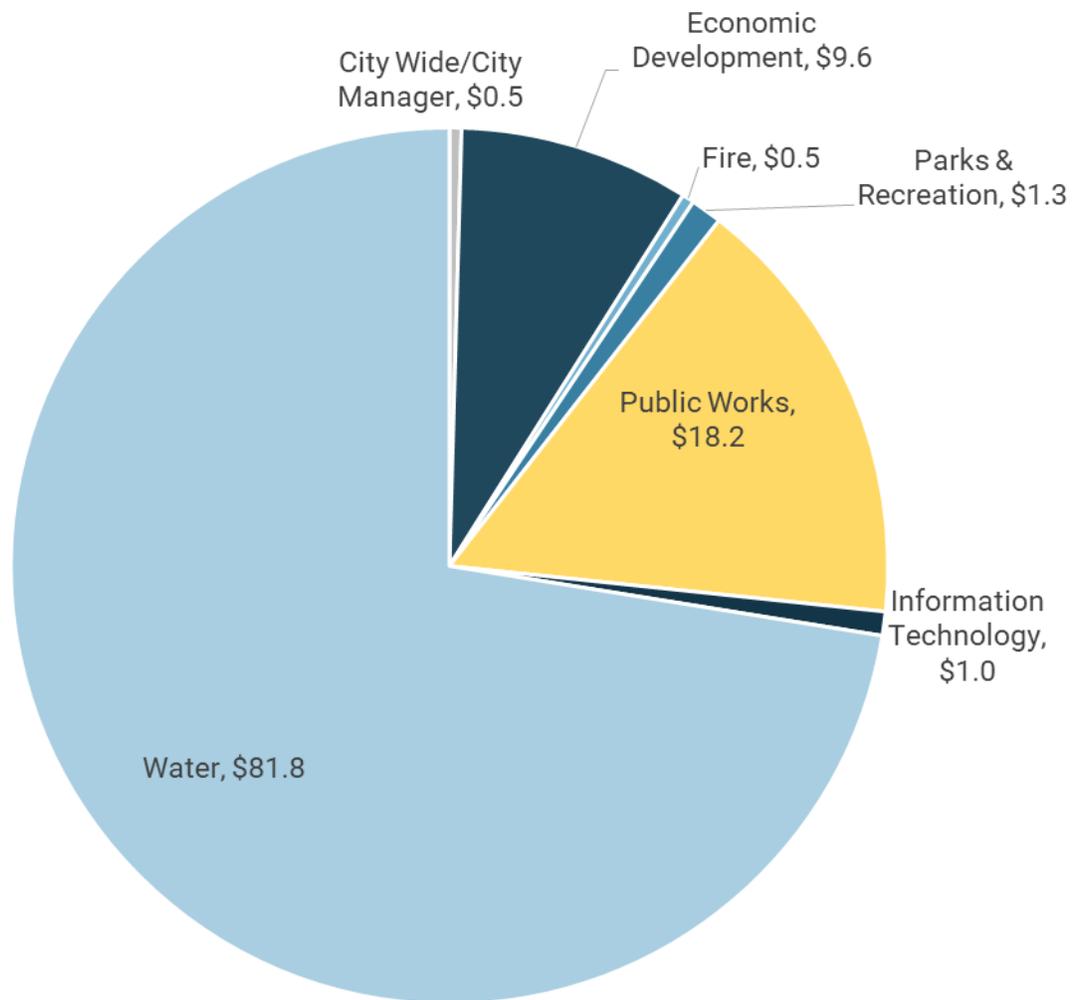
Authorized Positions by Department

City Manager	15.15
Economic Development	14.50
Finance	30.00
Fire	66.00
Human Resources	11.00
Information Technology	21.00
Parks and Recreation	82.50
Planning and Community Dev.	33.00
Police*	134.00
Public Works	257.90
Water	116.25
Total	781.30 FTE

*updated by Council action 2/8/22

FY 2022 Capital Investment Program Projects

(In millions)



FY 2022 General Fund Priority 1 Projects - Unfunded

Pogonip Creek Sedimentation Removal	\$250,000
Chestnut Street Storm Drain Replacement and Paving	875,000
Civic Roof Repair	420,000
Wharf Gate Parking Equipment Replacement	450,000
Fire Engine Type I Pierce Pumper 1250 GPM	650,000
West Cliff Drive Stabilization	500,000
Harvey West Ballfield Lighting	320,000
City Hall Parking Lots	40,000
Public Facilities - Energy Savings and Maintenance	200,000
TOTAL	\$3,705,000

City of Santa Cruz

At A Glance

General Data

Year of incorporation	1866
Total square miles	15.83
Population (2020)	64,424
Median family income	\$70,102
Total jobs	31,100
Average persons per household	2.43
Unemployment rate (2020)	11.2%
Total housing units	24,092
Median home price (March 2021)	\$1.10M

Utilities

Water active accounts	24,545
Miles of water distribution mains	300
Clean safe gallons of water per year produced (billions)	2.65
Wastewater treated daily (millions)	7.26
Miles of sanitary sewer pipes	160

Parks & Recreation (FY2020)

Acres of park land	1,700
Number of parks	35
Number of facilities	12
Number of recreation classes	972
Facility rentals	3,722
Special events produced	8

Public Safety

Police calls for service	97,120
Police citations	5,057
Number of fire stations	4
Fire emergency calls	8,121
Fire inspections	943



Introduction

The City of Santa Cruz is located on the northern part of the Monterey Bay, approximately 74 miles south of San Francisco and 30 miles west of San Jose. Incorporated in 1866, it developed its first charter in 1876. The City currently operates under the provisions of a charter approved by the voters in 1948 and subsequently amended from time to time.

Santa Cruz is the county seat for the County of Santa Cruz. It has an area of 12 square miles and an estimated population of 64,424. Santa Cruz is the home to the University of California, Santa Cruz (UCSC), which opened in 1965 and has a current enrollment of 19,500 students. The City's major industries include tourism, manufacturing, and technology.

Government/Services

The City of Santa Cruz operates under the council-manager form of government.

Policy-making and legislative authority are vested in a seven-member governing council, consisting of the Mayor, Vice Mayor, and five Councilmembers who are elected on a non-partisan basis. Councilmembers serve four-year staggered terms, with either three or four Councilmembers elected every two years. Councilmembers may serve no more than two terms consecutively. The Mayor is selected by a majority of the City Council and serves a one-year term. The City Council is responsible, among other things, for passing ordinances, adopting the budget, approving nominees to commissions, and hiring the City Manager, City Clerk, and City Attorney. In 2011, the City Manager was designated as the City Clerk.

The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the city, and for appointing department heads.

The City provides a broad range of services including police and fire protection; construction and maintenance of streets, parks, flood control, and other infrastructure; a wharf facility; and recreational and cultural activities including a performing arts center and human services programs. It operates four municipal utilities, including water, wastewater, storm water, and refuse collection/landfill operations, as well as enterprise operations for parking facilities. The water utility provides water service beyond the municipal boundaries and has a total service population of approximately 98,000.

Before the February 1, 2012 elimination of the City's legally separate Redevelopment Agency, the City elected to serve as the successor agency for the Redevelopment Agency's operations, including housing operations. As the successor agency, the City is responsible for winding down operations, paying off debt service, and completing certain remaining infrastructure construction and community development activities as included in the Recognized Obligation Payment Schedule (ROPS).

Many major public services delivered within the City's boundaries, such as education and public transportation, are provided by other public agencies. Library services are provided through a Joint Powers Authority agreement that includes the cities of Santa Cruz, Capitola, and Scotts Valley and the County of Santa Cruz.

Appropriations provide for expenditures that will be incurred and encumbrances that will be established during the fiscal year. Council policy establishes appropriation control at the department and fund level. Changes in appropriations within the same department and fund may be approved by the City Manager, except that transfers greater than \$50,000 between major expense categories (e.g., personnel services, services and supplies, or capital outlay) must be approved by Council. The City Manager is also authorized to accept and appropriate donations and grants of up to \$50,000 for projects and programs previously approved by the City Council. All transfers between funds must be approved by Council.

Major Revenue Sources

The City's major revenues sources are projected using a combination of an analysis of historic trends, current and future indicators, and external sources like the County of Santa Cruz, the State Budget, State Legislative Analyst Office, League of California Cities, and sales tax consultants.

Taxes

The City's major tax revenues include property tax, sales and use taxes, and transient occupancy (hotel) tax. The Financial Summaries section of this document includes charts showing revenue history.

As with other charter cities in California, the City of Santa Cruz has limited ability to set tax rates. The State constitution, under the provisions of Proposition 13 passed by the voters in 1978, establishes a maximum rate for property tax and limits the growth of assessed value. The constitution sets the limit for increases of the property tax rate to 2% per year, but upon sale, market value becomes the assessed value. The property tax collected is allocated among the jurisdictions in the City's tax rate areas based on criteria established by the State legislature. The rates and tax base of two of the City's other general revenues, sales and use tax and motor vehicle in lieu fees (VLF), are also controlled by the Legislature.

Changes to existing local taxes and any new taxes require voter approval. Taxes used for general purposes are subject to approval by a simple majority of voters while taxes levied for specific purposes require a two-thirds majority of voters. Assessments must be approved by a majority vote with voting rights apportioned based on the amount of the assessment. Property-related fees require public majority protest procedures and property-related fees for services other than water, wastewater, and refuse must also be approved by a majority of property owners or two-thirds of the electorate.

Ballot measures approved by City voters include the following:

- June, 2018 - Measure S. Increased the local Sales Tax from 9.00% to 9.25, the maximum allowed by the state.
- November, 2016 - Measure D. County Transportation Tax. Impose a half-cent sales tax for 30 years for safety, pothole repair, traffic relief, and transit improvement.
- November, 2016 - Measure L. Cannabis Business Tax. Impose a tax of no more than 10% on gross receipts of cannabis (marijuana) businesses in the city.
- June, 2016 - Measure S. Community Facilities District Library Bond. Authorize parcel tax on real property and authorize bonds to be issued by the Santa Cruz Libraries Facilities Financing Authority.
- November, 2012 - Measure Q. Increased the Transient Occupancy Tax from 10.0% to 11.0%, effective in July, 2013.
- November, 2010 - Measure H. Increased the Utility Users Tax from 7.0% to 8.5%, effective in spring, 2011.
- November, 2008 - Measure E. Clean River, Beaches and Ocean special parcel tax. Imposed a parcel tax to be used to protect public health and wildlife habitat in the river, bay, and ocean.
- November, 2006 - Measure H. Increased the local transactions and use tax from the 0.25% authorized by Measure F in March, 2004, to 0.5%, and removed the sunset clause.
- August, 2005 - Measure X. Water, Sewer, and Refuse franchise taxes imposed to replace comparable franchise fees that had been discontinued because they were determined to be taxes rather than fees.
- March, 2004 - Measure F. Increased local transactions and use tax by 0.25%, with a sunset clause to end the additional tax after five years.

Fees & Charges for Services

Fees for services, the City's next largest major revenue source, are subject to requirements that they be set at levels that do not exceed the reasonable costs of providing services. Fund balances generated by differences between fee revenue and related expense are retained and designated for services and facilities that benefit fee payers.

Budget Basis – Basis of Accounting

The City Council adopts a structurally balanced budget—one that supports financial sustainability multiple years into the future. The City uses a modified accrual basis of accounting in preparing the budget for both Governmental and Proprietary funds. The modified accrual basis is consistent with how the Governmental Funds are reported in the City's Comprehensive Annual financial Report (CAFR) fund statements; however the Proprietary Funds (Enterprise and Internal Service Funds) are reported on a full accrual basis in the annual report. Fiduciary Funds (Trust and Agency Funds) are not reported in the annual budget. However, the City does provide an Agency Summary of the Redevelopment Successor Agency (Trust Fund) as a supplement to the Economic Development Department's schedules.

Under “modified accrual basis,” amounts are recognized as revenue when earned, so long as they are collectible within two months after the end of the fiscal period to be used to pay liabilities of the current period. Encumbrances that are outstanding at year-end are re-appropriated in the next year.

Budget Preparation and Review Process

Under the City Charter, the fiscal year of the City begins on the first day of July of each year. The City Manager is responsible for preparing the annual budget and submitting it to the Council for adoption.

As part of the budget process, all City departments submit budget requests for the next fiscal year. These requests are consolidated by the Finance Department and reviewed by the City Manager to ensure that requests and departmental objectives are consistent with the City’s overall goals. The City Manager then presents to the City Council a structurally balanced budget—one that supports financial sustainability multiple years into the future. As required by the Charter, this budget is transmitted to the City Council and made available to the public for review no later than the first Council meeting in June. Budget hearings are conducted in May, before final adoption of the budget by the City Council no later than the first regular Council meeting in June to allow the new budget to be integrated into the City’s financial system for July 1.

Any new appropriation or appropriation transfers between funds or departments requires approval by the City Council. The City Manager is authorized to approve appropriation transfers within any department and the appropriation of grants, donations, and contributions under \$100,000 for projects and programs previously approved by Council. Expenditures may not exceed appropriations at the department and fund level.

Budget amendments are presented to City Council as needed. The City Council also reviews budget results at mid-year and budget adoption. The ongoing review and long range planning focus for financial management provides numerous opportunities to identify and respond to changes in revenues and expenditures and in community priorities.

The Annual Budget Process Calendar illustrated on the following page shows the relationship between City residents, City Council, and City Administration in developing the City’s Annual Budget.

FY 2022 Budget Preparation and Review Process Calendar:

Month	Residents	Mayor & City Council	City Administration
Oct.	Input on budget priorities and direction through direct contact with Mayor and City Council, community surveys and meetings.		Budget schedule and guidelines provided to Departments. Capital Investment Program (CIP) preparation begins.
Nov.			Presentation of prior year financial results to City Council and community (CAFR).
Dec.		Review and approval of CAFR providing an understanding of the fiscal status and condition of the City.	
Jan.		On-going discussions of budget priorities based on input from community and staff. Audit results presented to the City Council.	FY 2021 year-end estimates and FY 2022 department requests due to Finance Department.
Feb.			Department meetings with City Manager & Finance to review FY 2022 requests. CIP study session.
Mar.			CIP strategic planning and review. City Manager Approved CIP posted to Internet.
May	Department Budget Hearings open to the public	Department Budget Hearings and Discussions, review and approval of Final Capital Investment Program (CIP). Changes made per direction from Council and Council adoption of FY 2021 Annual Budget.	Presentation of Final Capital Investment Program (CIP) to City Council and community Proposed Budget completed and made available online. Changes made per direction from hearings and Final Budget Adoption.

Fund Structure

The following is a listing of the funds included in the City’s Budget, with each major fund identified. Descriptions of each of the City’s active funds, with a detailed presentation of FY 2020 actual expenditures and revenues; FY 2021 beginning fund balance, adopted and amended budgets, year-end estimates, and ending fund balance projections; and FY 2022 beginning fund balance, adopted expenditures and revenues, and ending fund balance projections can be found in the “Estimated Available Fund Balance Projections” section of this document. Funds are listed in order of their fund number in the Financial Summaries of this document.

Governmental Funds

Most of the City’s programs and functions are provided and financed through the following governmental funds, which are focused on the acquisition, use and balances of the City’s expendable financial resources and the related current liabilities. Governmental Funds use the modified accrual method of accounting and are focused on financial position, rather than on determining net income.

General Funds	
Primary General Fund	Street Tree Fund
Municipal Wharf Fund	City Public Trust Fund
General Plan Update Reserve Fund	City Stabilization Reserve
Green Building Educational Resource Fund	Carbon Reduction Fund
Civic Equipment Maintenance/Replacement	Economic Development Trust Fund
Co-op Retail Management	Housing In-Lieu Program
Kiosk Maintenance	DeAnza Hardship Fund
Code Enforcement/Civil Penalties	Contributions and Donations
Cannabis Children’s Fund	Interest Holding
CASp Certification and Training Fund	

Special Revenue Funds	
Supplemental Law Enforcement Services	Parks Quimby Act Funds (4)
Traffic Offender	Parks & Rec Tax Combined Fund
Police Asset Seizure	HOME Funds (3)
Asset Seizure/Youth Crime Prevention	Community Development Block Grant
State Highway Funds	Red Cross Housing Reconstruction Loan
Gasoline Tax	Repayment
Traffic Congestion Relief	First Time Home Buyers (2)
2016 Transportation Measure D	Affordable Housing Trust Fund
Traffic Impact Fee Fund	City Housing Successor Agency Funds (2)
Clean River, Beaches & Ocean Tax Fund	Transportation Development Act

Capital Investment Funds	
General Capital Investment Projects	Street Maintenance, Rehabilitation and
Capital Investment Public Art Fund	Improvements
Sidewalk Construction In-Lieu Fund	Wharf Tenant Capital Improvement Contrib.
Santa Cruz Library	Information Technology

Capital Investment Funds	
GO(General Obligation) Bonds	Lease Revenue Bonds

Proprietary Funds

The City’s Proprietary Funds include both Enterprise and Internal Service Funds. Enterprise Funds are similar to private sector enterprises in that the costs of providing services are recovered through financing and/or user fees and charges rather than through taxes or similar revenues. Internal Service Funds are used to report on activities that provide goods or services to other funds or departments in the City on a cost-reimbursement basis.

Enterprise Funds	
Water	Refuse Fund
Water Rate Stabilization	Refuse Landfill Closure
Water Public Art	Refuse Landfill Post Closure Maintenance
Water System Development Fees	Refuse Public Art
Water Emergency Reserve	Parking
Water June Beetle Endowment	Parking Public Art
Water Equipment Replacement Fund	Storm Water
Wastewater	Storm Water Overlay
Wastewater Public Art	Storm Water Public Art

Internal Service Funds	
Equipment Operations	Group Health Insurance
Workers’ Compensation Insurance	Unemployment Insurance
Liability Insurance	

Department and Fund Relationship

The City’s Annual Budget is organized by the Department Summary—showing expenditures by character, expenditures by activity (program), and resources by fund. Following the Department Summary is the Activity Summary—showing expenditures by activity and activity resources by revenue category for each of the department’s programs. A portion of the City’s General Fund supports all departments except for the Water Department. That specific percentage of General Fund support is identified in the “Percentage of Primary General Fund Budget” chart shown on the Budget at a Glance page located before the Department Summary page.

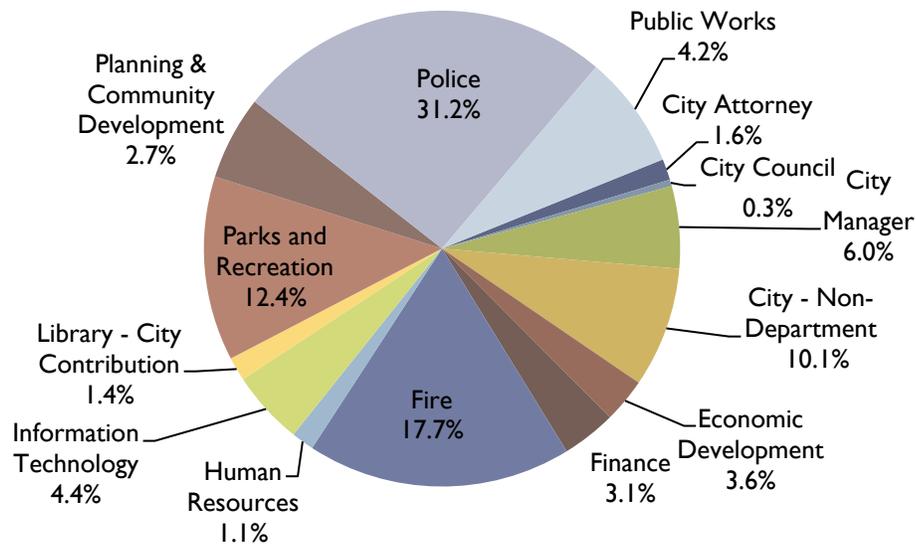
The following list shows the relationship between the Department and their supporting fund(s).

Department	Funds
City Attorney	General Fund
City Council	General Fund City Public Trust Fund
City Manager	General Fund
City Non-Department	General Fund Kiosk Maintenance Fund Transportation Development Act Fund
Economic Development	General Fund Co-Op Retail Management Kiosk Maintenance Fund Home Rehabilitation Fund Home Acquisition Projects Fund Home Investment Partnership Comm. Development Block Grant Affordable Housing Trust Fund
Finance	General Fund Liability Internal Service Fund City Stabilization Reserve Equipment Internal Service Fund
Fire	General Fund
Human Resources	General Fund Workers Comp Internal Service Group Health Insurance Unemployment Insurance
Information Technology	General Fund Information Technology Internal Service
Parks and Recreation	General Fund Municipal Wharf Fund Civic Equipment Maintenance Fund Parks Quimby Tax Funds Parks Tax Fund
Planning & Community Development	General Fund Code Enforcement General Plan Update Fund Green Building Education Fund
Police	General Fund Supplemental Law Enforcement Services Traffic Offender Police Asset Seizure Asset Seizure/Youth Crime Prevention
Public Works	General Fund Municipal Wharf Fund Gasoline Tax Fund Traffic Impact Fund Clean River, Beaches, Oceans Wastewater Enterprise Funds Refuse Enterprise Funds Parking Enterprise Funds Storm Water Enterprise Funds
Water	Water Enterprise Funds

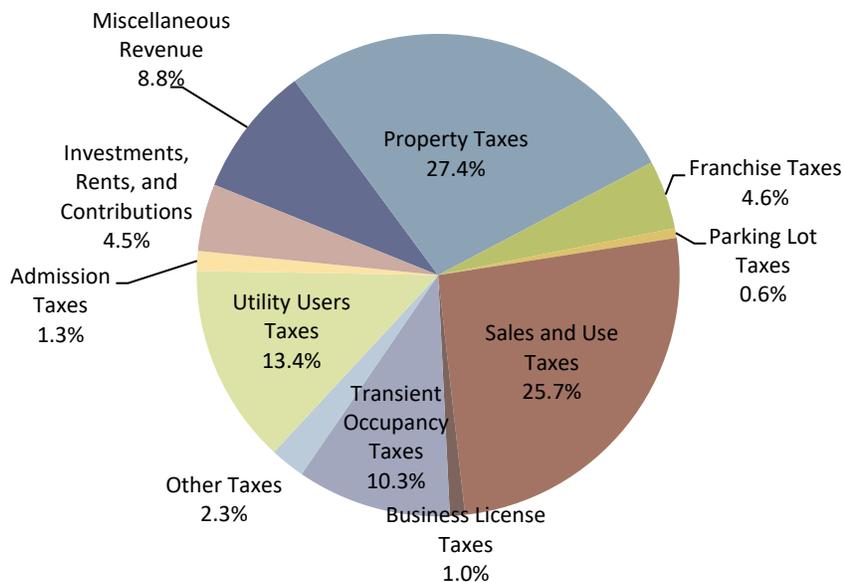
Primary General Fund Budget and General Revenues

The charts below present different perspectives for the Primary General Fund. The top chart represents the spending side and shows the net operating cost (budgeted appropriations less budgeted revenues) of the departments in the fund. Public safety (Police and Fire) accounts for most of the spending in the fund at 43.6%. The bottom chart represents the funding side and shows the discretionary revenues received by the fund. These are general revenues that are not specifically tied to departments, and are the main revenues that fund the City's core services such as Police, Fire, Administration, and Parks & Recreation. Most of the discretionary funding comes from taxes, with Sales Tax and Property Tax comprising the largest portion at approximately 53.1% combined.

Net General Fund Operating Budget

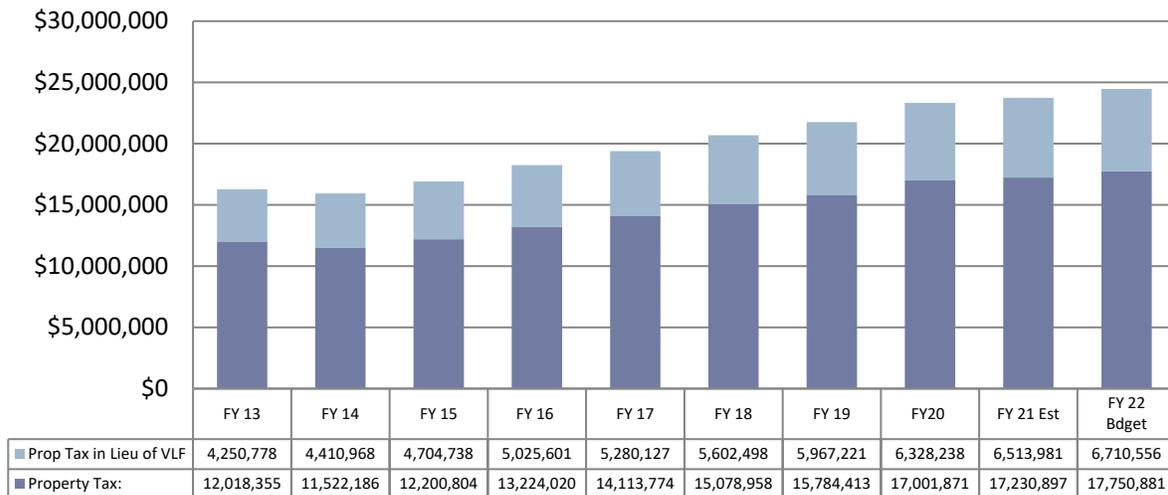


Discretionary General Revenues

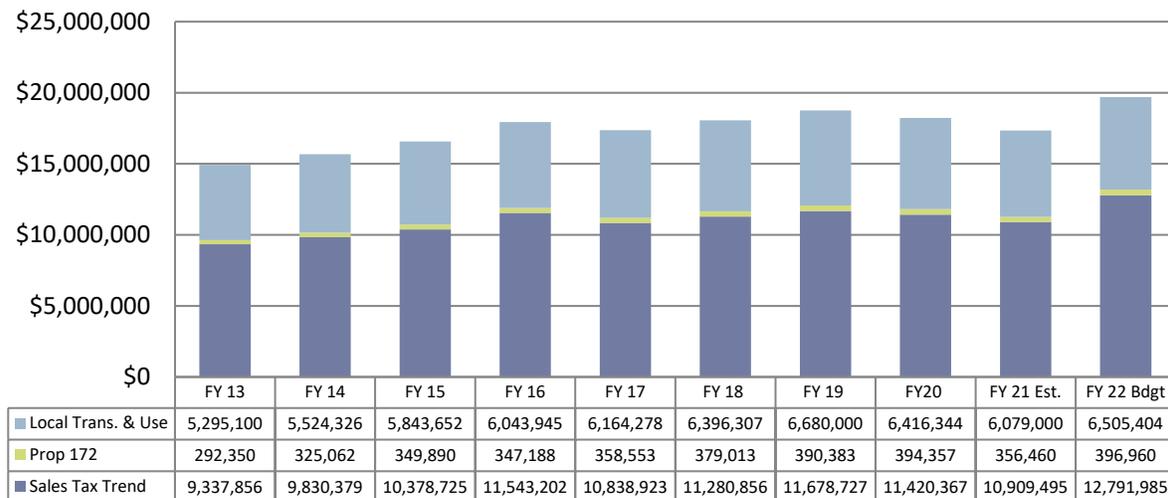


Property and Sales tax are the two largest sources of tax revenue for the City's Primary General Fund. Property taxes and sales taxes account for approximately 27% and 26%, respectively, of the fund's total estimated tax revenues for FY 2022.

Property Tax Trend

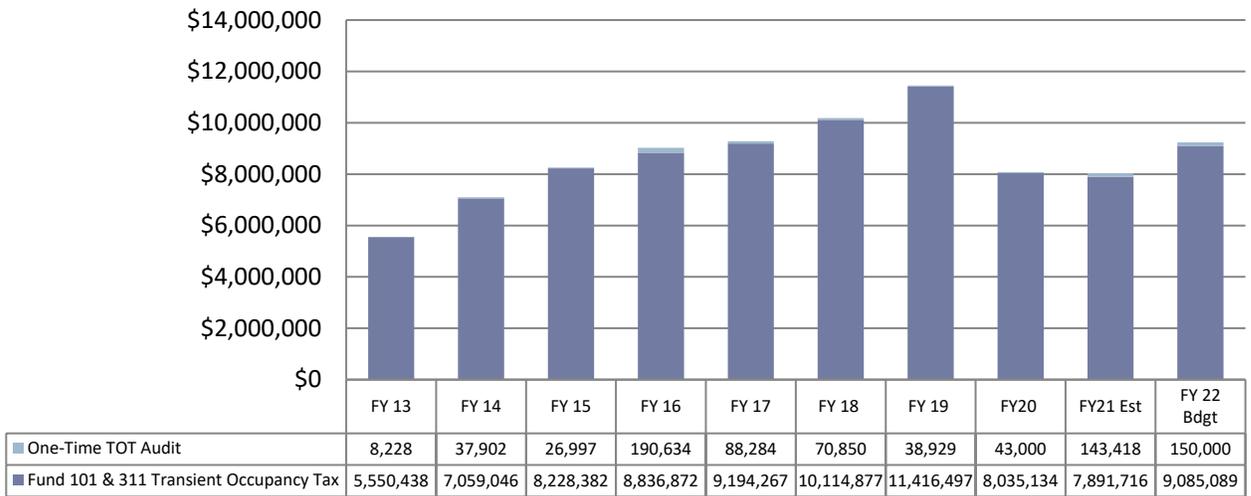


Sales Tax Trend

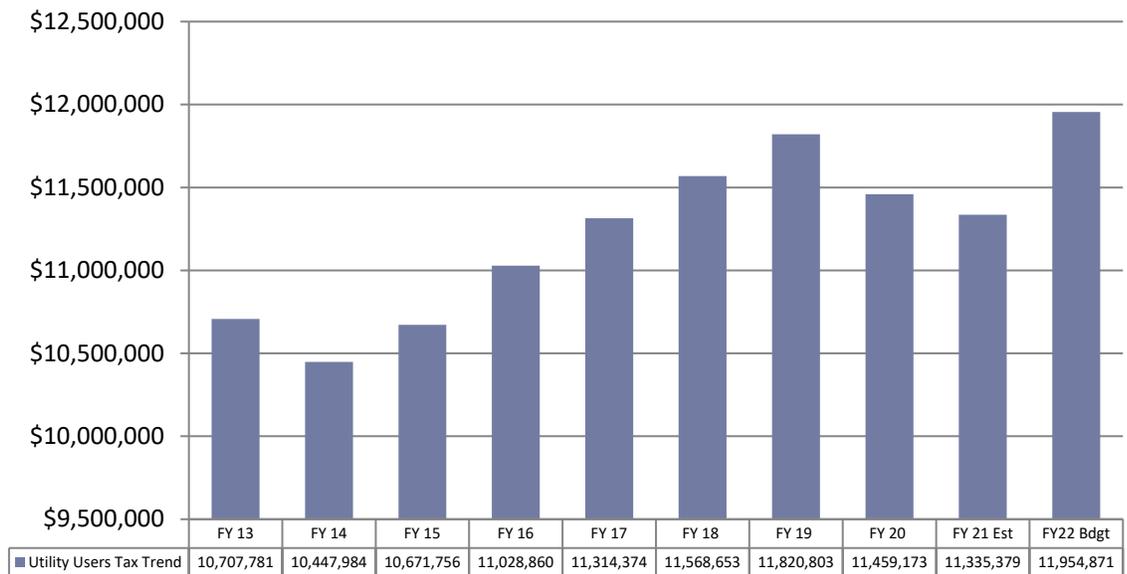


Utility users taxes are imposed on all utility services within the City limits at a rate of 8.5% of taxable services. Transient occupancy taxes are levied at a rate of 11% on all individuals occupying dwellings for 30 days or less. They each accounted for 10% and 13%, respectively, of the fund's total estimated tax revenues for FY 2022.

Transient Occupancy Tax Trend



Utility Users Tax Trend



Personnel Profile - Overview of Changes

Each year, City Council establishes an authorized position list by department through the budget adoption process. For FY 2022, there will be a net increase of .85 FTE to the General Fund and no changes to the total positions within Enterprise and other funds. The following is a summary of the position changes:

City Manager –No net position changes to the General Fund. The Department proposes adding 1.0 FTE Deputy City Manager level II position, paired with a budget deletion of the 1.0 FTE Planning and Community Development Department Director position. The resultant consolidated, shared Deputy City Manager level II would oversee the CMO citywide homelessness response program and the Planning and Community Development Department.

The Deputy City Manager classification and corresponding job description and job title has been revised from Deputy City Manager to Deputy City Manager I/II. Level I is a Deputy City Manager only option without assuming city department responsibility, while level II accommodates a City of Santa Cruz Department Executive additionally assuming the Deputy City Manager duties. It is recommended that the Deputy City Manager level I be equitable in pay to a city department executive tier I and the Deputy City Manager level II at equity as a city department executive tier II, the same salary range as the Water and Public Works directors.

At the recommendation of the City Council, a .65 FTE Management Analyst was added to support and implement homelessness response initiatives.

Economic Development – An increase of 1.0 FTE Development Manager position is proposed to be added for management of capital projects and for additional skilled project management capacity to move forward a number of infrastructure projects in the pipeline for the next 10 years. These projects include managing two downtown infrastructure projects to include an overall downtown beautification project; managing the public side of several upcoming projects including a permanent home for the Santa Cruz Warriors; development of a year round Farmers Market Structure and project management for relocation and development of a new home for a local fitness center displaced by the mixed-use Library Affordable Housing Project. These projects are highlighted in the Interim Recovery Plan.

Finance – No net position changes. The salary range for the Risk and Safety Manager classification is proposed to be adjusted to be equitable with the Finance Manager classification. The level of responsibility, duties and minimum qualifications of the Risk and Safety Manager are equivalent to the Finance Manager. This brings the classifications to a more fair and equitable pay level.

Parks and Recreation – The staffing changes in this department will result in a net decrease of 1.25 FTE. Based on the City’s structural deficit staffing vacancies and shifting priorities, the Parks and Recreation Department proposes to adjust staffing levels. The Department proposes the following:

Position	Addition	Deletion	Notes
Facility Attendant (Civic)		.50 FTE	
Box Office Representative (Civic)		.25 FTE	Reduce from .75 to .50
Construction Specialist		1.0 FTE	
Recreation Assistant (2 Positions)	.50 FTE .50 FTE		Sports & Youth Programs
Recreation Assistant (1 Position)		.50 FTE	Special Events
Net Changes	+1.0	-2.25	

While the elimination of the Construction Specialist reduces in-house ability to address some deferred maintenance in our parks system, it will allow the department to rehire elsewhere in the Parks Division while still contributing to addressing the City’s structural deficit. The Department also recommends FTE changes for Recreation Assistant positions to increase the Department’s capacity to address community needs in the Sports and Youth Programming.

Police – No net position changes. One 1.0 FTE Police Payroll and Purchasing Clerk position is proposed to be eliminated and replaced with an Administrative Assistant II position. After the Police Payroll and Purchasing Clerk position was vacated in FY21 it was decided that the classification no longer meets the needs of the Department and would be better served by the more generalized Administrative Assistant II. It is proposed that the Police Payroll and Purchasing Clerk classification be eliminated as there is no plan to use it in the future.

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022
	Revised Adopted Budget	Revised Adopted Change From FY 2020 Adopted	Mid-year Changes	Amended Budget	Adopted Budget	Adopted Change from FY 2021 Amended
City Manager						
Administrative Assistant I/II	2.50	-	-	2.50	2.50	-
Assistant City Manager	1.00	-	-	1.00	1.00	-
Assistant to the City Manager	1.00	-	-	1.00	1.00	-
City Clerk Administrator	1.00	-	-	1.00	1.00	-
City Manager	1.00	-	-	1.00	1.00	-
Communications Manager	1.00	-	-	1.00	1.00	-
Deputy City Clerk Administrator	1.00	-	-	1.00	1.00	-
Deputy City Manager	-	-	-	-	1.00	1.00
Executive Assistant to the City Manager	1.00	-	-	1.00	1.00	-
Homeless Response Manager	1.00	-	-	1.00	1.00	-
Management Analyst	-	-	-	-	0.65	0.65
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Records Coordinator	1.00	-	-	1.00	1.00	-
Special Events Coordinator	-	-	-	-	-	-
Climate Action and Sustainability Manager	1.00	-	-	1.00	1.00	-
	13.50	-	-	13.50	15.15	1.65
Economic Development						
Administrative Assistant II	1.00	-	-	1.00	1.00	-
Administrative Assistant III	1.00	-	-	1.00	1.00	-
Arts Program Manager	-	(1.00)	-	-	-	-
Business Liaison	1.00	-	-	1.00	1.00	-
Development Manager	3.00	-	-	3.00	4.00	1.00
Economic Development Coordinator I/II	0.50	-	-	0.50	0.50	-
Economic Development Director	1.00	-	-	1.00	1.00	-
Economic Development Manager	1.00	-	-	1.00	1.00	-
Housing and Community Development Manager	1.00	-	-	1.00	1.00	-
Housing Programs Specialist	1.00	-	-	1.00	1.00	-
Management Analyst	1.00	-	-	1.00	1.00	-
Principal Management Analyst	2.00	-	-	2.00	2.00	-
Principal Planner	-	-	-	-	-	-
	13.50	(1.00)	-	13.50	14.50	1.00
Finance						
Accountant I/II	4.00	(1.00)	-	4.00	4.00	-
Accounting Assistant II	4.00	(1.00)	-	4.00	4.00	-
Accounting Services Supervisor	1.00	-	-	1.00	1.00	-
Accounting Technician	3.00	-	-	3.00	3.00	-
Administrative Assistant III	2.00	1.00	-	2.00	2.00	-
Assistant Director of Finance	1.00	-	-	1.00	1.00	-
Buyer I/II	1.00	-	-	1.00	1.00	-
Director of Finance	1.00	-	-	1.00	1.00	-
Finance Manager	3.00	-	-	3.00	3.00	-
Management Analyst	-	(1.00)	-	-	-	-
Payroll Technician	2.00	-	-	2.00	2.00	-
Principal Management Analyst	3.00	-	-	3.00	3.00	-
Purchasing Assistant	1.00	-	-	1.00	1.00	-
Purchasing Manager	-	-	-	-	-	-
Revenue Collections Specialist	1.00	-	-	1.00	1.00	-
Risk and Safety Manager	1.00	-	-	1.00	1.00	-
Senior Accountant	1.00	-	-	1.00	1.00	-
Senior Payments Technician	1.00	-	-	1.00	1.00	-
	30.00	(2.00)	-	30.00	30.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022
	Revised Adopted Budget	Change From FY 2020 Adopted	Mid-year Changes	Amended Budget	Adopted Budget	Change from FY 2021 Adopted
Fire						
Administrative Assistant I/II	1.00	-	-	1.00	1.00	-
Administrative Assistant III	1.00	-	-	1.00	1.00	-
Chief of Fire Department	1.00	-	-	1.00	1.00	-
Deputy Fire Marshal	1.00	-	-	1.00	1.00	-
Fire Battalion Chief	4.00	-	-	4.00	4.00	-
Fire Captain	16.00	-	-	16.00	16.00	-
Fire Division Chief	2.00	-	-	2.00	2.00	-
Fire Engineer	15.00	-	-	15.00	15.00	-
Fire Prevention Inspector II	1.00	-	-	1.00	1.00	-
Fire Prevention Technician	1.00	-	-	1.00	1.00	-
Firefighter (1)	22.00	1.00	-	22.00	22.00	-
Marine Safety Officer	1.00	-	-	1.00	1.00	-
Principal Mangement Analyst	1.00	-	-	1.00	1.00	-
	67.00	1.00	-	67.00	67.00	-
Human Resources						
Administrative Assistant I/II	-	(1.00)	-	-	-	-
Administrative Assistant III	1.00	-	-	1.00	1.00	-
Director of Human Resources	1.00	-	-	1.00	1.00	-
Human Resources Analyst I/II	4.00	-	-	4.00	4.00	-
Human Resources Technician	2.00	-	-	2.00	2.00	-
Principal Human Resources Analyst	3.00	-	-	3.00	3.00	-
	11.00	(1.00)	-	11.00	11.00	-
Information Technology						
Administrative Assistant III	1.00	-	-	1.00	1.00	-
Assistant Director of Information Technology	1.00	-	-	1.00	1.00	-
Business Systems Analyst II	1.00	-	-	1.00	1.00	-
Business Systems Analyst III (2)	1.00	-	-	1.00	1.00	-
Director of Information Technology	1.00	-	-	1.00	1.00	-
Information Technology Specialist I/II	2.00	-	-	2.00	2.00	-
Information Technology Specialist III	2.00	-	-	2.00	2.00	-
Information Technology Manager	2.00	-	-	2.00	2.00	-
Network and Systems Administrator	3.00	-	-	3.00	3.00	-
Programmer Analyst I/II	2.00	-	-	2.00	2.00	-
Project Manager/Training Coordinator	2.00	-	-	2.00	2.00	-
SCADA Systems & Network Administrator	2.00	-	-	2.00	2.00	-
Systems Coordinator	1.00	-	-	1.00	1.00	-
	21.00	-	-	21.00	21.00	-
Library						
Accounting Assistant I	1.50	-	-	1.50	1.50	-
Administrative Assistant I/II	3.53	-	-	3.53	2.900	(0.630)
Assistant Director of Libraries	1.00	-	-	1.00	1.00	-
Bookmobile Library Assistant	1.80	-	-	1.80	2.80	1.000
Building Maintenance Worker I/II	2.00	-	-	2.00	2.00	-
Courier/Driver	1.00	0.01	-	1.00	-	(1.000)
Director of Libraries	1.00	-	-	1.00	1.00	-
Information Technology Manager	1.00	-	-	1.00	1.00	-
Information Technology Specialist I/II	1.00	-	-	1.00	1.00	-
Information Technology Specialist III	2.00	-	-	2.00	2.00	-
Librarian I/II	20.00	(0.01)	-	20.00	20.00	-
Librarian III	4.00	-	-	4.00	4.00	-

Personnel Profile

DEPARTMENT / Positions	AUTHORIZED POSITIONS					
	FY 2021 Revised Adopted Budget	FY 2021 Revised Adopted Change From FY 2020 Adopted	FY 2021 Mid-year Changes	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Adopted Change from FY 2021 Amended
Library (continued)						
Library Assistant I	1.00	-	-	1.00	-	(1.000)
Library Assistant II	31.50	-	-	31.50	35.38	3.880
Library Assistant III	10.00	-	-	10.00	10.00	-
Library Assistant IV	2.00	-	-	2.00	2.00	-
Library Information Specialist	5.00	-	-	5.00	5.00	-
Library Specialist	2.00	-	-	2.00	2.00	-
Management Analyst	-	-	-	-	1.00	1.000
Network & Systems Administrator	2.00	-	-	2.00	2.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Programmer Analyst I/II	1.00	-	-	1.00	1.00	-
Service Field Crew Leader	1.00	-	-	1.00	1.00	-
Systems Coordinator	1.00	-	-	1.00	1.00	-
Volunteer Coordinator Assistant	0.50	-	-	0.50	0.50	-
	97.83	(0.01)	-	97.83	101.08	3.250
Parks and Recreation						
Accounting Assistant I	1.00	-	-	1.00	1.00	-
Administrative Assistant I/II	3.00	-	-	3.00	3.00	-
Associate Planner I/II	1.00	-	-	1.00	1.00	-
Auditorium Supervisor	-	-	-	-	-	-
Box Office Representative	0.75	(0.50)	-	0.75	0.50	(0.25)
Building Maintenance Worker I/II	2.50	-	-	2.50	2.50	-
Chief Ranger	-	-	-	-	-	-
Community Center Assistant	-	-	-	-	-	-
Community Center Coordinator	-	-	-	-	-	-
Construction Specialist	1.00	-	-	1.00	-	(1.00)
Custodian	3.00	-	-	3.00	3.00	-
Director of Parks and Recreation	1.00	-	-	1.00	1.00	-
Facility Attendant	2.50	-	-	2.50	2.00	(0.50)
Field Supervisor	3.00	-	-	3.00	3.00	-
Golf Course Superintendent	1.00	-	-	1.00	1.00	-
Light Equipment Mechanic	2.00	-	-	2.00	2.00	-
Office Supervisor	1.00	-	-	1.00	1.00	-
Parks Field Crew Leader	4.00	-	-	4.00	4.00	-
Parks Maintenance Worker	28.00	-	-	28.00	28.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Ranger	-	-	-	-	-	-
Ranger I/II	-	-	-	-	-	-
Recreation Coordinator	5.00	-	-	5.00	5.50	0.50
Recreation Superintendent	1.00	-	-	1.00	1.00	-
Recreation Supervisor	5.00	-	-	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	-	-	7.00	7.00	-
Service Field Crew Leader	2.00	-	-	2.00	2.00	-
Special Events Coordinator	-	(1.00)	-	-	-	-
Superintendent of Parks	1.00	-	-	1.00	1.00	-
Urban Forester	1.00	-	-	1.00	1.00	-
Wharf Construction Crew Leader	1.00	-	-	1.00	1.00	-
Wharf Construction Worker	4.00	-	-	4.00	4.00	-
Wharf Supervisor	1.00	-	-	1.00	1.00	-
	83.75	(1.50)	-	83.75	82.50	(1.25)

Personnel Profile

DEPARTMENT / Positions	AUTHORIZED POSITIONS					
	FY 2021 Revised Adopted Budget	FY 2021 Revised Adopted Change From FY 2020 Adopted	FY 2021 Mid-year Changes	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Adopted Change from FY 2021 Amended
Planning and Community Development						
Administrative Assistant I/II	2.00	(1.00)	-	2.00	2.00	-
Administrative Assistant III	1.00	-	-	1.00	1.00	-
Associate Planner I/II	3.00	(0.50)	-	3.00	3.00	-
Asst Director of Planning and Comm Dev	1.00	-	-	1.00	1.00	-
Building Inspector	-	(1.00)	-	-	-	-
Chief Building Official	1.00	-	-	1.00	1.00	-
Code Compliance Manager	1.00	-	-	1.00	1.00	-
Code Compliance Services Technician	1.00	-	-	1.00	1.00	-
Code Compliance Specialist	4.00	(1.00)	-	4.00	4.00	-
Deputy Building Official	1.00	-	-	1.00	1.00	-
Director of Planning and Comm Dev	1.00	-	-	1.00	-	(1.00)
Green Building Environmental Specialist	1.00	-	-	1.00	1.00	-
Management Analyst	1.00	-	-	1.00	1.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Principal Planner	2.00	-	-	2.00	2.00	-
Records Coordinator	1.00	-	-	1.00	1.00	-
Senior Building Inspector	3.00	-	-	3.00	3.00	-
Senior Planner	5.00	-	-	5.00	5.00	-
Senior Plans Examiner	2.00	-	-	2.00	2.00	-
Supervising Building Inspector	1.00	-	-	1.00	1.00	-
Supervising Plans Examiner	1.00	-	-	1.00	1.00	-
Transportation Planner	-	-	-	-	-	-
	34.00	(3.50)	-	34.00	33.00	(1.00)
Police						
Administrative Assistant I/II	-	-	-	-	1.00	1.00
Administrative Assistant III	3.00	-	-	3.00	3.00	-
Chief of Police	1.00	-	-	1.00	1.00	-
Community Relations Specialist	1.00	-	-	1.00	1.00	-
Community Service Officer I	13.00	5.00	-	13.00	13.00	-
Deputy Police Chief	2.00	-	-	2.00	2.00	-
Police Crime Analyst	-	(1.00)	-	-	-	-
Police Lieutenant	5.00	-	-	5.00	5.00	-
Police Officer (3)	79.00	-	-	79.00	79.00	-
Police Payroll and Purchasing Clerk	1.00	-	-	1.00	-	(1.00)
Police Property and Evidence Specialist	2.00	-	-	2.00	2.00	-
Police Records Manager	1.00	-	-	1.00	1.00	-
Police Records Technician	7.00	-	-	7.00	7.00	-
Police Sergeant	15.00	-	-	15.00	15.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Ranger I/II	-	(9.00)	-	-	-	-
Senior Police Property and Evidence Specialist	1.00	-	-	1.00	1.00	-
Senior Police Records Technician	1.00	-	-	1.00	1.00	-
Senior Ranger	-	(3.00)	-	-	-	-
Victim Advocate	1.00	-	-	1.00	1.00	-
	134.00	(8.00)	-	134.00	134.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022
	Revised Adopted Budget	Revised Adopted Change From FY 2020 Adopted	Mid-year Changes	Amended Budget	Adopted Budget	Adopted Change from FY 2021 Amended
Public Works						
Accounting Assistant II	1.00	-	-	1.00	1.00	-
Administrative Assistant I/II	4.00	-	-	4.00	4.00	-
Assistant Engineer I/II	6.00	(1.00)	-	6.00	6.00	-
Associate Planner I/II	1.00	-	-	1.00	1.00	-
Associate Professional Engineer	5.00	-	-	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	-	-	1.00	1.00	-
Building Maintenance Worker II	2.00	-	-	2.00	2.00	-
Chemist I/II	1.80	-	-	1.80	1.80	-
Community Relations Specialist	1.00	-	-	1.00	1.00	-
Construction Specialist	2.00	-	-	2.00	2.00	-
Custodian	1.00	-	-	1.00	1.00	-
Director of Public Works	1.00	-	-	1.00	1.00	-
Engineering Associate	1.00	-	-	1.00	1.00	-
Engineering Technician	4.00	-	-	4.00	4.00	-
Environmental Compliance Inspector	2.00	-	-	2.00	2.00	-
Environmental Microbiologist III	2.00	-	-	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	-	-	2.00	2.00	-
Equipment Mechanic I/II	7.00	-	-	7.00	7.00	-
Equipment Service Worker	3.00	-	-	3.00	3.00	-
Facilities Maint and Energy Projects Coord	1.00	-	-	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	-	-	1.00	1.00	-
Field Supervisor	1.00	-	-	1.00	1.00	-
Garage Service Supervisor	1.00	-	-	1.00	1.00	-
Landfill Gate Attendant	1.00	-	-	1.00	1.00	-
Lead Equipment Mechanic	1.00	-	-	1.00	1.00	-
Management Analyst	2.00	-	-	2.00	2.00	-
Office Supervisor	1.00	-	-	1.00	1.00	-
Parking Attendant	9.40	-	-	9.40	9.40	-
Parking Control Maintenance Worker	7.00	-	-	7.00	7.00	-
Parking Enforcement Officer	7.00	-	-	7.00	7.00	-
Parking Facility Maintenance Assistant	8.50	-	1.20	9.70	9.70	-
Parking Office Representative	3.50	-	-	3.50	3.50	-
Parking Office Supervisor	1.00	-	-	1.00	1.00	-
Parking Program Manager	1.00	-	-	1.00	1.00	-
Parking Services Supervisor	3.00	-	-	3.00	3.00	-
Plant Mechanic	2.00	-	-	2.00	2.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Public Works Operations Manager	2.00	-	-	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	-	-	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	-	-	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	-	-	4.00	4.00	-
Resource Recovery Supervisor	7.00	-	-	7.00	7.00	-
Resource Recovery Worker I/II	16.00	-	-	16.00	16.00	-
Senior Professional Engineer	3.00	-	-	3.00	3.00	-
Senior Parking Services Worker	2.00	-	-	2.00	2.00	-
Senior Resource Recovery Worker	5.00	-	-	5.00	5.00	-
Senior Service Maintenance Worker	4.00	-	-	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	-	-	4.00	4.00	-
Senior Wastewater Plant Operator III/IV	5.00	-	(1.00)	4.00	4.00	-
Service Field Crew Leader	9.00	-	-	9.00	9.00	-
Service Maintenance Worker	8.00	-	-	8.00	8.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022
	Revised Adopted Budget	Change From FY 2020 Adopted	Mid-year Changes	Amended Budget	Adopted Budget	Change from FY 2021 Amended
Public Works (continued)						
Solid Waste Worker	40.50	-	-	40.50	40.50	-
Superintendent of Parking Services	1.00	-	-	1.00	1.00	-
Supt of RR Disposal	1.00	-	-	1.00	1.00	-
Supt of RR Collect Sweeping	1.00	-	-	1.00	1.00	-
Transportation Manager	1.00	-	-	1.00	1.00	-
Transportation Coordinator	1.00	-	-	1.00	1.00	-
Transportation Planner I/II	1.00	-	-	1.00	1.00	-
Utility Maintenance Technician	1.00	-	-	1.00	1.00	-
Waste Reduction Assistant	2.00	-	-	2.00	2.00	-
WasteWater Collection Field Crew Leader	2.00	-	-	2.00	2.00	-
WasteWater Collection Maint Tech Trainee/I/II	6.00	-	-	6.00	6.00	-
WasteWater Collection Manager	1.00	-	-	1.00	1.00	-
WasteWater Collection Mech Technician I/II	1.00	-	-	1.00	1.00	-
WasteWater Facilities Electr/InstrTech I/II	4.00	-	-	4.00	4.00	-
WasteWater Facilities Electrical/Instr Sup	1.00	-	-	1.00	1.00	-
WasteWater Facilities Lead Mech Tech	1.00	-	-	1.00	1.00	-
WasteWater Facilities Mechanical Tech I/II	7.00	-	-	7.00	7.00	-
WasteWater Facilities Mech Supervisor	1.00	-	-	1.00	1.00	-
WasteWater Lab/Envl Compliance Mgr	1.00	-	-	1.00	1.00	-
WasteWater Plant Operator II/III	9.00	-	-	9.00	9.00	-
Wastewater System Manager	1.00	-	-	1.00	1.00	-
WasteWater Treatment Facility Opr Mgr	1.00	-	-	1.00	1.00	-
Wastewater Treatment Operations Supervisor	1.00	-	-	1.00	1.00	-
Senior Envir Compliance Inspector						-
	257.70	(1.00)	0.20	257.90	257.90	-
Water						
Administrative Assistant I/II	2.00	-	-	2.00	2.00	-
Administrative Assistant III	2.00	-	-	2.00	2.00	-
Assistant Engineer I/II	4.00	-	-	4.00	4.00	-
Associate Planner I/II	3.00	-	-	3.00	3.00	-
Associate Professional Engineer	4.75	-	-	4.75	4.75	-
Chief Ranger	1.00	-	-	1.00	1.00	-
Community Relations Specialist	1.00	-	-	1.00	1.00	-
Customer Service Manager	1.00	-	-	1.00	1.00	-
Deputy Water Director/Engineering Mgr	1.00	-	-	1.00	1.00	-
Deputy Water Director/Operations Mgr	1.00	-	-	1.00	1.00	-
Director of Water Department	1.00	-	-	1.00	1.00	-
Engineering Associate	1.00	-	-	1.00	1.00	-
Engineering Technician	2.00	-	-	2.00	2.00	-
Environmental Microbiologist I/II/III	2.00	-	-	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	-	-	1.00	1.00	-
Laboratory Technician	2.00	-	-	2.00	2.00	-
Management Analyst	2.00	-	1.00	3.00	3.00	-
Principal Management Analyst	1.00	-	-	1.00	1.00	-
Principal Planner	1.00	-	-	1.00	1.00	-
Ranger I/II	3.00	-	-	3.00	3.00	-
Ranger Assistant	3.50	-	-	3.50	3.50	-
Senior Electrician	1.00	-	-	1.00	1.00	-
Senior Plant Maintenance Mechanic	1.00	-	(1.00)	-	-	-
Senior Professional Engineer	1.00	-	-	1.00	1.00	-
Senior Ranger	2.00	-	-	2.00	2.00	-

Personnel Profile

AUTHORIZED POSITIONS

DEPARTMENT / Positions	FY 2021 Revised Adopted Budget	FY 2021 Revised Adopted Change From FY 2020 Adopted	FY 2021 Mid-year Changes	FY 2021 Amended Budget	FY 2022 Adopted Budget	FY 2022 Adopted Change from FY 2021 Amended
Water (continued)						
Senior Water Distribution Operator	6.00	-	-	6.00	6.00	-
Superintendent of Water Treatment and Prod	1.00	-	-	1.00	1.00	-
Superintendent of Water Distribution	1.00	-	-	1.00	1.00	-
Utility Account Specialist	4.00	-	-	4.00	4.00	-
Utility Maintenance Technician	4.00	-	-	4.00	4.00	-
Utility Service Field Technician I/II	2.00	-	-	2.00	2.00	-
Utility Service Representative I/II	6.00	-	-	6.00	6.00	-
Utility Supervisor	1.00	-	-	1.00	1.00	-
Water Chief Financial Officer	1.00	-	-	1.00	1.00	-
Water Conservation Representative	2.00	-	-	2.00	2.00	-
Water Distribution Crew Leader III/IV	6.00	-	-	6.00	6.00	-
Water Distribution Operator II/ III	9.00	-	-	9.00	9.00	-
Water Distribution Sup V Chief Distr Opr	1.00	-	-	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	-	-	1.00	1.00	-
Water Facilities Field Supervisor	1.00	-	-	1.00	1.00	-
Water Facilities Mechanical Tech II/III	2.00	-	-	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	-	-	1.00	1.00	-
Water Meter Specialist	3.00	-	-	3.00	3.00	-
Water Meter Supervisor	1.00	-	-	1.00	1.00	-
Water Meter Technician	1.00	-	-	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	-	-	2.00	2.00	-
Water Quality Manager	1.00	-	-	1.00	1.00	-
Water Resources Analyst	3.00	-	-	3.00	3.00	-
Water Resources Supervisor	2.00	-	(1.00)	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	-	-	8.00	8.00	-
Water Treatment OIT II/III/IV	1.00	-	-	1.00	1.00	-
Water Trtmt Sup IV/V-Chief Plant Opr	1.00	-	-	1.00	1.00	-
Watershed Compliance Manager	1.00	-	-	1.00	1.00	-
	118.25	-	(1.00)	117.25	117.25	-
Total Positions Authorized	881.53	(17.01)	(0.80)	880.73	884.38	3.65

(1) 1 Firefighter Unfunded

(2) The Business Systems Analyst III is funded by the Water Department.

(3) In FY 2013, Police had a total of 71 funded Police Officer positions, and zero unfunded Police Officer positions.

- On April 9, 2013, Council approved 5 unfunded Police Officers (resolution NS-28,627).

- On October 8, 2019, Council approved 3 unfunded Police Officers (resolution NS-29,575).

The Police Department has a total of 79 Police Officer positions, of which 8 are unfunded.

Recap of Funds-Fund Balance

Governmental Fund Types

General Fund (101-199)

Primary Operating Funds:

101 Primary General Fund

Subtotal

Reserved and Designated for Special Programs:

103 Code Enforcement/Civil Penalties

104 Wharf Fund

108 Green Building Education Resource

121 Civic Equip Maintenance/Replacement

122 Co-op Retail Management Fund

123 Kiosk Maintenance Fund

125 Street Tree Fund

132 City Emergency Reserve Fund

133 Carbon Reduction Fund

134 Cannabis Children's Fund

136 Economic Development Trust

141 CASp Certification and Training Fund

150 Housing In-lieu Program

151 DeAnza Hardship Fund

162 Contributions and Donations-Parks & Rec

Total Reserved and Designated

General Fund without Public Trust

130 City Public Trust Fund

Total General Fund

Special Revenue Funds

Police Special Revenue (210-219):

211 SLESF

212 Traffic Offender Fund

214 Police Asset Seizure Fund

216 Asset Seizure/Youth Crime Prevention Fund

Total Special Police Revenue

State Highway (220-222):

221 Gasoline Tax Fund

Total State Highway

Transportation Measure D

224 2016 Transportation Measure D

Total Clean River, Beaches

Traffic Impact Fee Funds (225-226)

225 Traffic Impact Fee-Beach/SOLA Fund

226 Traffic Impact Fee-Citywide Fund

Total Traffic Impact Fee Funds

Clean River, Beaches Fund (235)

235 Clean River, Beaches

Total Clean River, Beaches

	Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Projected Other Financing Sources	Projected Operating Expenditures	Projected Capital Outlay	Projected Debt Service	Projected Other Financing Uses	Estimated Ending Fund Balance
101 Primary General Fund	2,687,092	110,636,757	253,500	(99,817,508)	(60,000)	(5,584,082)	(6,824,924)	1,290,834
Subtotal	2,687,092	110,636,757	253,500	(99,817,508)	(60,000)	(5,584,082)	(6,824,924)	1,290,834
103 Code Enforcement/Civil Penalties	200,528	20,304	-	(86,820)	-	(1,218)	-	132,794
104 Wharf Fund	274,358	2,456,261	1,607,596	(3,954,037)	(15,000)	(141,523)	-	227,655
108 Green Building Education Resource	30,369	128,133	-	(309,561)	-	(16,003)	-	(167,062)
121 Civic Equip Maintenance/Replacement	(1,631)	190	-	(10,000)	-	-	-	(11,441)
122 Co-op Retail Management Fund	21,218	220,466	-	(220,000)	-	-	-	21,684
123 Kiosk Maintenance Fund	109,848	16,738	-	(55,700)	-	-	-	70,886
125 Street Tree Fund	136,444	18,639	-	(15,000)	-	-	-	140,083
132 City Emergency Reserve Fund	17,555,535	578,690	31,721	-	-	-	-	18,165,946
133 Carbon Reduction Fund	(15,283)	2,498	33,110	-	-	-	(97,042)	(76,717)
134 Cannabis Children's Fund	120,339	1,650	183,393	-	-	-	-	305,382
136 Economic Development Trust	849,598	64,045	803,514	-	-	-	-	1,717,157
141 CASp Certification and Training Fund	52,472	2,000	-	-	-	-	-	54,472
150 Housing In-lieu Program	96,579	338	-	-	-	-	-	96,917
151 DeAnza Hardship Fund	272,753	4,036	-	-	-	-	-	276,789
162 Contributions and Donations-Parks & Rec	179,636	27,981	-	(28,193)	-	-	-	179,424
Total Reserved and Designated	19,882,763	3,541,969	2,659,334	(4,679,311)	(15,000)	(158,745)	(97,042)	21,133,968
General Fund without Public Trust	22,569,854	114,178,726	2,912,834	(104,496,819)	(75,000)	(5,742,827)	(6,921,966)	22,424,802
130 City Public Trust Fund	5,447,997	73,287	-	(85,000)	-	-	(980,000)	4,456,284
Total General Fund	28,017,851	114,252,013	2,912,834	(104,581,819)	(75,000)	(5,742,827)	(7,901,966)	26,881,086
211 SLESF	381,407	1,964	-	-	-	-	-	383,371
212 Traffic Offender Fund	324,615	4,368	-	-	-	-	-	328,983
214 Police Asset Seizure Fund	172,496	5,202	-	-	-	-	-	177,698
216 Asset Seizure/Youth Crime Prevention Fund	3,334	49	-	-	-	-	-	3,383
Total Special Police Revenue	881,851	11,583	-	-	-	-	-	893,434
221 Gasoline Tax Fund	724,093	4,364,185	-	(680,672)	(1,829,700)	(38,428)	(1,225,161)	1,314,317
Total State Highway	724,093	4,364,185	-	(680,672)	(1,829,700)	(38,428)	(1,225,161)	1,314,317
224 2016 Transportation Measure D	357,931	1,395,698	-	(82,136)	-	-	(1,281,000)	390,493
Total Clean River, Beaches	357,931	1,395,698	-	(82,136)	-	-	(1,281,000)	390,493
225 Traffic Impact Fee-Beach/SOLA Fund	107,017	-	-	-	-	-	-	107,017
226 Traffic Impact Fee-Citywide Fund	(979,972)	566,103	-	(149,173)	-	-	-	(563,041)
Total Traffic Impact Fee Funds	(872,954)	566,103	-	(149,173)	-	-	-	(456,024)
235 Clean River, Beaches	1,179,339	658,854	-	(918,368)	-	-	(344)	919,482
Total Clean River, Beaches	1,179,339	658,854	-	(918,368)	-	-	(344)	919,482

Recap of Funds-Fund Balance

	Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Projected Other Financing Sources	Projected Operating Expenditures	Projected Capital Outlay	Projected Debt Service	Projected Other Financing Uses	Estimated Ending Fund Balance
Parks and Recreation (240-249):								
241 NW Quadrant - Parks & Rec Fee Fund	150,235	3,726	-	-	-	-	(75,000)	78,961
242 SW Quadrant - Parks & Rec Fee Fund	11,554	808	-	-	-	-	-	12,362
243 NE Quadrant - Parks & Rec Fee Fund	131,614	2,452	-	-	-	-	-	134,066
244 SE Quadrant - Parks & Rec Fee Fund	120,910	1,771	-	-	-	-	(60,000)	62,681
249 Parks & Rec Tax Combined	1,238,283	22,232	-	-	-	-	(425,000)	835,515
Total Parks and Recreation	1,652,597	30,989	-	-	-	-	(560,000)	1,123,586
Housing & Community Development (250-269):								
HOME								
251 HOME Investment Partnership Fund	387,436	5,728	-	-	-	-	-	393,164
252 HOME Investment Partnership Fund	193,245	2,860	-	-	-	-	-	196,105
253 HOME Investment Partnership Fund	260,483	142,614	-	(142,614)	-	-	-	260,483
Subtotal HOME	841,165	151,202	-	(142,614)	-	-	-	849,753
CDBG								
261 Community Development Block Grant Fund	358,439	723,240	-	(387,148)	-	-	(436,092)	258,439
Subtotal CDBG	358,439	723,240	-	(387,148)	-	-	(436,092)	258,439
Other Housing Funds (271-279):								
272 Red Cross Housing Recnstr Loan Repayment	77,691	2,219	-	(47,000)	-	-	-	32,910
273 CalHOME-FTHB Revolving Loan Fund	176,317	2,609	-	-	-	-	-	178,926
275 HOME-American Dream FTH	68,271	1,011	-	-	-	-	-	69,282
279 Affordable Housing Trust Fund	683,779	5,475,484	-	(109,500)	-	-	(5,221,180)	828,583
Subtotal Other Housing	1,006,058	5,481,323	-	(156,500)	-	-	(5,221,180)	1,109,701
Total Housing & Community Development	2,205,661	6,355,765	-	(686,262)	-	-	(5,657,272)	2,217,892
Low & Moderate Income House Funds								
281 SA LHIH-Merged	509,782	285,680	-	(78,240)	-	-	-	717,222
Total Low & Moderate Income House Funds	509,782	285,680	-	(78,240)	-	-	-	717,222
Other Special Revenue Funds (225,291):								
291 Transportation Development Act Fund	1	839,561	-	(839,561)	-	-	-	1
Total Other Special Revenue Funds	1	839,561	-	(839,561)	-	-	-	1
Total Special Revenue Funds	6,638,301	14,508,418	-	(3,434,411)	(1,829,700)	(38,428)	(8,723,777)	7,120,403
Capital Projects Funds								
Capital Improvement Projects (310-319)								
311 General Capital Improvement Projects	(8,585,115)	3,989,000	12,901,092	-	(14,040,092)	(278,494)	(44,319)	(6,057,928)
313 CIP Fund - 2% For Public Art - CIP Fund	140,807	1,397	45,447	(48,866)	-	-	-	138,786
315 CIP Fund - Sidewalk Constr. In-Lieu Fund	168,833	5,129	-	-	-	-	-	173,962
316 CIP - Santa Cruz Library	2,625,947	2,545,369	-	-	(500,000)	-	(980,910)	3,690,406
317 CIP Fund - Street Maintenance & Rehabilitation	(5,174,289)	25,478	1,800,000	-	(1,800,000)	-	-	(5,148,811)
319 Wharf Tenant Capital Improvement Contrib	34,281	202,646	-	-	(237,694)	-	-	(767)
331 SC Street Improvements - Harvey West	(71)	-	-	-	-	-	-	(71)
341 Information Technology	531	-	483,000	-	(483,000)	-	-	531
Total Capital Improvement Projects	(10,789,076)	6,769,019	15,229,539	(48,866)	(17,060,786)	(278,494)	(1,025,229)	(7,203,893)
Debt Service Funds								
411 General Obligation Bonds Debt Service	1,424,677	550,005	-	-	-	(535,101)	-	1,439,581
413 Lease Revenue Bonds	441,383	432,167	-	-	-	(363,894)	-	509,656
411 General Obligation Bonds Debt Service	1,866,060	982,172	-	-	-	(898,995)	-	1,949,237
Total Governmental Fund Types	25,733,136	136,511,622	18,142,373	(108,065,096)	(18,965,486)	(6,958,744)	(17,650,972)	28,746,832

Recap of Funds-Fund Balance

	Estimated Beginning Fund Balance	Projected Revenues & Other Sources	Projected Other Financing Sources	Projected Operating Expenditures	Projected Capital Outlay	Projected Debt Service	Projected Other Financing Uses	Estimated Ending Fund Balance
Proprietary Fund Types								
Enterprise Funds (includes capital projects)								
Water Enterprise (710-719)								
711 Water Fund	(6,477,279)	43,426,758	78,079,316	(32,726,862)	(82,381,500)	(4,523,072)	(164,328)	(4,766,967)
713 Water Rate Stabilization Fund	8,338,227	3,248,689	-	-	-	-	(1,586,916)	10,000,000
714 Water 2% for Public Art Fund	17,787	-	75,608	(75,608)	-	-	-	17,787
715 Water Sys Dev Fees Fund	13,346,719	410,000	-	(154,699)	-	(269,586)	(2,036)	13,330,398
716 Water - 90 Day Operating Reserve	6,859,985	-	1,209,652	-	-	-	-	8,069,637
717 Water - Emergency Reserve Fund	3,183,865	-	-	-	-	-	(83,865)	3,100,000
718 Water - June Beetle Endowment	141,564	-	-	(3,500)	-	-	-	138,064
719 Water Equipment Replacement Fund	648,020	-	-	-	-	-	-	648,020
Total Water Enterprise	26,058,888	47,085,447	79,364,576	(32,960,669)	(82,381,500)	(4,792,658)	(1,837,145)	30,536,939
Wastewater Enterprise (720-729)								
721 Wastewater	5,703,414	25,047,551	-	(20,728,057)	(7,958,300)	(475,253)	(84,119)	1,505,235
724 Wastewater - 2% for Public Art	15,770	1,262	14,602	(14,602)	-	-	-	17,032
Total Wastewater Enterprise	5,719,184	25,048,813	14,602	(20,742,659)	(7,958,300)	(475,253)	(84,119)	1,522,267
Refuse Enterprise (730-739)								
731 Refuse	6,426,639	22,354,957	58,042	(21,492,729)	(5,613,326)	(725,965)	(435,556)	572,062
732 Landfill Closure	2,107,383	30,212	86,607	(90,000)	-	-	-	2,134,202
733 Landfill Post Closure Maintenance	6,538,442	93,022	305,257	(310,000)	-	-	-	6,626,721
734 Refuse - 2% for Public Art	(18,716)	68	6,619	(6,619)	-	-	-	(18,648)
Total Refuse Enterprise	15,053,748	22,478,259	456,525	(21,899,348)	(5,613,326)	(725,965)	(435,556)	9,314,337
Parking Enterprise (740-749)								
741 Parking	1,229,142	5,247,572	-	(5,971,690)	-	(378,617)	(287,746)	(161,340)
742 Parking - 2% for Public Art	3,310	258	4,884	(4,884)	-	-	-	3,568
Total Parking Enterprise	1,232,452	5,247,830	4,884	(5,976,574)	-	(378,617)	(287,746)	(157,772)
Storm Water Enterprise (750-759)								
751 Storm Water	909,888	569,642	-	(368,445)	(40,000)	(206,751)	(7,162)	857,172
752 Storm Water Overlay	(1,552,459)	1,196,960	-	(437,616)	(915,000)	(189,482)	(1,852)	(1,899,449)
753 Storm Water - 2% for Public Art	(737)	186	1,389	(1,389)	-	-	-	(551)
Total Storm Water Enterprise	(643,308)	1,766,788	1,389	(807,449)	(955,000)	(396,233)	(9,014)	(1,042,828)
Total Enterprise Funds	47,420,963	101,627,137	79,841,976	(82,386,700)	(96,908,126)	(6,768,726)	(2,653,580)	40,172,944
Internal Service Funds								
811 Equipment Operations	(1,583,539)	3,902,841	20,000	(3,679,793)	(100,000)	-	(1,628)	(1,442,119)
833 Information Technology	-	-	-	-	-	-	-	-
Self-Insurance								
841 Workers' Compensation	4,234,696	2,832,471	270,123	(3,297,600)	-	-	-	4,039,689
842 Liability Insurance	5,701,588	4,618,992	-	(5,767,228)	-	-	-	4,553,352
843 Group Health Insurance	1,985,281	18,711,136	-	(19,236,103)	-	-	-	1,460,314
844 Unemployment Insurance	3,342,564	651,083	-	(252,400)	-	-	-	3,741,247
Subtotal Self-Insurance	15,264,128	26,813,682	270,123	(28,553,331)	-	-	-	13,794,602
Total Internal Service Funds	13,680,589	30,716,523	290,123	(32,233,124)	(100,000)	-	(1,628)	12,352,483
Total Proprietary Fund Types	61,101,552	132,343,660	80,132,099	(114,619,824)	(97,008,126)	(6,768,726)	(2,655,208)	52,525,427
Total All City Funds	86,834,689	268,855,281	98,274,472	(222,684,920)	(115,973,612)	(13,727,470)	(20,306,180)	81,272,260

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
General Funds					
Primary General Fund					
Taxes	73,007,745	73,160,835	71,160,835	70,938,887	77,468,413
Licenses and Permits	1,492,276	1,403,788	1,403,788	927,406	1,608,611
Grants	1,261,048	1,545,000	3,335,329	1,693,320	7,493,807
Charges for Services	15,213,628	15,519,538	17,355,811	15,782,652	16,740,094
Fines and Forfeitures	1,522,507	1,582,175	1,582,175	1,931,318	2,142,000
Rents & Miscellaneous Revenues	4,983,371	4,747,527	4,754,952	4,683,620	5,183,832
Other Financing Sources	164,207	2,249,027	3,045,016	3,050,709	253,500
Total Primary General Fund	97,644,782	100,207,890	102,637,906	99,007,912	110,890,257
General Fund - Assigned & Committed for Special Programs					
Taxes	218,491	220,000	220,000	220,000	220,000
Charges for Services	1,101,392	1,518,019	1,609,138	1,072,150	1,185,858
Fines and Forfeitures	12,788	3,000	3,000	4,499	3,000
Rents & Miscellaneous Revenues	1,850,925	1,882,808	1,935,158	2,683,258	2,133,111
Other Financing Sources	1,802,228	2,142,536	2,142,036	2,331,557	2,659,334
Total General Fund - Assigned & Committed for Speci	4,985,823	5,766,363	5,909,332	6,311,464	6,201,303
City Public Trust					
Rents & Miscellaneous Revenues	97,561	57,210	57,210	26,000	73,287
Other Financing Sources	389,590	-	-	250,000	-
Total City Public Trust	487,150	57,210	57,210	276,000	73,287
Total General Funds	103,117,756	106,031,463	108,604,448	105,595,376	117,164,847
Special Revenue Funds					
Police Special Revenue Funds					
Grants	203,844	265,000	265,000	230,000	-
Charges for Services	20,470	29,000	29,000	15,500	-
Fines and Forfeitures	-	12,000	12,000	0	-
Rents & Miscellaneous Revenues	11,467	8,410	8,410	4,300	11,583
Total Police Special Revenue Funds	235,781	314,410	314,410	249,800	11,583
State Highway Funds					
Grants	3,620,734	2,698,883	19,319,327	17,131,827	4,342,023
Rents & Miscellaneous Revenues	38,532	7,620	7,620	114,800	22,162
Other Financing Sources	2,652,846	605,923	3,852,637	3,852,636	-
Total State Highway Funds	6,312,112	3,312,426	23,179,584	21,099,263	4,364,185

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Measure D Transportation Fund					
Grants	1,400,614	1,234,943	1,234,943	1,319,025	1,375,520
Rents & Miscellaneous Revenues	19,977	-	-	8,500	20,178
Total Measure D Transportation Fund	1,420,592	1,234,943	1,234,943	1,327,525	1,395,698
Traffic Impact Funds					
Rents & Miscellaneous Revenues	524,394	563,430	563,430	355,000	566,103
Other Financing Sources	-	-	-	107,880	-
Total Traffic Impact Funds	524,394	563,430	563,430	462,880	566,103
Clean River, Beaches & Ocean Tax Fund					
Taxes	629,680	630,434	630,434	630,000	635,887
Rents & Miscellaneous Revenues	22,739	21,800	21,800	7,800	22,967
Other Financing Sources	-	29,189	29,189	29,189	-
Total Clean River, Beaches & Ocean Tax Fund	652,419	681,423	681,423	666,989	658,854
Parks & Recreation Funds					
Taxes	233,342	500,000	500,000	275,000	-
Charges for Services	98,985	-	-	3,000	-
Rents & Miscellaneous Revenues	30,679	19,960	19,960	9,005	30,989
Other Financing Sources	-	10,000	10,000	10,000	-
Total Parks & Recreation Funds	363,006	529,960	529,960	297,005	30,989
Housing & Community Development Funds					
Grants	860,938	1,608,165	2,443,890	0	6,130,598
Charges for Services	12,640	11,000	11,000	11,000	11,000
Rents & Miscellaneous Revenues	425,499	190,000	542,516	560,761	214,167
Other Financing Sources	2,537	8,000	8,000	800	-
Total Housing & Community Development Funds	1,301,614	1,817,165	3,005,406	572,561	6,355,765
City Low & Mod Income Housing Funds					
Grants	-	-	8,500	0	-
Charges for Services	28,750	-	-	25,000	25,000
Rents & Miscellaneous Revenues	354,371	219,629	349,638	185,500	260,680
Other Financing Sources	-	1,544,837	2,238,726	(1,938,726)	-
Total City Low & Mod Income Housing Funds	383,121	1,764,466	2,596,864	(1,728,226)	285,680
Transportation Development Funds					
Grants	1,013,564	744,077	744,077	556,760	839,561
Total Transportation Development Funds	1,013,564	744,077	744,077	556,760	839,561

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Total Special Revenue Funds	12,206,603	10,962,300	32,850,097	23,504,557	14,508,418
Capital Improvement Funds					
General & Other Capital Improvement Funds					
Taxes	2,758,892	1,651,619	1,651,619	0	1,955,611
Grants	1,822,662	1,685,000	33,653,344	33,667,044	3,989,000
Rents & Miscellaneous Revenues	359,460	276,714	2,021,716	2,034,378	824,408
Other Financing Sources	2,977,920	3,724,564	18,681,609	16,379,964	15,229,539
Total General & Other Capital Improvement Funds	7,918,934	7,337,897	56,008,288	52,081,386	21,998,558
Total Capital Improvement Funds	7,918,934	7,337,897	56,008,288	52,081,386	21,998,558
Debt Service Funds					
Government Obligation & Lease Revenue Bond Funds					
Taxes	506,257	520,000	520,000	520,000	532,000
Rents & Miscellaneous Revenues	382,598	453,283	453,283	437,363	450,172
Total Government Obligation & Lease Revenue Bond Funds	888,854	973,283	973,283	957,363	982,172
Total Debt Service Funds	888,854	973,283	973,283	957,363	982,172
Enterprise Funds					
Water Enterprise Funds					
Licenses and Permits	(2,361)	3,000	3,000	1,500	2,000
Grants	309,800	-	371,595	371,595	371,595
Charges for Services	41,664,558	46,154,619	42,063,157	41,661,557	44,004,293
Fines and Forfeitures	618	-	-	0	-
Rents & Miscellaneous Revenues	880,987	764,310	773,552	535,434	352,102
Other Financing Sources	3,890,063	752,250	1,673,799	1,679,799	75,608
Total Water Enterprise Funds	46,743,664	47,674,179	44,885,103	44,249,885	44,805,598
Wastewater Enterprise Funds					
Grants	800,129	2,423,528	5,797,246	5,578,078	1,788,234
Charges for Services	21,296,244	23,074,500	23,104,500	20,937,000	23,020,000
Rents & Miscellaneous Revenues	238,196	183,020	183,020	87,500	240,579
Other Financing Sources	11,542	296,652	296,652	296,652	14,602
Total Wastewater Enterprise Funds	22,346,110	25,977,700	29,381,418	26,899,230	25,063,415

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Refuse Enterprise Funds					
Grants	15,000	20,000	444,209	9,809	228,826
Charges for Services	20,471,860	21,450,000	21,450,000	21,450,000	21,700,000
Rents & Miscellaneous Revenues	565,136	546,190	546,190	293,500	549,433
Other Financing Sources	408,781	919,108	927,150	1,031,650	456,525
Total Refuse Enterprise Funds	21,460,778	22,935,298	23,367,549	22,784,959	22,934,784
Parking Enterprise Funds					
Taxes	149,811	175,200	175,200	175,300	175,100
Grants	71,387	-	-	0	-
Charges for Services	5,054,850	7,116,000	7,116,000	3,271,500	4,817,500
Rents & Miscellaneous Revenues	258,288	255,900	255,900	159,500	255,230
Other Financing Sources	6,872	149,614	249,614	149,614	4,884
Total Parking Enterprise Funds	5,541,209	7,696,714	7,796,714	3,755,914	5,252,714
Storm Water Enterprise Funds					
Grants	263,248	-	95,000	95,000	875,000
Charges for Services	891,131	860,843	860,843	860,843	870,000
Rents & Miscellaneous Revenues	167,007	25,760	25,760	1,997,391	21,788
Other Financing Sources	639	1,213	1,213	1,213	1,389
Total Storm Water Enterprise Funds	1,322,025	887,816	982,816	2,954,447	1,768,177
Total Enterprise Funds	97,413,786	105,171,707	106,413,601	100,644,435	99,824,688
Internal Service Funds					
Equipment Operations Internal Service Fund					
Charges for Services	3,605,665	3,258,812	3,258,812	2,792,976	3,882,841
Rents & Miscellaneous Revenues	29,472	4,570	4,570	20,000	20,000
Other Financing Sources	253,830	335,309	335,309	326,949	20,000
Total Equipment Operations Internal Service Fund	3,888,967	3,598,691	3,598,691	3,139,925	3,922,841

Summary of Projected Revenues and Other Financing Sources

BY FUND TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Budget Adopted
		Adopted Budget	Amended Budget	Year End Estimate	
Group Health Insurance Internal Service Fund					
Charges for Services	18,698,560	17,535,076	17,535,076	17,256,799	18,705,136
Rents & Miscellaneous Revenues	(38,585)	45,440	45,440	12,000	6,000
Total Group Health Insurance Internal Service Fund	18,659,976	17,580,516	17,580,516	17,268,799	18,711,136
Liability Insurance Internal Service Fund					
Charges for Services	3,950,016	3,950,000	3,950,000	3,860,000	4,554,285
Rents & Miscellaneous Revenues	867,200	105,940	105,940	40,000	64,707
Total Liability Insurance Internal Service Fund	4,817,216	4,055,940	4,055,940	3,900,000	4,618,992
Unemployment Internal Service Fund					
Charges for Services	657,729	601,993	601,993	0	601,993
Rents & Miscellaneous Revenues	48,603	36,710	36,710	18,000	49,090
Total Unemployment Internal Service Fund	706,333	638,703	638,703	18,000	651,083
Workers' Compensation Insurance Fund					
Charges for Services	3,904,274	2,555,095	2,555,095	2,555,095	2,459,916
Rents & Miscellaneous Revenues	199,188	272,070	272,070	655,846	372,555
Other Financing Sources	-	-	-	0	270,123
Total Workers' Compensation Insurance Fund	4,103,461	2,827,165	2,827,165	3,210,941	3,102,594
Information Technology Internal Service Fund					
Other Financing Sources	-	761,000	-	0	-
Total Information Technology Internal Service Fund	-	761,000	-	0	-
Total Internal Service Funds	32,175,952	29,462,015	28,701,015	27,537,665	31,006,646
Total Revenues:	253,721,885	259,938,665	333,550,731	310,320,782	285,485,329

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
General Funds					
Primary General Fund					
Personnel Services	66,280,246	66,191,886	67,600,284	58,084,400	74,133,720
Salary Savings	-	-	-	-	(3,200,000)
Services, Supplies, & Other Charges	26,798,124	28,586,504	33,810,808	29,483,947	28,883,788
Capital Outlay	811,902	51,500	234,745	93,210	60,000
Debt Service	5,070,065	5,158,995	5,158,995	5,158,995	5,584,083
Other Financing Uses	2,793,391	(4,122,096)	(1,856,499)	4,643,501	6,824,924
Total Primary General Fund	101,753,728	95,866,789	104,948,333	97,464,053	112,286,515
General Fund - Assigned & Committed for Special Programs					
Personnel Services	2,649,432	3,126,952	3,218,071	2,625,078	3,359,371
Services, Supplies, & Other Charges	1,896,516	1,261,883	1,643,180	1,215,510	1,319,938
Capital Outlay	41,145	75,000	75,000	72,895	15,000
Debt Service	-	-	-	-	158,744
Other Financing Uses	99,687	1,278,252	3,765,670	3,752,170	97,042
Total General Fund - Assigned & Committed for Special Programs	4,686,780	5,742,087	8,701,921	7,665,653	4,950,095
City Public Trust					
Services, Supplies, & Other Charges	5,065	85,000	85,000	-	85,000
Other Financing Uses	71,325	40,000	210,162	210,162	980,000
Total City Public Trust	76,390	125,000	295,162	210,162	1,065,000
Total General Funds	106,516,898	101,733,876	113,945,416	105,339,868	118,301,610
Special Revenue Funds					
Police Special Revenue Funds					
Services, Supplies, & Other Charges	110,000	100,000	100,000	-	-
Total Police Special Revenue Funds	110,000	100,000	100,000	-	-
State Highway Funds					
Personnel Services	41,284	42,643	42,643	30,786	36,121
Services, Supplies, & Other Charges	734,397	651,811	665,935	656,227	644,553
Capital Outlay	4,053,146	900,000	23,044,383	20,703,423	1,829,700
Debt Service	22,737	38,428	38,428	38,428	38,428
Other Financing Uses	675,087	609,134	2,703,672	2,266,068	1,225,161
Total State Highway Funds	5,526,651	2,242,016	26,495,061	23,694,932	3,773,963
Measure D Transportation Fund					
Personnel Services	-	153,213	153,213	35,223	82,136
Other Financing Uses	476,998	981,000	2,473,232	2,473,232	1,281,000
Total Measure D Transportation Fund	476,998	1,134,213	2,626,445	2,508,455	1,363,136

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Traffic Impact Funds					
Personnel Services	44,481	216,319	216,319	76,925	149,173
Services, Supplies, & Other Charges	288	288	288	-	-
Other Financing Uses	2,643,646	400,000	3,360,914	3,360,914	-
Total Traffic Impact Funds	2,688,415	616,607	3,577,521	3,437,839	149,173
Clean River, Beaches & Ocean Tax Fund					
Personnel Services	240,884	256,277	256,277	212,012	264,904
Services, Supplies, & Other Charges	226,627	643,767	719,023	460,144	653,464
Capital Outlay	27,302	-	214,023	214,023	-
Other Financing Uses	-	2,422	2,422	2,422	344
Total Clean River, Beaches & Ocean Tax Fund	494,813	902,466	1,191,745	888,601	918,712
Parks and Recreation Funds					
Other Financing Uses	254,002	362,000	700,642	700,651	560,000
Total Parks and Recreation Funds	254,002	362,000	700,642	700,651	560,000
Housing & Community Development Funds					
Services, Supplies, & Other Charges	913,149	1,191,728	2,497,624	567,252	686,262
Capital Outlay	-	-	1,800,000	1,800,000	-
Other Financing Uses	191,754	777,085	1,231,490	1,315,896	5,657,272
Total Housing & Community Development Funds	1,104,903	1,968,813	5,529,114	3,683,148	6,343,534
City Low & Mod Income Housing Funds					
Services, Supplies, & Other Charges	73,078	236,940	314,818	142,118	78,240
Capital Outlay	94,474	1,563,709	3,307,303	52,747	-
Other Financing Uses	-	-	5,837	5,837	-
Total City Low & Mod Income Housing Funds	167,552	1,800,649	3,627,958	200,702	78,240
Transportation Development Funds					
Services, Supplies, & Other Charges	1,013,564	744,077	744,077	-	839,561
Total Transportation Development Funds	1,013,564	744,077	744,077	-	839,561
Total Special Revenue Funds	11,836,898	9,870,841	44,592,563	35,114,328	14,026,319
Capital Improvement Funds					
General and Other Capital Improvement Funds					
Personnel Services	11,244	30,532	30,532	14,564	48,865
Services, Supplies, & Other Charges	-	-	5,482	5,482	-
Capital Outlay	11,120,679	8,204,654	64,401,816	62,007,750	17,060,786
Debt Service	279,493	351,394	351,394	351,394	278,494
Other Financing Uses	20,851	314,221	1,116,221	1,116,221	1,025,229
Total General and Other Capital Improvement Funds	11,432,267	8,900,801	65,905,445	63,495,411	18,413,374

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Debt Service Funds					
Government Obligation and Lease Revenue Bond Funds					
Debt Service	877,677	885,295	885,295	885,295	898,995
Total Government Obligation and Lease Revenue Bond Funds	877,677	885,295	885,295	885,295	898,995
Enterprise Funds					
Water Enterprise Funds					
Personnel Services	13,520,373	16,153,083	16,020,610	13,000,782	16,479,243
Services, Supplies, & Other Charges	12,787,087	16,247,401	18,714,747	12,720,646	15,721,731
Capital Outlay	30,282,180	62,475,000	79,421,140	69,890,551	82,381,500
Debt Service	3,060,718	3,458,545	3,458,545	3,461,999	4,098,626
Other Financing Uses	4,093,037	314,687	622,460	622,460	166,364
Total Water Enterprise Funds	63,743,395	98,648,716	118,237,502	99,696,438	118,847,464
Wastewater Enterprise Funds					
Personnel Services	8,245,137	9,940,832	9,776,149	7,585,119	10,067,850
Services, Supplies, & Other Charges	8,552,415	10,670,967	11,009,347	9,205,769	10,674,808
Capital Outlay	3,344,693	8,147,300	22,977,315	23,272,316	7,958,300
Debt Service	341,689	339,513	391,770	503,485	475,253
Other Financing Uses	81,019	110,760	211,543	211,543	84,119
Total Wastewater Enterprise Funds	20,564,953	29,209,372	44,366,124	40,778,232	29,260,330
Refuse Enterprise Funds					
Personnel Services	9,737,941	10,771,238	10,771,238	8,524,362	11,135,204
Services, Supplies, & Other Charges	8,120,261	9,737,588	9,906,109	7,027,230	10,764,142
Capital Outlay	2,283,333	8,138,500	12,888,629	9,959,568	5,613,326
Debt Service	706,117	883,824	883,824	-	725,965
Other Financing Uses	416,244	772,870	858,086	858,086	435,556
Total Refuse Enterprise Funds	21,263,896	30,304,020	35,307,886	26,369,246	28,674,193
Parking Enterprise Funds					
Personnel Services	2,953,704	3,309,604	3,386,588	2,588,578	3,529,806
Services, Supplies, & Other Charges	2,094,250	3,006,627	3,210,981	1,769,622	2,446,766
Capital Outlay	681,613	586,000	3,146,187	3,110,187	-
Debt Service	344,379	351,600	351,600	-	378,617
Other Financing Uses	55,545	70,963	128,235	128,235	287,746
Total Parking Enterprise Funds	6,129,491	7,324,794	10,223,591	7,596,622	6,642,935

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Storm Water Enterprise Funds					
Personnel Services	145,344	218,963	218,963	127,849	264,831
Services, Supplies, & Other Charges	463,732	585,195	609,485	526,139	542,619
Capital Outlay	220,303	1,120,000	3,838,249	3,818,127	955,000
Debt Service	392,607	397,784	397,784	-	396,233
Other Financing Uses	7,603	12,903	715,711	195,181	9,014
Total Storm Water Enterprise Funds	1,229,589	2,334,845	5,780,192	4,667,296	2,167,697
Golf Course Enterprise Funds					
Total Golf Course Enterprise Funds	-	-	-	-	-
Total Enterprise Funds	112,931,324	167,821,747	213,915,295	179,107,834	185,592,619
Internal Service Funds					
Equipment Operations Internal Service Fund					
Personnel Services	1,217,056	977,508	977,508	822,725	1,200,042
Services, Supplies, & Other Charges	2,399,211	2,557,546	2,557,546	2,181,260	2,479,752
Capital Outlay	12,465	114,900	114,900	-	100,000
Other Financing Uses	48,859	26,462	36,892	36,892	1,628
Total Equipment Operations Internal Service Fund	3,677,591	3,676,416	3,686,846	3,040,877	3,781,422
Equipment Financing Services Internal Service Fund					
Total Equipment Financing Services Internal Service Fund	-	-	-	-	-
Information Technology Internal Service Fund					
Capital Outlay	109,330	1,522,000	-	-	-
Total Information Technology Internal Service Fund	109,330	1,522,000	-	-	-
Group Health Insurance Internal Service Fund					
Personnel Services	701,311	699,553	699,553	234,314	300,345
Services, Supplies, & Other Charges	16,216,363	17,344,511	17,347,147	16,868,232	18,935,759
Total Group Health Insurance Internal Service Fund	16,917,674	18,044,064	18,046,700	17,102,546	19,236,104
Liability Insurance Internal Service Fund					
Personnel Services	549,099	447,867	447,867	365,133	557,384
Services, Supplies, & Other Charges	2,958,951	4,467,943	4,891,703	4,708,862	5,209,844
Other Financing Uses	-	-	500,000	200,000	-
Total Liability Insurance Internal Service Fund	3,508,050	4,915,810	5,839,570	5,273,995	5,767,228

Summary of Projected Expenditures and Other Financing Uses

BY FUND TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Unemployment Internal Service Fund					
Services, Supplies, & Other Charges	92,489	100,000	100,000	-	252,400
Other Financing Uses	2,400	-	-	-	-
Total Unemployment Internal Service Fund	94,889	100,000	100,000	-	252,400
Workers' Compensation Insurance					
Personnel Services	312,150	342,988	342,988	287,049	361,508
Services, Supplies, & Other Charges	2,877,500	2,938,021	2,956,917	562,096	2,936,095
Other Financing Uses	32,823	3,500,000	3,533,109	3,533,109	-
Total Workers' Compensation Insurance	3,222,473	6,781,009	6,833,014	4,382,254	3,297,603
Total Internal Service Funds	27,530,007	35,039,299	34,506,130	29,799,672	32,334,757
Grand Total:	271,125,071	324,251,859	473,750,144	413,742,408	369,567,674

Summary of Transfers

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		Adopted Budget	Amended* Budget	Year End Estimate		
Expenditures						
1 - General Funds						
Primary General Fund	101	2,622,943	2,490,989	4,756,586	4,556,586	6,641,531
To General Capital Improvement Fund		440,390	-	1,221,402	1,021,402	3,875,000
To Gas Tax Fund		-	-	25,000	25,000	-
To Equipment Fund		-	-	-	0	-
To Municipal Wharf fund		1,607,596	1,115,106	1,115,106	1,115,106	1,607,596
To Carbon Reduction fund		-	12,345	12,345	12,345	12,345
To Economic Development Trust Fund		-	573,000	573,000	573,000	803,514
To Clean Rivers, Beaches, Ocean Fund		-	-	-	0	-
To Equipment Financing Fund		250,000	250,000	250,000	250,000	-
To Information Technology Fund		324,956	540,538	1,559,733	1,559,733	343,076
	104	93,935	-	32,452	32,452	-
To General Capital Improvement Fund		93,935	-	32,452	32,452	-
City Public Trust Fund	130	71,325	40,000	210,162	210,162	980,000
To General Fund		1,163	15,000	15,000	15,000	-
To General Capital Improvement Fund		70,162	-	170,162	170,162	980,000
To Clean Rivers, Beaches, Ocean Fund		-	25,000	25,000	25,000	-
Energy Efficient Equipment Fund	133	5,752	98,252	440,042	426,542	97,042
To General Fund		5,252	89,000	408,748	408,748	89,000
To General Capital Improvement Fund		-	-	10,000	0	-
To Wastewater Fund		-	-	-	0	-
To Gas Tax Fund		-	-	-	0	-
To Refuse Fund		500	9,252	17,294	17,794	8,042
To Water Fund		-	-	4,000	0	-
Economic Development Trust Fund	136	-	1,180,000	3,293,176	3,293,176	-
To General Fund		-	30,000	30,000	30,000	-
To General Capital Improvement Fund		-	1,150,000	3,263,176	3,263,176	-
1 - General Funds		2,793,955	3,809,241	8,732,419	8,518,918	7,718,573
2 - Special Revenue Funds						
Gasoline Tax	221	675,087	609,134	2,703,672	2,266,068	1,225,161
To General Fund		8,000	8,000	8,000	8,000	-
To General Capital Improvement Fund		167,087	100,000	1,756,934	1,756,934	425,000
To CIP-Street Maint & Rehab Fund		-	-	-	0	-
To CIP-Arterial Streets and Roads fund		500,000	500,000	937,604	500,000	800,000
To Carbon Reduction fund		-	1,134	1,134	1,134	161
	224	476,998	981,000	2,473,232	2,473,232	1,281,000
To General Fund		44,000	81,000	183,000	183,000	81,000
To General Capital Improvement Fund		3,230	-	1,000,000	1,000,000	200,000
To Gas Tax Fund		9,200	-	140,800	140,800	-

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
To CIP-Arterial Streets and Roads fund	420,568	800,000	949,432	949,432	1,000,000
To Parking fund	-	100,000	200,000	200,000	-
Traffic Impact Fee-Citywide Fund 226	2,643,646	400,000	3,360,914	3,360,914	-
To Gas Tax Fund	2,643,646	400,000	3,360,914	3,360,914	-
Clean River, Beaches & Ocean Tax 235	-	2,422	2,422	2,422	344
To General Fund	-	-	-	0	-
To Carbon Reduction fund	-	2,422	2,422	2,422	344
Northwest Quadrant - Parks & Rec 241	125,000	-	-	0	75,000
To General Capital Improvement Fund	125,000	-	-	0	75,000
Southwest Quadrant - Parks & Rec 242	10,000	12,000	46,719	46,719	-
To General Capital Improvement Fund	10,000	12,000	46,719	46,719	-
Northeast Quadrant - Parks & Rec 243	-	35,000	35,000	35,000	-
To General Capital Improvement Fund	-	35,000	35,000	35,000	-
Southeast Quadrant - Parks & Rec 244	-	-	-	0	60,000
To General Capital Improvement Fund	-	-	-	0	60,000
Parks & Recreation Tax Combined 249	119,002	315,000	618,923	618,932	425,000
To General Capital Improvement Fund	119,002	305,000	608,923	608,932	425,000
To Golf Course fund	-	-	-	0	-
To Southwest Quadrant - P & R Fee Fund	-	10,000	10,000	10,000	-
Community Development Block Gr 261	111,754	627,085	1,081,490	1,165,896	436,092
To General Fund	35,000	70,128	444,369	444,369	40,000
To General Capital Improvement Fund	76,754	556,957	637,121	721,527	396,092
Affordable Housing Trust Fund 279	80,000	150,000	150,000	150,000	5,221,180
To General Capital Improvement Fund	80,000	-	-	0	5,221,180
To SA (H) LMIH-Merged 2-1-12	-	150,000	150,000	150,000	-
SA (H) LMIH-Merged 2-1-12 281	-	-	5,837	5,837	-
To General Capital Improvement Fund	-	-	5,837	5,837	-
2 - Special Revenue Funds	4,241,487	3,131,641	10,478,209	10,125,020	8,723,777
3 - Capital Improvement					
CIP - Sidewalk Construction In-Lieu 315	-	-	20,000	20,000	-
To Gas Tax Fund	-	-	20,000	20,000	-
CIP-Street Maintenance & Rehabili 317	-	-	500,000	500,000	-
To General Capital Improvement Fund	-	-	500,000	500,000	-
Wharf Tenant Capital Improvement 319	-	-	-	0	-
To Municipal Wharf fund	-	-	-	0	-
3 - Capital Improvement	-	-	520,000	520,000	-
7 - Enterprise Funds					
Water 711	202,156	244,362	958,586	958,586	90,247
To General Fund	-	-	-	0	-
To General Capital Improvement Fund	98,204	96,500	627,925	627,925	-
To Carbon Reduction fund	-	28,296	28,296	28,296	4,019
To CIP Public Art Fund	19,204	22,615	22,615	22,615	24,694

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
To Information Technology Fund	84,749	96,951	279,750	279,750	61,534
Water - 2% for Public Art	714	-	-	0	-
To CIP Public Art Fund	-	-	-	0	-
Water System Development Fees F	715	817	620	620	509
To CIP Public Art Fund	817	620	620	620	509
Wastewater	721	69,477	96,368	197,151	69,517
To General Fund	29,500	29,500	29,500	29,500	29,500
To General Capital Improvement Fund	-	-	-	0	-
To Carbon Reduction fund	-	8,618	8,618	8,618	1,224
To Clean Rivers, Beaches, Ocean Fund	-	-	-	0	-
To CIP Public Art Fund	3,847	4,797	4,797	4,797	4,867
To Information Technology Fund	36,130	53,453	154,236	154,236	33,926
Wastewater - 2% for Public Art	724	-	-	0	-
To CIP Public Art Fund	-	-	-	0	-
Refuse	731	166,324	203,043	288,259	37,073
To General Fund	2,500	2,500	2,500	2,500	2,500
To General Capital Improvement Fund	129,743	76,500	103,490	103,490	-
To City Emergency Reserve Fund	-	-	-	0	-
To Carbon Reduction fund	-	89,886	89,886	89,886	12,767
To CIP Public Art Fund	2,882	3,276	3,276	3,276	2,206
To Information Technology Fund	31,199	30,881	89,107	89,107	19,600
Refuse - 2% for Public Art	734	-	-	0	-
To CIP Public Art Fund	-	-	-	0	-
Parking	741	50,565	65,943	123,215	282,862
To General Fund	20,000	20,000	20,000	20,000	-
To General Capital Improvement Fund	11,800	12,000	16,684	16,684	262,910
To Carbon Reduction fund	-	4,379	4,379	4,379	622
To CIP Public Art Fund	1,660	1,673	1,673	1,673	1,628
To Information Technology Fund	17,104	27,891	80,479	80,479	17,702
Parking - 2% for Public Art	742	-	-	0	-
To CIP Public Art Fund	-	-	-	0	-
Storm Water	751	6,751	11,286	553,094	32,564
To General Capital Improvement Fund	-	-	-	520,530	0
To Information Technology Fund	6,751	11,286	32,564	32,564	7,162
Storm Water Overlay	752	213	404	161,404	463
To General Capital Improvement Fund	-	-	-	161,000	-
To CIP Public Art Fund	213	404	404	404	463
Storm Water - 2% for Public Art	753	-	-	0	-
To CIP Public Art Fund	-	-	-	0	-
7 - Enterprise Funds	496,302	622,026	2,282,328	1,761,799	487,833
8 - Internal Service Funds					
Equipment Operations	811	48,859	26,462	36,892	1,628
To General Capital Improvement Fund	48,859	15,000	25,430	25,430	-
To City Emergency Reserve Fund	-	-	-	0	-

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
To Carbon Reduction fund	-	11,462	11,462	11,462	1,628
Workers' Compensation Insurance 841	32,823	3,466,825	3,499,934	3,499,934	-
To General Fund	-	1,891,842	1,891,842	1,891,842	-
To General Capital Improvement Fund	32,823	-	33,109	33,109	-
To Wastewater Fund	-	282,260	282,260	282,260	-
To Gas Tax Fund	-	5,923	5,923	5,923	-
To Refuse Fund	-	340,029	340,029	340,029	-
To Water Fund	-	682,545	682,545	682,545	-
To Street Tree Fund	-	44,594	44,594	44,594	-
To Equipment Fund	-	36,949	36,949	36,949	-
To Municipal Wharf fund	-	170,626	170,626	170,626	-
To Clean Rivers, Beaches, Ocean Fund	-	4,189	4,189	4,189	-
Other transfers out	-	7,868	7,868	7,868	-
Liability Insurance 842	-	-	500,000	200,000	-
To General Capital Improvement Fund	-	-	500,000	200,000	-
Group Health Insurance 843	-	-	-	0	-
To Payroll Payables Fund	-	-	-	0	-
Unemployment Insurance 844	2,400	-	-	0	-
To Unemployment Fund (140)	2,400	-	-	0	-
8 - Internal Service Funds	84,082	3,493,287	4,036,825	3,736,826	1,628
Expenditures Totals:	7,615,826	11,056,195	26,049,781	24,662,563	16,931,811
Revenues					
1 - General Funds					
Primary General Fund 101	145,415	2,236,970	3,032,959	3,032,959	242,000
From Workers' Compensation Fund	-	1,891,842	1,891,842	1,891,842	-
From City Public Trust Fund	1,163	15,000	15,000	15,000	-
From Water Fund	-	-	-	0	-
From Wastewater Fund	29,500	29,500	29,500	29,500	29,500
From Refuse Fund	2,500	2,500	2,500	2,500	2,500
From Parking Fund	20,000	20,000	20,000	20,000	-
From CDBG Fund	35,000	70,128	444,369	444,369	40,000
From Gas Tax Fund	8,000	8,000	8,000	8,000	-
From Asset seizure/youth fund	-	-	-	0	-
From Clean River, Beaches & Ocean Fund	-	-	-	0	-
From Economic Development Trust Fund	-	30,000	30,000	30,000	-
From Carbon Reduction Fund	5,252	89,000	408,748	408,748	89,000
From 2016 Trnsp Measure D	44,000	81,000	183,000	183,000	81,000
104	1,607,596	1,285,732	1,285,732	1,285,732	1,607,596
From General Fund	1,607,596	1,115,106	1,115,106	1,115,106	1,607,596
From Workers' Compensation Fund	-	170,626	170,626	170,626	-
From Wharf Tenant Capital Improv Fund	-	-	-	0	-
Green Bldg Educational Resource I 108	-	7,868	7,868	7,868	-
From Workers' Compensation Fund	-	7,868	7,868	7,868	-
City Stabilization Reserve 132	-	-	-	0	-

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
From Equipment Fund	-	-	-	0	-
From Refuse Fund	-	-	-	0	-
Energy Efficient Equipment Fund 133	-	158,542	158,042	158,042	33,110
From General Fund	-	12,345	12,345	12,345	12,345
From Equipment Fund	-	11,462	11,462	11,462	1,628
From Water Fund	-	28,296	28,296	28,296	4,019
From Wastewater Fund	-	8,618	8,618	8,618	1,224
From Refuse Fund	-	89,886	89,386	89,386	12,767
From Parking Fund	-	4,379	4,379	4,379	622
From Gas Tax Fund	-	1,134	1,134	1,134	161
From Clean River, Beaches & Ocean Fund	-	2,422	2,422	2,422	344
Economic Development Trust Fund 136	-	573,000	573,000	573,000	803,514
From General Fund	-	573,000	573,000	573,000	803,514
Unemployment Insurance 140	2,400	-	-	0	-
From Unemployment IS Fund	2,400	-	-	0	-
1 - General Funds	1,755,411	4,262,112	5,057,601	5,057,601	2,686,220
2 - Special Revenue Funds					
Gasoline Tax 221	2,652,846	405,923	3,552,637	3,552,636	-
From General Fund	-	-	25,000	0	-
From Capital Improvement Projects Fund	-	-	-	25,000	-
From Workers' Compensation Fund	-	5,923	5,923	5,923	-
From Traffic Impact Fee - City wide fund	2,643,646	400,000	3,360,914	3,360,913	-
From Sidewalk In-lieu fund	-	-	20,000	20,000	-
From Carbon Reduction Fund	-	-	-	0	-
From 2016 Trnsp Measure D	9,200	-	140,800	140,800	-
Clean River, Beaches & Ocean Tax 235	-	29,189	29,189	29,189	-
From General Fund	-	25,000	25,000	25,000	-
From Workers' Compensation Fund	-	4,189	4,189	4,189	-
From City Public Trust Fund	-	-	-	0	-
Southwest Quadrant - Parks & Rec 242	-	10,000	10,000	10,000	-
From Parks and Rec. Facilities Tax Fund	-	10,000	10,000	10,000	-
SA (H) LMIH-Merged 2-1-12 281	-	150,000	150,000	150,000	-
From Affordable Housing Trust Fund	-	150,000	150,000	150,000	-
2 - Special Revenue Funds	2,652,846	595,112	3,741,826	3,741,825	-
3 - Capital Improvement					
General Capital Improvement Proje 311	1,506,989	2,358,957	11,635,806	9,702,766	11,920,182
From General Fund	440,390	-	1,221,402	766,978	3,875,000
From Equipment Fund	48,859	15,000	63,430	63,430	-
From Workers' Compensation Fund	32,823	-	33,109	33,110	-
From Liability Insurance Fund	-	-	500,000	100,000	-
From City Public Trust Fund	70,162	-	170,162	170,162	980,000
From Parks and Rec. Facilities Tax Fund	119,002	305,000	608,923	100,837	425,000
From Water Fund	98,204	96,500	741,925	741,925	-
From Wastewater Fund	-	-	-	0	-

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year End Estimate	
From Refuse Fund	129,743	76,500	288,740	288,740	-
From Parking Fund	11,800	12,000	45,184	45,183	262,910
From Storm Water Fund	-	-	520,530	0	-
From Affordable Housing Trust Fund	80,000	-	-	0	5,221,180
From CDBG Fund	76,754	556,957	637,121	587,120	396,092
From Gas Tax Fund	167,087	100,000	1,756,934	1,756,934	425,000
From Northwest Quadrant - P & R Fee Fun	125,000	-	-	0	75,000
From Southwest Quadrant - P & R Fee Fun	10,000	12,000	46,719	46,719	-
From Northeast Quadrant - P & R Fee Func	-	35,000	35,000	35,000	-
From Southeast Quadrant - P & R Fee Func	-	-	-	0	60,000
From Economic Development Trust Fund	-	1,150,000	3,263,176	3,263,176	-
From Municipal Wharf Fund	93,935	-	32,452	32,452	-
From Carbon Reduction Fund	-	-	10,000	10,000	-
From 2016 Trnsp Measure D	3,230	-	1,000,000	1,000,000	200,000
From CIP-Street Maint and Rehab Fund	-	-	500,000	500,000	-
From Storm Water Overlay Fund	-	-	161,000	161,000	-
2% for Public Art - CIP	313	28,623	33,385	33,385	34,367
From Water Fund	19,204	22,615	22,615	22,614	24,694
From Wastewater Fund	3,847	4,797	4,797	4,797	4,867
From Refuse Fund	2,882	3,276	3,276	3,276	2,206
From Parking Fund	1,660	1,673	1,673	1,673	1,628
From Storm Water Fund	-	-	-	0	-
From Storm Water Overlay Fund	213	404	404	404	463
From Water System Develop Fund	817	620	620	620	509
CIP-Street Maintenance & Rehabili	317	920,568	1,300,000	1,887,036	1,800,000
From Gas Tax Fund	500,000	500,000	937,604	500,000	800,000
From 2016 Trnsp Measure D	420,568	800,000	949,432	949,432	1,000,000
	341	500,889	-	2,195,869	2,264,869
From General Fund	324,956	-	1,559,733	1,608,739	343,076
From Water Fund	84,749	-	279,750	288,543	61,534
From Wastewater Fund	36,130	-	154,236	159,084	33,926
From Refuse Fund	31,199	-	89,107	91,908	19,600
From Parking Fund	17,104	-	80,479	83,007	17,702
From Storm Water Fund	6,751	-	32,564	33,588	7,162
3 - Capital Improvement	2,957,069	3,692,342	15,752,097	13,450,451	14,237,549
7 - Enterprise Funds					
Water	711	-	682,545	686,545	-
From Workers' Compensation Fund	-	-	682,545	682,545	-
From Carbon Reduction Fund	-	-	4,000	4,000	-
Wastewater	721	-	282,260	282,260	-
From Workers' Compensation Fund	-	-	282,260	282,260	-
From Carbon Reduction Fund	-	-	-	0	-
Refuse	731	500	349,281	357,323	8,042
From Workers' Compensation Fund	-	-	340,029	340,029	-
From Carbon Reduction Fund	500	500	9,252	17,294	8,042

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		Adopted Budget	Amended* Budget	Year End Estimate		
Parking	741	-	144,594	244,594	144,594	-
From Workers' Compensation Fund		-	44,594	44,594	44,594	-
From 2016 Trnsp Measure D		-	100,000	200,000	100,000	-
7 - Enterprise Funds	500		1,458,680	1,570,722	1,470,722	8,042
8 - Internal Service Funds						
Equipment Operations	811	250,000	286,949	286,949	286,949	-
From General Fund		250,000	250,000	250,000	250,000	-
From Workers' Compensation Fund		-	36,949	36,949	36,949	-
Information Technology	833	-	761,000	-	0	-
From General Fund		-	540,534	-	0	-
From Water Fund		-	96,953	-	0	-
From Wastewater Fund		-	53,454	-	0	-
From Refuse Fund		-	30,882	-	0	-
From Parking Fund		-	27,890	-	0	-
From Storm Water Fund		-	11,287	-	0	-
8 - Internal Service Funds	250,000		1,047,949	286,949	286,949	-
Revenues Totals:	7,615,826		11,056,195	26,409,194	24,007,548	16,931,811
		-	-	359,413	(655,015)	-

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Taxes					
Property Tax	23,330,109	23,744,878	23,744,878	23,744,878	24,461,437
Sales and Use Tax	21,376,655	20,384,955	20,384,955	20,384,955	22,947,051
Utility Users Tax	11,459,173	11,355,379	11,355,379	11,355,379	11,954,871
Transient Occupancy Tax	8,035,134	8,035,134	8,035,134	8,035,134	9,235,089
Franchise Tax	4,014,249	4,083,165	4,083,165	4,083,165	4,124,769
Admission Tax	1,721,753	2,175,423	175,423	175,423	1,187,328
Business License Tax	867,252	827,129	827,129	835,200	901,217
Parking Lot Tax	509,965	649,493	649,493	649,493	575,000
Other Taxes	1,693,454	1,905,279	1,905,279	1,675,260	2,081,651
Total Taxes	<u>73,007,745</u>	<u>73,160,835</u>	<u>71,160,835</u>	<u>70,938,887</u>	<u>77,468,413</u>
Licenses and Permits					
Construction Permits	1,106,285	1,106,285	1,106,285	580,190	1,076,500
Other Permits	373,165	297,503	297,503	347,216	532,111
Other Miscellaneous Revenues	12,825	-	-	0	-
Total Licenses and Permits	<u>1,492,276</u>	<u>1,403,788</u>	<u>1,403,788</u>	<u>927,406</u>	<u>1,608,611</u>
Grants and Intergovernmental					
Federal	432,260	679,346	1,061,055	903,031	7,168,807
State	742,376	802,654	2,209,274	677,903	315,000
Local	86,412	63,000	65,000	112,386	10,000
Total Grants and Intergovernmental	<u>1,261,048</u>	<u>1,545,000</u>	<u>3,335,329</u>	<u>1,693,320</u>	<u>7,493,807</u>
Charges for Services					
General Government	2,087,859	2,087,859	2,087,859	1,391,411	2,163,246
Public Safety	4,410,485	4,410,486	5,773,486	5,996,816	5,111,828
Culture and Recreation	2,001,060	2,001,061	2,474,334	1,749,801	2,201,342
Public Works	1,430,449	1,430,449	1,430,449	1,256,127	1,730,825
Library	462,444	422,402	422,402	422,402	509,844
Interfund and Interagency charges	4,820,208	4,966,141	4,966,141	4,964,870	5,021,759
Miscellaneous Charges for Services	1,124	201,140	201,140	1,225	1,250
Total Charges for Services	<u>15,213,628</u>	<u>15,519,538</u>	<u>17,355,811</u>	<u>15,782,652</u>	<u>16,740,094</u>
Fines and Forfeitures					
Fines and Forfeits	1,522,507	1,582,175	1,582,175	1,931,318	2,142,000
Total Fines and Forfeitures	<u>1,522,507</u>	<u>1,582,175</u>	<u>1,582,175</u>	<u>1,931,318</u>	<u>2,142,000</u>

Revenues and Other Financing Sources - Primary General Fund

BY REVENUE TYPE

BY REVENUE TYPE	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Rents & Misc Revenues					
Investment Earnings	65,457	65,459	65,459	83,070	61,770
Rents and Royalties	4,440,148	4,433,325	4,433,325	4,345,646	4,821,076
Contr & Donations-Private Sources	113,131	7,873	15,298	7,700	2,000
Miscellaneous Operating Revenues	364,636	240,870	240,870	247,204	298,986
Total Rents & Misc Revenues	4,983,371	4,747,527	4,754,952	4,683,620	5,183,832
Other Financing Sources					
Interfund Transfers In	145,415	2,236,970	3,032,959	3,032,959	242,000
Other Miscellaneous Revenues	19,328	12,057	12,057	17,750	11,500
Total Other Financing Sources	164,743	2,249,027	3,045,016	3,050,709	253,500
Total Revenues	97,645,318	100,207,890	102,637,906	99,007,912	110,890,257

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
City Attorney					
Personnel Services	12,171	22,251	22,251	22,251	22,251
Services, Supplies, & Other Charges	1,804,988	1,586,403	1,586,403	1,311,403	1,586,403
Total City Attorney	1,817,159	1,608,654	1,608,654	1,333,654	1,608,654
City Council					
Personnel Services	303,823	321,784	321,784	305,337	351,184
Services, Supplies, & Other Charges	163,003	139,218	161,783	157,330	142,758
Capital Outlay	2,400	-	-	0	-
Total City Council	469,226	461,002	483,567	462,667	493,942
City Manager					
Personnel Services	2,111,492	2,043,557	2,043,557	1,687,591	2,629,102
Services, Supplies, & Other Charges	3,436,758	3,527,352	4,492,095	4,374,325	3,743,743
Capital Outlay	8,810	-	-	0	-
Total City Manager	5,557,059	5,570,909	6,535,652	6,061,916	6,372,845
City - Non-Departmental					
Personnel Services	-	-	-	0	(3,200,000)
Services, Supplies, & Other Charges	-	-	140,000	0	-
Debt Service	5,070,066	5,158,995	5,158,995	5,158,995	5,545,591
Other Financing Uses	2,793,392	(4,122,096)	(1,856,499)	4,643,501	6,824,924
Total City - Non-Departmental	7,863,457	1,036,899	3,442,496	9,802,496	9,170,515
Economic Development					
Personnel Services	1,579,006	1,599,021	1,489,021	1,031,980	2,116,005
Services, Supplies, & Other Charges	1,655,163	1,789,511	2,958,126	2,512,610	1,269,545
Total Economic Development	3,234,169	3,388,532	4,447,147	3,544,590	3,385,550
Finance					
Personnel Services	2,844,108	3,410,029	3,410,029	2,568,889	3,594,669
Services, Supplies, & Other Charges	524,854	540,381	656,334	654,487	532,180
Capital Outlay	6,437	15,000	32,783	26,890	-
Total Finance	3,375,400	3,965,410	4,099,146	3,250,266	4,126,849
Fire					
Personnel Services	16,752,405	15,716,894	17,161,196	16,212,818	18,083,380
Services, Supplies, & Other Charges	1,943,116	2,058,351	2,301,763	1,979,405	2,062,779
Capital Outlay	500,012	-	1	0	-
Total Fire	19,195,533	17,775,245	19,462,960	18,192,223	20,146,159

Operating Expenditures by Department - Primary General Fund

BY DEPARTMENT

	Fiscal Year 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted Budget
		Adopted Budget	Amended Budget	Year End Estimate	
Human Resources					
Personnel Services	981,880	1,034,583	1,034,583	881,503	1,105,644
Services, Supplies, & Other Charges	571,555	599,701	624,206	544,370	618,823
Total Human Resources	1,553,435	1,634,284	1,658,789	1,425,873	1,724,467
Information Technology					
Personnel Services	2,547,546	3,015,166	3,015,166	1,984,201	3,318,502
Services, Supplies, & Other Charges	1,932,901	2,174,529	2,125,396	2,190,121	2,314,755
Capital Outlay	42,032	-	125,694	39,820	-
Total Information Technology	4,522,479	5,189,695	5,266,256	4,214,142	5,633,257
Library (City)					
Services, Supplies, & Other Charges	1,674,751	1,744,751	1,744,751	1,744,751	1,814,751
Total Library (City)	1,674,751	1,744,751	1,744,751	1,744,751	1,814,751
Parks and Recreation					
Personnel Services	7,773,288	8,094,836	8,094,836	6,621,172	8,901,958
Services, Supplies, & Other Charges	4,340,519	4,986,846	5,547,440	4,841,884	5,082,196
Capital Outlay	140,609	26,500	33,750	16,500	50,000
Debt Service	-	-	-	0	25,064
Total Parks and Recreation	12,254,416	13,108,182	13,676,026	11,479,555	14,059,218
Planning and Community Development					
Personnel Services	4,397,830	5,202,988	5,202,988	3,942,813	5,090,976
Services, Supplies, & Other Charges	1,093,978	957,218	1,999,071	1,042,148	1,291,297
Capital Outlay	16,702	10,000	10,000	10,000	10,000
Total Planning and Community Development	5,508,510	6,170,206	7,212,059	4,994,961	6,392,273
Police					
Personnel Services	22,123,913	20,308,112	20,382,208	19,028,940	23,411,988
Services, Supplies, & Other Charges	5,050,986	5,232,826	5,452,053	5,038,777	5,300,809
Capital Outlay	-	-	8,180	0	-
Debt Service	-	-	-	0	13,428
Total Police	27,174,899	25,540,938	25,842,441	24,067,717	28,726,225
Public Works					
Personnel Services	4,852,769	5,422,665	5,422,665	3,796,906	5,508,061
Services, Supplies, & Other Charges	2,629,652	3,249,417	4,021,386	3,092,335	3,123,749
Capital Outlay	70,701	-	24,337	0	-
Total Public Works	7,553,122	8,672,082	9,468,388	6,889,241	8,631,810
Total Expenditures	101,753,614	95,866,789	104,948,333	97,464,054	112,286,515

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City Attorney

Atchison, Barisone, and Condotti is one of the oldest continuously operating law firms in Santa Cruz County, and this factor contributes to their credibility among other local, legal professional and public agency sectors, as well as the law enforcement community. The firm's current attorneys provide general legal services at a base annual cost.

Services to the City's eleven departments include contractual drafting and review, personnel work, public utilities work, election law, labor law, construction law, real estate transaction work, the review of drafting of legislation, ordinances and resolutions, land use and environmental law.

The City Attorney likewise advises the City Council pursuant to the general legal services provision of the contract. Additional special services may be requested at preset contractual rates depending upon the level of service requested. Other budget amounts included in this department include other professional legal services that may be required to be provided outside of the firm as well as contractual expense reimbursements and retirement contributions.

Budget Summary - City Attorney

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	12,171	22,251	22,251	22,251	22,251
Services, Supplies, and Other Charges	1,804,988	1,586,403	1,586,403	1,311,403	1,586,403
Total Expenditures	<u>1,817,159</u>	<u>1,608,654</u>	<u>1,608,654</u>	<u>1,333,654</u>	<u>1,608,654</u>
EXPENDITURES BY ACTIVITY:					
City Attorney	1220 1,817,159	1,608,654	1,608,654	1,333,654	1,608,654
Subtotal General Fund	<u>1,817,159</u>	<u>1,608,654</u>	<u>1,608,654</u>	<u>1,333,654</u>	<u>1,608,654</u>
Total Expenditures	<u>1,817,159</u>	<u>1,608,654</u>	<u>1,608,654</u>	<u>1,333,654</u>	<u>1,608,654</u>
RESOURCES BY FUND					
General Fund	101 115,212	118,685	118,685	118,685	119,991
Total Resources	<u>115,212</u>	<u>118,685</u>	<u>118,685</u>	<u>118,685</u>	<u>119,991</u>
Net General Fund Cost	<u>(1,701,947)</u>	<u>(1,489,969)</u>	<u>(1,489,969)</u>	<u>(1,214,969)</u>	<u>(1,488,663)</u>

*Sums may have discrepancies due to rounding



City Council

The City Council is comprised of six Councilmembers and a Mayor. They are the legislative and policy-making body of the city government. The Council determines the City budget, appoints and removes certain officials, and generally establishes the strategic plan and policies for our City. They are elected at-large by city voters and are directly responsible to the people.

The term of office for a Councilmember is four years and a Councilmember may serve a maximum of two consecutive terms. Each year, the Council elects one of its members to serve as Mayor for a one-year term. The Mayor presides at all Council meetings and is recognized as the head of the city government.

Budget Summary - City Council

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	303,823	321,784	321,784	305,337	351,184
Services, Supplies, and Other Charges	163,003	139,218	161,783	157,330	142,758
Capital Outlay	2,400	-	-	-	-
Total Expenditures	<u>469,226</u>	<u>461,002</u>	<u>483,567</u>	<u>462,667</u>	<u>493,942</u>
EXPENDITURES BY ACTIVITY:					
City Council	1110 469,226	461,002	483,567	462,667	493,942
Subtotal General Fund	<u>469,226</u>	<u>461,002</u>	<u>483,567</u>	<u>462,667</u>	<u>493,942</u>
Total Expenditures	<u>469,226</u>	<u>461,002</u>	<u>483,567</u>	<u>462,667</u>	<u>493,942</u>
RESOURCES BY FUND					
General Fund	101 205,704	211,897	211,897	211,897	214,228
Total Resources	<u>205,704</u>	<u>211,897</u>	<u>211,897</u>	<u>211,897</u>	<u>214,228</u>
Net General Fund Cost	<u>(263,522)</u>	<u>(249,105)</u>	<u>(271,670)</u>	<u>(250,770)</u>	<u>(279,714)</u>

*Sums may have discrepancies due to rounding



City Manager's Office

The City Manager is the City's chief administrator. The City Manager develops the City's budget, appoints the City's department heads, and conducts the affairs of the City pursuant to the policies set by the City Council. The City Manager and his/her staff also handle special projects and Council assignments which do not fall within the jurisdiction of any other City department. The City Manager's Office (CMO) encompasses the City Clerk's division, Climate Action Program, independent police auditor function, homelessness response, and communications. The CMO also staffs various boards, commissions, and committees, including the Commission for the Prevention of Violence Against Women, Community Programs Committee, and Public Safety Committee.

Core Services

- Oversee all City departments and coordinate interdepartmental efforts as needed.
- Administer all CMO contracts, memorandums of understanding, and joint powers authority agreements (JPAs).
- Represent the City on various external boards, commissions, and JPAs.
- Coordinate Council strategic planning efforts.
- Provide administrative support for Councilmembers.
- Lead citywide research and projects, and implement Council priorities.
- Improve communication functions to cultivate a more engaged, informed and involved community and employee base.
- Host citywide employee meetings, media briefings, and community forums.
- Prepare City Manager monthly message to the community, weekly updates, and other citywide communications as needed.
- Coordinate the annual Officer Jim Howes Community Service Award to recognize outstanding community leaders and City employees.
- Fulfill City Clerk role in County and local elections.
- Develop and post all Council agenda packets, including report development, proclamations, resolutions, and ordinances.
- Process public records requests, including coordinating, gathering, and consolidating all departmental information for the requestor.
- Manage the records management system, and provide training to City departments on records management and retention.
- Secure grants to support citywide programs such as climate action and sustainability.
- Develop new strategies, plans and projects to enhance sustainability and resiliency while keeping Santa Cruz vibrant and livable.
- Administer various community programs, including Downtown Streets Team, Collective of Results and Evidence-based funding program, and Community Programs Set Aside grants.
- Oversee the Independent Police Auditor.
- Coordinate the City's legislative program to analyze and plan annual legislative priorities to support the well-being of the City and its residents, and to oppose proposed actions that are in opposition to the City's priorities.
- Support the Commission for the Prevention of Violence Against Women, Community Programs Committee, Public Safety Committee, and other ad hoc Council committees as needed.
- Coordinate City response efforts and interagency and nonprofit coordination related to managing the impacts and improving the conditions for the growing number of individuals experiencing homelessness in Santa Cruz.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Facilitated the adoption of the City's 12-18 month Interim Recovery Plan (Re-envision Santa Cruz) to guide the City's revitalization efforts in the wake of impacts from the COVID-19 pandemic and CZU Lightning Fire.	X	X	X	X	X	X	X
Reinstated and revamped core functions in the City Manager's Office such as hiring an Independent Police Auditor and City's Legislative Program.				X	X		
Implemented first steps of City's Health in All Policies program, including equity pillar training for 200+ employees and integrating HiAP to Council agenda reports.					X		
Planned, procured and kicked-off the City's Climate Action 2030 project.					X		X
Coordinated citywide encampments work (along with County and other regional partners) for outreach, clean-up and abatement.	X	X			X		
Delivered various COVID-19 response measures such as hygiene services, shelters, managed encampments and shuttle services.	X	X			X		
Developed and delivered Brown Act training for City commission members and staff.				X	X		

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Coordinated November 2021 ballot measure work.			X		X		
Developed business case to increase grants management capacity for the City and applied for 6 grants (2 awarded; 1 not awarded; 3 pending).	X		X		X	X	X
Developed a strategic framework for communications and community engagement while significantly expanding communications for much City work including the Library Mixed-Use Project, homelessness response and Re-Envision Santa Cruz.				X	X		

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Update Re-Envision Santa Cruz as needed per changing economic and financial conditions, and Council direction.	X	X	X	X	X	X	X
Integrate Health in All Policies equity based performance measures and criteria to City project work.					X		
Develop and adopt Climate Action Plan 2030.	X	X	X	X	X		
Implement requisite work for Temporary Outdoor Living Ordinance, including the storage program and safe sleeping program.				X			
Transition City Council meetings to appropriate format(s) based upon California and County COVID-19 pandemic re-opening guidelines.				X	X		
Reconfigure mid-term and long-term reception functions based upon staffing and COVID-19 pandemic impacts.				X	X		
Implement a permanent Public Records Act procedure for processing and retention.				X	X		
Successfully execute November 2021 revenue ballot measure.			X			X	
Centralize grant coordination with City departments and increase City grant applications and grant awards.			X			X	
Implement components of the strategic communication plan such as rebrand the City of Santa Cruz, develop web standards, and boost social media presence.	X	X	X	X	X	X	X

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of regular and special Council meetings	Core Services	37	28	27	31	27
Number of Public records requests	Core Services	231	229	225	232	225
Percent of Statement of Economic Interests processed by stated deadlines*	Core Services	N/A	N/A	97%	98%	98%
Number of citywide employee communications meetings*	Equity, Health & Well-Being	N/A	N/A	5	7	5

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Residents that are satisfied or very satisfied with the quality of life in Santa Cruz*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	80%
Residents that are satisfied or very satisfied with the quality of City services*(1)	Core Services	N/A	N/A	N/A	N/A	85%
Residents likely to recommend living in Santa Cruz to someone who asks*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	85%
Residents likely to remain in Santa Cruz for the next five years*(1)	Equity, Health & Well-Being	N/A	N/A	N/A	N/A	80%

*New measure, data not available

(1) Community Survey based, data available every other year only

Budget Summary - City Manager

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	2,111,492	2,043,557	2,043,557	1,687,591	2,629,102
Services, Supplies, and Other Charges	3,436,758	3,527,352	4,492,095	4,374,325	3,743,743
Capital Outlay	8,810	-	-	0	-
Total Expenditures	<u>5,557,059</u>	<u>5,570,909</u>	<u>6,535,652</u>	<u>6,061,916</u>	<u>6,372,845</u>
EXPENDITURES BY ACTIVITY:					
City Manager	1210 1,887,331	1,586,076	1,799,222	1,449,225	2,187,305
CPVAW	1211 16,816	38,869	53,821	37,069	38,869
Police Auditor	1212 -	65,000	74,900	74,900	65,000
City Clerk	1214 746,403	886,480	892,273	796,960	1,001,169
Climate Action Plan	1217 127,876	166,446	408,946	180,275	168,830
City Membership, Dues and Fees	1910 159,157	157,975	157,975	152,820	160,275
Animal Control	2401 610,540	610,589	532,955	532,955	688,223
Animal Services - Other	2402 3,600	3,600	3,600	3,600	3,600
Community Programs	6102 1,093,645	1,035,000	1,035,000	1,042,500	1,035,000
Community Programs & Services	6103 911,692	1,020,874	1,576,961	1,791,612	1,024,574
Subtotal General Fund	<u>5,557,059</u>	<u>5,570,909</u>	<u>6,535,652</u>	<u>6,061,916</u>	<u>6,372,845</u>
Total Expenditures	<u>5,557,059</u>	<u>5,570,909</u>	<u>6,535,652</u>	<u>6,061,916</u>	<u>6,372,845</u>
RESOURCES BY FUND					
General Fund	101 1,002,467	932,731	1,079,100	1,051,219	946,833
Carbon Reduction Fund	133 -	-	-	15,000	-
Total Resources	<u>1,002,467</u>	<u>932,731</u>	<u>1,079,100</u>	<u>1,066,219</u>	<u>946,833</u>
Net General Fund Cost	<u>(4,554,592)</u>	<u>(4,638,178)</u>	<u>(5,456,552)</u>	<u>(5,010,697)</u>	<u>(5,426,012)</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>13.50</u>			<u>13.50</u>	<u>15.15</u>

*Sums may have discrepancies due to rounding

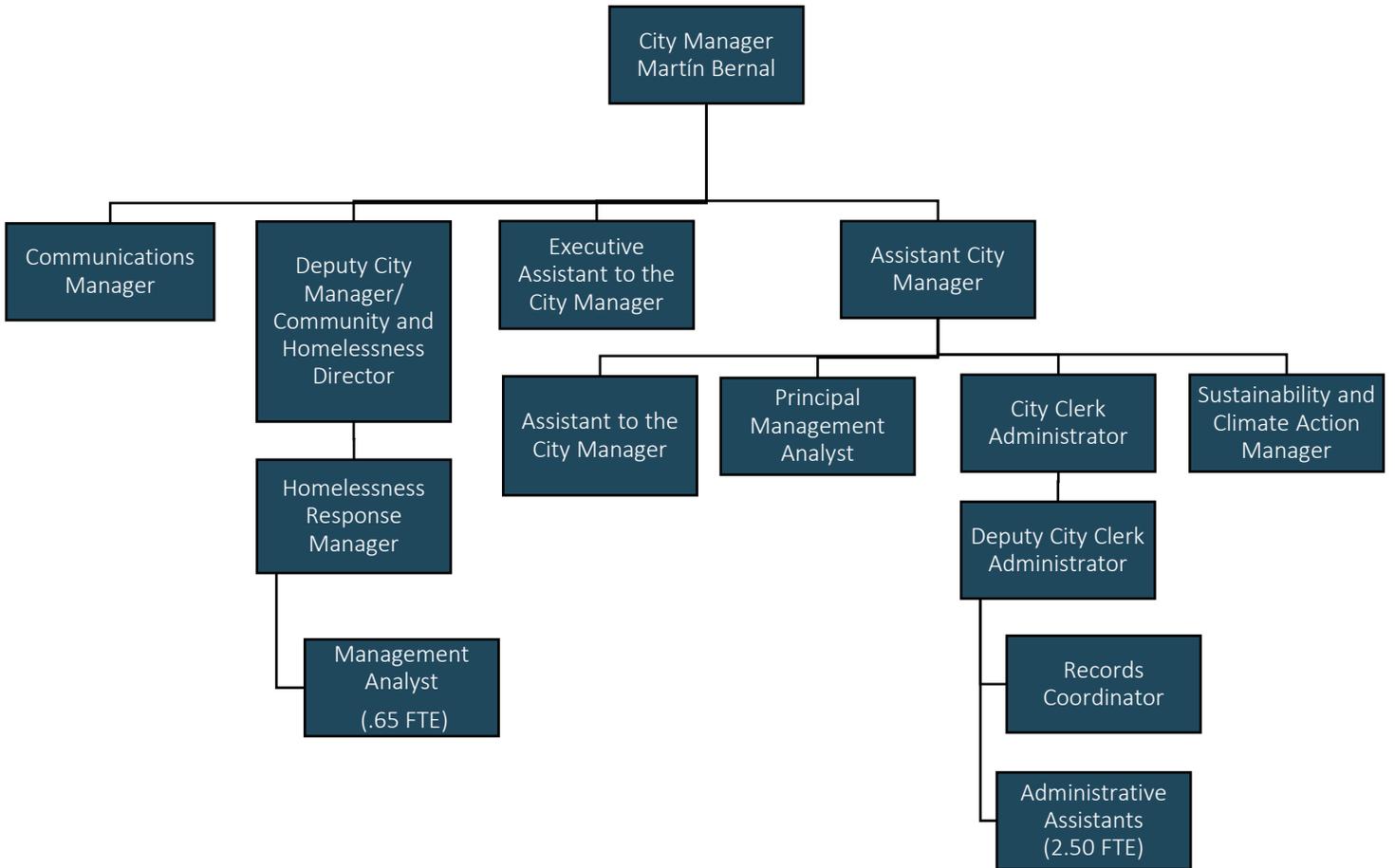
Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant I/II	2.50	2.50	2.50	2.50	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Assistant to the City Manager City	1.00	1.00	1.00	1.00	-
Clerk Administrator	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Community Program Specialist	1.00	-	-	-	-
Communications Manager Deputy	-	1.00	1.00	1.00	-
City Clerk Administrator	1.00	1.00	1.00	1.00	-
Deputy City Manager**	-	-	-	1.00	1.00
Executive Asst. to the City Manager	1.00	1.00	1.00	1.00	-
Homeless Response Manager	-	1.00	1.00	1.00	-
Management Analyst	-	-	-	0.65	0.65
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Climate Action and Sustainability Mgr	0.75	1.00	1.00	1.00	-
Total	12.25	13.50	13.50	15.15	1.65

* Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

** The proposed budget adds 1.0 FTE Deputy City Manager level II position, paired with a budget deletion of the 1.0 FTE Planning and Community Development Department Director position. The resultant consolidated, shared Deputy City Manager level II would oversee the CMO citywide homelessness response program and the Planning and Community Development Department.

Organization Chart



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Economic Development Department

The Economic Development Department promotes economic vitality and growth citywide through four interconnected divisions: Business Development, Housing Development & Preservation, Infrastructure and Property Development & Management, and Arts & Culture Development.

The department develops programs that expand tax revenue and lead the City in economic recovery following natural disasters and economic downturns along with its mission to increase and support viable, sustainable, and innovative economic activities throughout the city.

In collaboration with other City departments, advocate for the City of Santa Cruz among the community and the rest of the world, letting people know that Santa Cruz is a profitable, and economically healthy city in which to live, work, play, and run a business.

The department strives to: Provide high-quality service by promptly responding to inquiries and providing as much information as possible. Find and implement solutions in order to get projects started, remove roadblocks, keep projects moving forward, and advance economic growth. Influence project outcomes that aim to create equity and inclusivity in the community. Strive to be a friendly open-door office with an understanding, supportive human touch, and collaborative atmosphere.

Core Services

- The Business Development Division is responsible for business retention and expansion (BRE) efforts. Grows the local economy by offering tailored permitting assistance, financial assistance programs, business planning and promotions.
- Promotes a vibrant local economy through storytelling and social media to highlight local businesses, and major projects.
- The Infrastructure & Property Development Division manages a diverse array of City-owned properties and community assets and provides real estate services across City Departments.
- Real estate services include acquisition, disposition, negotiation and contracting, as well as development of real property.
- Support and grow tenant businesses, while also ensuring a strong return on investment for City owned properties.
- Manage the citywide graffiti abatement program, including maintenance of the graffiti database used by local law enforcement.
- The Housing Development & Preservation Division works with both non-profit and for-profit housing developers to create and preserve affordable housing in the Santa Cruz community.
- Provide financial assistance to project and construction management to address the City's housing crisis.
- Administer funding through the federal HOME and CDBG Programs as well as the City's Inclusionary and Affordable Housing Trust Fund Programs. Monitor over 1,600 restricted units.
- Track housing issues, pursue new resources, and work to develop effective programs, such as the City's nationally recognized ADU Program.
- The Arts & Culture Development Division operates ongoing programs including sculpTOUR, Graphic Traffic Signal Boxes, the Mural Matching Grant program, Percent for Art Program, and Santa Cruz Recycled Art Program (SCRAP) in consultation with the Arts Commission.
- Nurtures partnerships with local organizations that support a vibrant arts culture in Santa Cruz to develop artists marketing skills and also multiply the impact of City Arts funds.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Issued over 90 temporary outdoor expansion permits.		x		x	x	x	
Implemented Citywide "Shop Santa Cruz" holiday campaign to promote local support of small businesses.		x		x	x	x	
Led countywide coordination for Economic Development Administration (EDA) funded Revolving Loan Program.		x		x	x	x	
Completed development of 5-year Economic Development Strategy including 2 year focus on COVID-19 recovery.		x		x	x	x	x
Received several grants and funding sources including: competitive State Local Housing Trust Fund (LHTF) grant of \$5 Million, State Permanent Local Housing Allocation (PLHA) of \$1.2 Million and State Housing and Community Development (HCD) re-allocated funds of \$350K.						x	
Completed 5-Year Consolidated Plan for 2020-2025 including Annual Action Plan for FY21 resulting in more than \$1.2 Million of CDBG/CDBG-CV funding and more than \$400K of HOME funding for the community.					x		
In collaboration with the Housing Sub-Committee, City Council and the Planning Commission, amended the Inclusionary Housing Ordinance to bring Workforce Housing options to the community.					x		
Facilitated installation of the Black Lives Matter Mural with Arts Commission support.					x		
Coordinated installation of the Chinatown Gate.	x	x		x	x		
Launched of the City Arts of Recovery Design Pilot Grant Program.		x		x	x	x	

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Develop and implement Permanent Parklet Program.	x	x		x	x		
Develop and implement vacant storefront activation program.		x	x	x	x		
Implement Grow Santa Cruz County Revolving Loan Fund to support business recovery.		x	x	x	x		
Effectively manage HUD CDBG and HOME Programs to maximize community benefits.				x	x		
Support creation of new affordable housing through policy implementation and preservation of existing affordable housing as a valuable community resource.				x	x		
Pursue State funding programs for the creation of affordable housing.				x	x	x	
Operationalize the City Arts Design Recovery (CARD) Pilot Grant Program by funding at least 10 projects and conducting an evaluation of the first year.		x		x	x		
Install two pieces of artwork on the Santa Cruz segments of the Monterey Bay Sanctuary Scenic Trail Network (Coastal Rail Trail).	x			x			x
Complete renovation of Del Mar Retail Space and subsequently leasing it.		x	x				
Secure grant funds for Wharf Master Plan Projects.	x		x	x		x	
Restore tenant businesses to full operation and maintain full occupancy of leasable units.		x	x	x			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Businesses contacted for assistance and retention	Core Services	251	374	307	307	400
Rental revenues, including café extensions	Core Services	\$2.7M	\$1.9M	1.5M	\$1.5M	\$2.3M
Number of affordable housing units monitored	Core Services	1,340	1,352	1,351	1,351	1,360
Number of affordable housing units developed	Equity, Health & Well-Being	42	79	67	67	100
Number of businesses receiving assistance to start or grow*	Core Services	n/a	n/a	50	50	100

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Percent of federal funded community grant (CDBG) contracts executed and ready to fund*	Equity, Health & Well-Being	N/A	N/A	93%	93%	100%
Percent change in commercial vacancies*	DT & Other Business Sectors	N/A	N/A	+23%	+23%	-10%
Percent change in new business licenses*	DT & Other Business Sectors	N/A	N/A	N/A	N/A	75%

* New measure, data not available

Budget Summary - Economic Development

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	1,579,006	1,599,021	1,489,021	1,031,980	2,116,005
Services, Supplies, and Other Charges	3,348,762	3,493,879	6,263,763	3,515,176	2,309,747
Capital Outlay	94,474	1,563,709	5,107,302	1,852,747	-
Total Expenditures	<u>5,022,241</u>	<u>6,656,609</u>	<u>12,860,086</u>	<u>6,399,903</u>	<u>4,425,752</u>
EXPENDITURES BY ACTIVITY:					
Community Promotion-Downtown Business Promotion	1502 261,817	247,700	247,700	247,700	-
Community Promotion-Arts Council-SC County	1503 70,875	70,875	70,875	70,875	70,875
Economic Development-Project Admin	5401 2,131,347	2,073,790	2,126,963	1,633,812	2,534,375
Economic Development-Project Admin	5590 619,031	729,167	1,126,824	717,417	573,300
Property Management	5591 102,932	197,000	533,776	533,777	137,000
City Arts	5592 48,166	70,000	341,009	341,009	70,000
Subtotal General Fund	<u>3,234,169</u>	<u>3,388,532</u>	<u>4,447,147</u>	<u>3,544,590</u>	<u>3,385,550</u>
Cafe Extensions & Kiosks	1504 15,000	15,000	15,000	15,000	15,000
Cafe Extensions & Kiosks	1505 38,497	40,700	56,696	56,696	40,700
Cooperative Retail Management	1506 212,815	220,000	220,000	220,000	220,000
Economic Development-Project Admin	5590 498,500	-	201,500	1,500	-
Subtotal Other General Funds	<u>764,812</u>	<u>275,700</u>	<u>493,196</u>	<u>293,196</u>	<u>275,700</u>
Housing & Community Development	5201 504,018	434,500	3,353,086	2,320,252	209,500
CDBG Programs	5204 130,699	121,771	121,771	-	130,648
CDBG Programs	5205 4,360	8,000	8,000	-	31,500
HOME Program Administration	5207 50,132	106,994	106,994	-	42,614
CDBG-CV	5209 -	353,463	540,773	-	100,000
Public Improvements Other	5579 19,896	34,000	111,878	91,878	22,000
Rental Assistance Programs	5604 22,000	22,000	22,000	22,000	22,000
Low & Mod Housing Property Acquisition	5610 -	1,523,709	3,254,556	-	-
Low & Moderate Housing Production	5650 147,655	242,940	255,687	102,987	56,240
CDBG Programs	6203 119,500	120,000	120,000	-	125,000
Red Cross Social Services Programs	6204 25,000	25,000	25,000	25,000	25,000
Subtotal Other Funds	<u>1,023,260</u>	<u>2,992,377</u>	<u>7,919,744</u>	<u>2,562,117</u>	<u>764,502</u>
Total Expenditures	<u>5,022,241</u>	<u>6,656,609</u>	<u>12,860,086</u>	<u>6,399,903</u>	<u>4,425,752</u>

*Sums may have discrepancies due to rounding

Budget Summary - Economic Development

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		2020 Actuals	Adopted Budget	Amended* Budget		Year-End Estimate
RESOURCES BY FUND						
General Fund	101	316,844	515,783	699,487	452,519	82,700
Co-op Retail Management	122	218,747	220,000	220,000	220,000	220,000
Kiosk Maintenance	123	41,077	39,690	39,690	9,500	14,500
Economic Development Trust	136	-	-	50,000	187,700	-
HOME Investment Partnership	253	551,740	431,994	486,005	10,000	142,614
Community Development Block Grant	261	440,203	1,230,191	2,011,905	46,800	723,240
Affordable Housing Trust Fund	279	241,185	125,000	477,516	493,516	5,424,544
SA (H) LMIH-Merged 2-1-12	281	327,745	212,759	351,268	177,700	235,796
Total Resources		2,137,541	2,775,417	4,335,871	1,597,735	6,843,394
Net General Fund Cost		(2,917,324)	(2,872,749)	(3,747,660)	(3,092,072)	(3,302,850)
		FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:		14.50			13.50	14.50

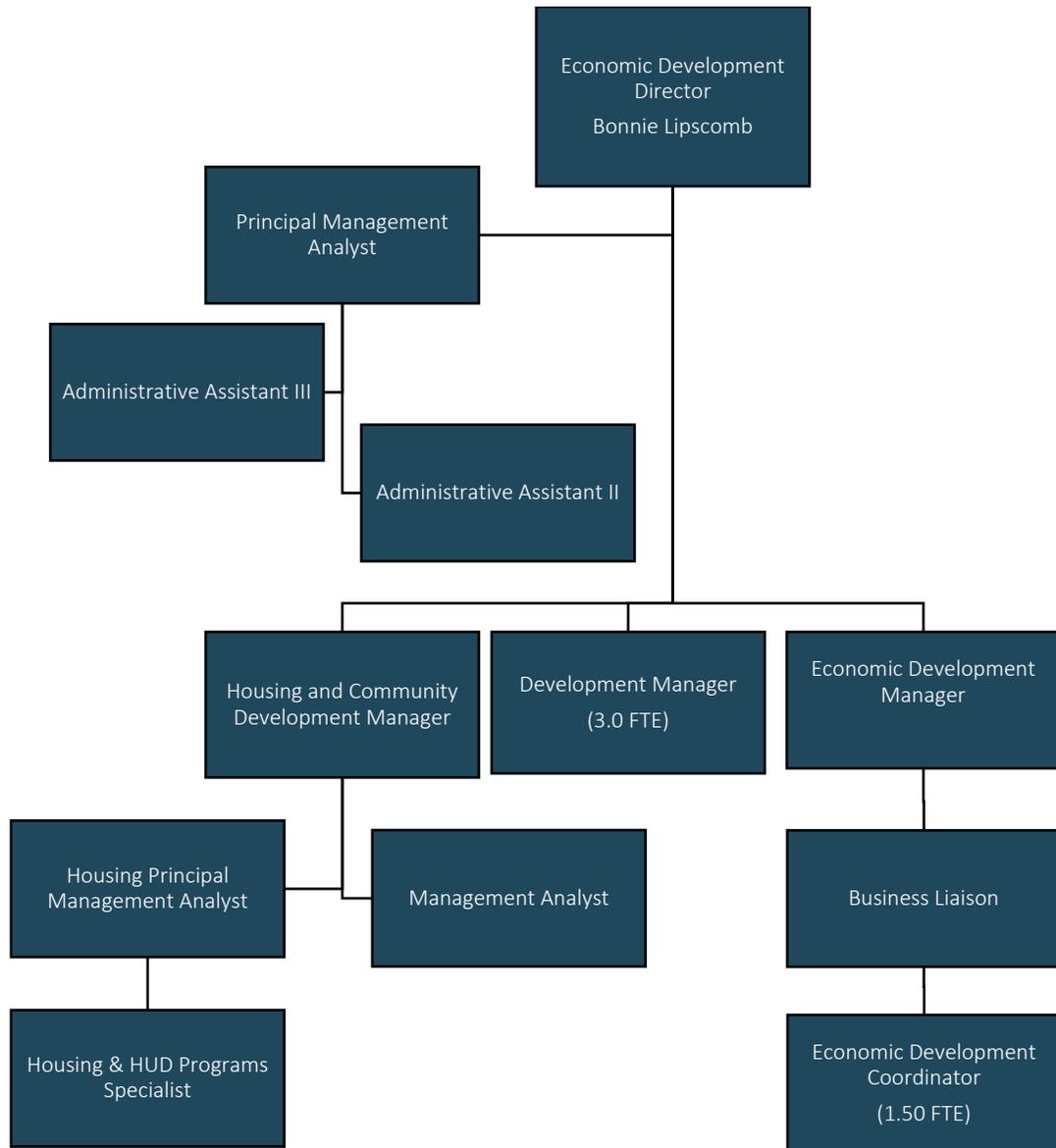
*Sums may have discrepancies due to rounding

Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Arts Program Manager	1.00	1.00	-	-	-
Business Liaison	1.00	1.00	1.00	1.00	-
Development Manager	2.00	2.00	2.00	3.00	1.00
Economic Development Coordinator	-	1.50	1.50	1.50	-
Economic Development Director	1.00	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	1.00	1.00	-
Housing and Community Develop Mgr.	1.00	1.00	1.00	1.00	-
Housing Programs Specialist	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Principal Management Analyst	2.00	2.00	2.00	2.00	-
Total	13.00	14.50	13.50	14.50	1.00

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



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Finance Department

Finance provides a key service role to the City Council, the City Manager, all departments, and the public. The Department manages the City's financial operations in accordance with industry standards and established fiscal policies. Prudent fiscal stewardship, customer service, compliance, strategic planning, transparency and effective financial reporting are key elements of its mission.

The Finance Department is organized into six functional areas: (1) Accounting and Financial Reporting; (2) Budgeting and Contractual Bargaining Support; (3) Accounts Payable, Payroll, and Purchasing; (4) Revenue and Investment Portfolio Management; (5) Tax Compliance Audits and Advanced Debt Collection; and (6) Risk and Safety Management. Each division provides essential customer service and support to the City Council, the City Manager, all departments and the residents of Santa Cruz.

Core Services

- Acts as an adviser to the City Council, City Manager, and Departments in the areas of financial planning and fiscal analysis. Provides leadership in the development and implementation of sound financial policies for the City.
- Invests the City's idle cash in accordance with the Council approved Investment Policy to ensure that there is sufficient cash available to meet operating needs while maintaining safety, liquidity and competitive returns on the investment portfolio.
- Prepares and maintains accurate financial records including grants, capital projects, enterprise funds, governmental funds, and capital assets.
- Assists City Departments with the procurement of goods and services at competitive prices and in compliance with Federal and State laws and City ordinances.
- Issues payroll checks and benefits payments bi-weekly and files all the required Federal and State payroll tax withholding reports.
- Prepares the Annual Financial Report in accordance with Generally Accepted Accounting Principles and pronouncements of the Governmental Accounting Standards Board (GASB).
- Develops and maintains the City's long-range financial forecast.
- Oversees the City's safety program.
- Prepares salary and benefit estimates for negotiations with the City's bargaining units.
- Collects and records all City revenues including property tax, sales tax, various service fees, utility users taxes, business licenses, franchise fees, transient occupancy taxes, and cannabis business taxes.
- Develops the annual Operating and Capital Improvement Budget and Capital Investment Program (CIP) on behalf of the City Manager. Projects revenues and expenditures; coordinates the preparation and publication of the Budget document; and makes the annual budget available through its transparency tool, OpenGov.
- Manages the City's and Successor Agency's outstanding bonds by ensuring timely payments, performance of arbitrage calculations and filing of required continual disclosure reports.
- Processes all the payments for goods and services timely and accurately.
- Manages all claims against the City and represents the City in small claims court.
- Periodically audit businesses for Transient Occupancy Tax (hotel tax), admission tax, and wharf lease revenues.
- Manages the administration of the City's self-insurance program, property insurance program, and develops/administers insurance specifications for City contracts.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Participated in a multi-department effort to roll-out a digital payment portal known as MyCity for utility bills and business licenses.		X	X	X		X	
Launched an online reporting and payment option for cannabis business taxes and utility user taxes.		X	X	X		X	
Collaborated with City departments and FEMA to successfully submit the application for COVID-19 disaster reimbursement.				X		X	
Performed a comprehensive upgrade of Kronos, the City's payroll timekeeping system.				X			
Reviewed and updated all safety program policies, including COVID protocols.				X	X		
Created a Wildfire Smoke Protection Program.				X			
Reviewed and updated the City's Illness and Injury Prevention Program (IIPP).				X			
Re-designed the budget document to be more concise and consistent with Government Finance Officers Association (GFOA) recommended budget best practices.				X	X		
Streamlined the City's Budget Adjustment process to improve tracking and expedite approvals.				X			

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Update the City's Cost Allocation Plan, including citywide, facilities and fleet, and Santa Cruz Public Libraries.			X	X		X	
Evaluate the City's investment policy for additional diversification opportunities that are safe, community appropriate, and may provide higher yields.			X	X		X	
Update online Purchasing tutorials to improve access of training and information.				X			
Develop a new cost allocation formula for the City's self-insured liability program to ensure distribution across all departments reflects risk exposure.				X		X	
Update the Budget Adjustment Policy.				X			
Prepare Annual Financial Report that continues to meet the guidelines for the Government Finance Officers Association (GFOA) award for Certificate of Excellence in Financial Reporting.				X			
Prepare Budget document that meets the guidelines for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.				X			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of vendor invoices processed	Core Services	37,342	36,018	22,698	37,500	37,500
Number of purchase orders issued	Core Services	1,678	1,392	1,660	1,700	1,700
Number of liability claims processed	Core Services	79	75	75	76	75
Number of Transient Occupancy tax audits completed	Pursuit of All Funding Sources	19	27	40	37	40

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Accounts payable checks issued with no errors	Core Services	n/a	n/a	n/a	n/a	100%
Certificate of Achievement for Excellence in Financial Reporting received for Annual Financial Report received	Core Services	yes	yes	yes	yes	yes
Distinguished Budget Presentation Award received	Core Services	yes	yes	yes	yes	yes
Percent of tort claims resolved in 180 days	Core Services	99%	93%	95%	96%	96%
Percent of General Fund reserve goal achieved	Core Services	118%	89%	100%	100%	100%

Budget Summary - Finance

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	3,393,203	3,857,896	3,857,896	2,934,024	4,152,053
Services, Supplies, and Other Charges	3,480,277	5,008,324	5,548,037	5,363,349	5,742,024
Capital Outlay	9,961	15,000	32,783	26,890	-
Total Expenditures	<u>6,883,442</u>	<u>8,881,220</u>	<u>9,438,716</u>	<u>8,324,263</u>	<u>9,894,077</u>
EXPENDITURES BY ACTIVITY:					
Finance	1241 3,375,400	3,965,410	4,099,146	3,250,266	4,126,849
Subtotal General Fund	3,375,400	3,965,410	4,099,146	3,250,266	4,126,849
Liability Insurance	7821 3,508,042	4,915,810	5,339,570	5,073,996	5,767,228
Subtotal Other Funds	3,508,042	4,915,810	5,339,570	5,073,996	5,767,228
Total Expenditures	<u>6,883,442</u>	<u>8,881,220</u>	<u>9,438,716</u>	<u>8,324,263</u>	<u>9,894,077</u>
RESOURCES BY FUND					
General Fund	101 1,231,817	1,267,324	1,267,324	1,304,630	1,281,265
Liability Insurance	842 4,691,726	3,958,000	3,958,000	3,875,000	4,554,285
Total Resources	<u>5,923,543</u>	<u>5,225,324</u>	<u>5,225,324</u>	<u>5,179,630</u>	<u>5,835,550</u>
Net General Fund Cost	<u>(2,143,583)</u>	<u>(2,698,086)</u>	<u>(2,831,822)</u>	<u>(1,945,636)</u>	<u>(2,845,584)</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>32.00</u>			<u>30.00</u>	<u>30.00</u>

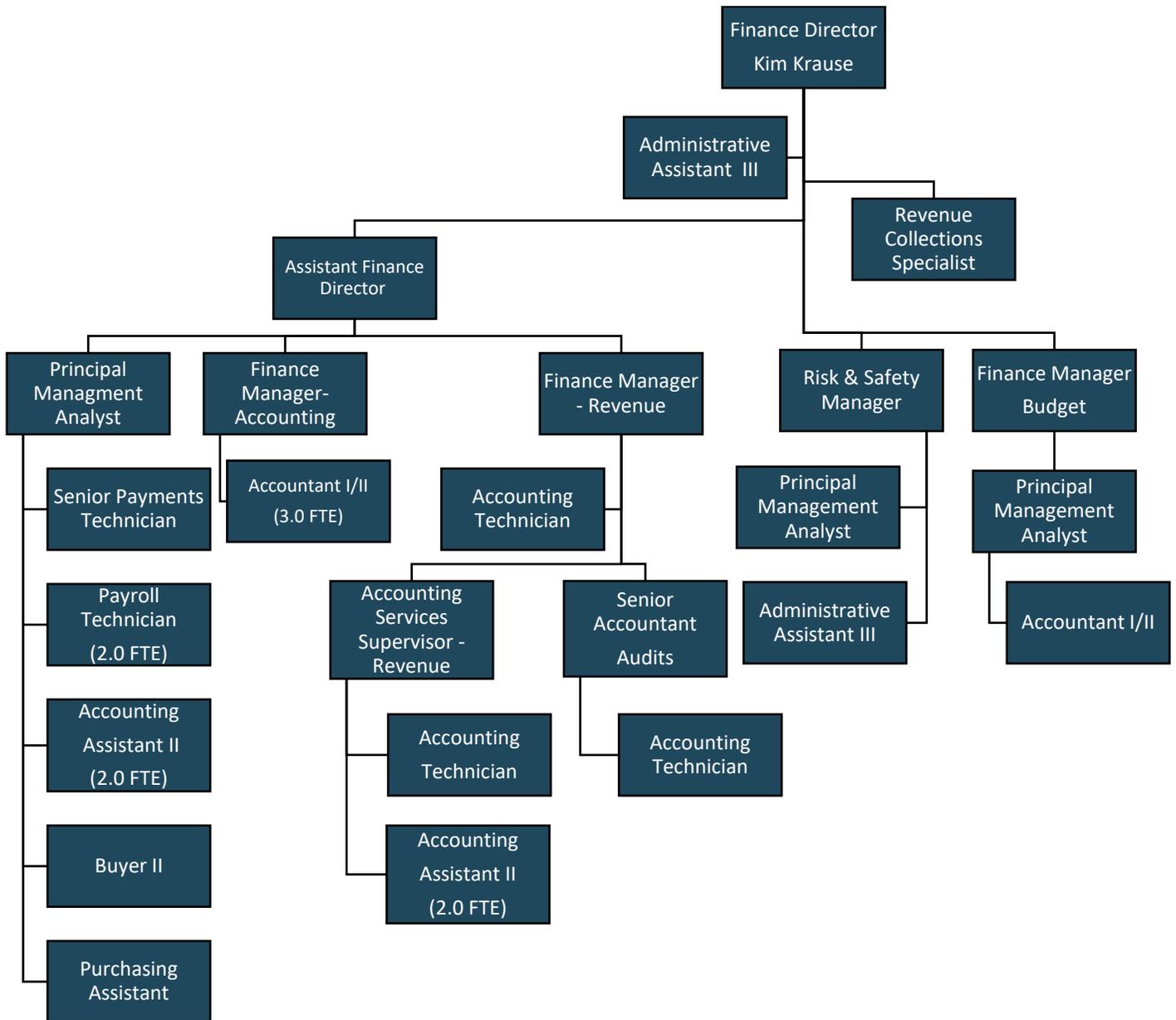
*Sums may have discrepancies due to rounding

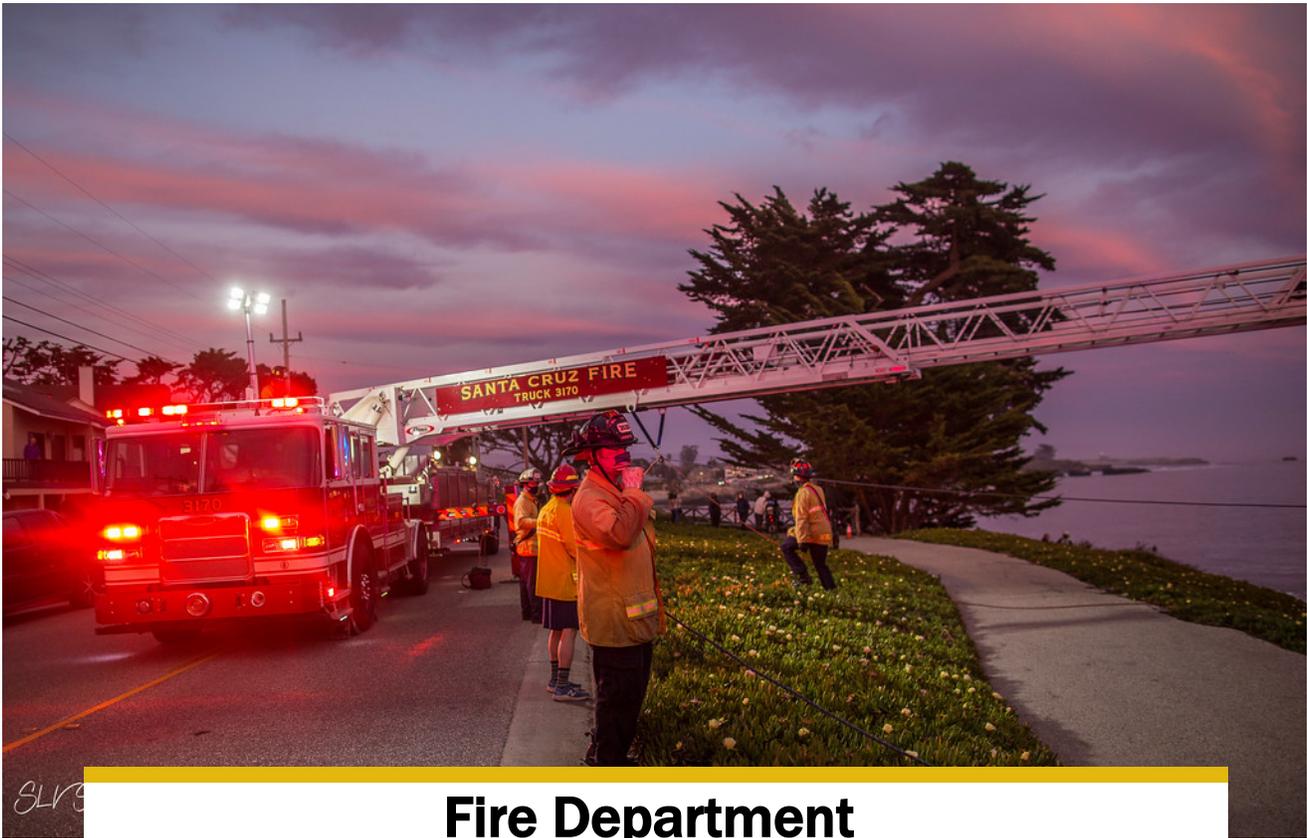
Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2021 Change
Accountant I/II	4.00	5.00	4.00	4.00	-
Accounting Assistant I	-	-	-	-	-
Accounting Assistant II	5.00	5.00	4.00	4.00	-
Accounting Services Supervisor	2.00	1.00	1.00	1.00	-
Accounting Technician	3.00	3.00	3.00	3.00	-
Administrative Assistant III	2.00	1.00	2.00	2.00	-
Assistant Director of Finance	1.00	1.00	1.00	1.00	-
Buyer I/II	1.00	1.00	1.00	1.00	-
Director of Finance	1.00	1.00	1.00	1.00	-
Finance Manager	1.00	1.00	3.00	3.00	-
Management Analyst	1.00	1.00	-	-	-
Payroll Technician	2.00	2.00	2.00	2.00	-
Principal Management Analyst	3.00	3.00	3.00	3.00	-
Purchasing Assistant	1.00	1.00	1.00	1.00	-
Purchasing Manager	1.00	1.00	-	-	-
Revenue Collections Specialist	1.00	1.00	1.00	1.00	-
Risk and Safety Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	2.00	2.00	1.00	1.00	-
Senior Payments Technician	-	1.00	1.00	1.00	-
Total	32.00	32.00	30.00	30.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



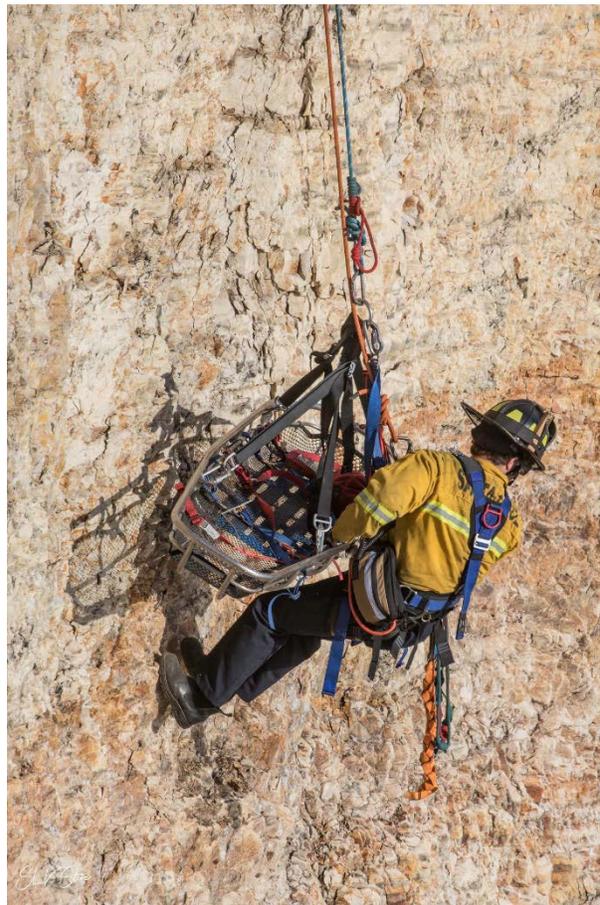


Fire Department

The Santa Cruz Fire Department includes four fire stations, one lifeguard headquarters, one administrative building and an emergency operations center. Frontline apparatus includes four engines, one type 3 engine and one truck. Staffing includes more than 60 full-time equivalents including firefighter/paramedics, captains, battalion chiefs, fire prevention staff, training staff, and administrative staff. Additionally, the department employs about 70 seasonal lifeguards.

Core Services

- The Operations Division provides 24/7 response to all 911 requests within the City and UCSC Campus.
- The Prevention Division provides plan review, permits, construction inspections, safety inspections, vegetation management, fire investigations and public education.
- The Office of Emergency Services provides 24/7 support to the City Emergency Operations Center for any declared disaster/emergency.
- The Marine Division provides year round service with on call lifeguards during the off season and daily lifeguard services from Memorial to Labor Day weekend.
- The Administration staff provides support for all of the services provided by the fire department.



Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Successfully deployed and managed COVID 19 and CZU Fire Emergency Operations Center Response.	x		x	x	x		
Completed a Station warning and alert construction project for Fire Station 1.	x				x		
Completed Vegetation Management projects in Moore Creek Preserve, Arroyo Seco and Pogonip with California Conservation Corps (CCC) and Pacific Gas and Electric (PGE) grants.	x		x		x	x	x
Conducted Cal Office of Emergency Services (OES) and Federal Emergency Management Agency (FEMA) Disaster Cost Recovery Operations for the 2017 Storms, CZU Fire and COVID 19.			x	x		x	
Provided Mutual Aid Assistance to the State of California for 10 Large Wildland Fires, and was successfully reimbursed \$1,810,070 for overtime, equipment use, and administration time.	x		x	x	x	x	
Acquired a new type 3 fire engine. Purchased tools and equipment and trained engineers on type 3 operating procedures.				x			
Responded to all Public Education and Public Safety Information requests within 7 days.				x	x		

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Continue to manage FEMA Disaster Cost Recovery for 2017 Storms, CZU Fire and COVID 19. Submit 100% of all cost recovery projects to FEMA for CZU Fire and COVID 19. Closeout 100% of the 2018 Storms cost recovery projects. Closeout 2018 FEMA Storm Disaster Recovery Incidents 4301, 4305 and 4308.			x	x		x	
Conduct Emergency Operation Center training for EOC staff in Finance, Operations, Logistics, Planning and Management.				x	x		
Conduct a Countywide Fire Academy for all new Santa Cruz Firefighters.				x	x		
Conduct all State Mandated Fire Inspections.	x			x	x	x	
Respond to all 911 calls for service.	x	x		x	x		
Respond to all Public Education and Public Safety Information requests within 7 days.				x	x		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of fire investigations conducted.	Equity, Health & Well Being, Sustainability	56	150	100	100	100
Number of construction project plan check reviews conducted.	Equity, Health & Well Being, Sustainability	374	427	282	282	300
Number of fire safety business consultations provided.	Equity, Health & Well Being, Sustainability	579	273	300	300	300
Number of lifeguard contacts with the public.	Equity, Health & Well Being, Sustainability	280,000	141,000	200,000	200,000	220,000
Continue providing lifeguard services to the City of Capitola.	Fiscal Sustainability	\$91,019	N/A	91,119	91,119	91,919
Number of 911 calls for service.	Equity, Health & Well Being, Sustainability	8,828	7,748	8,000	8,000	8,000

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Percent of State mandated fire inspections conducted within the required timeframe.*	DT and other Business Sections	N/A	N/A	N/A	N/A	100%
Percent of fire investigations conducted within the required timeframe.*	DT and other Business Sections	N/A	N/A	N/A	N/A	100%
Respond to all 911 calls for service within 8 minutes.*	Equity, Health & Well Being, Sustainability	N/A	N/A	N/A	N/A	90%

* New measure, data not available

Budget Summary - Fire

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	17,207,569	16,392,950	17,928,371	16,879,186	18,880,865
Services, Supplies, and Other Charges	2,059,456	2,166,580	2,409,992	2,101,801	2,204,549
Capital Outlay	541,157	-	1	-	-
Total Expenditures	19,808,181	18,559,530	20,338,364	18,980,987	21,085,414
EXPENDITURES BY ACTIVITY:					
Fire Administration	2201 811,981	891,782	891,782	783,902	927,464
Fire/EMS Operations	2202 16,828,035	15,332,206	15,646,196	14,763,426	17,017,556
Fire Prevention	2203 931,287	1,204,332	1,336,539	1,118,942	1,279,948
Office of Emergency Services (OES)	2205 371,311	146,925	216,940	224,680	171,191
Fire Strike Team	2206 252,919	200,000	1,371,502	1,301,273	750,000
Subtotal General Fund	19,195,533	17,775,245	19,462,960	18,192,223	20,146,159
Marine Rescue Program	2204 612,649	784,285	875,404	788,764	939,255
Subtotal Other General Funds	612,649	784,285	875,404	788,764	939,255
Total Expenditures	19,808,181	18,559,530	20,338,364	18,980,987	21,085,414
RESOURCES BY FUND					
General Fund	101 3,584,225	4,446,922	6,035,191	5,981,124	4,087,567
Municipal Wharf	104 92,442	115,919	207,038	93,919	115,119
Total Resources	3,676,667	4,562,841	6,242,229	6,075,043	4,202,686
Net General Fund Cost	(15,611,308)	(13,328,323)	(13,427,769)	(12,211,098)	(16,058,592)
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	66.00			66.00	66.00

*Sums may have discrepancies due to rounding

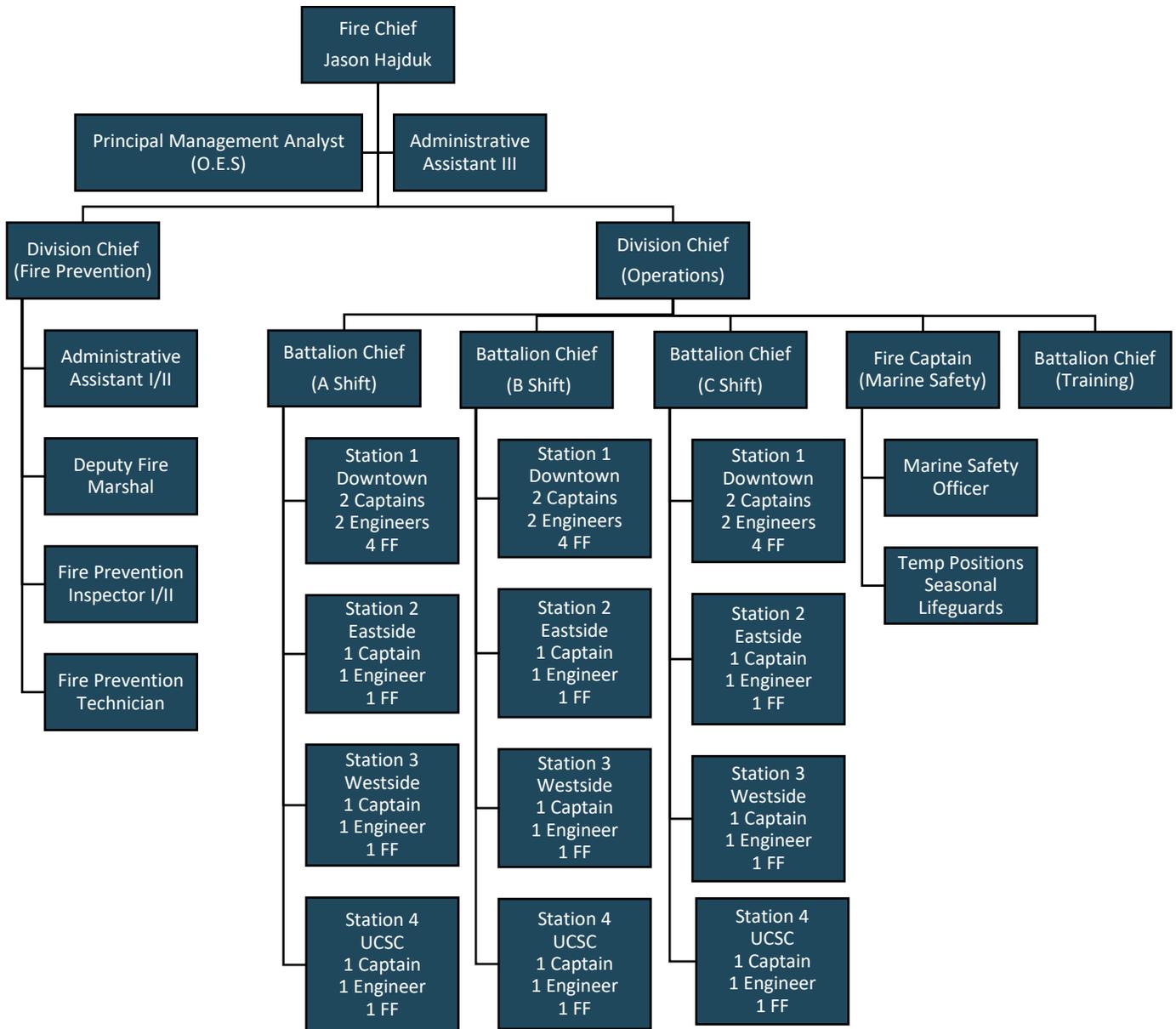
Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant I/II	1.00	1.00	1.00	1.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Chief of Fire Department	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Battalion Chief	4.00	4.00	4.00	4.00	-
Fire Captain	16.00	16.00	16.00	16.00	-
Fire Division Chief	2.00	2.00	2.00	2.00	-
Fire Engineer	15.00	15.00	15.00	15.00	-
Fire Prevention Inspector II	1.00	1.00	1.00	1.00	-
Fire Prevention Technician	1.00	1.00	1.00	1.00	-
Firefighter**	22.00	22.00	22.00	22.00	-
Marine Safety Officer	1.00	1.00	1.00	1.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Total	67.00	67.00	67.00	67.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

**1 Firefighter Unfunded

Organization Chart





Human Resources

The Mission of the Human Resources Department is to be a resource, trusted advisor, and cultivator of an inspiring and fulfilling work environment that attracts and engages a talented workforce. The department's core values include communication, continuous improvement, integrity, collaboration, humor and fun.

The purpose of the Human Resources Department is to provide a variety of support and assistance to employees and departments to achieve their goals and objectives. The department accomplishes this by providing a range of services including recruitment, professional development training, compensation and classification administration, labor relations, employee relations, and benefits and workers compensation administration.

Core Services

- The Compensation and Classification division administers the salary and job descriptions for the City.
- The Recruitment division recruits, selects and on-boards employees who have a passion for public service.
- The Employee and Labor Relations division provides guidance to managers and employees to enhance performance, create a positive work environment, and effective problem solving of complaints and grievances as well as facilitates labor contract negotiations.
- Employee and Labor Relations oversees the Equal Employment Opportunity Commission.
- The Training and Organizational Development division identifies and implements training and employee development opportunities to support employee skill enhancement, innovation and leadership. In addition, the division oversees and manages the Employee Engagement program.
- The Benefits division administers the health care program, pension, employee assistance program and other various employee benefits offered by the City.
- The Workers Compensation division manages the citywide program, supports workplace safety and actively works to reduce injuries and employee claims.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Implementation of new COVID-19 policies and procedures.				X	X		
Provided weekly employee testing for COVID-19.				X	X		
Created the framework for an Equity and Inclusion Plan for HR.				X	X		
Implemented a citywide Implicit Bias Training Program, including hiring panel members.				X	X		
Revised the hiring procedures manual.				X	X		
Implemented the #NotMe, a web based app for reporting workplace wrong-doing.				X	X		
Automated the hiring requisition process.				X			X

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Develop a succession planning program.				X			
Utilize technology to improve customer service.				X			
Improve the Human Resources department customer service.				X			
Implement a citywide re-opening plan to welcome back customers at public counters and spaces, and ensure employee workplace safety.				X	X		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of PAF's successfully processed without errors.	Core Services	2,016	1,613	1,774	1,774	1,900
Number of employees who attended required training.	Core Services	561	721	564	564	600
Amount of workers compensation claims filed	Core Services	99	106	100	101	96
Total number of days off resulting from a workers compensation claim.	Core Services	2,158	1,814	1,700	1,714	1,600
Average number of days from opening a recruitment to referring list to the department.	Core Services	56	56	56	49	49

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
95% of employee training classes rated Very Good or better by attendees.*	Core Services	N/A	N/A	100%	100%	100%
Percent of workforce that attend all City required training.	Core Services	90%	85%	100%	99%	100%
Percent change in number of days off due to a workers compensation claim.	Core Services	-10%	-16%	-10%	-10%	-10%
Decrease the amount of time to fill a vacant position to 7-14 days.*	Core Services	N/A	N/A	100%	100%	100%

*New measure, data not available

Budget Summary - Human Resources

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	1,995,328	2,077,124	2,077,124	1,402,869	1,767,497
Services, Supplies, and Other Charges	19,757,903	20,982,233	21,028,271	17,974,698	22,743,077
Total Expenditures	<u>21,753,231</u>	<u>23,059,357</u>	<u>23,105,395</u>	<u>19,377,567</u>	<u>24,510,574</u>
EXPENDITURES BY ACTIVITY:					
Human Resources	1230 1,510,122	1,585,384	1,605,952	1,376,973	1,675,567
Volunteer Program	1231 43,313	48,900	52,838	48,900	48,900
Subtotal General Fund	1,553,435	1,634,284	1,658,789	1,425,873	1,724,467
Unemployment Insurance Trust	1232 1,800	-	-	-	2,400
Workers Compensation Insurance	7820 3,189,643	3,281,009	3,299,906	849,146	3,297,603
Medical/Dental/Vision Insurance	7823 16,917,665	18,044,064	18,046,700	17,102,548	19,236,104
Unemployment Ins Trust	7824 90,689	100,000	100,000	-	250,000
Subtotal Other Funds	20,199,796	21,425,073	21,446,606	17,951,694	22,786,107
Total Expenditures	<u>21,753,231</u>	<u>23,059,357</u>	<u>23,105,395</u>	<u>19,377,567</u>	<u>24,510,574</u>
RESOURCES BY FUND					
General Fund	101 659,856	679,713	679,713	679,713	687,190
Workers' Compensation Insurance	841 3,904,274	2,555,095	2,555,095	3,133,941	2,459,916
Group Health Insurance	843 18,698,560	17,535,076	17,535,076	17,256,799	18,705,136
Unemployment Insurance	844 657,729	601,993	601,993	-	601,993
Total Resources	23,920,419	21,371,877	21,371,877	21,070,453	22,454,235
Net General Fund Cost	<u>(893,579)</u>	<u>(954,571)</u>	<u>(979,076)</u>	<u>(746,160)</u>	<u>(1,037,277)</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>12.50</u>			<u>11.00</u>	<u>11.00</u>

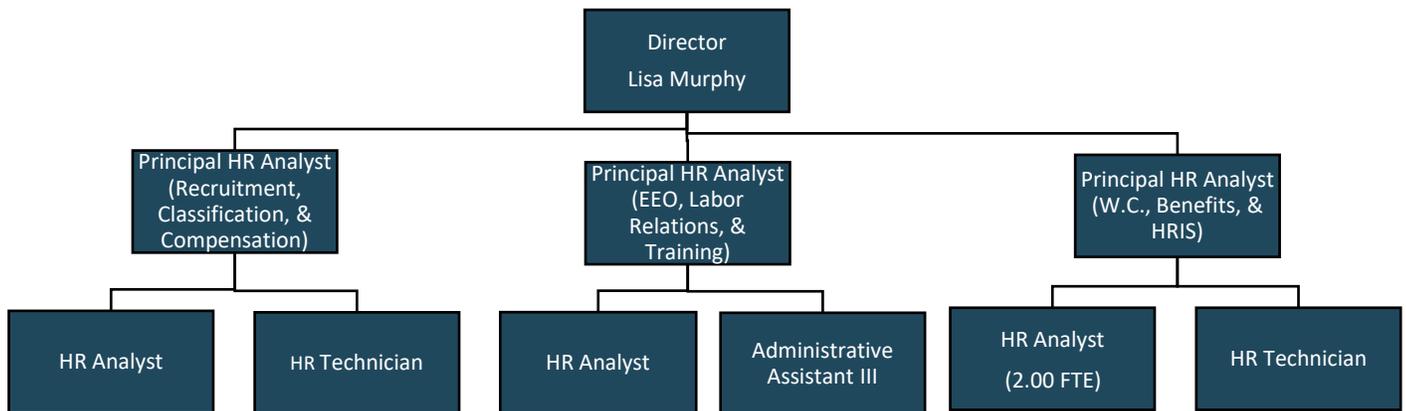
*Sums may have discrepancies due to rounding

Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant I/II	1.50	1.50	-	-	-
Administrative Assistant III	-	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
Human Resources Analyst I/II	4.00	4.00	4.00	4.00	-
Human Resources Technician	2.00	2.00	2.00	2.00	-
Principal Human Resources Analyst	3.00	3.00	3.00	3.00	-
Total	11.50	12.50	11.00	11.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



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Information Technology Department

The Information Technology (IT) Department provides technology services to support city departments and the community through online platforms. The Department's primary objective is to deliver business-driven, efficient, quality technology solutions and services for the City of Santa Cruz staff and the public.

Core Services

- Develop and sustain strategic partnerships with departments and employees to improve process through efficient and easy to use IT business systems.
- Develop and support the technical architecture and infrastructure for IT operations citywide.
- Install and maintain City personal computers, laptops, mobile devices, and VoIP phones.
- Administer the City's data network.
- Provide Help Desk support and administer internal City systems.
- Perform project management for large, multi-year and small technology projects.
- Develop and support the City's Geographic Information System.
- Implement and operate the City's security access and control systems.
- Support various public information channels and portals including the City's website, agenda management portal, and payment platforms.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Completed the migration of the City's agenda and document management software system to vendor's replacement product. Upgrade provides improved efficiencies for staff and enhanced access to agenda documents and media for the community.				x			
Completed the first phase of the City's new consolidated payment portal MyCityofSantaCruz. Portal provides a secure online location for the community to manage City of Santa Cruz services and bills, while providing a cost savings to the City.			x	x			
Supported housing committees and various housing research needs via maps and GIS online layers.				x	x		
Managed and cost contained IT software and hardware maintenance.			x	x			
Replaced Police Department in-car video system.	x			x			
Initiated the upgrade of the City's land management solution - permits, rental, business licenses, inspections, code compliance, online plan check, etc.	x			x			
Improved internal communication and collaboration capabilities by completing the upgrade of the City's intranet platform.				x			
Continued the project to modernize and make sustainable the City's camera systems and physical access/door controls. Sites completed included: All fire stations, Harvey West Park and the Municipal Wharf.	x			x			

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Improve communication and collaboration by initiating the first phase of implementing the Microsoft Office 365 productivity suite.	x			x			
Complete the upgrade of the City's land management solution – permits, business licenses, inspections, code compliance, online plan check, rental, etc	x			x			
Begin a project to create a Sustainability Dashboard as an output of the Climate Action Plan. This Sustainability Dashboard would utilize data visualization technology to analyze and display information visually in a practical and useful way.				x			
Continue the project to modernize and make sustainable the City's camera systems and physical access/door controls. Sites to be completed include: Locust Garage, Loudon Nelson, downtown City offices.	x			x			
Complete the request for proposal (RFP) process for a new Computerized Maintenance Management System (CMMS) to improve the operational maintenance of City infrastructure assets.	x			x			
Complete the next phase of the City's consolidated payment portal MyCityofSantaCruz by adding additional payment types to the platform.			x	x			
Complete work with other local agencies in Santa Cruz Regional 911's goal to replace the existing records management system for public safety.	x						

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Network Availability*	Infrastructure	N/A	99.91%	99.99%	99.96%	99.99%
Critical Server Availability*	Infrastructure	N/A	98.50%	99.99%	99.99%	99.99%
Website Availability*	Core Services	N/A	99.99%	99.99%	99.99%	99.99%
Physical Servers Converted to Virtual Servers	Green Economy	70%	75%	80%	82%	90%
Personal Computers Replaced	Infrastructure	168	161	121	121	116

* Scheduled down time for maintenance is excluded

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Help Desk Tickets Completed	Core Services	6,185	5,950	5,900	5,600	5,900
Average Days to Close Help Desk Ticket	Core Services	2.71	2.8	2.75	3.3	2.9
Help Desk customer surveys that received and overall excellent response	Core Services	99.01%	98%	99%	98%	99%
Website Visitors	Core Services	2,128,054	2,614,009	2,800,000	3,000,000	2,800,000
Community Request for Service Portal (CRSP) Work Orders Submitted and Completed	Core Services	1,295	2,178	2,100	2,400	2,400

Budget Summary - Information Technology

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	2,547,546	3,015,166	3,015,166	1,984,201	3,318,502
Services, Supplies, and Other Charges	1,932,901	2,174,529	2,125,396	2,190,121	2,314,755
Capital Outlay	151,361	1,522,000	125,694	39,820	-
Total Expenditures	<u>4,631,808</u>	<u>6,711,695</u>	<u>5,266,256</u>	<u>4,214,142</u>	<u>5,633,257</u>
EXPENDITURES BY ACTIVITY:					
IT Operations	1251 4,522,479	5,189,695	5,266,256	4,214,142	5,633,257
Subtotal General Fund	<u>4,522,479</u>	<u>5,189,695</u>	<u>5,266,256</u>	<u>4,214,142</u>	<u>5,633,257</u>
	7825 109,330	1,522,000	-	-	-
Subtotal Other Funds	<u>109,330</u>	<u>1,522,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>4,631,808</u>	<u>6,711,695</u>	<u>5,266,256</u>	<u>4,214,142</u>	<u>5,633,257</u>
RESOURCES BY FUND					
General Fund	101 1,552,731	1,611,698	1,611,698	1,671,471	1,647,634
Total Resources	<u>1,552,731</u>	<u>1,611,698</u>	<u>1,611,698</u>	<u>1,671,471</u>	<u>1,647,634</u>
Net General Fund Cost	<u>(2,969,748)</u>	<u>(3,577,997)</u>	<u>(3,654,558)</u>	<u>(2,542,671)</u>	<u>(3,985,623)</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>21.00</u>			<u>21.00</u>	<u>21.00</u>

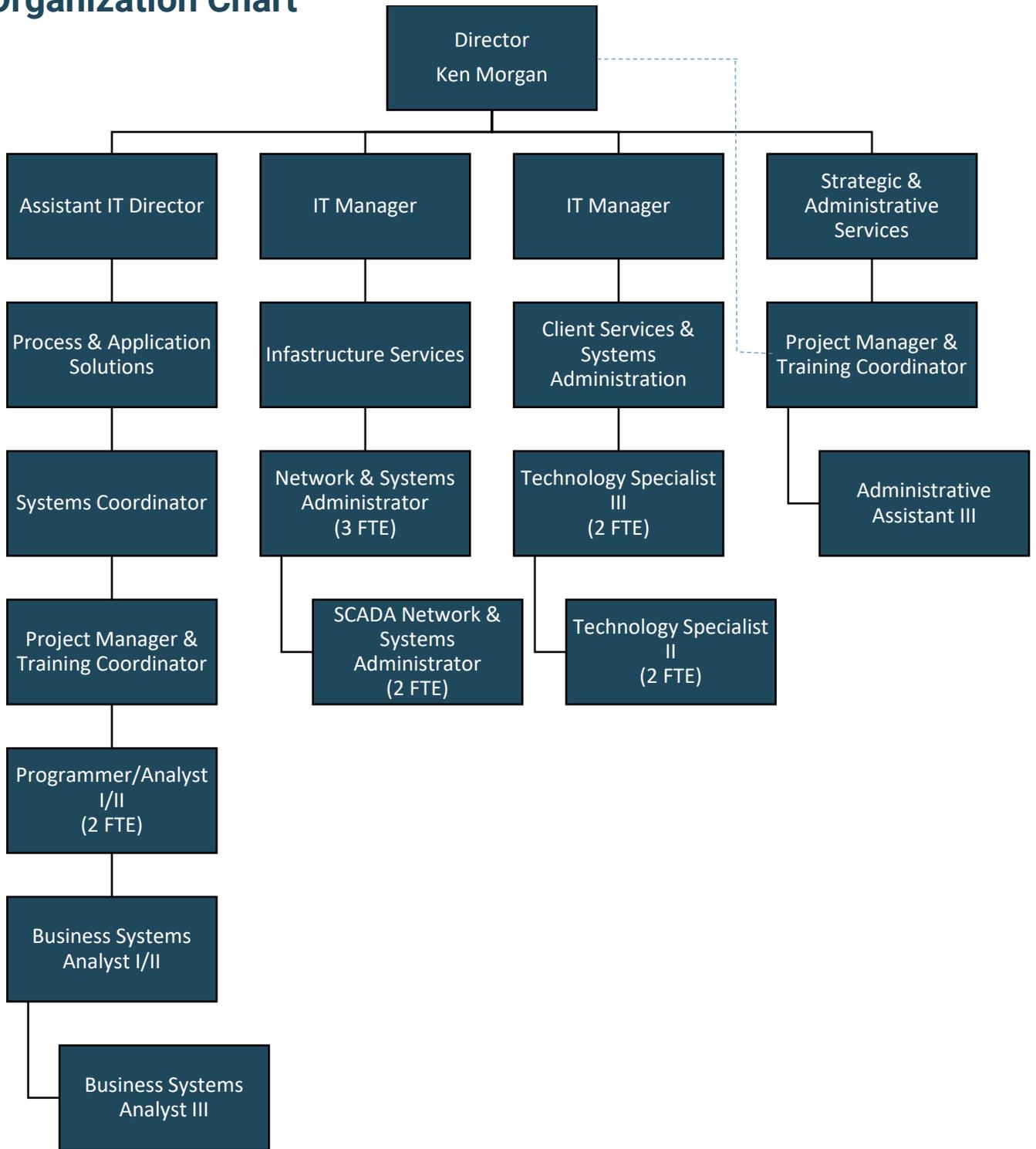
*Sums may have discrepancies due to rounding

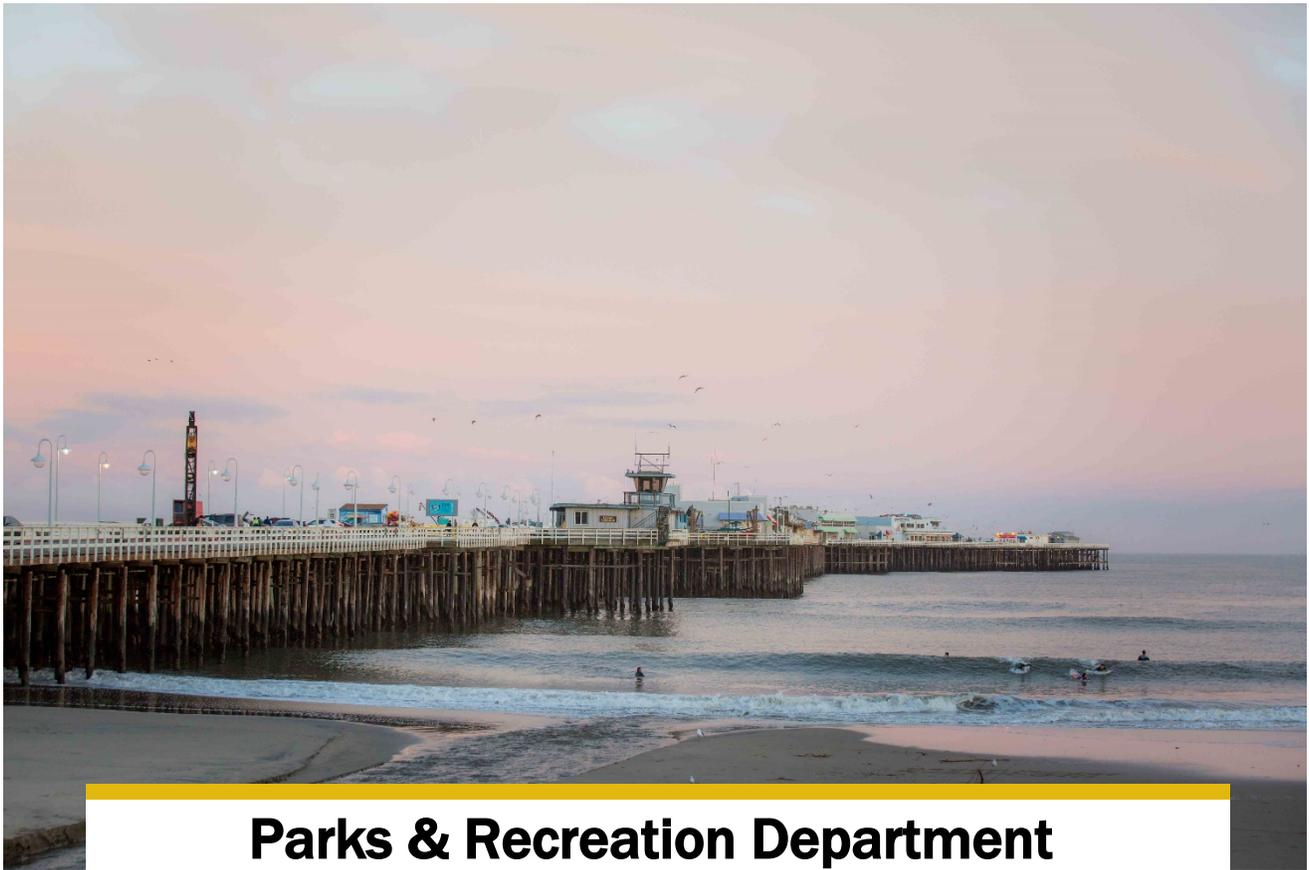
Staffing

Positions	2018-19 *Revised	2019-20 *Revised	2020-21 *Revised	2021-22 Adopted	FY 2022 Change
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Asst. Director of Information Tech.	1.00	1.00	1.00	1.00	-
Business Systems Analyst II	1.00	1.00	1.00	1.00	-
Business Systems Analyst III (1)	-	1.00	1.00	1.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
Information Technology Sp. I/II	2.00	2.00	2.00	2.00	-
Information Technology Sp. III	2.00	2.00	2.00	2.00	-
Information Technology Manager	2.00	2.00	2.00	2.00	-
Network and Systems Admin.	3.00	3.00	3.00	3.00	-
Programmer Analyst I/II	2.00	2.00	2.00	2.00	-
Project Manager/Training Coord.	2.00	2.00	2.00	2.00	-
SCADA Systems & Network Admin.	2.00	2.00	2.00	2.00	-
Systems Coordinator	1.00	1.00	1.00	1.00	-
Total	20.00	21.00	21.00	21.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Parks & Recreation Department

Parks and recreation are vitally important to establishing and maintaining the quality of life in a community, ensuring the health of families and youth, and contributing to the economic and environmental well-being of a community and region.

The City's diverse portfolio of recreation programs along with a robust, world-class system of parks, beaches, open spaces and urban forest allow the department to contribute to the vitality and health of the community, provide numerous popular tourist destinations, attract new businesses, and serve as environmental stewards of a vast and stunning array of natural resources.

Core Services

- Ensure the proper maintenance and operation of over 1,700 acres of City parks, beaches, open space, and urban forest through: refuse/greenwaste removal; tree permitting and inspections; plant, turf and small tree care; and maintenance of park amenities (e.g bathrooms, ballfields, pool, disc golf, golf course, wharf, skate parks, playgrounds, courts, and pathways/trails).
- Ensure the proper maintenance and operation of department facilities, totalling of 169,000 square feet.
- Through both minor and major capital improvement projects, create unique places that foster relationships with people and nature and offer a civic presence.
- Provide opportunities for City residents and visitors to play, learn, and socialize via in-person and online programming for youth, teens, adults and seniors.
- Deliver strategic support in the form of community partnership management, system planning, environmental compliance, large project management, policy and process compliance, budgetary planning and new revenue development, as well as marketing and public information.
- Deliver administrative support in the form of public information request response, event/activity permitting, advisory body support, public education and service assistance, budget and financial management services, as well as personnel services and development.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Provided critical emergency support – Civic Auditorium as CZU Fire Shelter and COVID-19 testing site.	x			x			
Despite significant staffing constraints, kept 99% of park acreage open and key assets like Wharf and playgrounds safe for public use during pandemic.				x	x		
Due to implementation of Golf Course Ops Plan & COVID bump, saw highest number of rounds played and revenues in years.			x	x	x	x	
Provided recommendations to youth sports organizations and group meeting permit requestors on program adaptation based on state issued guidance and safety protocols.		x		x	x		
Established license agreements with Cruz Swimming and Cruz Masters for pool programs following state guidance at Harvey West Pool October 2020 – May 2021.		x		x	x		
Completed CIP projects to update Lighthouse Ave and Central Park playgrounds, as well as non-CIP asset improvements, such as the Town Clock renovation; new Harvey West picnic area, and upgrades to another segment of Bethany Curve path.	x			x			
Secured grant support for new Open Space Fuel Reduction tools & trailer along with \$160,000 in CDBG support for senior facilities.			x	x		x	
Secured approvals for the Parks Master Plan and Wharf Master Plan.	x			x		x	

Provided essential programs and services (e.g. essential worker child care, senior zoom line dancing, assistance for seniors in scheduling Covid vaccine appointments, safe sleeping/showers, twelve-step meeting support).				X	X		
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FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Complete \$475,000 in existing CIP appropriations and execute \$1.62 million in new CIP and grant-funded project work to improve parks and recreation assets.				X		X	
Complete perimeter fence upgrade at Wharf.		X		X			
Restore parks staffing levels to address vacancies created by FY21 hiring freeze				X	X		
Develop and implement business plans for core recreation program areas.			X	X	X	X	
Complete pool feasibility study.			X	X	X		
Complete CalRecycle grant-funded cleanup of Moore Creek and mitigations to reduce future impacts.			X	X	X	X	X
Continue experimental outplanting of Santa Cruz tarplants at Arana Gulch.				X	X		
Update Master Street Tree List in accordance with Street Tree Master Plan to guide future planting to improve the diversity, environmental benefits, and climate resilience of the urban forest.				X	X	X	
Update department fee schedule and implement new cost recovery targets.			X	X	X	X	
Develop 10-12 strategic reports to support department workload and performance measure tracking.			X	X			

Complete department sponsorship policy.			X			X	
Examine the cost implications of deferred maintenance and capital improvement needs across the parks and recreation system via a strategic review.			X	X		X	
Continue DeLaveaga Golf Course Operations Plan to close revenue gap.			X	X			
Explore pay-to-play operations at the DeLaveaga Disc Golf Course.			X			X	
Update safety training program for front-line Parks employees.				X	X		

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of participants in programs, classes & events	Equity, Health & Well-Being, Sustainability	137,268	95,819*	N/A	30,000	102,951
Number of facility, field, court & picnic areas reservations	Equity, Health & Well-Being, Sustainability	6,900	6,149	N/A	5,224	6,210
Tons of general refuse/green waste removed	Core Services, Infrastructure	201/126	283/111	N/A	319/109	304/115
Number of annual labor hours (maintenance of recreation facilities)/ 1,000 sq ft	Core Services, Infrastructure	N/A	N/A	99.54	99.54	99.54
Number of annual labor hours (maintenance of parks and open space)/per acre	Core Services, Infrastructure	N/A	N/A	69.77	60.15	69.77

* Number impacted by 4th quarter COVID Shelter-In-Place Order and subsequent COVID restrictions.

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
% canopy cover as defined in Street Tree Management Plan	Equity, Health & Well-Being, Sustainability	N/A	N/A	N/A	38.9	38.9
% of residents within a 10 minute walk to a park	Core Services, Infrastructure	N/A	N/A	96%	85%	96%
Operating expenditures per acre of parkland	Core Service	\$9,198	\$8,317	\$8,854	\$7,763	\$9,426
% of operating expenditures recovered from non-tax revenues	Fiscal Sustainability, Pursuit of All Funding Sources	34%	27%	27%	26%	26%

Budget Summary - Parks and Recreation

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		2020 Actuals	Adopted Budget	Amended* Budget		Year-End Estimate
EXPENDITURES BY CHARACTER:						
Personnel Services	9,167,442	9,597,293	9,597,293	7,846,019	10,457,089	
Services, Supplies, and Other Charges	5,255,925	5,703,741	6,428,135	5,553,034	5,866,587	
Capital Outlay	140,609	86,500	93,750	76,500	65,000	
Debt Service	-	-	-	-	25,064	
Total Expenditures	14,563,976	15,387,534	16,119,178	13,475,553	16,413,740	
EXPENDITURES BY ACTIVITY:						
Parks and Recreation Administration	3101	1,500,795	1,660,411	1,786,263	1,468,620	1,712,158
Urban Forestry	3105	576,086	486,932	675,015	634,923	475,416
Neighborhood Parks	3106	450	1,940,323	1,968,827	1,722,858	2,032,050
Community & Regional Parks	3107	305	2,287,425	2,314,921	1,755,895	2,226,585
Parks Maintenance West	3110	1,271,203	-	-	31,413	14,456
Parks Maintenance Central	3111	1,475,507	-	47,920	860	-
Parks Maintenance East	3112	1,920,299	-	-	4,697	4,400
Arana Gulch Habitat Management	3114	112,080	74,288	79,603	69,722	79,696
Youth Summer Trail Crew	3115	17,715	15,706	15,706	10,600	30,346
Parks Open Space	3120	242,320	1,352,679	1,429,049	1,241,542	1,441,568
Delaveaga Golf Course	3131	1,991,712	2,135,192	2,205,825	1,983,017	2,217,962
Recreation Classes	3201	211,460	226,946	226,946	163,332	330,508
Special Events/Brochure	3202	207,307	222,775	224,350	154,537	144,739
Beach Flats Community Center	3204	9,183	13,414	13,414	13,414	13,539
Sports	3205	288,187	308,542	308,542	185,237	440,177
Youth Programs	3206	369,675	456,694	456,694	475,568	551,152
Teen Services	3207	252,712	216,728	222,728	204,404	381,790
Aquatics - Pool Programs	3208	87,408	156,052	118,252	159,100	151,965
Museum	3210	35,275	30,459	32,180	30,662	49,865
Louden Nelson Community Center	3212	811,504	808,785	814,961	626,987	931,992
Civic Auditorium	3213	873,233	714,831	734,831	542,169	828,854
Subtotal General Fund		12,254,416	13,108,182	13,676,026	11,479,555	14,059,218
Parks and Recreation Administration	3101	60,634	-	-	-	-
Parks Support	3108	5,000	-	-	-	-
Delaveaga Golf Course	3131	-	-	-	3,832	-
Street Trees	3151	19,695	15,000	15,000	15,000	15,000
Special Events/Brochure	3202	-	-	2,350	-	-
Teen Services	3207	2,000	-	46,856	-	-
Municipal Wharf	3211	2,208,139	2,234,974	2,332,875	1,967,165	2,301,329
Civic Auditorium	3213	6,975	10,000	10,000	10,000	10,000
Park & Recreation Trusts	3912	7,116	19,378	36,071	-	28,193
Subtotal Other General Funds		2,309,560	2,279,352	2,443,152	1,995,997	2,354,522

*Sums may have discrepancies due to rounding

Budget Summary - Parks and Recreation

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		2020 Actuals	Adopted Budget	Amended* Budget		Year-End Estimate
Total Expenditures		14,563,976	15,387,534	16,119,178	13,475,553	16,413,740
RESOURCES BY FUND						
General Fund	101	2,668,797	2,725,001	3,566,654	2,053,733	2,766,842
Municipal Wharf	104	1,140,188	1,400,000	1,400,000	1,000,000	1,373,414
Civic Equip	121	6,850	7,000	7,000	-	-
Maintenance/Replacement						
Street Tree Fund	125	15,950	16,100	16,100	17,800	16,100
Contributions and Donations - Parks & Recreation	162	19,941	31,500	33,850	10,000	24,550
Total Resources		3,851,726	4,179,601	5,023,604	3,081,533	4,180,906
Net General Fund Cost		(9,585,619)	(10,383,181)	(10,109,372)	(9,425,822)	(11,292,376)
		FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:		85.25			83.75	82.50

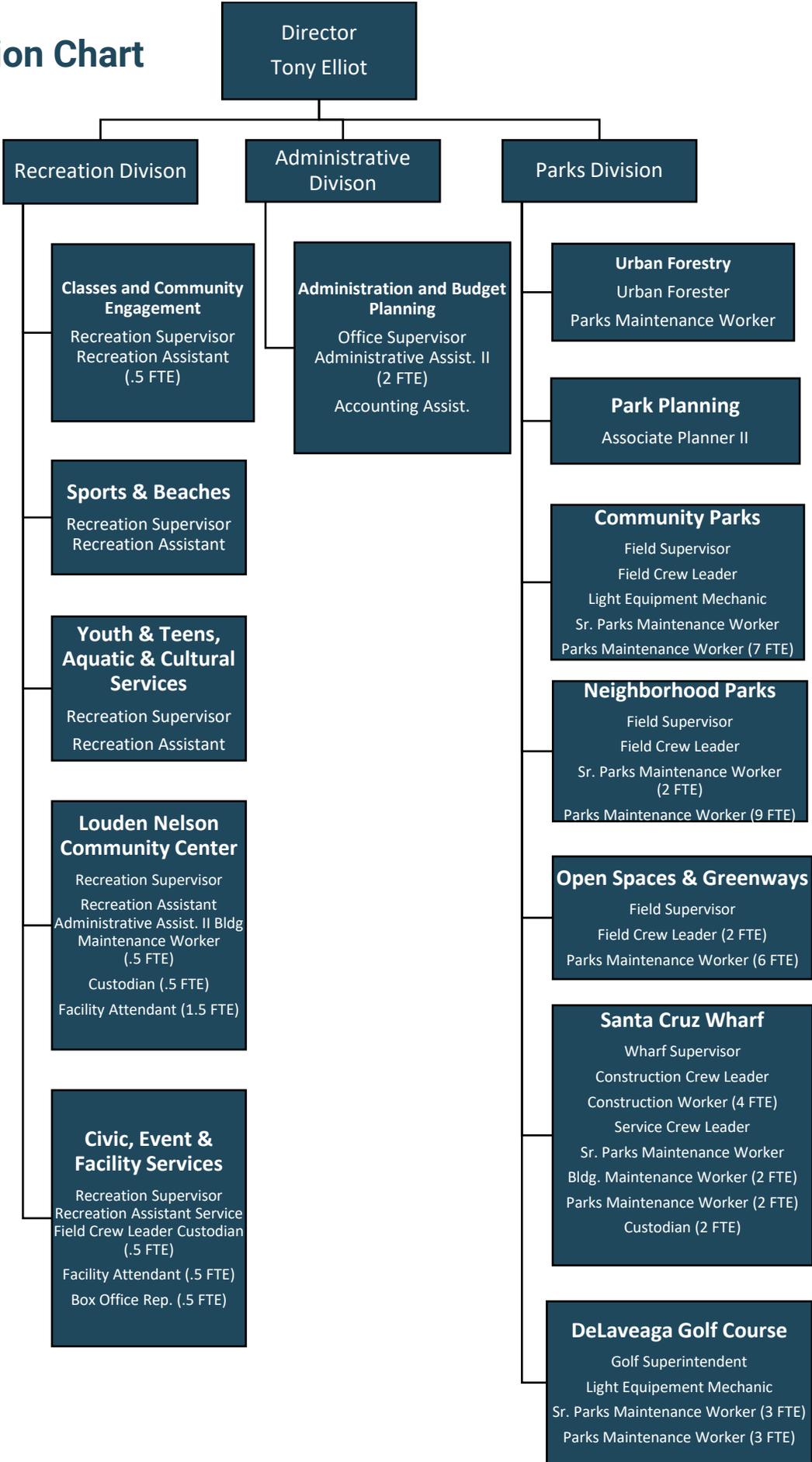
*Sums may have discrepancies due to rounding

Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Accounting Assistant I	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	3.00	3.00	3.00	3.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Box Office Representative	1.25	1.25	0.75	0.50	(0.25)
Building Maintenance Worker I/II	2.50	2.50	2.50	2.50	-
Construction Specialist	1.00	1.00	1.00	-	(1.00)
Custodian	3.00	3.00	3.00	3.00	-
Director of Parks and Recreation	1.00	1.00	1.00	1.00	-
Facility Attendant	2.50	2.50	2.50	2.00	(0.50)
Field Supervisor	3.00	3.00	3.00	3.00	-
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Light Equipment Mechanic	2.00	2.00	2.00	2.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parks Field Crew Leader	4.00	4.00	4.00	4.00	-
Parks Maintenance Worker	28.00	28.00	28.00	28.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Recreation Assistant	5.00	5.00	5.00	5.50	0.50
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	5.00	5.00	5.00	5.00	-
Senior Parks Maintenance Worker	7.00	7.00	7.00	7.00	-
Service Field Crew Leader	1.00	2.00	2.00	2.00	-
Superintendent of Parks	1.00	1.00	1.00	1.00	-
Urban Forester	1.00	1.00	1.00	1.00	-
Wharf Construction Crew Leader	1.00	1.00	1.00	1.00	-
Wharf Construction Worker	4.00	4.00	4.00	4.00	-
Wharf Supervisor	1.00	1.00	1.00	1.00	-
Total	83.25	85.25	83.75	82.50	(1.25)

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart





Planning

The Planning and Community Development Department is organized by the following divisions: Advance Planning; Current Planning; Building & Safety, including Plan Check and Inspection Services; Code compliance, including Rental Inspection Services; and Administration, including the department's records program.

The Planning Department's mission statement is to enhance quality of life, safety, and civic pride for our community by providing land use and development guidance through responsive, respectful, and efficient public service.

Core Service

- Provide long-range planning for the City's future development that protects the life, health, and safety of our community.
- Ensure community engagement in the land use decision-making process.
- Conduct plan review and inspection of new and remodeled structures.
- Facilitate green building practices.
- Issue of permits for construction and inspect for code compliance.
- Ensure safety of rental housing through inspections.
- Coordinate and develop the City's sustainability programs with other departments.
- Provide excellent customer service acting as a one-stop payment counter for all City payments, except water utilities.



Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Initiated informational outreach effort to develop objective development standards for multi-family and mixed used projects.				X			
Engaged the public and development community via online surveys for feedback on improving department services.				X			
Implemented new Green Building Electrification standards for new development.				X			X
Approved the permits for 398 new multi-family housing units including a 175 unit mixed-use project between Front Street and the Riverwalk, a 126 unit 100% affordable housing development on Coral Street, and an 85 unit 100% affordable development between Pacific Avenue and Front St.		X		X	X		
Approved 55 discretionary permits, 61 Zoning Clearances, and 15 short-term rentals.				X			
Assisted with the enforcement of the City's executive orders regarding Sidewalk Vending.					X		
Instituted Remote Inspections in Code Compliance and Building & Safety divisions in response to COVID-19.				X	X		
Updated the Code Compliance cost recovery fee structure to a flat-rate system to encourage resolution of property violations.			X	X			
Prepared resolutions to City Council for adoption of new Childcare and Public Safety Impact Fees.			X	X		X	

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Conduct fee analysis for Building, Code, and other department fees to assess cost recovery and present to Council for consideration.			X				
Implement new Land Use System with improved efficiencies leveraging digital and automation features.			X	X	X		
Implement online payment features for planning, building, and rental inspection services.				X			
Complete the \$310,000 grant-funded project to develop objective zoning standards for multifamily and mixed residential through a robust equity and inclusion-based outreach effort.				X	X	X	
Continue work on a \$300,000 grant-funded project to expand the Downtown Plan boundary.		X		X	X	X	
Finalize policies, procedures, and training program for electronic plan intake, submittal, and review.				X			
Implement electronic plan intake and review software in the Building & Safety division.				X			X

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of permits issued	Core Services	1,673	1,545	1,500	1,500	1,500
Number of discretionary applications approved	Core Services	155	110	135	135	150
Number of closed code compliance cases	Core Services	372	398	400	400	375
Number of phone calls and individuals served in person	Core Services	N/A	14,581	15,000	15,000	15,000
Number of Building, Code, and Rental Inspections Completed	Core Services	13,953	7,638	13,000	13,000	13,000

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Provide feedback on pre-application reviews within 30 days of application submittal*	Core Services	N/A	N/A	95%	100%	95%
Percent of code compliance cases closed within 60 days	Core Services	38%	47%	50%	46%	50%
Number of discretionary planning applications completed within established timeframes*	Core Services	N/A	N/A	95%	100%	95%
Number of building permits approved within 30 days*	Core Services	N/A	N/A	65%	60%	65%

*New measure, data not available

Budget Summary - Planning and Community Development

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted
		2020 Actuals	Adopted Budget	Amended* Budget	
EXPENDITURES BY CHARACTER:					
Personnel Services	4,653,097	5,575,217	5,575,217	4,178,021	5,455,132
Services, Supplies, and Other Charges	1,146,358	1,032,503	2,074,356	1,054,013	1,323,521
Capital Outlay	37,368	10,000	10,000	10,000	10,000
Total Expenditures	<u>5,836,822</u>	<u>6,617,720</u>	<u>7,659,573</u>	<u>5,242,034</u>	<u>6,788,653</u>
EXPENDITURES BY ACTIVITY:					
Planning Administration	1301 1,238,136	1,385,959	1,375,959	1,100,051	1,116,411
Current Planning	1302 1,153,086	1,345,249	1,497,170	1,030,872	1,485,186
Advance Planning	1303 622,070	877,856	1,241,093	675,990	848,914
Building & Safety	2301 1,619,603	1,728,409	2,290,104	1,499,651	2,105,403
Code Enforcement	2302 453,311	329,799	329,799	401,991	492,440
SB 1186 Accessibility Programs	2303 4,062	5,800	5,800	-	5,800
Rental Programs	2304 418,243	497,134	472,134	286,405	338,119
Subtotal General Fund	5,508,510	6,170,206	7,212,059	4,994,961	6,392,273
Building & Safety	2301 236,226	344,192	344,192	205,678	309,559
Code Enforcement	2302 34,649	103,322	103,322	41,396	86,821
Subtotal Other General Funds	270,875	447,514	447,514	247,074	396,380
CDBG Code Enforcement	5206 57,437	-	-	-	-
Subtotal Other Funds	57,437	-	-	-	-
Total Expenditures	<u>5,836,822</u>	<u>6,617,720</u>	<u>7,659,573</u>	<u>5,242,034</u>	<u>6,788,653</u>
RESOURCES BY FUND					
General Fund	101 4,049,244	3,466,080	3,776,080	2,749,876	3,953,055
Code Enforcement/Civil Penalties	103 55,031	24,600	24,600	7,230	16,000
Green Bldg Educational Resource Fund	108 165,732	190,000	190,000	145,000	125,000
	141 -	-	-	15,000	2,000
Housing In-lieu Program	150 28	-	-	-	-
Total Resources	4,270,035	3,680,680	3,990,680	2,917,106	4,096,055
Net General Fund Cost	<u>(1,459,267)</u>	<u>(2,704,126)</u>	<u>(3,435,979)</u>	<u>(2,245,085)</u>	<u>(2,439,218)</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>37.50</u>			<u>34.00</u>	<u>33.00</u>

*Sums may have discrepancies due to rounding

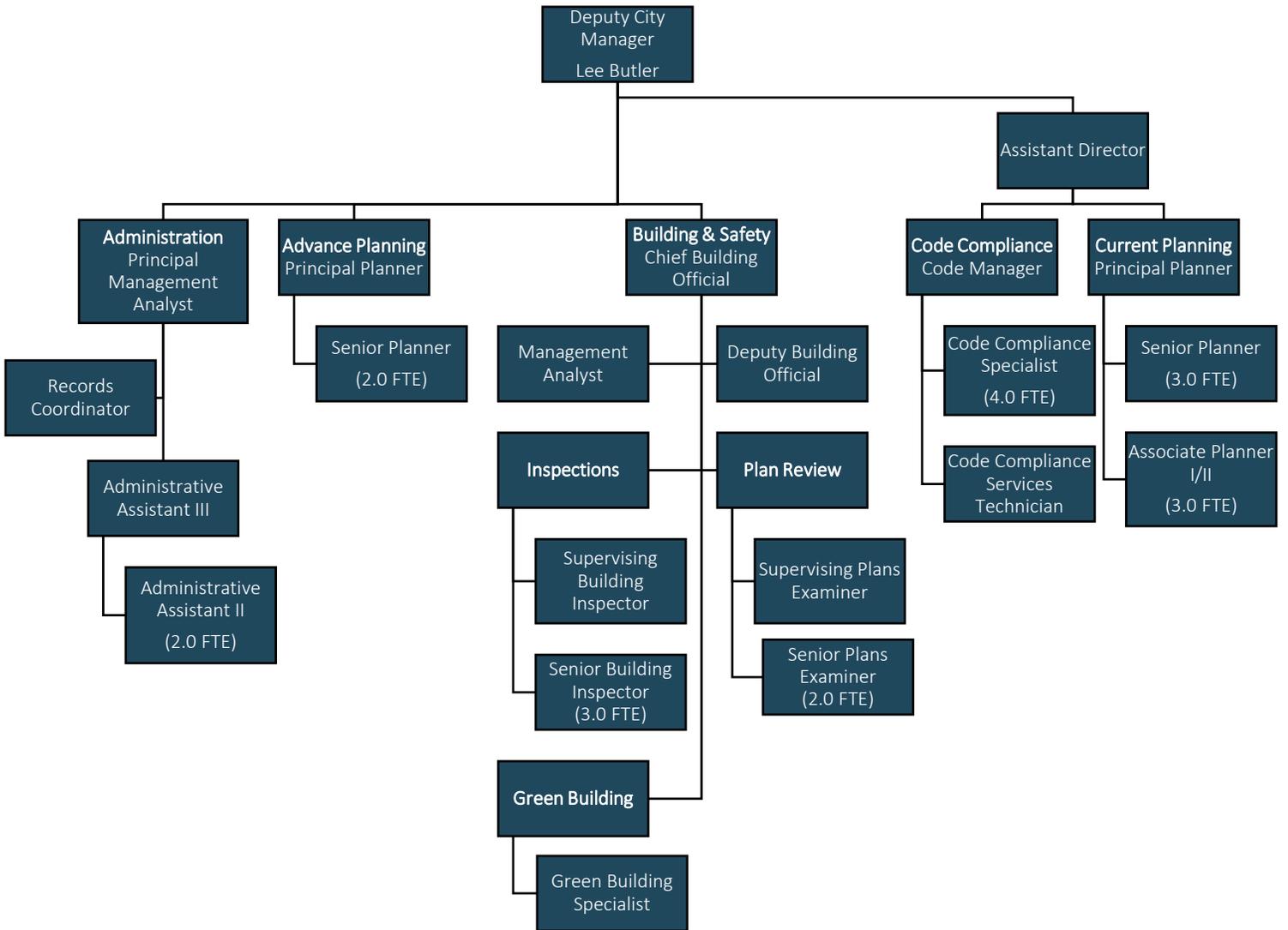
Staffing

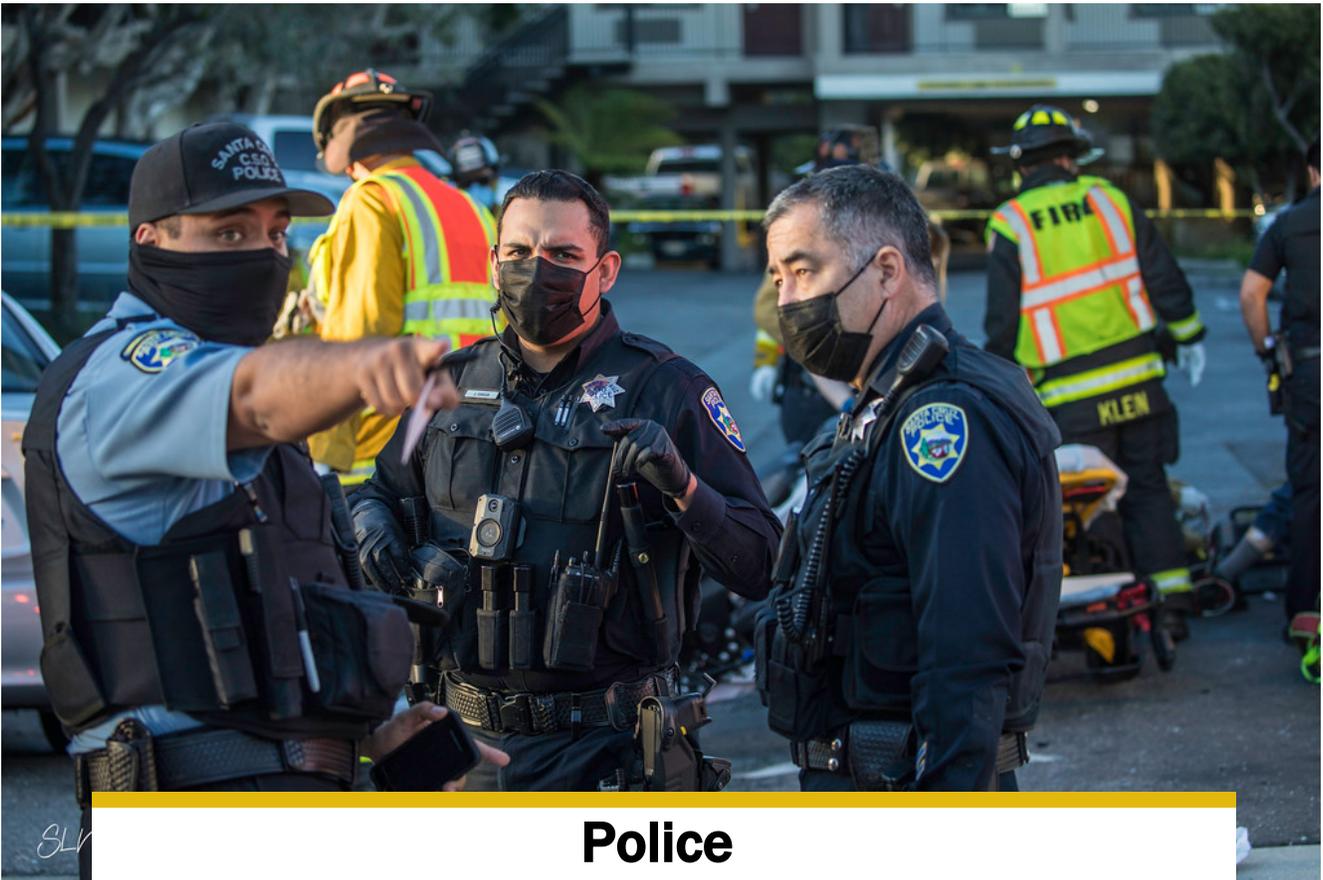
Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant I/II	3.00	3.00	2.00	2.00	-
Administrative Assistant III	1.00	1.00	1.00	1.00	-
Associate Planner I/II	3.00	3.50	3.00	3.00	-
Asst Director of Planning and Comm Dev.	1.00	1.00	1.00	1.00	-
Building Inspector	1.00	1.00	-	-	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Code Compliance Manager	1.00	1.00	1.00	1.00	-
Code Compliance Services Tech.	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	5.00	5.00	4.00	4.00	-
Deputy Building Official	1.00	1.00	1.00	1.00	-
Director of Planning and Comm Dev.**	1.00	1.00	1.00	-	(1.00)
Green Building Environmental Sp.	1.00	1.00	1.00	1.00	-
Management Analyst	1.00	1.00	1.00	1.00	-
Office Supervisor	-	-	-	-	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	-
Records Coordinator	1.00	1.00	1.00	1.00	-
Senior Building Inspector	3.00	3.00	3.00	3.00	-
Senior Planner	5.00	5.00	5.00	5.00	-
Senior Plans Examiner	2.00	2.00	2.00	2.00	-
Supervising Building Inspector	1.00	1.00	1.00	1.00	-
Supervising Plans Examiner	1.00	1.00	1.00	1.00	-
Transportation Planner	1.00	-	-	-	-
Total	38.00	37.50	34.00	33.00	(1.00)

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

**The proposed budget adds 1.0 FTE Deputy City Manager level II position, paired with a budget deletion of the 1.0 FTE Planning and Community Development Department Director position. The resultant consolidated, shared Deputy City Manager level II would oversee the CMO citywide homelessness response program and the Planning and Community Development Department.

Organization Chart





Police

The Santa Cruz Police Department (SCPD) provides protection and law enforcement services to the community. The Police Department's primary objective is to prevent crime and the perception of crime through a commitment to Community Oriented Policing and problem solving.

Police efforts include: the prevention of crime; detection and apprehension of offenders; the safe and orderly movement of traffic through traffic law enforcement, accident prevention and investigation; ensuring public safety through regulation and control of hazardous conditions; the recovery and return of lost and stolen property; and the provision of non-enforcement services through programs reflecting community priorities.

The Department's mission states reads: "SCPD is committed to serving selflessly and compassionately through collaboration and innovation. We will relentlessly pursue criminals to protect lives and property. We chose transparency while striving for excellence."

Core Services

- Safeguard the community from crime through prevention, deterrence, and problem solving.
- Preserve life, property and the public peace, through the appropriate enforcement of laws and ordinances.
- Investigate violent crime, theft and traffic collisions and assists in the prosecution of offenders in collaboration with the District Attorney.
- Provide traffic control at major events and enforces traffic laws.
- Work closely with Santa Cruz City Schools district and provide a School Resource Officer to serve the local middle and high schools.
- Manage the crossing guard program, which staffs critical intersections within the City to ensure the safety of children to and from schools.
- Conduct gang prevention, intervention, and investigation programs.
- Conducts proactive and reactive narcotic investigations.
- Provide public counter service, filing of criminal complaints, and evidence management.
- Process, maintain, and distribute police reports and fire reports.
- Prepare statistical data required by law, and respond to report requests and inquiries from citizens and other authorized entities.
- Maintain a Community Services Officer (CSO) program to expand community services. CSOs absorb many of the lower risk tasks previously assigned to police officers.
- Deploy volunteers who assist patrol and CSO with duties such as parking enforcement, visitation of shut-ins, foot patrols in the Downtown and beaches.
- Work with community members to improve quality of life problems.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
All patrol staff completed new Use of Force Training.				X	X		
Expanded the K-9 Program from two to four canines.				X			
Boosted patrol efficiency with new vehicle computer purchases.	X			X			
Expanded Volunteer Program.				X			
Engaged and collaborated with members of the black community on the future of policing.				X	X		
Launched COVID-19 social media campaign focusing on the community's health and safety.		X		X	X		
Launched SCPD rainbow pride patch in support of the LGBTQ+ Community.				X			
Organized and led the Santa Cop event targeting underserved families.				X	X		
Added hybrid patrol vehicles & unmarked vehicles to the fleet.				X			X

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
As public health guidelines permit, conduct in-person community events.				x	x		
Target recruitment strategies that increase diversity by posing job advertisements in women’s and ethnic professional associations.				x	x		
Implement new Records Management System that will facilitate and improve reporting and crime analysis capabilities.				x			
Continue to enhance neighborhood policing focus.				x	x		
Add new in-car camera system.	x						
Implement the new Racial & Identity Profiling Act per AB953.				x	x		
Enhance neighborhood policing focus by increasing the number of volunteers by 10%							

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of calls for service	Core Services	94,550	97,120	95,000	90,300	96,000
Number of arrests	Core Services	4,373	3,878	4,000	3,300	4,000
Number of citations	Core Services	7,420	5,057	5,500	4,000	5,600
Number of reports written	Core Services	15,941	18,661	21,000	21,600	21,000

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Percent of neighborhood complaints responded to by Neighborhood Policing Team*	Core Services	N/A	N/A	95%	90%	95%
Patrol officer retention rate*	Core Services	83%	83%	90%	88%	90%
Percent of patrol workforce participating in wellness programs*	Equity, Health & Well-Being, Sustainability	N/A	N/A	90%	88%	90%

*New measure, data not available

Budget Summary - Police

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	22,123,913	20,308,112	20,382,208	19,028,940	23,411,988
Services, Supplies, and Other Charges	5,160,979	5,332,826	5,552,053	5,038,777	5,300,809
Capital Outlay	7	-	8,180	-	-
Debt Service	-	-	-	-	13,428
Total Expenditures	27,284,899	25,640,938	25,942,441	24,067,717	28,726,225
EXPENDITURES BY ACTIVITY:					
Police Administration	2101 1,937,462	1,798,116	1,798,116	1,650,568	1,882,956
Police Investigations	2102 3,583,538	3,637,739	3,637,739	3,320,621	4,035,863
Police Patrol	2103 14,819,415	14,189,142	14,216,693	13,171,779	15,997,694
Police Community Services	2104 1,370,490	1,009,361	1,234,490	931,407	1,511,794
Police Park Services	2105 826,044	-	-	331,700	-
Police Traffic	2106 1,389,598	1,335,584	1,343,764	1,185,232	1,557,482
Police Records	2107 3,248,352	3,570,996	3,611,639	3,476,411	3,740,436
Subtotal General Fund	27,174,899	25,540,938	25,842,441	24,067,717	28,726,225
Police Patrol	2103 110,000	100,000	100,000	-	-
Subtotal Other Funds	110,000	100,000	100,000	-	-
Total Expenditures	27,284,899	25,640,938	25,942,441	24,067,717	28,726,225
RESOURCES BY FUND					
General Fund	101 872,111	711,650	1,126,655	268,460	429,938
Supplemental Law	211 203,844	265,000	265,000	230,000	-
Enforcement Services					
Traffic Offender	212 20,470	29,000	29,000	15,500	-
Police Asset Seizure	214 -	12,000	12,000	-	-
Total Resources	1,096,426	1,017,650	1,432,655	513,960	429,938
Net General Fund Cost	(26,302,787)	(24,829,288)	(24,715,787)	(23,799,257)	(28,296,287)
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	144.00			133.00	133.00

*Sums may have discrepancies due to rounding

Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Administrative Assistant I/II	2.00	2.00	-	1.00	1.00
Administrative Assistant III	1.00	3.00	3.00	3.00	-
Chief of Police	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Community Service Officer I	8.00	8.00	13.00	13.00	-
Deputy Police Chief	2.00	2.00	2.00	2.00	-
Police Crime Analyst	1.00	1.00	-	-	-
Police Lieutenant**	5.00	5.00	5.00	5.00	-
Police Officer***	79.00	79.00	79.00	79.00	-
Police Payroll and Purchasing Clerk	1.00	1.00	1.00	-	(1.00)
Police Property and Evidence Specialist	3.00	3.00	2.00	2.00	-
Police Records Manager	1.00	1.00	1.00	1.00	-
Police Records Technician	7.00	7.00	7.00	7.00	-
Police Sergeant	15.00	15.00	15.00	15.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Ranger I/II	6.00	9.00	-	-	-
Senior Police Property and Evidence Sp.	-	1.00	1.00	1.00	-
Senior Police Records Technician	1.00	1.00	1.00	1.00	-
Senior Ranger	3.00	3.00	-	-	-
Victim Advocate	1.00	1.00	1.00	1.00	-
Total	139.00	145.00	134.00	134.00	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

**1 Police Lieutenant unfunded until FY 2023

***In FY 2013, Police had a total of 71 funded Police Officer positions, and zero unfunded Police Officer positions.

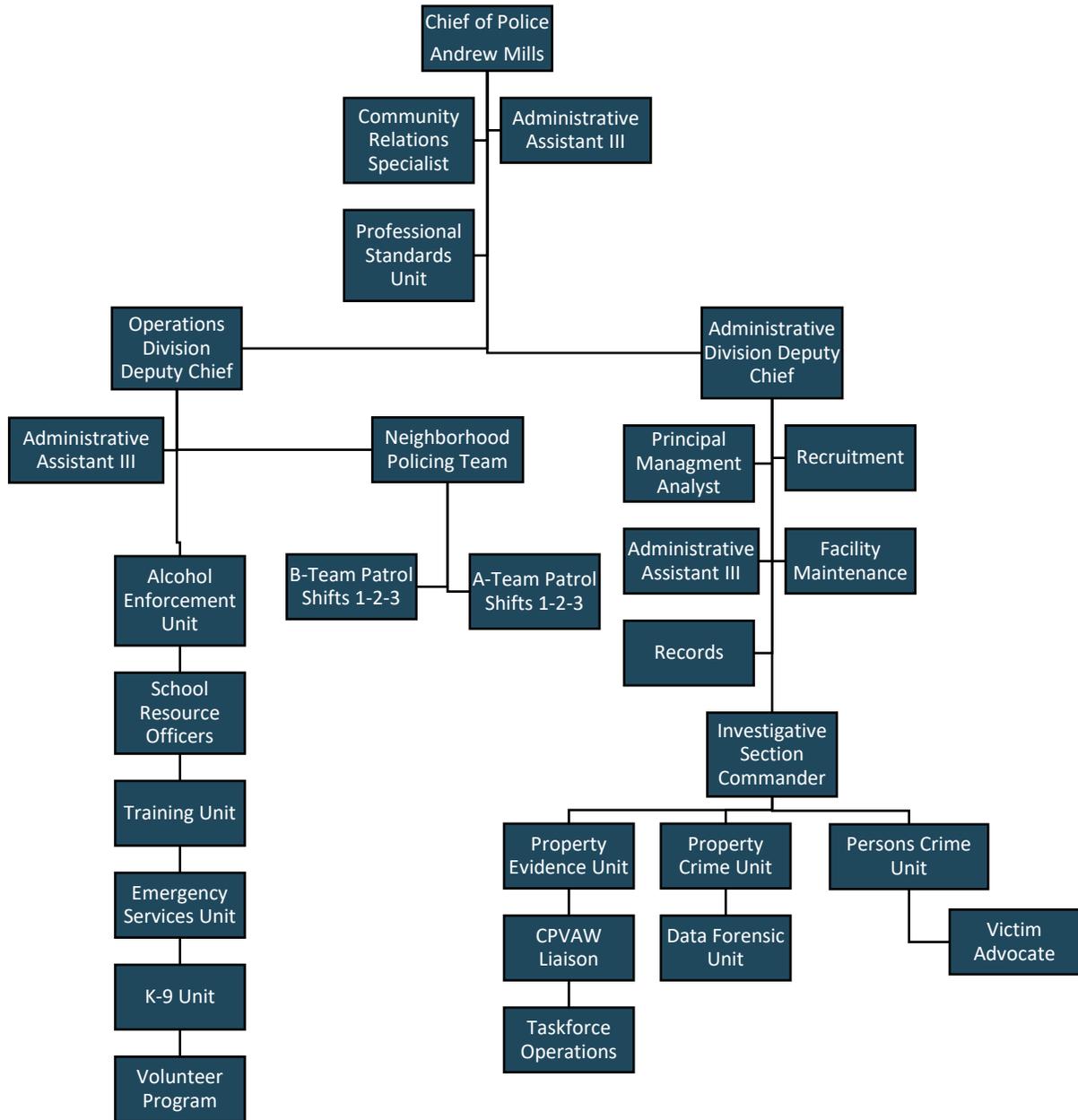
· On April 9, 2013, Council approved 5 unfunded Police Officers (resolution NS-28,627).

· On October 8, 2019, Council approved 3 unfunded Police Officers (resolution NS-29,575).

The Police Department has a total of 79 Police Officer positions, of which 8 are unfunded.

This data updated by Council action on February 8, 2022.

Organization Chart





Public Works Department

The Public Works Department is the largest City department and is organized into seven major divisions: Engineering, Traffic Engineering, Parking Operations, general Operations, Resource Recovery, Wastewater and Administration. The Public Works Department's primary objective is to efficiently deliver its array of municipal services in a safe, professional, sustainable and cost-effective manner to residents, businesses and visitors of Santa Cruz with a focus on community responsiveness and customer service.

Core Services

- The Engineering Division develops and manages the Department and Citywide Capital Investments Program which includes design of construction, repair and improvements to the City's capital assets such as roadways, utilities, sanitary sewer, storm water system, refuse system and City facilities. Provide development review and permitting.
- The Traffic Engineering Division provides engineering design of traffic and parking improvement projects and oversees the City's circulation and parking systems, including streets and sidewalks serving pedestrians, bicycles, private vehicles and public transit.
- Traffic Engineering manages and implements the Active Transportation Program and related programs; and seeks, procures and manages State, Federal or other funding for transportation related projects and programs.
- The Parking Operations Division operates and maintains the City's four parking structures, twenty parking lots and on street parking assets.
- Parking manages multiple parking programs in support of the City's strategic priorities in the City's downtown, beach and other sectors.
- Parking plays a key role in the maintenance of the downtown area and provides parking enforcement and parking revenue collection Citywide.
- The Operations Division provides maintenance, repair, construction and procurement services related to City streets; publicly owned sidewalks; lighting; signage; city vehicles, equipment and City owned facilities, as well as flood control and vegetation management.
- The Resource Recovery Division collects all refuse, recycling and green waste in the City.
- The Resource Recovery Division provides street sweeping services; operates the City's landfill facility; processes and markets materials diverted from the landfill including recyclables, green and food waste; and provides waste reduction and recycling education programs.
- The Wastewater Division operates and maintains a regional award-winning wastewater treatment facility as well as the City's subsurface storm water and wastewater collections systems, pumping stations, leachate facility and pipeline.
- The Wastewater Division provides environmental compliance duties including inspection, sampling, public education and monitoring of business and industrial establishments to limit discharge of harmful constituents into waste or stormwater systems or environment.
- The Wastewater Division provides wastewater services to the City of Santa Cruz and the Santa Cruz County Sanitation District comprised of Live Oak, Soquel, Aptos, and the City of Capitola.

Accomplishments and Goals

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Completed Segment 7 Phase 1 of the Rail Trail Project. Received a \$9.2 million grant to construct Segment 7 Phase 2.	X	X		X	X	X	
Completed the grant funded Highway Safety Improvement Program (HSIP) Citywide Pedestrian Crossing Improvement Program. Initiated construction of the Highway 1/9 Intersection Improvement project.	X			X	X	X	
Initiated construction of the Highway 1/9 Intersection Improvement project.	X						
Completed construction and commissioning of the Ultraviolet Disinfection System Replacement Project resulting in energy savings and environmental protections at the Wastewater Treatment Plant.	X		X	X	X		X
Completed the installation of food discard processing equipment at the resource recovery facility allowing for expansion of the program and increasing the number of businesses participating in the food waste collection program. Initiated a pilot residential drop-off program with locations in city parks.	X	X	X	X	X		X

FY 2021 Accomplishments	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Resource Recovery increased the amount of illegal dumping collection work throughout the City. Collected materials range from discarded furniture and appliances to illegal campsite cleanups, particularly along the Highway 1 and 9 corridor and both the sanctioned and unsanctioned camps during the State Shelter in Place orders.		X		X	X		
Assisted in commissioning of managed encampments at the National Guard Armory and provided ongoing support to other encampment areas. Teams also assisted the Police Department and Parks Department in camp logistics and debris cleanup on a weekly basis.		X			X		
Assisted in the setup of downtown business outdoor dining expansion areas due to Covid-19 indoor dining restrictions.	X	X	X	X	X		
Completed the solar photovoltaic expansion projects at the Corporation Yard, Delaveaga Golf Lodge and the Landfill at Dimeo Lane.	X		X	X	X	X	X
Continued to replace high energy use (low gas mileage) vehicles and equipment with alternative fuel or fuel/energy efficient models including 10 hybrid vehicles, 4 all electric vehicle leases, and received grants to fully fund and all electric refuse truck.			X	X	X	X	X

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Complete the construction of the Monterey Bay Scenic Sanctuary Rail Trail – Segment 7 Phase II project, continue the design and environmental review of Segments 8 and 9 and continue to seek needed funding for construction.	x	x		x	x	x	
Complete the construction of Highways 1 & 9 intersection improvement project, and bid and award the Murray Street Bridge seismic upgrade project.	x	x		x	x		
Continue replacement/modernization of downtown garage and Wharf gate PARCS equipment replacing unsupported equipment and will allow flexible permit programs, including residential permits.	x	x	x	x	x		
Continue to implement a robust street paving program by using Measure H, SB1 gas tax, Measure D and grant funding, allowing for bike and pedestrian improvements as funding allows.	x	x	x	x	x	x	
Construct the San Lorenzo River Lagoon Culvert project and continue work on FEMA certification of the San Lorenzo River flood control project and evaluate the capacity of Pump Stn. 1A.	x	x	x	x	x	x	
Continue collaboration, planning, permitting and design work with Pure Water Soquel water reuse project as project moves toward construction of source water pump station and tertiary treatment facility at the Wastewater Treatment Plan.	x			x	x		x

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved funding sources	Green Economy
Use prioritized plan of Phase II of Infrastructure Study to develop CIP asset improvement or replacement projects to maintain the award winning Wastewater Treatment Facility for the next 20 years.	X		X	X	X		
Continue the full implementation of AB 1383, the “Short-Lived Climate Pollutants” organic waste reductions law. This will include extending monitoring and documentation of organics collections and processing, including a new requirement to monitor and document the activities of all food recovery and distribution activities in the City limits.	X	X	X	X	X		X
Complete construction of the next landfill cell 3B, including excavation and storage of approximately 60,000 cubic yards and placement of clay and engineered cell liner. This will require two operating cells while the initial protection layer is placed in the new cell.	X		X	X	X		
Secure and implement the PG&E Fleet EV ready program to install additional charging infrastructure at the Corporation Yard for medium to heavy duty electric vehicles added to the fleet by 2024. Continue to upgrade of older fleet assets and reduce the City’s carbon footprint.	X		X	X	X		X

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Number of major capital improvement projects completed	Infrastructure	26	20	20	20	20
Public Works permits issued	Core Services	1,100	1,160	1,160	1,200	1,160
Number of persons on wait list for Downtown parking district permit	DT & Other Business Sectors	675	786	786	0	786
Tons of debris disposed of and emptied from City streets & bike lanes	Core Services	503	503	503	550	503
Number of commercial waste containers emptied	Core Services	89,000	58,000	58,000	50,000	58,000
Number of Street trash cans emptied	Core Services	10,760	11,856	11,800	11,900	11,900
Average millions of gallons of effluent treated daily by the Wastewater Treatment Facility	Core Services	8.4	7.5	7.5	8.0	7.5
Kilowatt hours (millions) of electricity generated by capturing methane gas from the anaerobic digester operation	Fiscal Sustainability	7.9	6.3	7.0	7.0	8.0
Number of pot holes filled by Streets crews	Infrastructure	379	325	325	325	325
Tons of illegal encampment debris removed by Operations division	Infrastructure	45	85	85	90	40
Number of work orders completed for repairs/maintenance of City facilities by Facilities employees	Infrastructure	3,772	5,944	5,900	5,900	5,900

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Percent of facilities work orders closed/completed within 7 days	Infrastructure	95%	97%	100%	100%	100%
Percent compliance with daily, weekly and monthly effluent limitations for conventional pollutants per NPDES permit limits	Infrastructure	97%	97%	95%	94%	95%
Percentage of City waste diverted from disposal (the State mandated diversion goal is 50%)	Fiscal Sustainability	65%	60%	75%	62%	75%
Pavement Condition Index (PCI) rating score (goal of 70)	Infrastructure	66	66	70	66-67	70
Number of days total that the Locust, Soquel, River Front garages occupancy was 75% or higher	Fiscal Sustainability	241	156	330	0	330

Budget Summary - Public Works

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		2020 Actuals	Adopted Budget	Amended* Budget		Year-End Estimate
EXPENDITURES BY CHARACTER:						
Personnel Services	28,023,406	31,885,472	31,797,773	24,299,136	32,880,727	
Services, Supplies, and Other Charges	25,904,917	31,547,456	33,029,599	24,840,276	31,827,773	
Capital Outlay	1,925,026	3,103,700	5,896,646	3,568,947	2,892,800	
Debt Service	1,807,525	2,011,149	2,011,149	377,941	1,690,284	
Total Expenditures	57,660,875	68,547,777	72,735,167	53,086,300	69,291,584	
EXPENDITURES BY ACTIVITY:						
Public Works Administration	4101	319,496	161,933	161,933	187,389	150,521
Engineering	4102	869,726	846,158	893,089	600,603	858,539
Public Works Operations	4103	205,873	226,435	359,496	271,393	244,742
Facilities Services	4110	1,466,542	1,407,981	1,463,408	1,343,788	1,124,879
Energy Efficiency	4111	-	215,301	215,301	142,382	408,068
Street Maintenance and Sidewalk Repair	4210	1,735,470	2,353,408	2,719,772	1,700,745	2,450,994
Traffic Engineering	4220	679,073	885,693	1,071,786	672,950	793,880
Parking Services	4221	1,731,937	1,933,726	1,942,156	1,453,870	1,960,919
Street Lighting	4225	-	-	-	-	1,500
Wharf Gate Operations	4226	-	19,383	19,383	-	-
Bicycle/Pedestrian System Maintenance	4227	-	50,000	50,000	50,000	60,000
Parking Citation and Permits Office	4229	534,882	572,064	572,064	450,483	577,768
After Hours Call Duty Program	4901	10,123	-	-	15,637	-
Subtotal General Fund		7,553,122	8,672,082	9,468,388	6,889,241	8,631,810
Wharf Gate Operations	4226	629,173	676,984	676,984	588,452	728,452
Subtotal Other General Funds		629,173	676,984	676,984	588,452	728,452
	4214	-	153,213	153,213	35,222	82,136
Traffic Signal Maintenance	4224	265,580	256,481	261,178	249,040	250,701
Street Lighting	4225	442,247	421,401	421,401	421,401	413,401
Bicycle/Pedestrian System Maintenance	4227	90,573	55,000	64,427	55,000	55,000
Traffic Impact	4228	44,765	216,607	216,607	76,925	149,173
Clean River, Beaches & Oceans	4235	467,511	900,044	975,300	672,156	918,368
Transportation Development Act	6301	1,013,564	744,077	744,077	-	839,561
Wastewater Customer Service	7201	387,312	449,068	449,068	449,068	423,180
Wastewater Collection Control	7202	3,078,749	3,719,744	4,261,864	3,284,239	3,924,254
Wastewater Treatment Facility	7203	10,384,289	13,083,585	13,172,703	10,605,929	13,065,946
Secondary Plant Parks Mitigation	7204	386,987	486,940	486,940	253,112	500,822
Wastewater Source Control	7205	614,368	856,290	866,650	777,424	858,282
Wastewater Pump House	7206	152,913	149,000	158,333	158,330	63,000
Wastewater Admin Charges	7207	967,452	996,513	996,513	996,513	1,007,475
Wastewater Lab	7208	1,385,979	1,710,770	1,823,329	1,585,632	1,748,397

*Sums may have discrepancies due to rounding

Budget Summary - Public Works

	Fiscal Year*	Fiscal Year 2021			Fiscal Year 2022 Adopted	
		2020 Actuals	Adopted Budget	Amended* Budget		Year-End Estimate
Sewer Debt Service	7242	341,689	339,513	339,513	339,513	340,523
Refuse Customer Accounting	7301	711,535	758,293	758,293	763,293	735,521
Resource Recovery Collection - Containers	7302	5,822,663	7,316,165	8,391,220	5,961,383	7,377,510
Refuse Disposal	7303	6,725,739	7,696,401	7,848,537	5,040,221	7,992,001
Recycling Program - Processing	7304	1,797,628	2,397,473	2,402,351	1,445,279	2,676,259
Resource Recovery Collection - Cart	7305	3,323,167	3,488,645	4,152,404	3,053,927	3,785,575
Waste Reduction	7306	395,897	532,459	585,256	401,840	574,037
Street Cleaning	7307	660,416	883,612	883,612	651,335	967,289
Off-Street Parking	7401	5,392,330	6,697,138	6,964,484	4,337,514	6,350,305
Storm Water Management	7501	808,758	1,050,101	1,372,343	990,327	1,052,812
Storm Water Overlay Debt Service	7540	187,749	190,224	190,224	-	-
Mechanical Maintenance	7831	3,530,285	3,462,196	3,462,196	2,944,390	3,686,717
Communications	7832	10,898	5,780	5,780	10,880	10,880
Employee Commute Van	7833	5,225	2,818	2,818	2,818	3,192
Vehicle Lease Program	7835	1,878	-	-	-	-
Pool Vehicles	7836	80,436	179,160	179,160	45,897	79,005
Subtotal Other Funds		49,478,580	59,198,711	62,589,795	45,608,607	59,931,322
Total Expenditures		57,660,875	68,547,777	72,735,167	53,086,300	69,291,584
RESOURCES BY FUND						
General Fund	101	3,668,429	3,932,448	4,081,476	3,913,804	4,828,876
Municipal Wharf	104	814,991	1,210,000	1,210,000	860,000	966,569
Gasoline Tax	221	2,743,999	2,698,933	2,768,933	2,854,883	2,837,323
Traffic Impact Fee-Citywide Fund	226	458,946	500,000	500,000	260,000	500,000
Clean River, Beaches & Ocean Tax Fund	235	629,680	630,434	630,434	630,000	635,887
Transportation Development Act	291	1,013,564	744,077	744,077	556,760	839,561
Wastewater	721	21,296,244	23,074,500	23,081,645	20,907,000	23,020,000
Refuse	731	20,834,722	21,640,000	22,064,209	21,737,809	21,925,000
Parking	741	5,230,150	7,307,000	7,307,000	3,411,000	4,987,000
Storm Water	751	570,304	555,810	555,810	555,810	550,000
Storm Water Overlay	752	320,827	305,033	305,033	305,033	320,000
Equipment Operations	811	2,720,590	2,318,168	2,318,168	2,227,476	2,920,457
Total Resources		60,302,447	64,916,403	65,566,785	58,219,575	64,330,673
Net General Fund Cost		(3,884,693)	(4,739,634)	(5,386,913)	(2,975,437)	(3,802,934)
		FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:		257.70			257.90	257.90

*Sums may have discrepancies due to rounding

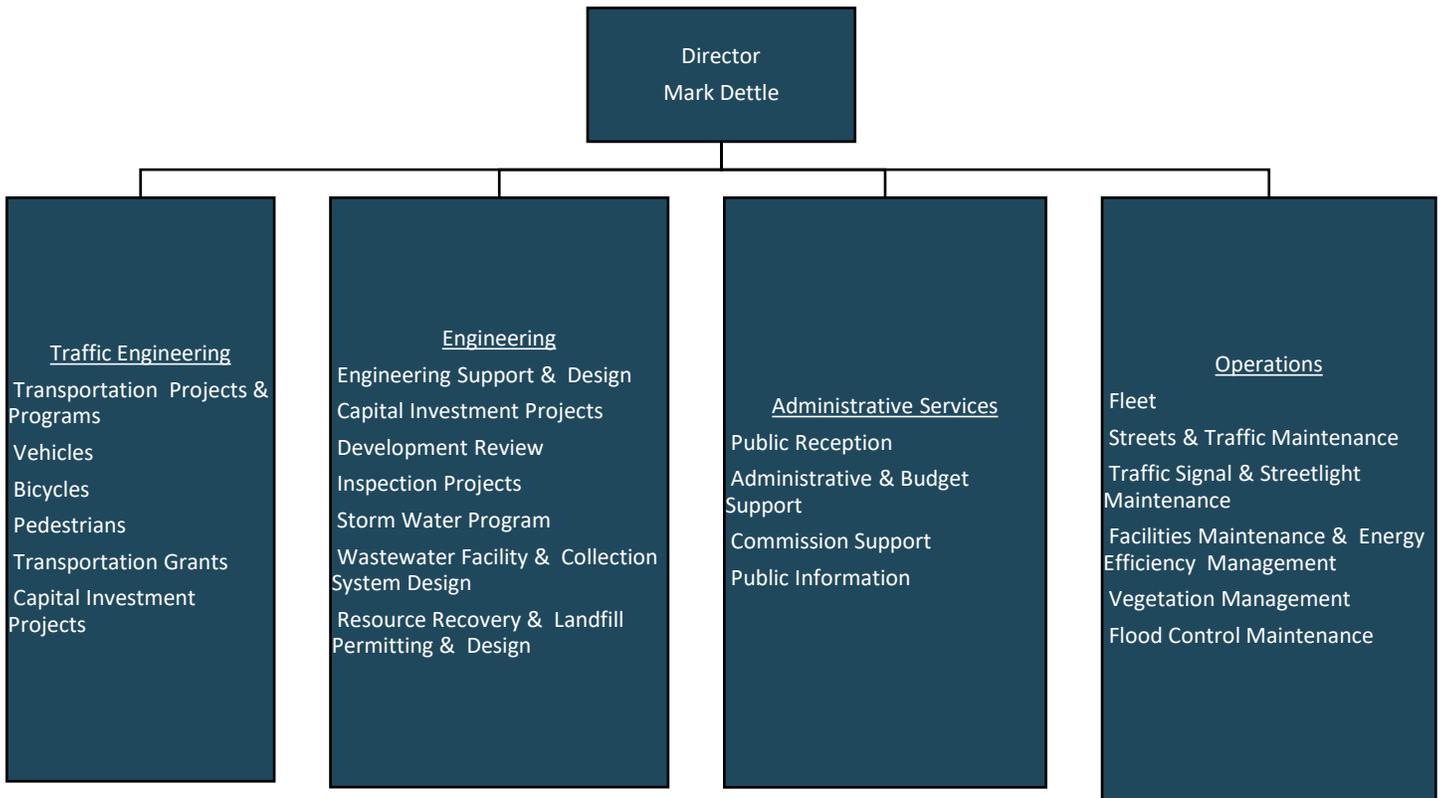
Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Accounting Assistant II	1.00	1.00	1.00	1.00	-
Administrative Assistant I/II	4.00	4.00	4.00	4.00	-
Assistant Engineer I/II	7.00	7.00	6.00	6.00	-
Associate Planner I/II	1.00	1.00	1.00	1.00	-
Associate Professional Engineer	5.00	5.00	5.00	5.00	-
Asst Dir of Public Works/City Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Worker I/II	2.00	2.00	2.00	2.00	-
Chemist I/II	1.80	1.80	1.80	1.80	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Construction Specialist	2.00	2.00	2.00	2.00	-
Custodian	1.00	1.00	1.00	1.00	-
Director of Public Works	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	4.00	4.00	4.00	4.00	-
Environmental Compliance Inspector	2.00	2.00	2.00	2.00	-
Environmental Microbiologist III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	2.00	2.00	2.00	2.00	-
Equipment Mechanic I/II	7.00	7.00	7.00	7.00	-
Equipment Service Worker	3.00	4.00	4.00	4.00	-
Facilities Maint and Energy Proj. Coord.	1.00	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Field Supervisor	1.00	1.00	1.00	1.00	-
Garage Service Supervisor	1.00	1.00	1.00	1.00	-
Landfill Gate Attendant	1.00	1.00	1.00	1.00	-
Lead Equipment Mechanic	1.00	-	-	-	-
Management Analyst	2.00	2.00	2.00	2.00	-
Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Attendant	9.40	9.40	9.40	9.40	-
Parking Control Maintenance Worker	7.00	7.00	7.00	7.00	-
Parking Enforcement Officer	7.00	7.00	7.00	7.00	-
Parking Facility Maintenance Assistant	8.50	8.50	9.70	9.70	-
Parking Office Representative	3.50	3.50	3.50	3.50	-
Parking Office Supervisor	1.00	1.00	1.00	1.00	-
Parking Program Manager	1.00	1.00	1.00	1.00	-
Parking Services Supervisor	3.00	3.00	3.00	3.00	-
Plant Mechanic	2.00	2.00	2.00	2.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Public Works Operations Manager	2.00	2.00	2.00	2.00	-
QA/QC Laboratory Chemist	1.00	1.00	1.00	1.00	-
Recycling Center Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Resource Recovery Equipment Operator	4.00	4.00	4.00	4.00	-

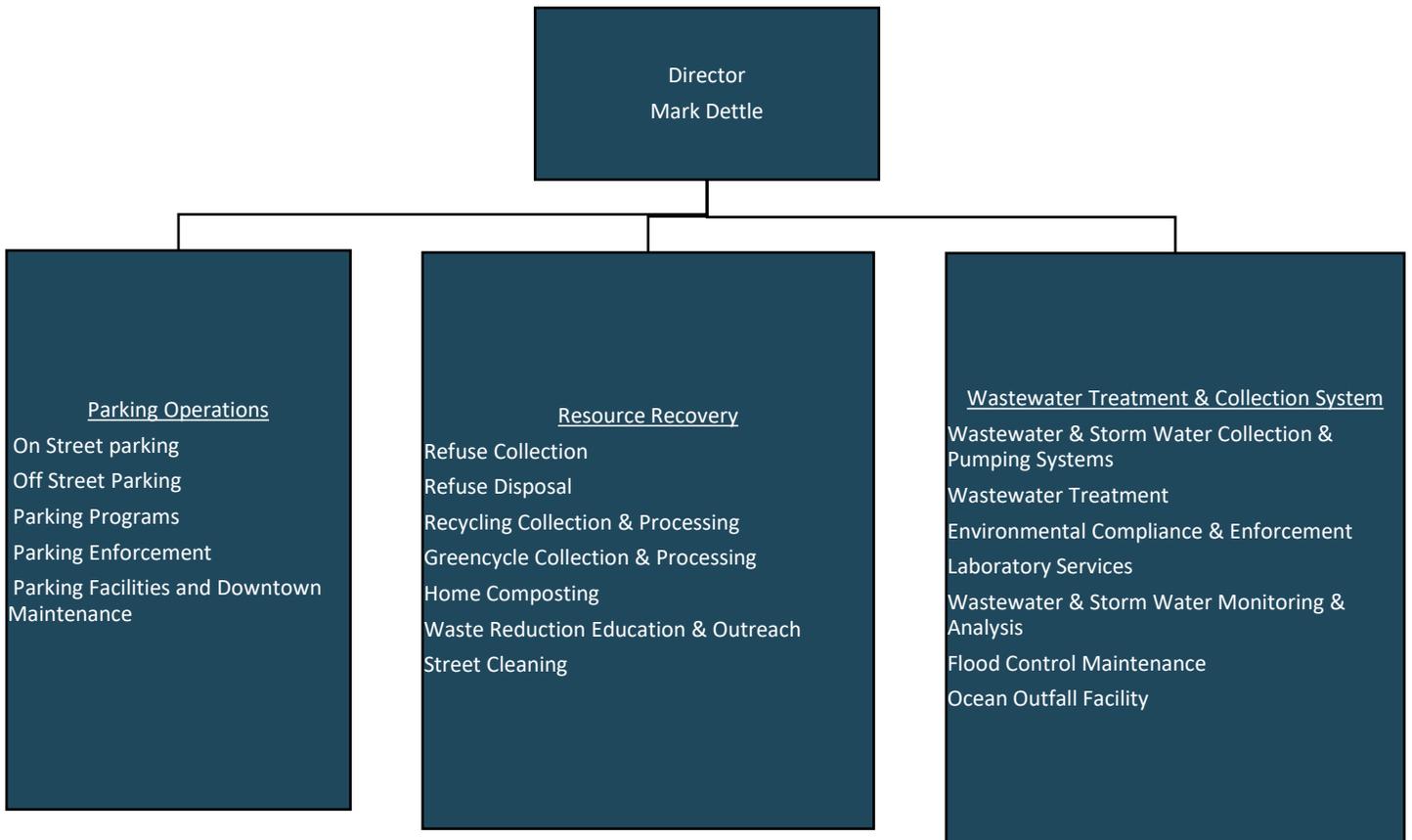
Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2022 Change
Resource Recovery Supervisor	6.00	8.00	8.00	8.00	-
Resource Recovery Worker I/II	15.00	17.00	17.00	17.00	-
Senior Professional Engineer	2.00	2.00	3.00	3.00	-
Senior Parking Services Worker	2.00	2.00	2.00	2.00	-
Senior Resource Recovery Worker	5.00	5.00	5.00	5.00	-
Senior Service Maintenance Worker	4.00	4.00	4.00	4.00	-
Senior Wastewater Collection Maint Tech	4.00	4.00	4.00	4.00	-
Senior Wastewater Plant Operator III/IV	5.00	5.00	4.00	4.00	-
Service Field Crew Leader	7.00	7.00	7.00	7.00	-
Service Maintenance Worker	8.00	8.00	8.00	8.00	-
Solid Waste Worker	39.50	40.50	40.50	40.50	-
Superintendent of Parking Services	1.00	1.00	1.00	1.00	-
Supt of RR Disposal	1.00	1.00	1.00	1.00	-
Supt of RR Collect Sweeping	1.00	1.00	1.00	1.00	-
Transportation Manager	1.00	1.00	1.00	1.00	-
Transportation Coordinator	1.00	1.00	1.00	1.00	-
Transportation Planner I/II	-	1.00	1.00	1.00	-
Waste Reduction Assistant	2.00	2.00	2.00	2.00	-
Wastewater Collection Field Crew Leader	2.00	2.00	2.00	2.00	-
Wastewater Collection Maint Tech Trainee/I/II	5.00	6.00	6.00	6.00	-
Wastewater Collection Manager	1.00	1.00	1.00	1.00	-
Wastewater Collection Mech Tech I/II	1.00	1.00	1.00	1.00	-
Wastewater Facilities Electr/InstrTech I/II	3.00	3.00	3.00	3.00	-
Wastewater Facilities Electrical/Instr Sup	1.00	1.00	1.00	1.00	-
Wastewater Facilities Lead Mech Tech	1.00	1.00	1.00	1.00	-
Wastewater Facilities Mechanical Tech I/II	8.00	8.00	8.00	8.00	-
Wastewater Facilities Mech Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Lab/Env Compliance Mgr	1.00	1.00	1.00	1.00	-
Wastewater Plant Operator II/III	9.00	9.00	9.00	9.00	-
Wastewater System Manager	1.00	1.00	1.00	1.00	-
Wastewater Treatment Facility Opr Mgr	1.00	1.00	1.00	1.00	-
Wastewater Treatment Operations Sup	1.00	1.00	1.00	1.00	-
Total	250.70	257.70	257.90	257.90	-

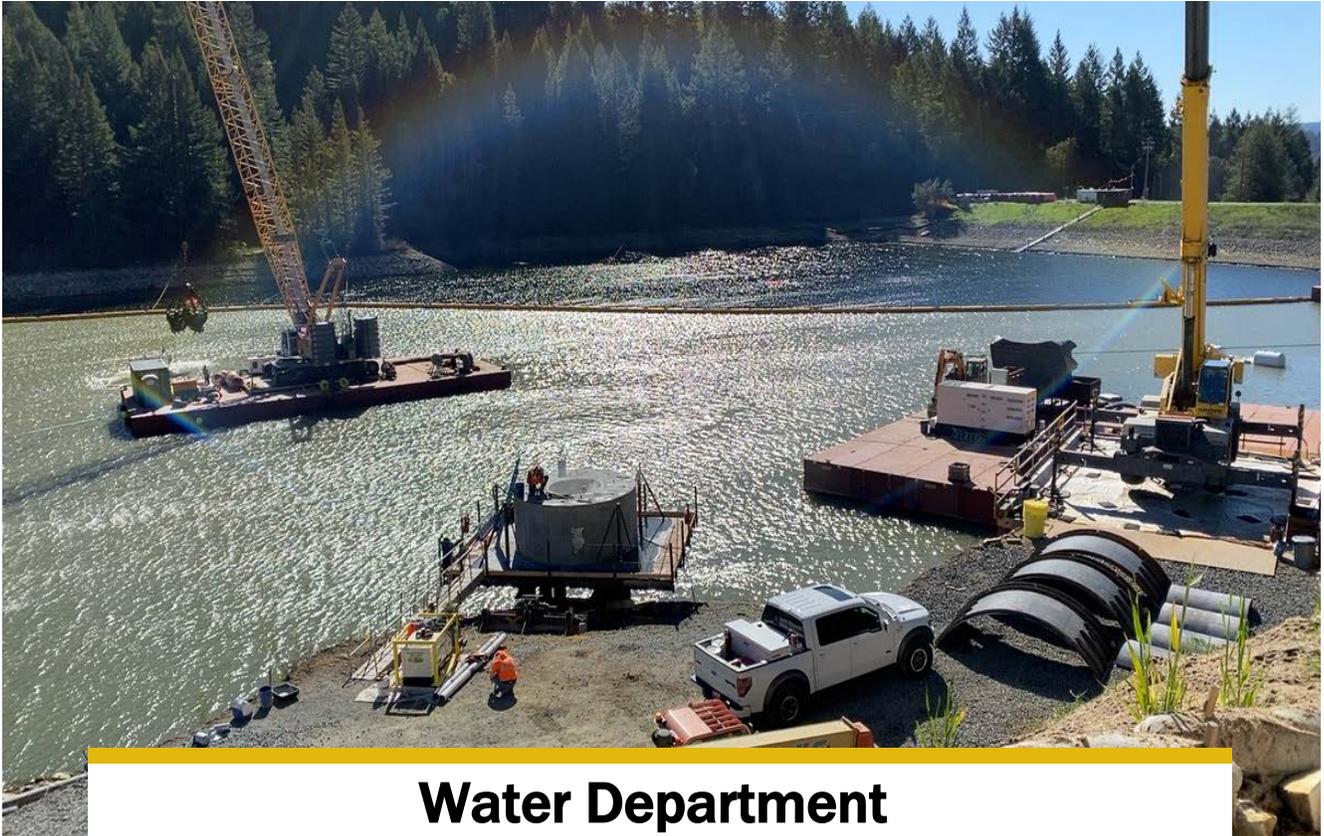
*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



Organization Chart





Water Department

The mission of the Water Department is to ensure public health and safety by providing a clean, safe and reliable supply of water. The department strives to serve the community in a courteous, efficient, cost-effective and environmentally sustainable manner.

The department values integrity, innovation, objectivity, professionalism, teamwork and transparency. Functions include collecting water, treating and testing it, moving it, storing it, distributing it, tracking how much is used and billing customers for their use. In addition to customer service, the department educates customers about the quality of their water, advises on how to use less water and provides them the tools to do so. Work also includes the maintenance and operation of Loch Lomond Recreation area, as well as the protection of the Majors, Liddell, Newell Creek, Zayante and Laguna watersheds. The department views itself as a steward of an important community asset: the water system and all it entails, as well as a range of natural resources and ecosystems that humans and other species depend upon and that are important elements of a sustainable community.

Core Services

- The Department is organized into operational and administrative sections. Operational sections include Production, Water Quality Lab, Distribution, Water Resources and the Loch Lomond Recreation area. These sections are responsible for managing the watersheds; collecting, treating and testing untreated and treated water; and storing and distributing treated water to our customers. The administrative sections are comprised of Finance and Administration, Engineering, Conservation, Customer Service, and Community Relations. Staff in these sections provide leadership, plan and implement the Capital Improvement Program (CIP), develop and implement financial plans, read meters, bill customers and collect revenues, help customers conserve water and support active community outreach and engagement efforts covering a range of department activities.

Department staff produce and deliver millions of gallons of water to nearly 98,000 customers and perform all the related utility, land and natural resource management activities that often happen behind the scenes, but play a part in providing reliable, high quality water service to the community.

- The Water Administration section coordinates and manages department business by focusing on the following operational areas: human resources, finances, public relations, safety, and regulatory compliance. Administration is responsible for maintaining a rate structure that reflects cost of service, funds the department capital improvement program, and provides adequate reserves. This section also facilitates the communication and interaction with the City Council, Water Commission, City Manager's Office and regulatory agencies.
- The Water Engineering section provides engineering, planning, project design and construction management necessary for water facilities, as well as evaluation and installation of water saving technologies. The section keeps current with new technologies and water quality issues, remaining sensitive to mitigation of environmental impacts; reviews all requests for water services; maintains record of facilities, installations and maps; and oversees the Backflow Prevention Program.
- The Customer Services section (Santa Cruz Municipal Utilities – SCMU) provides customer service for water, sewer, refuse and recycling services to the residents and businesses of the City of Santa Cruz, and only water services to the unincorporated surrounding areas. This section manages utility accounts and billing, processes opening and closing of accounts; and provides service in response to request from the customers.
- The Water Distribution section is responsible for the maintenance and operation of all transmission mains, distribution mains, service lines, and hydrants in the service area.
- The Water Conservation section is responsible for promoting efficient water use and for implementing management practices that reduce customer demand for water, including public information and education activities, water budgets for large landscape customers, plumbing fixture replacement and appliance rebate programs, technical assistance, administration of landscape, and water waste regulations.

- The Water Resources Management section is responsible for the drinking water source protection, environmental regulatory compliance, and general natural resource management. The section coordinates environmental projects related to water rights, water supply, habitat conservation, and environmental resource protection.
- The Water Production section is responsible for production, operation, and maintenance of water storage, diversion, collection, pumping, and treatment facilities from all sources throughout the system.
- The Water Quality Control (laboratory) section performs all water quality testing, and oversees matters pertaining to water quality control to maintain compliance with State and Federal standards and for planning for future treatment needs.
- The Water Recreation Facility section operates and maintains Loch Lomond Recreation Area. This section is also responsible for patrolling watershed property and protecting source water quality.
- The Operations section is responsible for the leadership and coordination of operations functions of the Water Department including: Water Resources, Production, Water Quality Control (laboratory), Distribution and Recreation. As the Department embarks on an ambitious capital improvement process to create a more resilient utility, the coordination of CIP projects while ensuring delivery of drinking water 24 hours a day/7 days a week is a vital and core function.
- The Meter Shop section is responsible for reading, inspecting, installing, maintaining, and replacing water meters in the service area that covers the City of Santa Cruz and the unincorporated surrounding areas.

Accomplishments and Goals

FY 2021 Accomplishment	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Produced and delivered 2.65 billion gallons of clean, safe, reliable drinking water.				x			
Secured funding for critical water supply capital projects, including \$149.3 million from the State.				x			
Continued uninterrupted water service and administration despite Covid-19 restrictions.				x			
Completed the Flocculators Replacement at Graham Hill Water Treatment Plant.	x						
Commenced construction of Graham Hill Water Treatment Plant Tanks Replacement project.	x						
Completed Environmental Impact Report (EIR) and Design for Laguna Creek Diversion project.	x						
Completed dredging, 2,000 feet, 30 inch raw water pipeline and access improvements for the Newell Creek Dam Inlet/Outlet project.	x						
Completed 221 feet pipeline at a depth of 50-70 feet under the San Lorenzo River as part of the Coast Pump Station Main Replacement project.	x						
Implemented MyCity online billing system for all municipal utilities in the City.			x				
Completed Water Shortage Contingency Plan.			x				

FY 2022 Goals	Infrastructure	DT & Other Business Sectors	Fiscal Sustainability	Core Services	Equity, Health & Well-Being, Sustainability	New & Improved Funding Sources	Green Economy
Complete Laguna Creek diversion retrofit project.	x						
Complete recycled water feasibility study.							x
Solicit grants from federal programs if they arise in the new administration.			x				
Update the 2016 water rates, following the Prop 218 process.			x				
Update 2016 Long Range Financial Management Plan.			x				
Update 2015 Urban Water Management Plan.				x			
Prepare feasibility study for Aquifer Storage and Recovery (ASR) based on Water Supply Advisory Committee (WSAC) recommendation.	x						
Continue design of 4.5 miles of pipeline from Felton to Graham Hill Water Treatment Plant.	x						
Continue design of 875 feet of pipeline in the Brackney landslide area.	x						
Complete water meter replacement project.				x			

Workload Indicators and Performance Measures

Workload Indicators	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Drinking water produced (billions of gallons)	Core Service	2.65	2.65	2.65	2.5	2.5
Number of phone calls, emails and lobby visits handled by SCMU Customer Service Unit	Core Service	59,621	63,653	64,000	64,000	64,000
Amount of dollars of new construction investments (in millions)	Infrastructure	48.5	29.7	72.5	69.4	81.2

Performance Measures	Focus Area	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Estimate	FY 2022 Goal
Compliance with drinking water standards	Core Service	100%	100%	100%	100%	100%
Number of workers comp claims requiring employee absence greater than 30 days	Core Service	1	0	0	0	0
Maintain excellent bond ratings to ensure favorable borrowing rates thereby reducing cost to customers	Infrastructure	AA-/A+	AA-/A+	AA-/A-	AA-/A-	AA-/A-
Percentage of customer bills paid within 60 days	Fiscal Sustainability	98%	97%	91%	94%	94%

Budget Summary - Water

	Fiscal Year* 2020 Actuals	Fiscal Year 2021			Fiscal Year 2022 Adopted
		Adopted Budget	Amended* Budget	Year-End Estimate	
EXPENDITURES BY CHARACTER:					
Personnel Services	13,520,355	16,153,083	16,020,609	13,000,777	16,479,243
Services, Supplies, and Other Charges	12,742,073	16,154,461	18,336,395	12,342,295	15,646,123
Capital Outlay	601,675	198,000	573,335	451,409	601,500
Debt Service	3,060,716	3,458,545	3,458,545	3,458,544	4,098,626
Total Expenditures	<u>29,924,819</u>	<u>35,964,089</u>	<u>38,388,884</u>	<u>29,253,025</u>	<u>36,825,492</u>
EXPENDITURES BY ACTIVITY:					
Water Administration	7101 5,738,169	6,898,790	7,173,917	4,636,339	6,832,579
Water Engineering	7102 2,366,620	2,984,865	3,233,642	2,433,590	2,733,585
Water Customer Services	7103 1,875,267	2,122,191	2,179,313	1,828,713	2,156,811
Water Conservation	7104 788,015	1,223,297	1,225,007	771,359	923,414
Water Resources	7105 1,780,480	2,769,840	3,485,205	1,612,630	1,898,211
Water Production	7106 6,122,369	7,323,437	7,684,724	6,513,377	8,114,704
Water Quality	7107 1,590,499	1,801,147	2,053,271	1,641,778	1,766,806
Water Distribution	7108 4,680,536	4,870,045	5,090,825	4,306,689	5,164,890
Water Recreation	7109 1,031,970	1,332,391	1,339,811	998,085	1,398,771
Water Operations	7110 393,104	684,587	802,834	627,747	832,416
Water Meter Shop	7113 719,815	494,954	494,954	355,746	904,679
Water Debt Service	7140 2,837,975	3,458,545	3,458,545	3,458,544	4,098,626
Drought Response 2014	7199 -	-	166,837	68,428	-
Subtotal Other Funds	<u>29,924,819</u>	<u>35,964,089</u>	<u>38,388,884</u>	<u>29,253,025</u>	<u>36,825,492</u>
Total Expenditures	<u>29,924,819</u>	<u>35,964,089</u>	<u>38,388,884</u>	<u>29,253,025</u>	<u>36,825,492</u>
RESOURCES BY FUND					
Water	711 38,723,186	42,500,851	38,516,089	38,449,343	40,699,706
Water Rate Stabilization Fund	713 3,064,801	3,163,368	3,064,801	3,064,801	3,248,689
Water System Development Fees Fund	715 508,149	820,000	821,109	418,000	410,000
Water - Emergency Reserve Fund	717 -	-	-	125,747	-
Total Resources	<u>42,296,136</u>	<u>46,484,219</u>	<u>42,401,999</u>	<u>42,057,891</u>	<u>44,358,395</u>
	FY 2020			FY 2021	FY 2022
TOTAL AUTHORIZED PERSONNEL:	<u>117.25</u>			<u>116.25</u>	<u>116.25</u>

*Sums may have discrepancies due to rounding

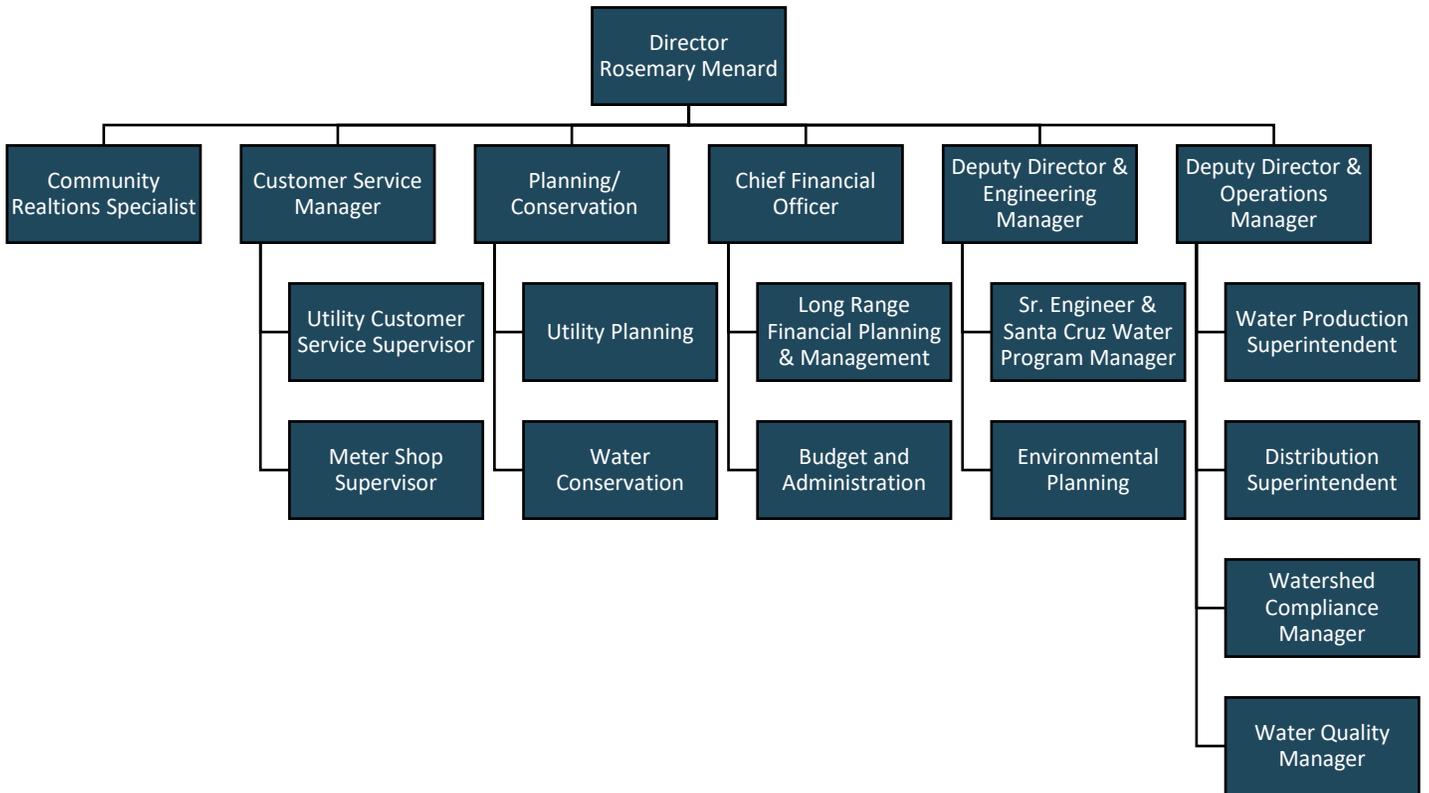
Staffing

Positions	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2021 Change
Administrative Assistant I/II	2.00	2.00	2.00	2.00	-
Administrative Assistant III	2.00	2.00	2.00	2.00	-
Assistant Engineer I/II	4.00	4.00	4.00	4.00	-
Associate Planner I/II	2.00	3.00	3.00	3.00	-
Associate Professional Engineer	5.75	4.75	4.75	4.75	-
Chief Ranger	1.00	1.00	1.00	1.00	-
Community Relations Specialist	1.00	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Engineering Manager	1.00	1.00	1.00	1.00	-
Deputy Water Director/Operations Manager	1.00	1.00	1.00	1.00	-
Director of Water Department	1.00	1.00	1.00	1.00	-
Engineering Associate	1.00	1.00	1.00	1.00	-
Engineering Technician	2.00	2.00	2.00	2.00	-
Environmental Microbiologist I/II/III	2.00	2.00	2.00	2.00	-
Environmental Programs Analyst I/II	1.00	1.00	1.00	1.00	-
Laboratory Technician	2.00	2.00	2.00	2.00	-
Management Analyst	1.00	2.00	3.00	3.00	-
Principal Management Analyst	1.00	1.00	1.00	1.00	-
Principal Planner	-	1.00	1.00	1.00	-
Ranger I/II	3.00	3.00	3.00	3.00	-
Ranger Assistant	3.50	3.50	3.50	3.50	-
Senior Electrician	1.00	1.00	1.00	1.00	-
Senior Plant Maintenance Mechanic	1.00	1.00	-	-	-
Senior Professional Engineer	1.00	1.00	1.00	1.00	-
Senior Ranger	2.00	2.00	2.00	2.00	-
Senior Water Distribution Operator	6.00	6.00	6.00	6.00	-
Superintendent of Water Treatment and Production	1.00	1.00	1.00	1.00	-
Superintendent of Water Distribution	1.00	1.00	1.00	1.00	-
Utility Account Specialist	4.00	4.00	4.00	4.00	-
Utility Maintenance Technician	4.00	4.00	4.00	4.00	-
Utility Service Field Technician I/II	2.00	2.00	2.00	2.00	-
Utility Service Representative I/II	6.00	6.00	6.00	6.00	-
Utility Supervisor	1.00	1.00	1.00	1.00	-
Water Chief Financial Officer	-	-	1.00	1.00	-
Water Conservation Representative	2.00	2.00	2.00	2.00	-

	2018-19 Revised*	2019-20 Revised*	2020-21 Revised*	2021-22 Adopted	FY 2021 Change
Water Distribution Crew Leader III/IV	6.00	6.00	6.00	6.00	-
Water Distribution Operator II/ III	9.00	9.00	9.00	9.00	-
Water Distribution Sup V Chief Distribution Operator	1.00	1.00	1.00	1.00	-
Water Facilities Electrical/Instr Tech II/III	1.00	1.00	1.00	1.00	-
Water Facilities Field Supervisor	1.00	1.00	1.00	1.00	-
Water Facilities Mechanical Tech II/III	1.00	2.00	2.00	2.00	-
Water Facilities Mechanical Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Specialist	3.00	3.00	3.00	3.00	-
Water Meter Supervisor	1.00	1.00	1.00	1.00	-
Water Meter Technician	1.00	1.00	1.00	1.00	-
Water Quality Chemist I/II/III	2.00	2.00	2.00	2.00	-
Water Quality Manager	1.00	1.00	1.00	1.00	-
Water Resources Analyst	-	3.00	3.00	3.00	-
Water Resources Supervisor	-	2.00	1.00	1.00	-
Water Treatment Operator II/III/IV	8.00	8.00	8.00	8.00	-
Water Treatment OIT II/III/IV	-	1.00	1.00	1.00	-
Water Treatment Sup IV/V-Chief Plant Operator	1.00	1.00	1.00	1.00	-
Watershed Compliance Manager	1.00	1.00	1.00	1.00	-
Total	108.25	117.25	117.25	117.25	-

*Revised salary authorizations are Adopted staffing plus any Mid-year adjustments

Organization Chart



Capital Outlay

Planning and Community Development			
Activity	Description	Amount	Detail
Activity 1301- Planning Administration	Office furniture/equipment	\$10,000	Final remodel for Admin, Advance Planning, and final fixes in building area
Total Planning Administration		\$10,000	

Parks & Recreation			
Activity	Description	Amount	Detail
Activity 3107 - Community & Regional Parks	Parks and playground equipment	\$25,000	John Deer Tractor
Activity 3131 - Delaveaga Golf Course	Parks and playground equipment	\$25,000	Overseeder
Activity 3211 - Municipal Wharf	Other capital outlay	\$15,000	Polaris Rov
Total Parks & Recreation		\$65,000	

Water			
Activity	Description	Amount	Detail
Activity 7106 – Water Production	Vehicle equipment	\$20,000	Utility Vehicle for GHWTP (Industrial Golf Cart)
	Equipment components	\$60,000	SLR Pump and motor TEFC upgrade

	Equipment components	\$21,000	Two new water tanks for LLRA Fire Service
Activity	Description	Amount	Detail
	Tools	\$8,000	Storm and sewer video camera
	Equipment components	\$150,000	U4 bank-up generator replacement
Activity	Description	Amount	Detail
	Equipment components	\$50,000	Meter Lid Replacement
	Equipment components	\$25,000	Replace Rollup Door GHWTP Chem Feed area
	Building equipment	\$12,000	Portable MCC and electrical cabinet air conditioners
	Building equipment	\$20,000	Main Breakers for U4 and U6
	Computer equipment	\$5,000	Workstation UPS
	Other machinery & equipment	\$20,000	Turbidity Meters
	Other machinery & equipment	\$10,500	Chlorine Analyzers
	Other machinery & equipment	\$50,000	BFD replacement for Beltz 8,9, and SLR 2 and FBPS 4
Total Water Production		\$451,500	

Activity	Description	Amount	Detail
Activity 7108 -- Water Distribution	Vehicle equipment	\$140,000	Replacement of a 5 yard dump truck
	Building equipment	\$10,000	To purchase a shed/carport to protect equipment parked outside at the Corp. Yard
Total Water Distribution		\$150,000	
Total Water		\$601,500	

Public Works			
Activity	Description	Amount	Detail
Activity 7202 -- Wastewater Mains/Flood Control	Building remodeling	\$25,500	Bathroom Fixtures
	Vehicle equipment	\$154,000	Replace 2001 Caterpillar backhoe unit 906 with new case; model 580SN; 4 WD, T4 final, new breaker
	Vehicle equipment	\$95,000	Replace 1999 F-350 4x4 with utility body, crane, rear lift gate, dual real wheel drive, tow package
	Vehicle equipment	\$65,000	Replace 2006 F-350 dump truck with F-550 super duty; dump truck dual RW, with trench gate, tarp system, tow package
Total Wastewater		\$339,500	

Activity	Description	Amount	Detail
Activity 7203 -- Wastewater Treatment Facility	Equipment components	\$100,000	Secondary air supply fans (3). Replace original 1998 fans at end of user life
	Equipment components	\$30,000	Secondary air control valves. Replace end of life components
	Equipment components	\$30,000	SFT grinder. Upsize current grinder to a 10" size
	Equipment components	\$60,000	PSS scum drives 3 and 4 sprocket and shear pin assemblies. Repace end of life components
	Equipment components	\$9,800	Electric work maintenance cart. Replace aging work cart
	Equipment components	\$45,000	Centrifuge room wall fans. Replace fans approaching end of service life
	Equipment components	\$12,000	Admin Build MCC A/C condenser. System with leaks. End of service life
	Equipment components	\$28,000	Cogen #2 DSM module. Upgrade ignition control system for engine operation and protection
	Equipment components	\$15,000	Additional security cameras for WWTF. Security cameras and installation

Activity	Description	Amount	Detail
	Computer equipment	\$50,000	SCADA network storage device. Replace storage device. Current device at end of user life and no longer supportable
	Other machinery & equipment	\$138,000	Used yard tug. Cycle out oldest tug with never used unit due to harsh working environment
Total Wastewater		\$517,800	
Activity 7205 -- Wastewater Source Control	Office furniture/equipment	\$1,000	Provision for office furniture and/or other equipment
	Vehicle equipment	\$2,000	Provisioning new hybrid sampling truck for field activities
	Computer equipment	\$1,000	Disks & sundry storage devices
Total Wastewater Source Control		\$4,000	
Activity 7302 -- Resource Recovery Collection - Container	Vehicle equipment	\$370,000	Front load truck replacement for #743, Mack chasis with Hiel body
Total Resource Recovery Collection- Container		\$370,000	Front load truck replacement for #735, Mack chasis with Heil body

Activity	Description	Amount	Detail
Activity 7303 – Refuse Disposal	Office furniture/equipment	\$2,500	Office Furniture / Equipment
	Vehicle equipment	\$110,000	Food Waste Septage Truck
	Heavy equipment	\$480,000	Replacement for Equipment #914 CAT 980G/Landfill Loader
	Other machinery and equipment	\$10,000	Replacement Tarps for Tarp Machine
	Other machinery and equipment	\$18,000	Roll off Bins
	Other machinery and equipment	\$60,000	Portable Litter Control Fences
Total Refuse Disposal		\$680,500	
Activity 7304- Recycling Program- Processing	Other machinery and equipment	\$18,000	Roll Off Containers Self Dumping Hoppers
	Other machinery and equipment	\$21,000	New 3.9 yd Bucket for loading Recycling
Total Recycling Program-Processing		\$39,000	

Activity	Description	Amount	Detail
Activity 7305- Resource Recovery Collection - Cart	Vehicle equipment	\$395,000	Replacement for truck #725 semi-automated side load residential recycling
Total Resource Recovery Collection- Cart		\$395,000	
Activity 7307- Street Cleaning	Vehicle equipment	\$35,000	Additional Supervisor Pick-up
Total Street Cleaning		\$35,000	
Activity 7831- Mechanical Maintenance	Other Capital Outlay	\$100,000	Replace five (5) Garage service lifts that are not able to be certified for inspection
Total Mechanical Maintenance		\$100,000	
Total Public Works		\$2,852,800	
Total Capital Outlay		\$3,529,300	

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Budget Adoption Resolution

RESOLUTION NO. NS-29,835

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA CRUZ
ADOPTING A BUDGET FOR FISCAL YEAR 2022

BE IT RESOLVED, by the City Council of the City of Santa Cruz, that the budget of the City of Santa Cruz for Fiscal Year (FY) 2022, including the Capital Investment Program (CIP), as proposed in that certain document entitled “City of Santa Cruz Proposed Annual Budget Fiscal Year 2022,” on file with the City Clerk, is hereby adopted for FY 2022, effective July 1, 2021, with the addenda thereto as determined by the City Council and detailed in the attached Exhibits:

Exhibit A: FY 2022 Recap of Funds

Exhibit B: FY 2022 Summary of Projected Revenues and other Financing Sources

Exhibit C: FY 2022 Summary of Projected Expenditures and Other Financing Sources

Exhibit D: FY 2022 Summary of Transfers

BE IT FURTHER RESOLVED that the Finance Director is authorized to create additional appropriations in order to provide for necessary commitments carried over from the prior fiscal year, including contract and purchase order encumbrances and unexpended project balances, so long as there is a sufficient fund balance to finance these commitments.

PASSED AND ADOPTED this 8th day of June, 2021, by the following vote:

AYES: Councilmembers Watkins, Kalantari-Johnson, Brown, Cummings, Golder;
Vice Mayor Brunner; Mayor Meyers.

NOES: None.

ABSENT: None.

DISQUALIFIED: None.

APPROVED: _____



Donna Meyers, Mayor

ATTEST: _____



Bonnie Bush, City Clerk Administrator

Legal Debt Margin

Under section 1418 (Bonded Debt Limit) of the City's Charter, the City shall not incur an indebtedness evidenced by general obligation bonds which shall in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation for purposes of City taxation, of all the real and personal property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending or maintaining municipal utilities for which purpose a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution⁽¹⁾ and of this Charter.

Legal Debt Margin For Fiscal Year 2019-2020:

Total assessed value	\$ 10,391,986,605
Fifteen percent (15%) of total assessed value	1,558,797,991
Debt applicable to limit:	
General obligation bonds (reported at accreted value)	4,600,000
Less: Amount available in the debt service fund for repayment of bonds	1,418,805
Total net debt applicable to limit	3,181,195
Legal debt margin	\$ 1,555,616,796

Notes:

1. California Government Code, Section 43605 sets the debt limit at 15% of the total assessed valuation of all real personal property within the City.

2. Total Assessed Value from FY 2020

Sources:

County of Santa Cruz Auditor-Controller's Office

City of Santa Cruz, California FY 2020 Comprehensive Annual Financial Report

Debt Service and Pension Obligations

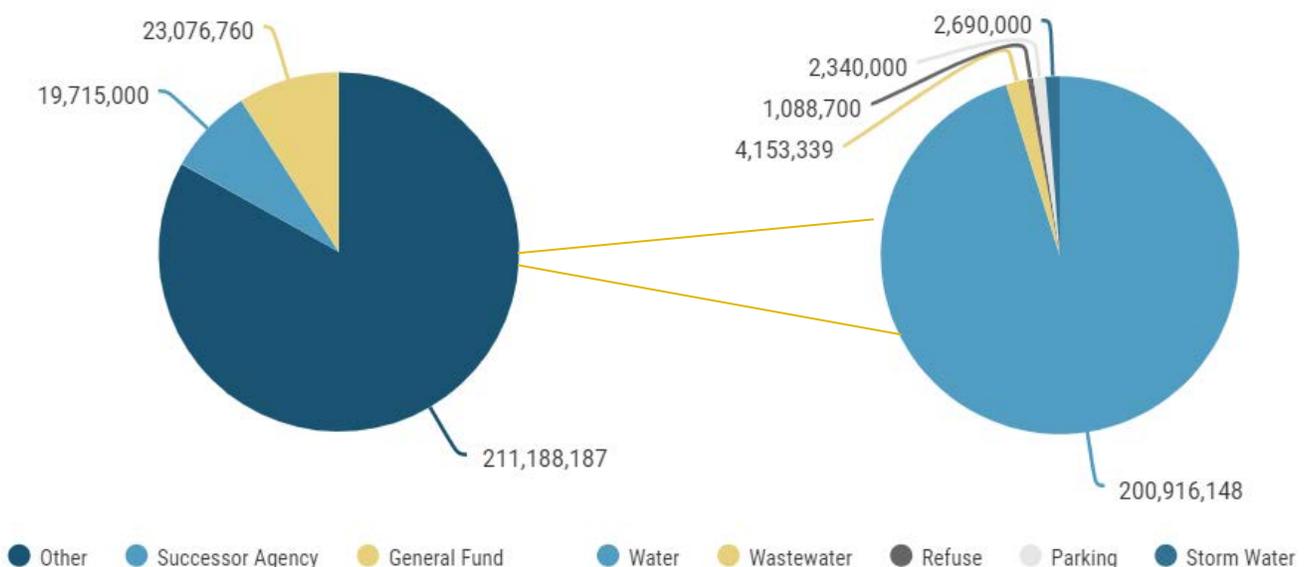
Overview

The City of Santa Cruz debt service obligations include revenue bonds, general obligation bonds, pension obligation bonds, loans, leases, and former Santa Cruz Redevelopment Agency debt, transferred to the Successor Agency Trust (Resolution NS-28,450 dated January 24, 2012). Also included are the State of California Public Employees’ Retirement System (PERS) and other post-employment benefits (OPEB) liabilities. All debt issuance is approved by the Santa Cruz City Council subject to the City’s legal debt limit.

- *Revenue Bonds* – issued to purchase or construct assets owned by the City and the City pledges income resulting from the asset or enterprise to pay the debt service.
- *General Obligation Bonds* – issued to finance various public improvements in the City for which the main security for repayment is property taxes.
- *Pension Obligation Bonds* – issued by the City to pay its commitment to the pension fund in which its employees are members.
- *Santa Cruz Redevelopment Successor Agency Debt* – debt issued to finance redevelopment activities in accordance with California Community Redevelopment Law. With the dissolution of Redevelopment Agencies, the principal source of debt repayment is from property tax revenues of the Successor Agency to the Redevelopment Agency.

Debt Status

The graph below estimates outstanding debt obligations, excluding pension, of \$19,715,000 in RDA Successor agency debt, \$23,076,760 in the General Fund, and \$61,183,904 in the City’s Enterprise funds for a total outstanding debt obligation of \$211,188,187 at the end of the fiscal year.



FY 2021 Debt Issues

The following debt issues have been completed in FY 2021:

- The Wastewater Treatment Facility Infrastructure and Major Equipment Study, completed April 2021, performed a condition assessment of all wastewater plant assets. Study results show the plant 21kV power distribution system is at risk of failure and the emergency power generation systems have reached the end of their useful life. The total estimated cost for the work that needs to be done is \$37 million. A loan for the remaining costs will be secured once the project has been designed and cost estimate updated. A portion of the project was financed with a \$3 million loan from IBank.
- The Water Department has executed two Drinking Water State Revolving Fund (DWSRF), low interest loans for a total of \$149.3 million. The first loan (\$103.4 million) was executed in September 2020 with the second executed in April 2021 (\$45.9 million) In the near future, a third DWSRF loan is being pursued for the Graham Hill Water Treatment Plant Facilities Improvement Project. The Water Department is also considering pursuing a Water Infrastructure Finance and Innovation Act (WIFIA) federal loan through the US EPA. Using the DWSRF as the 51% match, WIFIA low interest loans and allows agencies to “bundle” projects for financing. The Department will also need to issue revenue bonds at regular intervals over the next 15 years to support the capital program. The extent and timing of bond issues will depend upon future construction bids which will be partially offset by state and federal grants and loans.

FY 2022 Planned Debt

No planned debt for FY 2022.

FY 2021 PERS and OPEB Liabilities

The City of Santa Cruz participates in PERS to provide pension benefits for past, current and future employees. In addition it provides modest, capped health retiree obligations as required by the CalPERS health program and as negotiated locally by City employees.

Debt Service Obligations

General Long Term Debt	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2017 Refunding Lease Revenue Bonds 2007	11/1/2037	4,800,000	-	180,000	4,620,000	190,000	4,430,000
2017 Refunding Lease Revenue Bonds Series B	11/1/2031	2,140,000	-	145,000	1,995,000	155,000	1,840,000
2010 Pension Obligation Bonds	6/1/2022	6,040,000	-	2,890,000	3,150,000	3,150,000	-
2009 General Obligation Refunding Bonds	9/1/2029	4,600,000	-	335,000	4,265,000	360,000	3,905,000
2012 Golf COP Refunding Loan	5/1/2029	1,806,984	-	173,219	1,633,765	179,334	1,454,431
PG&E Loan - LED Streetlights (Interest free)	1/1/2023	61,996	-	24,953	37,043	24,953	12,091
2020 PG&E Loan - Interest Free (155 Center)	4/1/2025	-	64,900	13,428	51,472	13,428	38,045
2020 PG&E Loan - Interest Free (605 Dimeo)	10/1/2023	-	59,418	17,825	41,593	17,825	23,767
2020 PG&E Loan - Interest Free (601 Front)	3/1/2024	-	74,296	27,017	47,279	27,017	20,263
2020 PG&E Loan - Interest Free (Branciforte)	11/1/2024	-	57,121	16,718	40,402	16,718	23,684
2020 PG&E Loan - Interest Free (119 Center)	3/1/2030	-	73,029	8,346	64,683	8,346	56,337
ZION Bank Loan - Homeless Shelter Project	1/1/2021	42,813	-	42,813	-	-	-
I-Bank Arterial Streets and Roads Loan	8/1/2024	7,367,763	-	1,423,442	5,944,321	1,448,068	4,496,253
California Energy Commission Loan	12/22/2033	1,267,880	-	81,679	1,186,201	82,498	1,103,703
Total General Long Term Debt		28,127,436	328,764	5,379,440	23,076,760	5,673,187	17,403,573

Water Enterprise Liabilities	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2014 Water Refunding Revenue Bonds	3/1/2036	8,595,000	-	430,000	8,165,000	440,000	7,725,000
I-Bank Water Infrastructure Loan	8/1/2046	23,434,246	-	556,098	22,878,148	574,115	22,304,033
2018 Water Fund BofA Commercial Loan	6/19/2020	-	-	-	-	-	-
2019 Water Revenue Bonds	3/1/2049	20,855,000	-	335,000	20,520,000	350,000	20,170,000
2020 Water Resources Loan-Newell Creek Inlet	10/1/2052	-	103,453,000	-	103,453,000	-	103,453,000
2021 Water Resources Loan-Graham Hill	4/30/2054	-	45,900,000	-	45,900,000	-	45,900,000
Total Water Liabilities		52,884,246	149,353,000	1,321,098	200,916,148	1,364,115	199,552,033

Wastewater Enterprise Liabilities	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2013 Wastewater Refunding Bonds	11/2/2022	967,858	-	314,519	653,339	323,734	329,605
2020 I-Bank Wastewater UV Loan	8/1/2050	-	3,500,000	-	3,500,000	79,722	3,420,278
Total Wastewater Liabilities		967,858	3,500,000	314,519	4,153,339	403,456	3,749,883

Refuse Enterprise Liabilities	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2009 Refuse Refunding Loan Agreement	10/1/2023	941,800	-	253,100	688,700	265,600	423,100
2010 Enterprise Revenue Bonds	10/1/2021	785,000	-	385,000	400,000	400,000	-
Total Refuse Liabilities		1,726,800	-	638,100	1,088,700	665,600	423,100

Parking Enterprise Liabilities	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2017 Parking Refunding LRB	11/1/2028	2,590,000	-	250,000	2,340,000	260,000	2,080,000
Total Parking Liabilities		2,590,000	-	250,000	2,340,000	260,000	2,080,000

Storm Water Enterprise Liabilities	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2014 Storm Water Refunding Revenue Bonds	10/1/2028	3,015,000	-	325,000	2,690,000	330,000	2,360,000
Total Storm Water Liabilities		3,015,000	-	325,000	2,690,000	330,000	2,360,000

Total Enterprise Funds Liabilities		61,183,904	152,853,000	2,848,717	211,188,187	3,023,171	208,165,016
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Successor Agency Trust	Maturity Date	Balance 6/30/20	Additions to Debt	Principal Paydown & Maturities	Balance 6/30/21	Due Within 1 Year	Due in More Than 1 Year
2004 RDA TAB Merged	10/1/2031	3,025,000	-	195,000	2,830,000	205,000	2,625,000
2011 Housing TABS Series A	10/1/2024	3,890,000	-	685,000	3,205,000	725,000	2,480,000
2011 Taxable TABS Series B	10/1/2026	11,545,000	-	1,350,000	10,195,000	1,435,000	8,760,000
2011 Tax-Exempt TABS Series C	10/1/2026	3,975,000	-	490,000	3,485,000	515,000	2,970,000
TOTAL Successor Agency Trust		22,435,000	-	2,720,000	19,715,000	2,880,000	16,835,000

Subtotal Debt Service Obligations		111,746,340	153,181,764	10,948,157	253,979,947	11,576,358	242,403,589
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Pension and Other Post-Employment Benefits Obligations

Public Employees Retirement System (PERS)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
Miscellaneous employees	6/30/2019	331,377,514	428,129,657	96,752,143	77.4%	91,559,072
Safety employees	6/30/2019	205,395,045	279,620,393	74,225,347	73.5%	68,287,671
Total PERS Obligations		22,435,000	-	2,720,000	19,715,000	2,880,000

Other Post Employment Benefits (OPEB)	Measurement Date	Actuarial Value of Assets	Accrued Liability	Unfunded Liability	Unfunded Percentage of Assets	Prior Valuation Unfunded Liability
All employees	6/30/2019	-	43,571,318	43,571,318	0.0%	38,141,658
Total OPEB Obligations		-	43,571,318	43,571,318	0.0%	38,141,658

Subtotal Pension & OPEB Obligations		536,772,559	751,321,368	214,548,808	71.4%	197,988,401
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	FY 2019 Budget Balance as of Reporting Date	Percentage of Total Debt	FY 2020 Budget Balance as of Reporting Date	Percentage of Total Debt
City-wide Debt before Pension	111,746,340		253,979,947	
Less: Pension Obligation Bonds	(6,040,000)		(3,150,000)	
Net City-wide Debt before all Pension costs	105,706,340	32.1%	250,829,947	51.4%

Pension Obligation Bonds	6,040,000		3,150,000	
City-wide Unfunded Pension Liability	197,988,401		214,548,808	
City-wide Pension Obligations	204,028,401	62.0%	217,698,808	44.6%

Other future obligations without annual debt service

Compensated absences	1,739,010		1,782,228	
Claims and judgments	9,852,894		9,852,894	
Landfill closure	7,918,597		7,917,923	
Other future debt obligations	19,510,501	5.9%	19,553,045	4.0%

TOTAL ALL CITY OBLIGATIONS	329,245,242		488,081,800	
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Budgetary Policy

COUNCIL POLICY 12.3

POLICY TITLE: BUDGETARY POLICY

POLICY STATEMENT:

Development and adoption of the City of Santa Cruz budget will conform to the following, high-level, best-practice budgetary principles. These principles guide the intent to create a responsible, secure budget and sound long-term fiscal planning to ensure the continuity of quality services to the community.

The principles were drawn from the City's Charter, Council Policies, current best practices, and leading national best practices from the Government Finance Officers Association (GFOA) as well as California policy recommendations from the League of California Cities and the California Society of Municipal Finance Officers.

This summary provides an overview of the following, primary principles:

1. The City shall adopt an on-time, structurally balanced budget
2. The City shall develop the budget calendar to prioritize community engagement and education
3. Performance measures will be developed
4. One-time resources shall be matched with one-time spending
5. A long-term fiscal plan shall be developed and updated
6. Fees for services shall default to full cost recovery

1. The City shall adopt an on-time, structurally balanced operating budget

The City's Charter requires that the budget be presented to the City Council no later than the first meeting in June and adopted no later than the first meeting in July. In addition, it requires that the City Manager present strategies when spending is projected to outpace income and further requires that when this occurs, the City Council "shall, by resolution, make necessary changes in any appropriations."

This principle would ensure that the City does not spend beyond its means. The City has followed guidance by GFOA which defines a "structurally balanced budget" as a budget where recurring revenues equal or exceed recurring expenditures. Nonetheless, as allowed by the Charter and defined in the City's reserve policies, the City may transfer from reserves to fund operational gaps, but the Charter also references the need to restore reserves. Note that this principle does not apply to capital investment projects or to other non-General Fund operations.

2. The City shall develop the budget calendar to prioritize community engagement and education

The City will build each year's budget calendar with an emphasis on community engagement and outreach related to the City's financial condition, proposed changes in budget, and other themes such as alignment with the City's goals. In addition, the City will create opportunities throughout the year to educate and engage with the Council and community about the City's operations and programs.

3. Performance measures will be developed

The City will develop performance measures to support City strategic goals and will evaluate and refine those measures over time. Measures selected should be useful, relevant, reliable, adequate, and consistently and efficiently collectable.

4. One-time resources shall be matched with one-time spending

A core principle in adopting a balanced budget and developing a long-range financial plan is to fund ongoing operations with ongoing resources and hold one-time, short-term resources for building reserves or funding one-time or short-term expenses. Common examples of one-time resources are the sale of City owned property, annual surpluses, unusual development revenues, large reimbursements, and expiring grants.

5. A long-term fiscal plan shall be developed and updated

The City shall continue to develop long-term fiscal plans. These plans will be developed, revised, and updated to include strategies to move toward predictable, long-term sustainable operations. As part of the implementation and ongoing maintenance of the long-term fiscal plan, certain strategies should be considered:

- Multi-year forecasting for all major funds and operations will be relied on to guide budgetary decisions. Forecasts shall include reasonable assumptions for changes in personnel costs, capital and equipment costs, maintenance costs, and other operating costs.
- Reserves shall be established and include planned funding targets to ensure they are sufficient for emergency, capital renewal, and operational contingency needs.
- Equipment required for operations and maintenance of City facilities and infrastructure shall be included as an operating cost. The City will continue the practice of incorporating into its annual operating plan the replacement of core equipment and maintenance in a manner that balances primary factors such as cost effectiveness, safety, and operational necessity.
- Staff shall develop and include in the annual budget additional strategies to reduce the cost of unfunded retirement liabilities and preserve the retirement systems. This could include cost avoidance strategies like allocating any unused budget appropriation towards the reduction of future retirement costs.
- Facility replacement fund shall be established with targeted annual contributions. This principle would direct staff to return with a policy and broader discussion of the plan for maintenance, replacement, and/or retirement of its current capital assets inventory. It is a best practice to ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement.

6. Fees for services shall default to full cost recovery

This principle ensures that all General Fund fees for requested services, excluding certain Parks and Recreation fees, shall ultimately be set to reach full cost recovery and that they shall be reevaluated at least every five years. In addition, any new customer service fees shall be set at the current cost recovery rate as calculated by or verified by the Finance Department in a manner consistent with the last fee study. Finally, cost recovery calculations shall include both direct and indirect costs such as operating and maintenance costs, overhead, and charges for use of capital (depreciation and debt service).

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

Revised by Resolution No. NS-29,468 on December 11, 2018

Debt Management Policy

City of Santa Cruz I-89

Administrative Procedure Order

Section I, #89 (Effective March 2017)

TO: Department Heads

SUBJECT: DEBT MANAGEMENT POLICY

PURPOSE

To establish policies for the issuance and administration of City debt.

POLICY

This Debt Management Policy establishes objectives, parameters, and guidelines for responsibly issuing and administering the City's debt. Prudent management of the City's debt program is necessary to achieve cost-effective access to the capital markets and demonstrates a commitment to long-term financial planning.

SCOPE

These policies establish the restrictions within which the City of Santa Cruz and the City of Santa Cruz Public Financing Authority, on behalf of the City, may issue debt. Additionally, these policies apply to debt issued by the City on behalf of assessment, community facilities, or other special districts, as well as conduit debt.

DEBT MANAGEMENT OBJECTIVES

This policy sets forth key objectives for the City in issuing and administering the City's debt, which are to:

- Maintain the City's sound financial position.
- Minimize debt service and issuance costs.
- Maintain access to cost-effective borrowing.
- Achieve and maintain highest reasonable credit rating.
- Ensure full and timely repayment of debt.
- Maintain full and complete financial disclosure and reporting.
- Ensure compliance with State and Federal laws and regulations.

GOVERNING AUTHORITY AND RESPONSIBILITY

A. Legal Authority: The City's debt portfolio for all City funds shall be administered in conformance with all applicable Federal, State, and other legal requirements, including the City Charter. The City will comply with applicable law as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates, and charges.

B. Delegation of Authority: The City Council has assigned duties to the Finance Director for authorizing, managing, and coordinating activities related to the structure, issuance, and administration of the City's long-term and short-term debt. No debt obligations shall be presented to the City Council, including capital leases, for their authorization without a joint assessment and approval by the City Manager and Finance Director. No

department shall directly issue debt and departments planning debt-financed capital programs or equipment acquisitions will work in close coordination with the Finance Department and the City Manager's Office to provide information and facilitate the issuance and ongoing administration of debt.

C. Point of Contact: The Finance Director shall be responsible for maintaining good communication with rating agencies, investors, other service providers, and the general public regarding the City's financial condition, and will enforce a policy of full disclosure.

D. Policy Approval and Review: This Debt Management Policy is an official policy of the City, approved by the City Manager as an Administrative Procedure Order. The Finance Department shall conduct an annual review of this policy and recommend amendments deemed necessary and appropriate.

E. Annual Debt Report: The Finance Department shall prepare an annual report to the City Council containing a summary of the City's current credit ratings, and outstanding and newly issued debt. This report shall be presented either separately or within another financial report.

F. Professional Assistance: The Finance Director shall have the authority to periodically select service providers as necessary to meet legal requirements and minimize debt costs. Such services may include financial advisory, underwriting, trustee, verification agent, escrow agent, arbitrage consulting, special tax consulting, and bond counsel. To achieve appropriate balance between service and cost, the Finance Director is authorized to select such service providers through sole source selection or a competitive process using a Request for Proposals.

G. Method of Sale: Except to the extent a competitive bidding process is required by law, the Finance Director shall determine the most appropriate manner in which to offer any securities to investors. The City's preferred method of sale is by competitive bid. However, other methods such as negotiated sale and private placement may be considered on a case-by-case basis.

TYPES AND PURPOSE OF DEBT

The City may utilize the following types of municipal debt obligations to finance long-term capital projects. Long-term debt is only issued to finance the acquisition and/or construction of capital improvements unless otherwise decreed by court order or adjudicated settlement. Long-term debt financing shall never be used to fund operating or maintenance costs.

Types of Debt

A. Assessment Bonds: Proceeds from Assessment Bonds may be used to finance local public improvements, and are repaid with taxes assessed on the parcels of land that benefit from the improvements. Local streets, street lights, landscaping, sidewalks and sanitary sewers are some examples of local improvements commonly financed by Assessment Bonds.

B. General Obligation (GO) Bonds: The City may issue GO Bonds with two-thirds approval of a popular vote as stated in the California State Constitution (Article XVI, Section 18). GO Bonds are secured by a pledge of the full faith and credit of the City, or by a levy on property taxes to pay the debt service. GO Bonds are used to finance the acquisition, construction, or improvement of public facilities such as parks and public safety facilities.

C. Pension Obligation Bonds: Pension Obligation Bonds may be issued to finance all or part of the City's unfunded pension liability, and are a general obligation of the City. Typically, these bonds are issued at an interest rate which is lower than that being charged by CalPERS, the City's pension administrator.

D. Enterprise Revenue Bonds: Enterprise Revenue Bonds may be issued to finance facilities for a revenue-producing enterprise, and are payable from revenue sources generated and pledged by that enterprise. Water, sewer, refuse, storm water, and parking are examples of revenue producing enterprises within the City.

E. Lease Revenue Bonds: Lease Revenue Bonds are typically issued by the City of Santa Cruz Public Financing Authority, on behalf of the City. They are secured by and payable from a pledge of revenues consisting primarily of lease payments on the capital project being financed. The City's General Fund is obligated to pay these lease payments.

F. Refunding Bonds: Pursuant to the California Government Code and various other financing statutes, the City is authorized to issue bonds for the purpose of refunding any long-term obligation of the City, provided it produces economic benefit to the City.

G. Conduit Financing Bonds: Conduit financing is a mechanism for other governmental entities, nonprofit agencies, or private companies to fund projects which provide a clear public benefit through the issuance of tax-exempt municipal bonds. These are essentially revenue bonds payable solely from the loan repayments received from the borrower under the loan agreement, for which the City has no liability for debt service. They may also be known as private activity or pass-through bonds. The City may issue Conduit Financing Bonds for projects such as schools, hospitals, universities, public works, housing and industrial development. In such cases, the City will take reasonable steps to confirm the financial feasibility of the project to be financed and the financial solvency of the borrower.

H. Certificates of Participation (COP): COPs are a form of lease revenue bond which permits the investor to participate in a stream of lease payments, installment payments, or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. The City is obligated to make these debt service payments.

I. Lease Financing: The City may finance a capital asset by leasing it directly from the vendor or leasing company under a long-term agreement. This is essentially a lease-purchase contract with the lessor receiving a portion of each rental payment as tax-exempt interest.

J. Bank/Private Loans: The City may borrow directly through a loan with a commercial bank, Letter of Credit, or Line of Credit with a commercial bank, State revolving loan program, or other governmental agency. Each loan will have a specific purpose.

K. Tax Allocation Bonds: Before dissolution of California Redevelopment Agencies (RDAs) in 2012, the City of Santa Cruz RDA issued Tax Allocation Bonds using tax increment funds as a pledge for repayment. The taxes pledged to the repayment came from the increase of assessed value over and above a pre-established base. Dissolution of RDAs in 2012 has ended this type of debt from being issued by California cities and counties.

L. City of Santa Cruz Internal Financing Pool: The Internal Financing Pool provides loans to City departments or funds for significant one-time purchases, such as large vehicles. Such loans are repaid by applicable City departments or funds with interest on an annual basis with the principal amortized evenly over a period of at least five (5) years but not exceeding ten (10) years. The interest rate levied is 2% more in simple interest above the City's pooled investments monthly yield to maturity.

M. Other Obligations: There may be special circumstances when other forms of debt are appropriate and may be evaluated on a case-by-case basis. Such other forms include, but are not limited to, non-enterprise revenue bonds, bond anticipation notes, grant anticipation notes, tax and revenue anticipation notes, and judgment or settlement obligation bonds.

Purpose of Debt

A. Integration with the City's Capital Improvement Plan: The City is committed to long-term financial planning, including capital planning. This policy will be used in conjunction with the City's capital budget and the capital improvement plan. The City shall strive to fund the upkeep and maintenance of its infrastructure and facilities due to normal wear and tear through its available operating revenues.

B. Long-Term Debt: Long-term debt may be used to finance the purchase or improvement of land, infrastructure, facilities, or equipment for which it is appropriate to spread these costs over more than one budget year. Long-term debt may also cover capitalized interest, costs of issuance, required reserves, and any other financing-related costs which may be legally capitalized. Long-term debt may not be used to fund City operating costs.

C. Short-Term Debt: Short-term borrowing, such as commercial paper and lines of credit, may be used as an interim source of funding in anticipation of long-term borrowing. Short-term debt is defined as debt repaid in twelve (12) months or less and may be issued for the same purpose as long-term debt, including capitalized interest and other financing-related costs. Short-term debt, such as tax and revenue anticipation notes, may be issued to address justifiable cash flow requirements for short-term operating needs to provide necessary public services.

D. Refunding: Periodic reviews of existing debt will be undertaken to identify refunding opportunities. Refunding will be considered (within Federal tax law constraints) if and when there is a net benefit of the refunding. In general, refundings which produce a net present value savings of at least three percent (3%) of the refunded debt will be considered economically viable. Refundings which produce a net present value savings of less than three percent (3%) will be considered on a case-by-case basis to achieve City goals such as changes in covenants, call provisions, operational flexibility, tax status, issuer, or the debt service profile. Refundings with negative savings will not be considered unless there is a compelling public policy objective that is accomplished by retiring the debt. The City may purchase its own bonds in the open market for the purpose of retiring the obligation when the purchase is cost effective.

E. Lease Financing: The City may finance a capital asset by leasing it directly from the vendor or leasing company, with the lessor receiving a portion of each rental payment as tax-exempt interest.

DEBT CAPACITY

It is the policy of the City of Santa Cruz that aggregate debt service payments funded from General Fund sources shall be no greater than 10% of Primary General Fund revenues as reflected in the prior year adopted budget. Payments on bonds that are tied to a specified revenue stream other than General Fund sources (e.g., enterprise revenue bonds, tax allocation bonds, and assessment bonds) are not subject to this 10% limit. Each proposed financing will be individually assessed by the Finance Director and subject to the approval policies contained herein.

DEBT STRUCTURE FEATURES

A. Debt Repayment: The City will structure its debt issues so that the maturity of the debt does not exceed the economic or useful life of the capital project which is financed.

B. Maximum Maturity: The California Constitution allows for the issuance of long-term debt of up to forty (40) years. The City's standard maximum maturity is thirty (30) years, but up to forty (40) years may be acceptable depending on cash flow assumptions, construction timeline, and remaining useful life of the asset being financed.

C. Credit Quality: The City seeks to obtain and maintain the highest possible credit ratings when required for issuing long-term and short-term debt.

D. Fixed-Rate Debt: Fixed-rate debt shall be the desired method of pricing.

E. Variable-Rate Debt: The City may choose to issue debt that pays a rate of interest that varies according to a pre-determined formula or index. There may be situations in which the City will benefit from variable-rate debt.

F. Call Options and Premium Provisions: Call Options or optional redemption provisions can enable the City to partially or totally repay a bond issue before its stated maturity. These may be considered on a case-by-case basis when issuing bonds, provided they enhance the marketability of the bonds, ensure flexibility related to potential early redemption, or foster future refunding options. The potential for additional costs, such as a call premium or potentially higher interest rates, will be evaluated in the decision to redeem the bonds.

G. Credit Enhancement: To establish or improve the credit rating on a proposed debt issuance, the City may purchase credit enhancement such as bond insurance, surety policy, or letter of credit. The Finance Director will consider the use of credit enhancement if it reduces the overall cost of the proposed financing or furthers the City's overall financial objectives.

DEBT ADMINISTRATION

The City's Finance Department shall maintain written directives and procedures detailing required actions to certify compliance with local, State, and Federal regulations. The City is committed to full and complete financial disclosure in accordance with the requirements established by the Securities and Exchange Commission (SEC) rule 15c2-12 and the Municipal Securities Rulemaking Board. The City is also committed to fully supporting requests from rating agencies, institutional and individual investors, other governmental entities, and to the general public to share clear, timely, and correct financial information.

In addition to financial disclosure and arbitrage rebate compliance, once bonds are issued the City is responsible for verifying compliance with all activities, agreements, and requirements outlined in the bond documents on an ongoing basis. This typically includes: ensuring an annual appropriation to meet debt service payments; that relevant taxes, rates, and fees are levied and collected at a level sufficient to meet indenture requirements and debt service payments; the timely payment of debt service to a trustee or paying agent is completed; and compliance with insurance and other requirements. All investments of bond proceeds shall adhere to the City's Investment Policy which is approved annually by the City Council, Federal tax requirements, and with the requirements contained in the bond documents. Investments related to the bond proceeds shall not allow security types or credit standards less than those stated in the City's Investment Policy.

GLOSSARY OF TERMS

Advance Refunding: A refunding that occurs more than ninety (90) days in advance of the first optional redemption date. All covenants and restrictions of the refunded bond indenture are extinguished through an Advance Refunding. Under current IRS regulations, tax-exempt bonds issued after December 31, 1985 are permitted only one Advance Refunding.

Arbitrage: Generally, tax-exempt bond issues are subject to arbitrage rebate requirements, which require that any profit or “arbitrage” be “rebated” to the Federal government in the amount of the excess of the amount earned on investments purchased with gross proceeds of the bonds over the amount which would have been earned if such investments were invested at a rate equal to the yield on the bonds. A rebate computation and payment, if applicable, is generally required to be made every five (5) years and upon final redemption or maturity of the bonds. Failure to comply with these requirements could lead to substantial late filing penalties and interest and/or the loss of tax-exempt status for the bonds.

Bond Counsel: A law firm retained by the bond issuer to give a legal opinion that the bond issuer is authorized to issue the proposed securities, the bond issuer has met all legal requirements necessary for issuance, and interest on the proposed securities will be exempt from Federal income taxation, and where applicable from State and local taxation. Usually, Bond Counsel will prepare authorizing resolutions and ordinances, trust indentures, and other bond documents with the exception of the Official Statement.

Bond Insurance: An insurance policy which guarantees the timely payment of principal and interest, of either an entire bond issue, or on one or more specified maturities. In exchange for payment of the Bond Insurance premium, a higher Credit Rating is assigned to the insured bonds, and a lower cost of funds is attained. With a Competitive Sale, generally the bidding dealer bears the cost of insurance to the benefit of the firm’s bid. The bond issuer pays the cost of Bond Insurance from bond proceeds with a Negotiated Sale.

California Debt and Investment Advisory Commission (CDIAC): A State commission established to provide oversight with respect to public debt and investment activities. It serves as the State’s clearinghouse for information on public debt issuance and local investment practices. CDIAC also provides policy guidance on debt and investment matters.

Call Provisions: The terms of the bond giving the issuer the right to redeem all or a portion of a bond prior to its stated date of maturity at a specific price, usually at or above par.

Capitalized Interest: Capitalized Interest is a portion of the proceeds of an issue which is set aside to pay interest on the bonds for a specified period of time. Interest is commonly capitalized during the construction period of a revenue-producing project or a project financed with the proceeds of lease revenue bonds whereby the facility securing the lease payments must be available for use and occupancy before lease payments may commence.

Commercial Paper: Short-term (1 to 270 days) promissory notes usually issued to provide for interim financing of projects through the construction period and backed by a Letter or Line of Credit from a commercial bank. Following the completion of the projects, principal and interest due on Commercial Paper is often redeemed through the issuance of long-term refunding bonds.

Competitive Bidding Process: The sale of a new issue of bonds by an issuer through a bidding process where Underwriters are awarded the bonds on the basis of offering the lowest cost of funds for the issuer, usually measured on a True Interest Cost basis. The bid parameters for the public sale are established in the notice of sale or notice inviting bids.

Continuing Disclosure Certificate: A commitment entered into by the County for the benefit of the Underwriters and holders of certain bonds pursuant to SEC Rule 15(c)2-12 to provide continuing disclosure of specific County information.

Credit Ratings: Evaluations of the credit quality of bonds made by independent ratings services such as Moody's Investors Service, Standard & Poor's Ratings Services, and Fitch Ratings. Credit Ratings are intended to measure the probability of timely repayment of principal and interest on municipal securities. Credit Ratings are assigned before issuance of the bonds, and are periodically reviewed by the rating services, or may be amended to reflect changes in the issuer's credit position. Bonds with investment grade ratings are assigned Credit Ratings between Baa3/BBB- and Aaa/AAA.

Debt Service: The sum of principal and interest due on outstanding debt, including any required contributions to a sinking fund for term bonds. Debt Service may be computed on a bond year, fiscal year, or calendar year basis.

Derivative: Short for "Derivative investment," a contract whose value is based on the performance of an underlying financial asset, index, or other investment. Generally, Derivatives are risk mitigation tools. Examples include structures with Option-like or Swap-like features.

Financial Advisor: A consultant who advises the bond issuer on matters such as bond structure, timing, marketing, pricing, documentation, and Credit Ratings. The consultant may also provide non-bond related advice relating to capital planning and investment management. Financial Advisors must be registered as an independent registered municipal advisor ("IRMA") with the SEC.

Fixed-Rate Debt: A borrowing wherein interest is established at a fixed rate of interest for the life of the obligation.

Line of Credit: A commitment usually made by a commercial bank to provide liquidity support for issues of notes, Commercial Paper, or bonds if the issuer is unable to pay Debt Service. The timely payment of Debt Service is not guaranteed, and the agreement between the bank and the issuer of the debt may be terminated in the event of a payment default by the bond issuer, or under other certain specified events. Debt issued with a Line of Credit is assigned the short-term Credit Rating of the Line of Credit provider.

Municipal Securities Rulemaking Board (MSRB): An independent self-regulatory organization established by the Securities Acts Amendments of 1975, which is charged with primary rulemaking authority over Broker-Dealers and brokers in municipal securities. Its members represent three categories—securities firms, bank dealers, and the public—each category having equal representation on the MSRB.

Negotiated Sale: The sale of a new issue of bonds whereby the issuer selects the Underwriters in advance and negotiates the terms of the bonds, including coupons, interest rates, redemption provisions, and the Gross Spread, at the time of sale.

Official Statement: A document published by the bond issuer, and often prepared by Disclosure Counsel, which discloses material information on a new bond issue, including the purpose of the issue, source of repayment, bond covenants, as well as financial, economic, demographic, and legal characteristics of the bond issuer. The Official Statement is used by investors to determine the credit quality of the bond issue. An Official Statement is deemed preliminary prior to the determination of the interest rates on the bond issue, but is final in all other respects at the time it is circulated in its preliminary form prior to the sale of the bonds.

Private Placement: A sale in which the bonds are sold directly to institutional or private investors, rather than through a public offering. Issuers often require investors purchasing privately placed bonds to agree to restrictions as to resale through the use of a signed agreement. This is the same as a direct placement or a direct purchase. Private Placements may also involve the direct sale of a bond or other obligation to a commercial bank.

Securities and Exchange Commission (SEC): The Federal agency responsible for supervising and regulating the securities industry. In general, municipal securities are exempt from the SEC's registration and reporting requirements. Brokers and dealers in municipal securities, as well as independent registered municipal advisors, however, are subject to SEC regulation and oversight. The SEC also has responsibility for the approval of MSRB rules, and has jurisdiction, pursuant to SEC Rule 10b-5, over fraud in the sale of municipal securities.

SEC Rule 15(c)2-12: A regulation of the SEC which requires Underwriters participating in primary offerings of municipal securities of \$1,000,000 or more (i) to obtain, review, and distribute to investors copies of the issuer's Disclosure documents; (ii) to obtain and review a copy of an Official Statement deemed final by an issuer of the securities, except for the omission of specified information; (iii) to make available upon request, in non-competitively bid offerings, the most recent preliminary Official Statement, if any; (iv) to contract with an issuer of the securities, or its agent, to receive, within specified time periods, sufficient copies of the issuer's final Official Statement, both to comply with this rule, and any rules of the MSRB; and (v) to provide, for a specified period of time, copies of final Official Statements to any potential customer upon request. The rule contains exemptions for Underwriters participating in certain offerings of municipal securities issued in large denominations that are sold to no more than thirty-five (35) sophisticated investors, have short-term maturities, or have short-term tender or put features. SEC Rule 15(c)2-12 also requires that Underwriters participating in a bond offering obtain from the issuer a written Continuing Disclosure Agreement to provide continuing disclosure with respect to those bonds.

Trustee: A third-party banking institution which administers the funds specified in the trust indenture or agreement and implements the remedies provided in case of default. The Trustee acts on behalf of the bondholders based on the specific requirements in each trust indenture. The Trustee may also refer to a trustee bank acting in the capacity of escrow agent with respect to refunding bonds or issuing and/or paying agent with respect to Commercial Paper or Variable Rate Debt.

Underwriter: A dealer which purchases a new issue of bonds for resale either by negotiation with the issuer or by award on the basis of a competitive bid.

Variable-Rate Debt: A borrowing wherein interest changes at intervals according to an index or formula, or is periodically (e.g., daily, weekly, or monthly) reset at the market clearing rate. This is also known as floating rate debt.

General Fund Reserve Policy

COUNCIL POLICY 12.13

POLICY TITLE: CITY WIDE STABILIZATION ARRANGEMENT (TWO-MONTH GENERAL FUND RESERVE) AND UNFUNDED OBLIGATION STABILIZATION ARRANGEMENT

POLICY STATEMENT:

I. City Wide Stabilization Arrangement (General Fund Balance Reserve)

It is in the best interest of the citizens of the City of Santa Cruz who rely upon the City of Santa Cruz for public access and services that a portion of the City's Fund Balance be set aside in a City Wide Stabilization Arrangement in order to provide a reserve against certain specified conditions listed herein that result in a sudden and unexpected drop in revenues, and/or unforeseen emergencies including unanticipated expenditures of a nonrecurring nature or unanticipated adverse financial or economic circumstances that would lead to operating shortfalls.

City Wide Stabilization Arrangement amount. The funding level shall be equal to but can exceed the equivalent of two-months of the current fiscal year's Adopted Total General Fund Operating Expenditure Budget.

Contributions and immediate funding of the City Wide Stabilization Arrangement. The City Council authorizes the City Manager to maintain a minimum balance defined above through transfers of available ending Fund Balance after the Budget is adopted but before the end of the fiscal year.

Conditions under which the City Wide Stabilization Arrangement may be spent. Appropriations from this reserve shall require a resolution from the City Council approved by a majority of the Council. However, if there is an urgent safety need, the City Manager can authorize expenditures of this fund provided the action is brought back to the City Council at its next regular meeting.

Under either case, the City Manager shall within six months present to the City Council a plan and timeline for replenishing the Arrangement to its minimum funding level. Requests for appropriations shall occur only after exhausting the current year's budgetary flexibility and spending of the current year's appropriated contingency, if any.

Circumstances where the Stabilization Arrangement can be spent are:

1. Within a 12-month period, funding can be used for cash-flow purposes when timing requires a one-time reduction in cash that will be 100% restored within 12-months.
2. If unanticipated General Fund revenues in total are expected to decline more than 1% of the total projected revenues and revenues for one of the following major revenue sources are projected in the current year to fall below the actual amount from the prior year:
 - a.) Sales Taxes
 - b.) Property Taxes
3. If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City and are in excess of the current year's appropriated contingency:
 - a.) Sudden and unexpected significant facility failures that threaten the immediate safety of the City patrons, staff or the community;
 - b.) Declaration of a State of Emergency by the Governor;
 - c.) Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
 - d.) Acts of Terrorism declared by the Governor or the President of the United States; or
 - e.) Acts of Nature, which are infrequent in occurrence.

II. Unfunded Obligation Stabilization Arrangement

It is in the best interest of the citizens of the City of Santa Cruz who rely upon the City for public access and services that a portion of the City's Fund Balance be set aside in an Unfunded Obligation Stabilization Arrangement in order to provide funding to offset future, unfunded obligations.

The funding target for this policy will, in lieu of a pre-established flat funding amount or percentage, be determined by City Council based on the City Manager's recommendation after consideration of General Fund projections and available financial resources.

Unfunded Obligation Stabilization Arrangement amount. There shall be no minimum funding amount.

Unfunded Obligation Stabilization Arrangement. The City Council shall authorize the City Manager to initiate an initial transfer equal to \$2.1 million from the General Fund's available Fund Balance.

Conditions under which the Unfunded Obligation Stabilization Arrangement may be spent. Appropriations from this reserve shall require a resolution from the City Council approved by a majority of the Council. Requests for appropriations shall occur only after exhausting the current year's budgetary flexibility and spending of the current year's appropriated contingency, if any.

Circumstances where the Unfunded Obligation Stabilization Arrangement can be spent are to:

1. Pay down General Fund unfunded obligations to other City funds;
2. Pay down 2011 Pension Obligation Bonds; and
3. Transfer into a trust for unfunded Post Employment Health Care obligations.

Authorization: Adopted by Council motion on June 11, 2013.

Budget Appropriation and Control

COUNCIL POLICY 12.6

POLICY TITLE: APPROPRIATION CONTROL/TRANSFERS OF APPROPRIATIONS

POLICY STATEMENT:

The following policy establishes appropriation control at the Department level. More general language regarding appropriation control is found in the City Charter (Section 1410).

1. Major Expense Categories.

A. Each department's 51000 series (Personnel Services) is controlled by the overall appropriation total.

B. Each department's 52000 series (Services), 53000 series (Supplies), 54000 series (Other Materials and Services), 56000 series (Other Charges), and 57000 series (Capital Outlay) are controlled by the overall total appropriation for these five series combined.

C. Capital Improvement projects are controlled by project total.

2. Transfers Between Major Expense Categories within the same Fund and Department.

A. Transfers between major expense categories must be approved by the City Manager or designee.

3. Transfers Between Funds, Departments and Capital Investment Program Projects.

A. Transfers between funds or departments must be approved by City Council.

B. Transfers between Capital Investment Projects above \$100,000 must be approved by City Council.

4. Increase in Budget Appropriation.

A. Any revisions that increase the total budget appropriation of any department and fund, must be approved by Council, except as allowed by Council Policy 12.10 and Council Policy 14.3.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998; Revised October 10, 2006

City Charter (Budget Sections)

1402 ANNUAL BUDGET.

On or before the second Monday in May of each year every officer, commission or board shall transmit to the City Manager detailed estimates of income and expenditures for the ensuing fiscal year. At or before the first regular meeting of the Council in June of each year, the City Manager shall transmit to the Council a detailed budget showing estimated revenues and expenditures of the City and all departments thereof for the ensuing fiscal year.

1410 CHANGES IN BUDGET APPROPRIATIONS.

The City Manager and Director of Finance shall see that each department and officer of the City shall operate such department or office in accordance with the annual budget appropriations thereof, as nearly as may be. Any appropriation may be changed during the budget year by resolution of the Council upon application of the appropriate department head or the City Manager. If at any time the City Manager shall ascertain that available income for the year will probably be less than the total appropriations thereof, the City Manager shall recommend to the City Council curtailments of departments and offices necessary to avoid expenditures in excess of adjustments of appropriations of income and the Council shall, by resolution, make necessary changes in any appropriations. (Amended 11-3-81)

1411 TRANSFER OF APPROPRIATIONS.

Upon the recommendation of the City Manager, or with the City Manager's consent, the Council may, by resolution at any time, transfer funds from the unbudgeted reserve to any department or office that the Council may approve. (Amended 3-6-79)

1412 LIMITATION ON EXPENDITURES.

No department or officer shall, during any budget year, expend or contract for, or incur any liability which involves the expenditure of money for any purpose in excess of the amounts appropriated therefor. Any contract, written or verbal, in violation of this Charter, shall be null and void. Any officer or employee who shall violate this Section shall be guilty of a misdemeanor and upon conviction thereof shall cease to hold such office or employment. Nothing in this Section, however, shall prevent the making of contracts of lease or for services for a period beyond the budget year in which such contract was made, when such contract is otherwise permitted by law.

City Policy Section 12 - Finance and Accounting

SECTION 12

FINANCE AND ACCOUNTING

- 12.1 Authorization to Draw Money from City Treasury and Sign Checks
- 12.2 City Grant Recipients – City Accessibility to Records
- 12.3 Budgetary Policy*
- 12.4 City-Sponsored Activities – Financial Impact
- 12.5 Transient Occupancy Tax
- 12.6 Appropriation Control*
- 12.7 City of Santa Cruz Statement of Investment and Portfolio Policy
- 12.8 Public Trust Fund
- 12.9 Waiver and Payment of Fees for Special Events
- 12.10 Donations and Contributions
- 12.11 Gifts to an Agency Reporting
- 12.12 Arana Gulch Public Trust Fund Account
- 12.13 City Wide Stabilization Arrangement (Two-Month General Fund Reserve) and
Unfunded Obligation Stabilization Arrangement *
- 12.14 General Fund Surplus Policy
- 12.15 Economic Development Stabilization Arrangement Policy Statement
- 12.16 Cannabis Business Tax Increment Designated for a Children’s Fund

*Council Policy 12.3, 12.6 and 12.13 are listed separately in the Index section

COUNCIL POLICY 12.1

POLICY TITLE: AUTHORIZATION TO DRAW MONEY FROM CITY TREASURY AND SIGN CHECKS

POLICY STATEMENT: The City Manager or Acting City Manager and the City Finance Director-City Treasurer or Acting Finance Director are designated as the proper City officers to draw money from the City Treasury and are authorized to sign checks upon the active and inactive bank accounts of the City of Santa Cruz.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998 Resolution No. NS-24,072

COUNCIL POLICY 12.2

POLICY TITLE: CITY GRANT RECIPIENTS – CITY ACCESSIBILITY TO RECORDS

POLICY STATEMENT: Any group which receives a grant from the City of Santa Cruz must provide the City access to records and documents required for auditing purposes when requested. This provision will be written into the contract and access to these records must be given prior to the release of any grant funds.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.4

POLICY TITLE: CITY-SPONSORED ACTIVITIES – FINANCIAL IMPACT

POLICY STATEMENT: Events and activities sponsored by city departments or city advisory bodies must be reviewed by the City Council if, in the opinion of the City Manager, these activities create a substantial financial impact upon the city.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.5

POLICY TITLE: TRANSIENT OCCUPANCY TAX

POLICY STATEMENT: It is the policy of the City Council that a portion of the Transient Occupancy Tax revenues be allocated to that agency declared to be the official visitor-serving agency of the city. Accordingly, the city's budget shall each fiscal year, provide a contribution to that agency, a portion of the current year's Transient Occupancy Tax receipts. Said contribution to be decided by the Council with input from that agency.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.7

POLICY TITLE: CITY OF SANTA CRUZ STATEMENT OF INVESTMENT AND PORTFOLIO POLICY

The revised Statement of Investment and Portfolio Policy incorporates the most recently published recommendations of the Professional and Technical Committee of the California Municipal Treasurer's Association, the California Association of County

Treasurers and Tax Collectors, and the California Society of Municipal Finance Officers. The attached policy was approved by Council on June 24, 2014.

<http://www.cityofsantacruz.com/home/showdocument?id=38399>

AUTHORIZATION: Council Policy Manual Update of November 17, 1998; Amended by motion June 10, 2014.

COUNCIL POLICY 12.8

POLICY TITLE: PUBLIC TRUST FUND

POLICY STATEMENT:

1. This policy is adopted with the understanding that the 3-year Capital Improvement Program currently being developed by the City includes high-priority, unfunded projects with a price tag far in excess of the amount to be maintained in the Public Trust Fund. In the unlikely event that the City in the future does not have such high-priority CIP projects exceeding the City's ability to fund them, this policy shall be reconsidered.
2. The principal of the Public Trust Fund shall be preserved and maintained as part of a program to meet the extensive capital improvement needs of the City.
3. Interest earnings from the Trust Fund may be used on an annual basis, may be accumulated from year to year to fund objectives that require such accumulations, may be utilized to retire indebtedness to accomplish larger objectives, or may be used in combinations of these alternatives.
4. Neither the principal nor the interest of the Public Trust Fund shall be used to meet operational needs with regularly recurring annual costs.
5. Future proceeds from the sale of, or income from the use of, the City's Skypark property shall be placed in the Public Trust Fund. The Council shall determine whether the proceeds from the sale of other property should go into the Public Trust Fund.
6. The only exception to the policy of preserving and maintaining the principal of the Trust Fund shall be in cases where use of the principal, or part of the principal, can serve to leverage a substantial contribution of funds from a non-General Fund source to complete an unfunded project of high priority in the City's Capital Improvement Program (CIP). In such cases, the principal of the Trust Fund may be utilized, after other alternatives are explored. The Council shall make every effort to replenish the principal of the Trust Fund.
7. Discussions for the Public Trust Fund shall be held annually on a calendar-year basis.

AUTHORIZATION: Council Policy Manual Update of November 17, 1998

COUNCIL POLICY 12.9

POLICY TITLE: WAIVER, PAYMENT OF FEES AND SPONSOR STATUS FOR SPECIAL EVENTS

POLICY STATEMENT: The City Council will not waive General Fund fees or pay for Enterprise Fund fees for external special events. The City Council may financially sponsor a special event that is deemed to serve a significant public interest. If the City Council makes such a determination, funds will be appropriated for this purpose.

The City of Santa Cruz may lend its name to a special event as a sponsor or co-sponsor only if the City is a material supporter through substantial funding or substantial in-kind donations, including staff time. This policy will not apply to staff-affiliated educational or training events that support the City's direct operations or events already included in departmental budgets.

AUTHORIZATION: Council Policy Manual Update of July 8, 2003; Amended by motion April 23, 2013 and April 1, 2014

COUNCIL POLICY 12.10

POLICY TITLE: DONATIONS AND CONTRIBUTIONS

POLICY STATEMENT: From time to time, the City receives donations and contributions to support City projects and programs. This policy establishes the procedures for accepting such donations.

I. Authority to Accept Donations.

A. For monetary donations less than \$50,000 per individual donation, including cash donations from non-profit organizations established to support City projects and programs, the City Manager shall have the administrative authority to accept and appropriate such donation to be used for the donor's intended purpose, for projects and programs previously approved by the City Council. No formal acceptance by the City Council is necessary.

B. For non-monetary donations, the Department Head shall have the administrative authority to accept such donation to be used for the donor's intended purpose, for projects and programs previously approved by the City Council. If the value of the donation is greater than \$50,000, the department shall give the Council an information report describing the donation and its use.

C. The Department Head shall have the authority to approve the use of monetary donations received and spent by non-profit organizations established to support City projects and programs previously approved by the City Council.

D. Monetary donations greater than \$50,000 per individual donation, and any donation for a project or program that is not part of a department's ongoing operations, or that has not otherwise been approved by the City Council, shall be placed on a City Council agenda for review.

II. It shall be the responsibility of the receiving department to send a thank you letter to the donor and to ensure that the donation is used only for its intended official City use.

III. Departments shall prepare an annual report with information about donations received. More specific detail is found in Administrative Procedure Order I-76.

AUTHORIZATION: Motion December 13, 2005 Revised November 14, 2006 FN 861 POL Donations Policy 50K

COUNCIL POLICY 12.11

POLICY TITLE: GIFTS TO AN AGENCY REPORTING

POLICY STATEMENT: This policy is established to comply with revisions to Government Code Section 18944.2 of the Fair Political Practices Act. The Fair Political Practices Commission (FPPC) recently revised its regulations concerning the circumstances in which payments made to a state or local agency that would otherwise be considered a “gift to a public official” would

now be reportable as “gifts to an agency.” Effective July 1, 2008, agencies must disclose such gifts to the agency, including monetary payments, loans, gifts or other transfers, provisions of goods or services, or other benefits to the agency within 30 days of their use by the official.

The regulation applies to public officials and agency heads as identified in the City’s Conflict of Interest Code. Payments that might otherwise be considered gifts to these officials and reportable on Statements of Economic Interests (FPPC Form 700), may now be considered gifts to the City under the following circumstances, and reportable on FPPC Form 801 instead:

- The gift must be made to the City directly and controlled by the City.
- The gift must be for official City business.
- The donor cannot designate the official, only the purpose, for which the gift is intended.
- The recipient must report the payment on Form 801 to the City Clerk within 30 days after the use of the payment.
- The Form 801 must be posted on the City’s website.
- Payments to local elected officers for travel, lodgings and meals are excepted, and should still be reported on FPPC Form 700.

AUTHORIZATION: Adopted by Council 11/25/08

COUNCIL POLICY 12.12

POLICY TITLE: ARANA GULCH PUBLIC TRUST FUND ACCOUNT

POLICY STATEMENT: Future proceeds from the sale of the property formerly known as “Broadway-Brommer Road Right of Way,” located between Frederick Street and Hagemann Gulch, shall be placed in an account of the Public Trust Fund for use on implementation of the Arana Gulch Master Plan, including Santa Cruz Tarplant habitat, riparian and coastal prairie habitat restoration and management.

AUTHORIZATION: Santa Cruz City Council Motion on November 8, 2011; effective only upon California Coastal Commission approval of the Arana Gulch Master Plan.

COUNCIL POLICY 12.14

POLICY TITLE: GENERAL FUND SURPLUS POLICY

POLICY STATEMENT: It is in the best interest of the citizens of Santa Cruz who rely upon the City for public access and services that the City should continue to prioritize allocation of General Fund resources towards critical, core municipal services that are in alignment with the City Council's goals. Therefore, the City Council shall authorize the establishment of the General Fund Surplus Policy to broadly define how future surpluses should be dedicated.

This policy shall be defined by the General Fund's Fiscal Year audited, final results and shall begin with Fiscal Year 2014. It shall create the following allocation of any annual surplus:

1) Any surplus shall be used to replenish any General Fund reserves up to their minimum level and to maintain a General Fund available Fund Balance for operational needs of 5% of the current fiscal year's Adopted Total General Fund Operating Expenditure Budget.

2) Any remaining surplus in excess of \$100,000 shall be allocated to the following operational needs:

a. 30% will be transferred into the Capital Improvement Program to be allocated first to any unfunded facility, vehicle, and equipment capital projects, and then to any new facility, vehicle, and equipment capital projects; and

b. 20% will be transferred into the Capital Improvement Program to be allocated first to any unfunded infrastructure capital projects, and then to any new infrastructure capital projects. Priority will be given to those roadway improvements that are currently below a Pavement Condition Index of 70; and

c. 30% will be dedicated towards reduction of debt obligations in the following priority:

i. To pay down any General Fund internal loans payable to other City funds;

ii. To fund unfunded obligations in the retirement or health programs;

iii. To reduce any other outstanding debt obligations.

d. 20% may be used for ongoing increases in service levels and/or personnel cost increases within the City Council's Goals based upon on a maximum of 20% of the average surplus amount of the prior three fiscal years, with a minimum of 10% of the surplus committed towards employment cost increases.

Circumstances where this policy may be postponed include:

1) If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City:

- a. Sudden and unexpected significant facility or infrastructure failures that pose a safety risk to staff or the community;
- b. Declaration of a State of Emergency by the Governor;
- c. Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
- d. Acts of Terrorism declared by the Governor or the President of the United States;
- e. Acts of Nature which are infrequent in occurrence;
- f. Other catastrophic events which are infrequent in occurrence.

AUTHORIZATION: Adopted by motion September 9, 2014

COUNCIL POLICY 12.15

POLICY TITLE: ECONOMIC DEVELOPMENT STABILIZATION ARRANGEMENT

POLICY STATEMENT: It is in the best interest of the citizens of Santa Cruz who rely upon the City for public access and services that the City should continue to invest in economic development projects and initiatives to create jobs and provide tax revenue for the community. Therefore, the City Council shall authorize the establishment of a continuing and non-lapsing Economic Development Stabilization Arrangement.

Stabilization Arrangement amount. The funding shall be built up over time through annual operating transfers from the General Fund. The amount of the transfer shall be equal to the sum of the calculated 1% point increase in the Transient Occupancy Tax effective July 1, 2013 and of the annual Redevelopment Property Tax Trust Fund distribution, less the General Fund's portion of the net annual operating costs of the economic development activities within the Economic Development Department.

Contributions and immediate funding of the System-Wide Stabilization Arrangement. The City shall authorize the City Manager to transfer the appropriate amount of funds calculated above in a reasonable period of time following the completion of the prior year's Comprehensive Annual Financial Report.

Conditions under which the System-Wide Stabilization Arrangement may be spent. Appropriations shall require a resolution from the City Council. However, if there is an urgent and significant public benefit, the City Manager can authorize expenditures of up to 10% of this fund provided it is brought back to the Council at its next meeting for ratification.

Circumstances where the Stabilization Arrangement can be spent are:

- 1) As necessary to fund economic development project costs associated with but not limited to: infrastructure projects; business façade improvements; business retention incentives; business recruitment incentives; and grant funding.
- 2) As necessary to fund City of Santa Cruz staff costs to administer projects identified in circumstance 1 above.

Circumstances where this may be postponed include:

- 1) If any one of the unforeseen and non-recurring events listed below occur that create significant financial difficulty for the City:
 - a. Sudden and unexpected significant facility or infrastructure failures that pose a safety risk to staff or the community;
 - b. Declaration of a State of Emergency by the Governor;
 - c. Unanticipated expenditures as a result of legislative changes from State/Federal governments in the current fiscal year;
 - d. Acts of Terrorism declared by the Governor or the President of the United States;
 - e. Acts of Nature which are infrequent in occurrence;
 - f. Other catastrophic events which are infrequent in occurrence.

AUTHORIZATION: Adopted by motion September 9, 2014

COUNCIL POLICY 12.16

POLICY TITLE: CANNABIS BUSINESS TAX INCREMENT DESIGNATED FOR A CHILDREN'S FUND

POLICY STATEMENT: It is the policy of the City Council that when the City of Santa Cruz's Cannabis Business Tax rate is increased from seven percent (7%) to eight percent (8%), revenues from the additional one percent (1%) tax rate increase will be designated for the creation and funding of a dedicated Children's Fund. This Children's Fund will support enhancement and expansion of evidenced based programs to prioritize access to early childhood development, prevention, and vulnerable youth programs, without supplanting existing City of Santa Cruz services or investments.

The available funding will be calculated based on the prior year's audited financial statements. The specific allocation of funds will be determined by the City Council on an annual basis as part of the budget process. The City Council may designate a process for obtaining recommendations related to the use or award of the funds.

AUTHORIZATION: Adopted by Resolution No. NS-29,323 November 14, 2017

Grants Policy

COUNCIL POLICY 14.3

POLICY TITLE: GRANTS – COUNCIL REVIEW AND APPROVAL

POLICY STATEMENT:

I. Application for Grant Funds

If the City Council has previously approved a project or program, staff may submit an application for a grant without bringing the application to Council for approval. Projects and programs include replacement equipment and those approved by Council on an individual basis or as part of a priority list, the three-year Capital Improvement Program, or approved as part of the annual budget adoption.

If staff proposes to submit a grant application for a project or program that has not received prior approval, the City Council must expressly approve the application. In such cases where grant application deadlines do not allow for Council authorization prior to submittal, the grant will be brought to a future Council meeting as soon as possible. In the intervening time, the Council will be promptly informed of the application. Wherever possible, Council approval of a grant application for significant projects, programs or equipment should precede any request to other governmental bodies for letters in support of the application, regardless of grant value.

II. Acceptance and Appropriation of Grant Funds

The City Manager shall have the administrative authority to accept and appropriate grants of up to \$100,000 in value on behalf of the City for projects and programs that have previously been approved by the City Council.

Acceptance and appropriation of grants in excess of \$100,000 in value must be approved by the City Council, unless pre-authorized for acceptance by the City Council.

III. Information Report

The City Manager's Office shall prepare a quarterly information report to Council with information on the status of all grants. Councilmembers may call up a grant to a regular Council meeting for City Council deliberation and action.

AUTHORIZATION: Established by Resolution No. NS-28,936, adopted at the Council meeting of April 28, 2015. Updates and replaces previous Policy 14.3, Grants—Previously Approved Projects and Programs.

Donations and Contributions

City of Santa Cruz I-76

Administrative Procedure Order Section
I, #76 (Revised August 2014)

TO: Department Heads
SUBJECT: DONATIONS AND CONTRIBUTIONS
POLICY

Council Policy 12.10 gives the City Manager authority to accept and appropriate donations and contributions up to \$50,000 to support projects and programs previously approved by the City Council, without formal acceptance by the City Council. Appropriation of all other donations must be approved by the City Council.

The receiving department is responsible for sending a thank you letter to the donor and for ensuring that the donation is used only for its intended use. In addition, departments are required to prepare annual reports regarding donations and contributions received.

PROCEDURE

I. Cash Donations and Contributions

Cash donations (cash, check, money order, or credit card) will be received through the City's cash receipting system. Departments that do not have their own cash receipting stations will forward revenue vouchers to the Finance Department Revenue Division.

II. Budgeting Cash Donations and Contributions

Generally, expenditures should not be budgeted until after donations have been received, i.e., appropriations for expenditures should not be based on anticipated donations, but on revenues already received. Appropriations for expenditures may be included in the Adopted Budget, if the funds, or a commitment for the funds, have already been received. The budget may also include anticipated funds such as those expected to be included in the State or other agency budget.

A. Budget Adjustment Required

For donations and contributions not appropriated as part of the Adopted Budget, departments will request a budget adjustment, as described in APO I-9. This should include an adjustment to the revenue estimate as well as the appropriation for expenditures. The "Reason for Adjustment" section should include information about City Council approval of the project or program, e.g., when City Council approved the project or program, or that it is part of the department's normal ongoing operations. General contributions and donations that do not require appropriations, i.e., are not designated for specific purposes or programs and will instead offset existing appropriations, do not require a budget adjustment.

B. Donations Funds

For General Fund activities, donations and contributions will be received into, and appropriations for expenditures made in, Fund 161 (Contributions and Donations - General) or 162 (Contributions and Donations - Parks and Recreation).

When all or a portion of the donation will pay for personnel costs, it will be budgeted as an intrafund labor cost in the donations fund, and as an intrafund labor credit in the home activity for the position(s) charging to the donation.

Interest on unspent donations and contributions will be allocated to the General Fund, unless otherwise required by the terms of the donation or contribution.

C. Project Accounting

All cash donations and contributions, in all funds, will be budgeted in a project in project accounting, with all revenues received into and expenditures charged to the project.

III. Cash Donations Spent by Others on Behalf of City Projects or Programs

The department head has the authority to approve the use of monetary donations received and spent by nonprofit organizations established to support City projects and programs previously approved by the City Council. A description of these donations should be included in the annual report.

IV. Non-Cash Donations and Contributions

Departments may receive non-cash donations to support City projects, programs, or events. If the value of the donation is greater than \$50,000, the department should give the City Council an information report describing the donation and its use, with a copy to the Finance Department. A description of these donations should be included in the annual report.

Departments may receive donations of or improvements to City assets. The department should notify the Finance Department at the time the improvement or asset is accepted. If the value of the donation is greater than \$50,000, the department should also give the City Council an information report describing the donation and its use.

Departments have the same custodial responsibility for maintaining control of and reporting on donated assets as they have for any other City assets.

V. Annual Report

Departments will prepare an annual report on donations/contributions, including funds spent on behalf of the City by outside organizations (e.g., F.O.P.A.R., Museum Association, and sports leagues) and in-kind contributions. Departments will submit these reports to the Finance Department by the end of the second week in September of each year, and will include information regarding activity for the previous fiscal year (ending June 30th). The Finance Department will consolidate the information from departments into a report to the City Council.

VI. Thank-You Letter

The receiving department will send a thank you letter to the donor. The letter should include the following information:

The City of Santa Cruz is a California municipal corporation. Contributions made directly to a city may be deductible if the gift is made exclusively for public purposes and the donor does not receive any substantial benefit in return for the contribution. The Internal Revenue Code may limit the percentage of charitable deductions allowed in certain circumstances.

The City's Federal Tax Identification Number is 94-6000427.

Please consult your tax advisor to determine how tax regulations apply to your own circumstances.

Acronyms

BFCC	Beach Flats Community Center
CAFR	Comprehensive Annual Financial Report
CalPERS	California Public Employees' Retirement System
CDBG	Community Development Block Grant
CIP	Capital Investment Program
COP	Certificates of Participation
CPVAW	Commission for the Prevention of Violence Against Women
CRM	Cooperative Retail Management
CSO	Community Service Officer
DMC	Downtown Management Corporation
DOF	Department of Finance (California)
ED	Economic Development
EOC	Emergency Operations Center
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GO	General Obligation
IHAPP	Inclusionary Housing Affordability Preservation Program
ISF	Internal Services Fund
IT	Information Technology
JPA	Joint Powers Authority

LAIF	Local Agency Investment Fund
LMIHF	Low and Moderate Income Housing Fund
MBNMS	Monterey Bay National Marine Sanctuary
MOU	Memorandum of Understanding
OES	Office of Emergency Services
OPEB	Other Post-Employment Benefits
PEPRA	Public Employees' Pension Reform Act
PERS	Public Employees' Retirement System
POB	Pension Obligation Bond
RDA	Redevelopment Agency
ROPS	Recognized Obligation Payment Schedule
SA	Successor Agency (City of Santa Cruz, as Successor Agency to the former Santa Cruz Redevelopment Agency)
SCC	Santa Cruz County
SCMU	Santa Cruz Municipal Utilities
SCO	State Controller's Office (California)
TOT	Transient Occupancy Tax
UCSC	University of California, Santa Cruz
UUT	Utility Users Tax
VLF	Vehicle In-Lieu Fees
WSAC	Water Supply Advisory Committee

Glossary

Accrual Basis - Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Activities - Specific services performed in accomplishing Department objectives and goals.

Appropriation - An authorization made by Council that permits the City to incur obligations and to make expenditures of resources.

Assessed Valuation - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit - Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with performing an audit, independent auditors customarily issue an Independent Auditors' Report stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

Bonds - A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructure.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Budget Amendment - Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager has the authority to approve administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

Budget and Fiscal Policies - General and specific guidelines adopted by the Council that govern financial plan preparation and administration.

Budget in Brief - Included in the opening section of the budget, the Budget in Brief is a message from the Finance Director that provides the Council and the public with a summary of key financial indicators of the City's Annual Budget.

Budget Message - Included in the opening section of the budget, the Budget Message provides the Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Budget - A financial plan for a specified period of time that matches projected revenues and planned expenditures to municipal services, goals, and objectives.

Capital Assets - Expenditures of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$5,000.

Capital Investment Program (CIP) - A multi-year program (plan) for maintaining or replacing existing public facilities and assets, and for building or acquiring new ones.

Capital Outlay - Expenditures to acquire, rehabilitate, or construct general capital assets and major improvements.

Carryover - Unspent funds, either encumbered, reserved, or unobligated, brought forward from prior fiscal years.

City Stabilization Reserve - Established by Council June 11, 2013, this reserve covers a two-month operating balance that could be used to temporarily offset significant revenue declines, to temporarily offset cash flow needs or for urgent facility costs to preserve safety or operations. Should the reserve fall below two months, it would require notification and may require approval by bond holders and a report to the City Council on the strategy to return to the minimum funding level. The remaining portion for the unfunded obligation reserve (initially funded at \$2.1 million) could be used to pay down internal loans, pension obligation bonds, or offset post-employment health care obligations.

Climate Action Plan - In order to improve the energy efficiency of municipally owned and/or operated facilities, the City has developed a Climate Action Plan. Projects that support the Climate Action Plan have been identified in the CIP section of the budget.

Debt Financing - Borrowing funds for capital improvements needed today and pledging future revenues to repay principal and interest expenditures (see Debt Service).

Debt Instrument - Method of borrowing funds, including general obligation bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, certificates of participation, and assessment district bonds.

Debt Service - Payments of principal and interest on bonds and other debt instruments according to a pre-determined **schedule**.

Debt Service Fund - This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

Department - A major organizational unit of the City that has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

Encumbrance - Financial commitments, such as Purchase Orders or contracts, which are chargeable to an appropriation and for which a portion of the appropriation is reserved.

Enterprise Funds - Enterprise funds establish a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It is the City's intent that the costs (including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges. The City has established five enterprise funds: Water, Waste Water, Storm Water, Refuse, and Parking.

Expenditure - The outflow of funds paid or to be paid for assets, goods, or services, regardless of when the invoice is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended (see Encumbrance).

Financial Position - The term financial position is used generically to describe either fund balance or working capital. Because governmental and enterprise funds use different bases of accounting, fund balance and working capital are different measures of results under generally accepted accounting principles. However, they represent similar concepts: resources available at the beginning of the year to fund operations, debt service, and capital improvements in the following year.

Fiscal Year - The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Fund Balance - Also known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Fund balance is a similar (although not exact) concept as working capital in the enterprise funds (see Working Capital).

Fund - An accounting entity that records all financial transactions for specific activities or government functions. The six generic fund types used by the City are: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, and Internal Service Funds.

General Fund - The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose (see Fund).

Goal - A statement of broad direction, purpose, or intent.

Governmental Funds - Funds generally used to account for tax-supported activities. The City utilizes four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Investment Revenue - Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Major City Goals - Provides policy guidance and direction for the highest priority objectives to be accomplished during the year.

Modified Accrual - An accounting method that recognizes revenues when they become available and measurable, and recognizes expenditures when liabilities are incurred.

Objective - A statement of specific direction, purpose, or intent, based on the needs of the community and the goals established for a specific program.

Operating Budget - The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operations - A grouping of related programs within a functional area.

Overhead - Administrative costs associated with city-wide operations which cannot be attributed to any specific department. These costs are subject to a city-wide overhead cost allocation plan to distribute costs on an equitable basis to departments and funds that are the beneficiaries of such expenses.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue Bonds - Bonds sold to construct a project that will produce revenues pledged for the payment of related principal and interest.

Special Revenue Funds - This fund type is used to account for the proceeds from specific revenue sources (other than Trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Subventions - Revenues collected by the State (or other level of government) that are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu and gasoline taxes.

Trust - (As related to City Trust, ED Trust, etc.) A fund established to hold funds dedicated to a specific project or purpose.

Working Capital - Also known as financial position in private sector accounting, and in enterprise fund accounting in the public sector, working capital is the excess of current assets over current liabilities. For the enterprise funds, this term is a similar (although not exact) concept as fund balance in the governmental fund types.

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City of Santa Cruz

California



Capital Investment Program

FY 2022 - 2026

Guide to the Adopted Capital Investment Program

FY 2022 – FY 2026 Budget

Capital Investment Program

The City faces an ongoing challenge to meet its capital needs with limited resources. The preparation and adoption of the Capital Investment Program (CIP) is an important part of the City's planning process to identify and meet those needs. It is a multi-year schedule of projects with their associated costs and proposed funding sources. The CIP represents the best efforts to allocate available resources toward projects that provide the most benefit for the people of Santa Cruz. It also highlights areas where funding is deficient.

Generally, projects in the CIP are relatively large-dollar amount, nonrecurring outlays and are for the purpose of constructing, purchasing, improving, replacing or restoring assets with multi-year useful life. In addition, certain special projects and activities are included.

The CIP includes proposed projects for the next five fiscal years. It also describes projects that will be carried over from the current fiscal year. The first year of the CIP is, by and large, incorporated into and adopted with the annual budget.

Financing

The two basic methods to fund the CIP projects are (1) pay-as-you-go, which requires use of current revenues or cash on hand; and (2) pay-as-you-use, which uses debt financing to spread acquisition costs over the period of time the City plans to use a capital asset. Funds dedicated to pay-as-you-go include a share of transient occupancy taxes, grants, parks facilities taxes and fees, traffic impact and other development fees, and user fees in the enterprise funds. Both of these funding methods are useful, depending on the nature of the projects.

Using the CIP

The Capital Investment Program is divided into five sections:

- Climate Action Plan and Climate Action Plan Update
- General Fund CIP funding priority criteria
- Projects that are unfunded in fiscal years 2022-2026
- Maps of existing projects
- New and existing projects

Climate Action Plan and Climate Action Plan Update

The Climate Action Plan (CAP) adopted in 2012 specifies the greenhouse gas emissions targets and sectorally specific milestones as well as 254 measures to reach those targets and milestones by 2020. The CAP 2020 has now sunset and the Climate Action Plan 2030 development is underway. The Climate Adaptation Plan Update (CAPU) was adopted in 2018 and is an appendix to the Local Hazard Mitigation Plan (2018). It includes 44 prioritized measures to adapt the City to the impacts of climate change. Since 2015, the City's Sustainability Team has evaluated the adopted Capital Improvements Program (CIP) projects to identify those that implement the CAP and CAPU. The CAP and CAPU implementation CIP project lists are included in the front of the budget to give City leaders and decision-makers more information in considering the adopted budget. City staff may also reference these lists in preparing Health in All Policies agenda report language.

Projects

This section provides information on adopted capital investments over the next 5 years. It is organized by primary fund or funding source and function. Within each subsection, projects are arranged alphabetically.

Each project is identified by a project name and number (if previously assigned), and a project description/justification. It also includes a total project cost estimate. If applicable, the project cost estimate is reduced by additional outside funding sources, to arrive at a “net expenditure”. This is the net amount that must be funded by the primary funding source of the fund. This information is provided for each of the periods displayed:

- **“Prior Years”** Shows the total amount that has been spent on the project in prior years up to the end of the last fiscal year.
- **“2021 Budget”** Shows the total amount appropriated for the current fiscal year.
- **“2021 Estimated”** Shows the total amount of the FY 2021 funding that will be spent on the project, including what has been spent or encumbered and what will be carried forward into FY 2022.
- **“2022 Adopted”, “FY 2023 Estimated”, “FY 2024 Estimated”, “FY 2025 Estimated”, and “FY 2026 Estimated”** Each individual column shows the adopted (year 2022 only) and the future estimated funding required for the project for each identified fiscal year.
- **“Total 2022 - 2026”** Shows the total adopted funding required for the projects in FY 2022, and the total estimated funding required for FY 2023, FY 2024, FY 2025, and FY 2026.

At the end of each section is a summary of total project costs, funding sources, and net project costs for capital projects, maintenance and other projects, and a combined total for the fund(s).

General Fund CIP funding priority criteria

Over the past several years, the General Fund budget has not had the resources required to fund a capital program. As a budget balancing strategy, General Funded projects have mostly been deferred or alternative funding sources pursued.

This year, new project requests were reviewed and prioritized based on several factors including consistency with the Council’s Re-Envision Santa Cruz recovery strategy. The various dimensions of evaluation included: fiscal sustainability and project funding availability; projects located in the Downtown and other business sectors; infrastructure: asset condition, maintenance and longevity; regulatory or mandatory requirements; and project readiness.

Projects ranking high in priority based on the above criteria are identified as Priority 1, and are identified in the project description as such. As funding becomes available, the City Manager will fund from the prioritized list as needed.

Unfunded Projects

The Unfunded Projects section includes those projects in Priority 1 as described above, and projects in Priority 2 that will be proposed once funding is identified, and staff resources are available.

Fund Balance Projections

This section includes a Five-year projection of sources, uses and fund balances for each fund included in the CIP. An overview of the impact of projected revenue and expenditures on fund balances over time can be seen in these tables. Fund balance projections for the following funds are included in the “Fund Balance Projection” section of the CIP. The following table identifies funding sources for each fund:

Fund	Primary Funding Source	Major Project Types
Governmental:		
Capital Improvement Fund-General	Grants, share of transient occupancy tax, General Fund subsidy	Storm drains, transportation, government, buildings, parks, playgrounds, wharf, sidewalks, utility undergrounding, and lighting
Capital Improvement Fund - Arterial Streets and Roads Fund	Grants, City Public Trust Fund, General Fund	Transportation
Information Technology Fund	General Fund, Enterprise Fund	Information Technology applications and infrastructure
Clean Rivers, Beaches, and Ocean Tax Fund	Tax assessments	Environmental, education
Community Development Block Grant (CDBG) Fund	Grants	Housing and Community Development
Gas Tax Fund	State gasoline tax	Transportation
2016 Transportation Measure D	Sales tax	Transportation
Parks and Recreation Fee Fund	Subdivision developer impact fees	Parks, playgrounds, community centers, and other Parks and Recreation facilities

Fund	Primary Funding Source	Major Project Types
Parks and Recreation Facility Tax Fund	Residential construction excise tax	Parks, playgrounds, community centers, and other Parks and Recreation facilities
RDA/SA-Redevelopment Obligation Retirement Fund	Property Tax	Successor Agency Funds
RDA/SA - Low/Mod Income Housing Funds	Property Tax	Affordable Housing Construction
RDA/SA-Capital Projects Fund	Property Tax	Street improvements, property rehabilitation, economic development, and other capital improvements
RDA/SA-Capital Projects-Admin	Property Tax	Administrative Costs of Successor Agency.
RDA/SA-Capital Projects-Del Mar Theater	Property Tax	Property management, maintenance and capital improvements to the Del Mar
SA City Low/Mod Income Housing Funds	Property Tax	Housing and Community Development

Enterprise:

Water Fund	User Fees	Water system infrastructure
Water Fund - SDC	User Fees	Water system Development
Wastewater Fund	User Fees	Wastewater system infrastructure
Refuse Fund	User Fees	Sanitation, recycling and landfill infrastructure
Parking Fund	User Fees	Downtown parking district facilities, including parking lots and structures
Storm Water Fund	Storm water fees	Flood control facilities
Storm Water Overlay Fund	Storm water fees	Flood control facilities

Projects that support the Climate Action Plan

Project Name	Project #	New/Existing
Un-Signalized Crossing Improvement Project	c402215	new
Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades	c402216	new
Garfield Park Renovation	c302235	new
Ocean View Park Redesign	c302236	new
Harvey West Park Infrastructure Improvements	c302238	new
Electric Vehicle Charging Station Expansion in Public City Parking Lots	c402214	new
Pacific Station North	c512201	new
Pacific Station South	c512202	new
Harvey West Pool - Pool Lighting, Controls, and Cleaning Systems Replacement and Updates	c302102	existing
Trail Across 135 Dubois Easement	c302104	existing
Grant Park - Restroom Plumbing Upgrade	c302105	existing
DeLaveaga Park Ballfield Lighting and Score Booth Upgrades	c302109	existing
Wharf, HQ Windows and Doors Replacement	c302113	existing
Harvey West Ballfield Lighting	c302119	existing
Irrigation System Improvements	c302122	existing
Sgt. Derby Park Irrigation Renovation	c302132	existing
Civic Roof Repair*	c302140	existing
Solar PV Expansion at Corp Yard	c101901	existing
Trails Study	c301908	existing
Garfield Park Irrigation	c301911	existing
UCSC-City Transportation Improvements & Studies	c401008	existing
Bay High Intersection Improvements	c401103	existing
Riverside – Second Intersection Improvements	c401105	existing
Ocean / Water Intersection Improvements	c401410	existing
MB Sanctuary Scenic Trail (Rail Trail) Segment 7	c401413	existing
Citywide Traffic Signal Controller Upgrade	c401602	existing
MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9	c401804	existing
Swanton Blvd Multi Use Trail Connector	c401805	existing
Market Street Bike lanes and Sidewalk	c401806	existing
Downtown Bike Locker Replacement Program	c401812	existing
Building Energy Efficiency Advance (CEC Grant	c401814	existing
Pacific Avenue Sidewalk - Front to Second	c401902	existing
Downtown Intersection Improvements	c401903	existing
Delaware - Swift Intersection Improvements	c401904	existing
Bay - West Cliff Intersection Improvements	c401905	existing

Project Name	Project #	New/Existing
Landfill Master Plan Development	c401909	existing
San Lorenzo River Walk Lighting	c401910	existing
Mission Street Improvement Plan	c402001	existing
Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321	existing
Trolley Acquisition	c511704	existing
Farmers Market Structure**	c511901	existing
Advanced Metering Infrastructure	c701603	existing
Recycled Water	c701611	existing
Recycled Water- SDC	c701612	existing
Public Facilities –Maintenance - CEC	m609195	existing

*This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach.

**This project implements the Climate Action Plan if it includes solar PV panels on the canopy structure or rooftop.

Projects that support the Climate Adaption Plan Update

Project Name	Project #	New/Existing
Pacific Station North*	c512201	new
ASR - Mid County Existing Infrastructure	c702101	existing
ASR - Mid County New Wells	c702102	existing
ASR - Santa Margarita Groundwater Basin	c702103	existing
ASR - New Pipelines	c702104	existing
Newell Creek Pipeline Felton/Graham Hill WTP	c702105	existing
Newell Creek Pipeline Felton/Loch Lomond WTP	c702106	existing
Union/Locust Building Generator	c702107	existing
N. Coast Repair Ph4 Des and Const	c702108	existing
N. Coast Repair Ph5 Des and Const	c702109	existing
FEMA Certification of San Lorenzo River	c402109	existing
San Lorenzo Park Redesign	c301907	existing
Garfield Park Irrigation	c301911	existing
Bethany Curve Park Improvements	c301915	existing
Wharf Commons Surfacing Improvements	C302228	existing
Mission Hill Utility Undergrounding	c401004	existing
San Lorenzo River Pump Station #2	c401207	existing
Riverside Ave Utility Underground Phase II	c401208	existing
Pogonip Creek Sedimentation Removal	c401306	existing
Trevethan Storm Drain Project - Phase 1	c401307	existing
Branciforte Creek Channel Repair and Maintenance	c401313	existing
San Lorenzo River Levee Storm Drain Maintenance	c401314	existing
State Route 1 Bridge Replacement	c401402	existing
West Cliff Drive Revetment Repair	c401501	existing
Chestnut Street Storm Drain Replacement	c401505	existing
Bay Drive Storm Damage Repair	c401507	existing
Catch Basin Replacement Program	c401610	existing
Wastewater Treatment Facility Infrastructure and Major Equipment	c401706	existing
Downtown SLR Drainage System Assessment	c401707	existing
CMP Storm Drain Pipe Replacement	c401709	existing
Curtis Street Storm Drain Phase II	c401802	existing
Soquel/Pine Storm Drain	c402002	existing
Murray Street Bridge Seismic Retrofit	c409321	existing
SLR Flood Control Environ Rest Project	c409512	existing
Jesse Street Marsh	c409669	existing
San Lorenzo River Lagoon Management Program	c601403	existing
Main Replacements- Engineering Section	c700002	existing

Project Name	Project #	New/Existing
Main Replacements- Distribution Section	c701507	existing
ASR and In-Lieu Feasibility Study	c701609	existing
Aquifer Storage and Recovery	c701610	existing
Recycled Water Feasibility Study	c701611	existing
Recycled Water	c701612	existing
Newell Creek Pipeline Rehab/Replacement	c701701	existing
Water Supply Augmentation	c701705	existing
N Coast System Major Diversion Rehab	c701802	existing
Main Replacements- Eng Section- Transmission	c709833	existing
West Cliff Drive Multi-use Path Pavement Rehabilitation	m400819	existing
West Cliff Stair Repair at Indicators	m401402	existing
Nearby Lagoon Park Rehab-Maint. (Annual)	m409668	existing
Public Facilities - Maintenance	m609195	existing

*This project will implement the Climate Adaptation Plan depending on which resiliency measures are integrated into a green design approach.

General Fund CIP Priority Criteria

The following outlines the proposed criteria of prioritizing new capital improvement project requests to ensure consistency with Re-Envision Santa Cruz recovery strategy among other considerations:

Fiscal Sustainability: Project Funding Availability

1. Project funding is significantly leveraged by grants, State or Federal aid
2. Rank is increased based on assessment of the amount of funding needed to complete the current project phase and entire project.
 - a) 75% + of project funding has been secured
 - b) 50%+ of project funding has been secured
 - c) At least 25%+ of project funding has been secured
 - d) Less than 25% of project funding has been secured

Downtown and Other Business Sectors-

1. Contributes toward economic development and revitalization/recovery efforts

Infrastructure: Asset Condition, Maintenance & Longevity-

1. Existing conditions and capacity to meet basic levels of service is deficient
2. Avoids potential failure due to substandard conditions
3. Improves the overall reliability of the capital asset and infrastructure system
4. Major implications of delaying the project such as significant future costs, or negative community impacts
5. Extent to which reduces City operations and maintenance expenditures
6. Increases the longevity of the capital asset or extends the useful life of the asset in the long term

Regulatory or Mandated Requirements-

1. By legal or regulatory mandate or requirement, court order, settlement or mitigation of plausible legal claims.

Project Readiness-

1. Ready to enter the phase corresponding to the funding proposed
2. Complex environmental issues or known significant legal challenges shall be scored lower than projects without said complications

Unfunded Projects- Priority 1

The following projects have been approved for implementation/construction as General Funding becomes available at the discretion of the City Manager.

General Fund CIP Funding Priority 1	
Chestnut Street Storm Drain Replacement and Paving (Paving in Fund 317)	875,000
City Hall Parking Lots	40,000
Civic Roof Repair	420,000
Fire Engine Type I Pierce Pumper 1250 GPM	650,000
Harvey West Ballfield Lighting	320,000
Pogonip Creek Sedimentation Removal	250,000
Public Facilities - Energy Savings and Maintenance	200,000
West Cliff Drive Stabilization	500,000
Wharf Gate Parking Equipment Replacement	450,000
Total General Fund CIP Funding Priority Unfunded Projects:	3,705,000

Unfunded Projects- Priority 2

The projects listed below ranked lower in order of priority and will be reconsidered for funding and approval the following year.

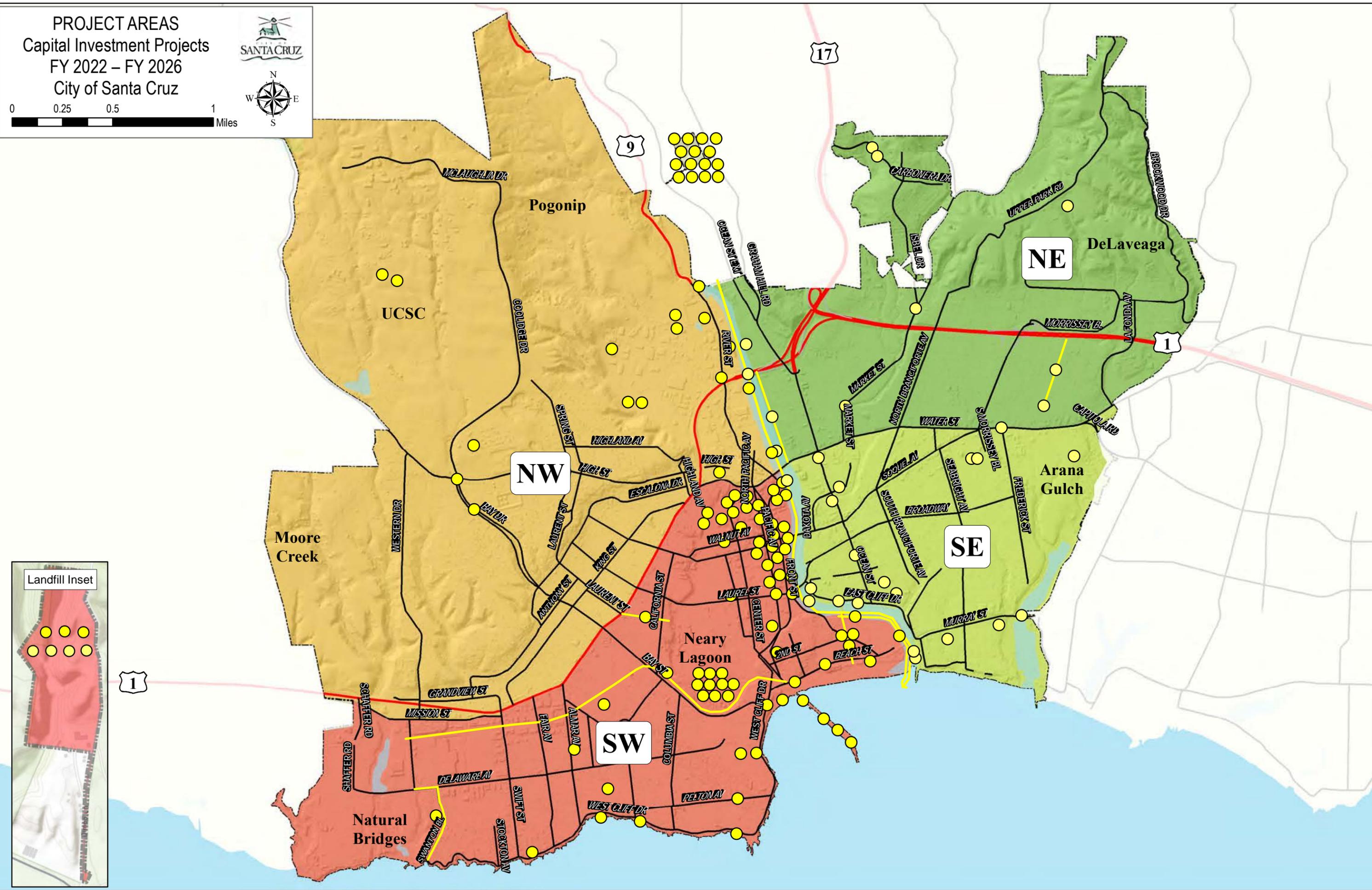
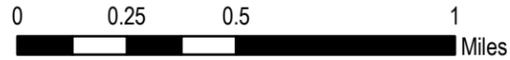
Fire Department	
Fire Department Training Center	2,000,000
Fire Administration Security Fencing	75,000
Fire Station 2 (Eastside) Exercise & Storage Facility	250,000
Fire Station 2 Replacement	5,500,000
Marine Safety Headquarters Replacement	3,750,000
Fire Station 1 Rear Driveway	24,000
Fire Station 3 Rear Driveway	30,000
Fire Station 3 Rear Expansion-Apparatus Bay	350,000
Total Fire Department Unfunded Projects:	11,979,000

Parks & Recreation Department	
Pogonip Clubhouse Renovation	5,000,000
Civic Auditorium Renovations - (\$2 to \$22 million)	2,000,000
Wharf Master Plan Implementation - (\$1 to \$20 million)	1,000,000
Total Parks & Recreation Department Unfunded Projects:	8,000,000

Public Works Department – Citywide Storm Drains	
Branciforte Creek Scour Repair and Maintenance	1,500,000
City Hall Parking Lot Repairs	80,000
Curtis Street Storm Drain Phase II (Some In Adopted CIP)	500,000
Data Center Cooling	80,000
Grant Street Storm Drain Installation	400,000
Ladera Storm Drain Improvements	75,000
Mission Street Extension Storm Drain	100,000
Storm Drain Master Plan Projects	5,000,000
Soquel-Pine Street Improvements and Storm Drain (Some In Adopted CIP)	1,300,000
San Lorenzo River Gravity Outlet System Rehabilitation	400,000
San Lorenzo River Pump Station Rehab and Upgrades	2,000,000
Corp Yard Stormwater Pollution Prevention Plan and Implementation (Some In Adopted CIP)	34,500
Total Public Works Citywide Storm Drains Unfunded Projects:	11,469,500

Public Works Department – Transportation Improvements	
Active Transportation Plan Implementation	135,000,000
Beach Street Streetscape	2,000,000
Cooper Street Streetscape	200,000
Downtown Side Street Streetscape	2,500,000
East Cliff Drive Walkway and Railing Repair (Seabright to 4th)	1,000,000
East Cliff Drive Walkway Widening (end of levee to Buena Vista)	1,000,000
Laurel Street Improvements - Front to Chestnut	3,000,000
MB Sanctuary Scenic Trail (Rail Trail) Segment 9 (Design & Enviro in CIP)	11,900,000
Miscellaneous Traffic Signals and Projects	2,000,000
Neighborhood Traffic Calming Improvements	2,500,000
Ocean Street Improvements	6,000,000
Pacific Avenue Streetscape - Laurel to Beach	2,000,000
Sidewalks and Access Ramps (some are in ATP above)	10,000,000
State Route 1/Bay & Chestnut-King Improvements	3,000,000
State Rte 1 Bridge Replacement (Some In Adopted CIP)	16,000,000
Street Overlay and Reconstruction (In addition to Measure H, D and Grants)	30,000,000
Third Street Walkway /Front Street Slope Stabilization and Repair	500,000
West Cliff Dr. Stair Rehabilitation (Some In Adopted CIP)	100,000
West Cliff Drive Stabilization (Some In Adopted CIP)	4,250,000
Unimproved Streets	9,000,000
Total Public Works Transportation Improvements Unfunded Projects:	241,950,000
Total Public Works Department Unfunded Projects	283,919,500
Citywide Improvements	
Facilities Master Plan	30,500,000
Total Citywide Improvements Unfunded Projects:	30,500,000
Total Unfunded Projects:	307,603,500

PROJECT AREAS
Capital Investment Projects
FY 2022 – FY 2026
City of Santa Cruz

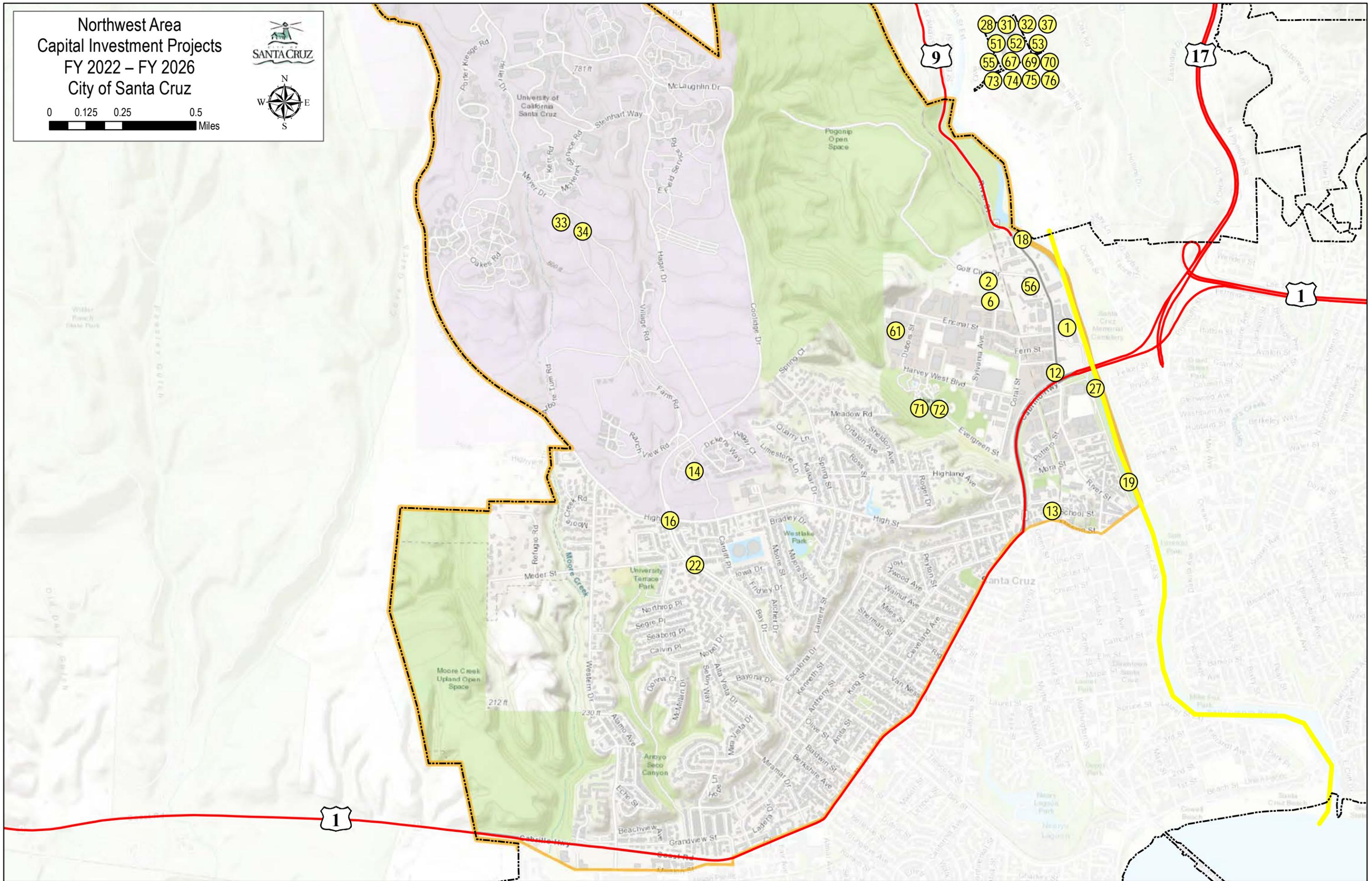


Landfill Inset

Northwest Area
Capital Investment Projects
FY 2022 – FY 2026
City of Santa Cruz



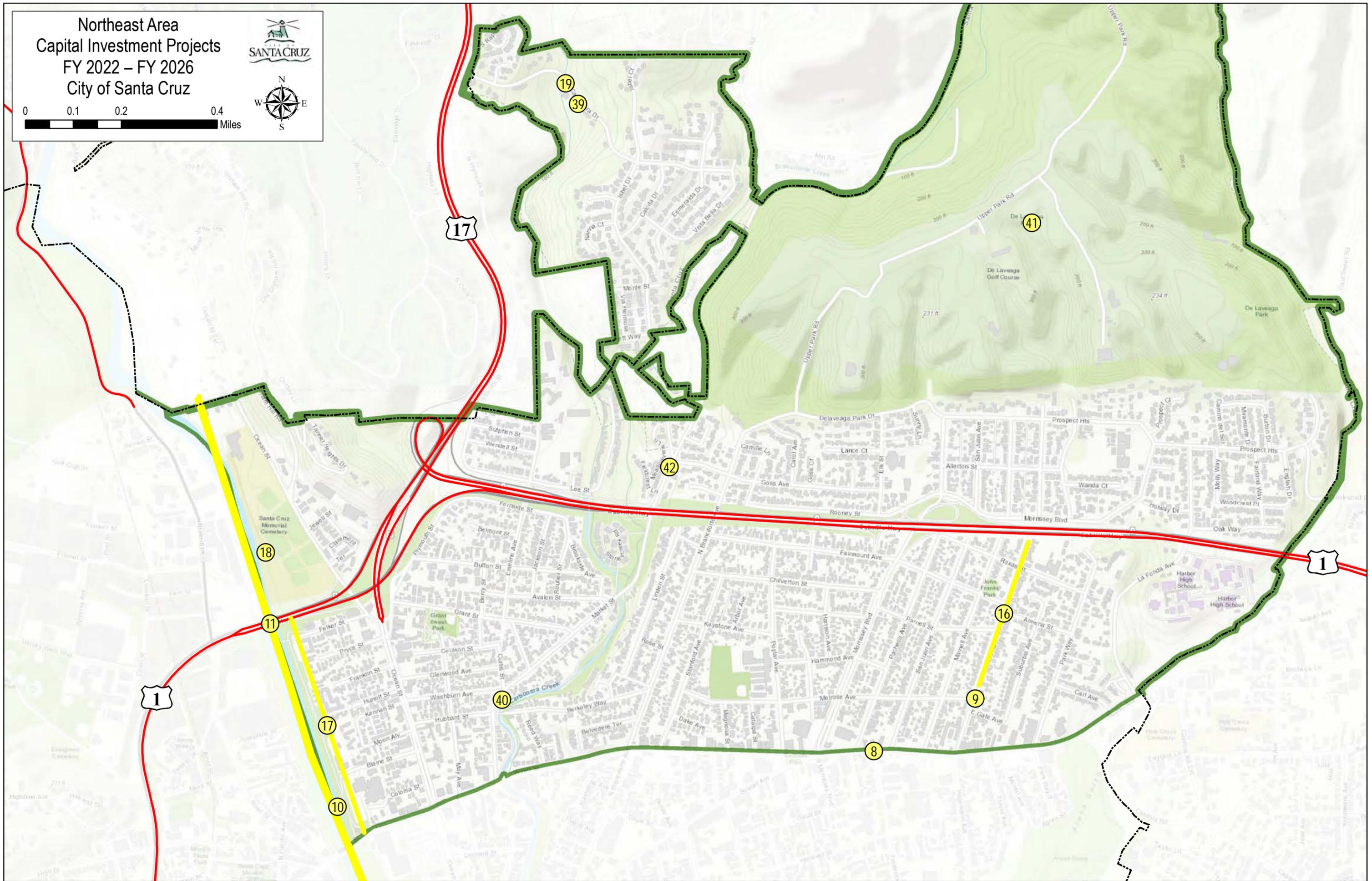
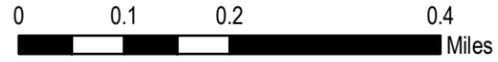
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Miles



Northwest Quadrant

Map #	Project Name	Project #
1	Tannery Landscaping	c511706
2	CEC Grant- Bldg Energy Efficiency Advance	c401814
6	Corp Yard Stormwater Pollution Prevention	c601701
12	State Route 1/9 Intersection Improvements	c400805
13	Mission Street Hill Utility Undergrounding	c401004
14	UCSC City Transportation Improvements	c401008
16	Bay/High Intersection Improvements	c401103
18	Pogonip Creek Sedimentation Removal	c401306
19	San Lorenzo River Levee Storm Drain Maintenance	c401314
22	Bay St Storm Damage Repair	c401507
27	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
28	GHWTP Facilities Improvement Project	c700025
31	GHWTP CC Tanks Replacement	c701501
32	GHWTP Flocculator Rehab/Replacement	c701502
33	University Tank No. 4 Rehab/Replacement	c701505
34	University Tank No. 5 Replacement	c701506
37	ASR Planning	c701609
51	GHWTP CC Tanks Replacement	c701501
52	GHWTP Flocculator Rehab/Replacement	c701502
53	Recycled Water Feasibility Study	c701611
55	Felton Diversion Pump Station Assessment	c701906
56	Solar PV Expansion at Corp Yard	c101901
61	Trail Across 135 Dubois Easement	c302104
67	Newell Crk. Pipeline Felton/Graham Hill	c702105
69	Beltz WTP Filter Rehabilitation	c702108
70	GHWTP Gate Entrance Upgrades	c702109
71	Harvey West Ballfield Lighting	c302218
72	Harvey West Park Infrastructure Improvements	c302238
73	GHWTP Facilities Improvement Project	c700025
74	Beltz 10 and 11 Rehab & Development	c700026
75	Water Quality Lab Upgrades	c702005
76	GHWTP SCADA Radio System Replacement	c702201

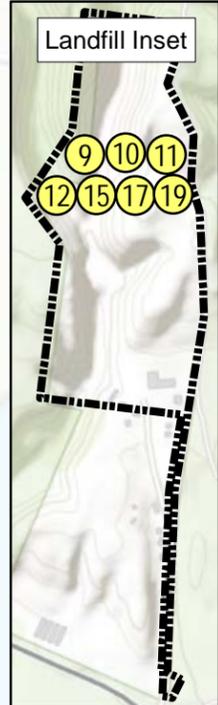
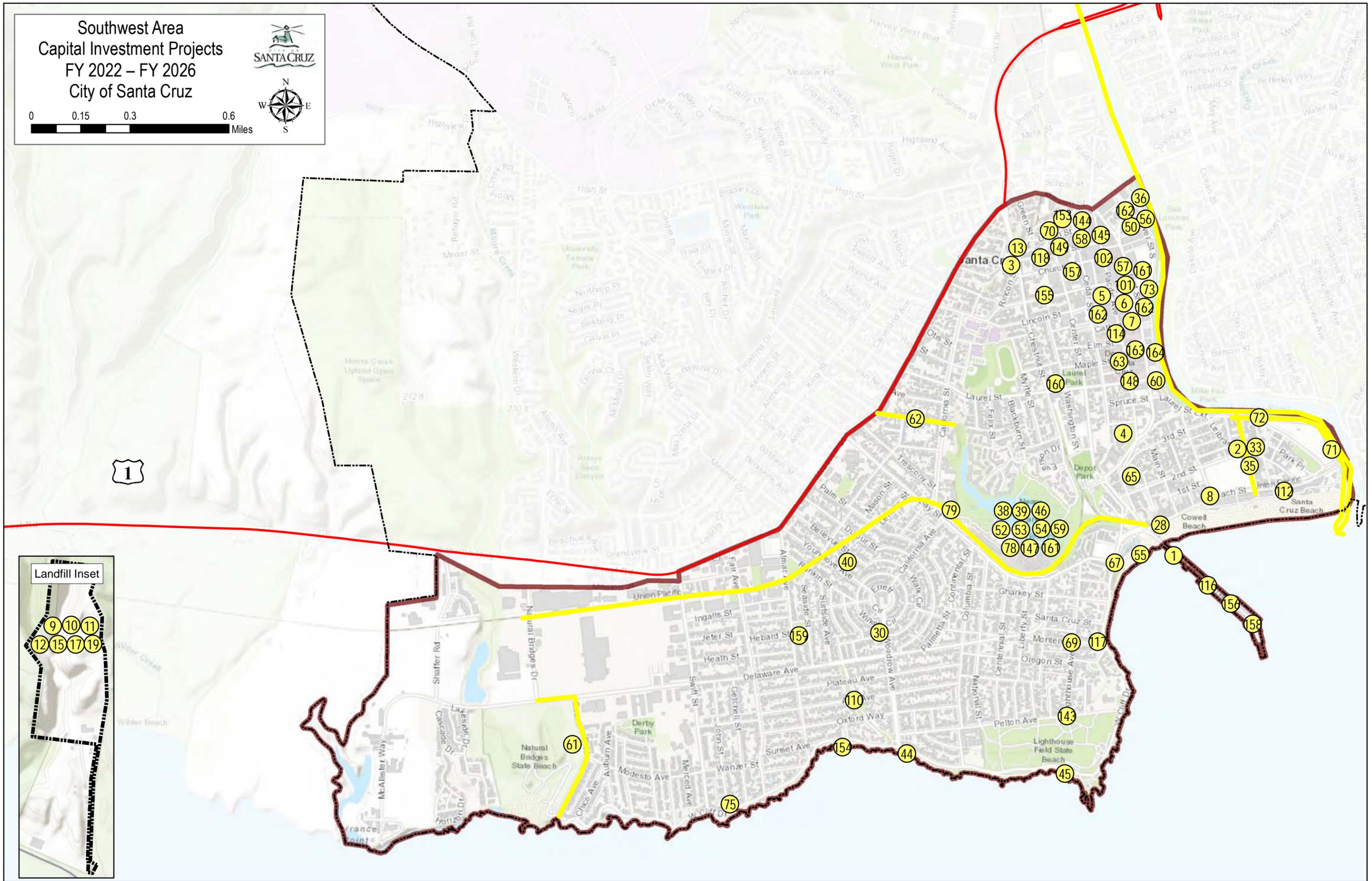
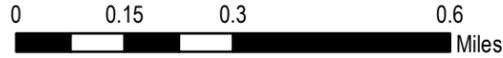
Northeast Area
Capital Investment Projects
FY 2022 – FY 2026
City of Santa Cruz



Northeast Quadrant

Map #	Project Name	Project #
8	Soquel/at Frederick Minor Widening	c401003
9	Trevethan Storm Drain Project - Phase 1	c401307
10	San Lorenzo River Levee Storm Drain Maintenance	c401314
11	State Route 1 Bridge Replacement	c401402
16	Trevethan Ave Sewer	c401810
17	San Lorenzo River Walk Lighting	c401910
18	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
19	Pump Station P11-SP101 Modifications	m401601
39	Isbel Pump Station Replacement	c402105
40	Senior Center Rehab	c302101
41	Driving Range Improvements	c302213
42	Branciforte Drive Retaining Wall Project	c402211

Southwest Area
Capital Investment Projects
FY 2022 – FY 2026
City of Santa Cruz



Southwest Quadrant

Map #	Project Name	Project #
1	Wharf Rehabilitation Projects	c511502
2	Riverside Avenue Improvements Phase II	c401208
3	Broadband Infrastructure	c511501
4	Lower Pacific Avenue Improvements	c511702
5	Downtown Alley Improvements	c511703
6	Trolley Acquisition	c511704
7	Farmers Market Structure	c511901
8	Citywide Sign Program Phase II	r521205
13	City Hall Parking Lot Repairs	c601301
28	Beach Street Restrooms	c301913
30	Garfield Park Measure S Facility Remodel	c351802
33	Riverside Second St improvements	c401105
35	Riverside Avenue Improvements Phase II	c401208
36	San Lorenzo River Levee Storm Drain Maintenance	c401314
38	WWTF Transformer Replacement	c401405
39	WWTF Water Piping Rehab	c401407
40	MB Sanctuary Scenic Trail (Rail Trail) - Segment 7	c401413
44	West Cliff Drive Stabilization	c401501
45	West Cliff Drive Stabilization	c401501
46	WWTF Ultraviolet Disinfection System Replacement	c401504
50	River-Front Garage Elevator	c401509
52	Front-Spruce-Pacific-Sewer Main Rehab	c401606
53	WWTF-Upgrade Digester Equipment	c401607
54	WWTF-Laboratory Modernization	c401608
55	Cowell Beach Water Quality Project	c401614
56	Parking Equipment Replacement - River Front Garage	c401703
57	Parking Equipment Replacement - Soquel/ Front Garage	c401704
58	Parking Equipment Replacement - Locust Garage	c401705
59	WWTF Infra. and Major Equip Study	c401706
60	Downtown SLR Drainage System Assessment	c401707
61	Swanton Blvd Multi-Use Trail Connector	c401805
62	Larent Street Sewer	c401809
63	Downtown Bike Locker Replacement Program	c401812
65	Pacific Avenue Sidewalk - Front to Second	c401902
67	Bay - West Cliff Intersection Improvements	c401905
69	Monterey St. and Lighthouse Ave. Sewer	c401907
70	City Hall Parking Lot Repairs	c601301
71	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
72	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
73	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
75	West Cliff Drive Multi-use Maintenance	m400819
78	WWTF Equipment Replacement	m409659
79	Nearby Lagoon Park Rehab-Maint. (Annual)	m409668

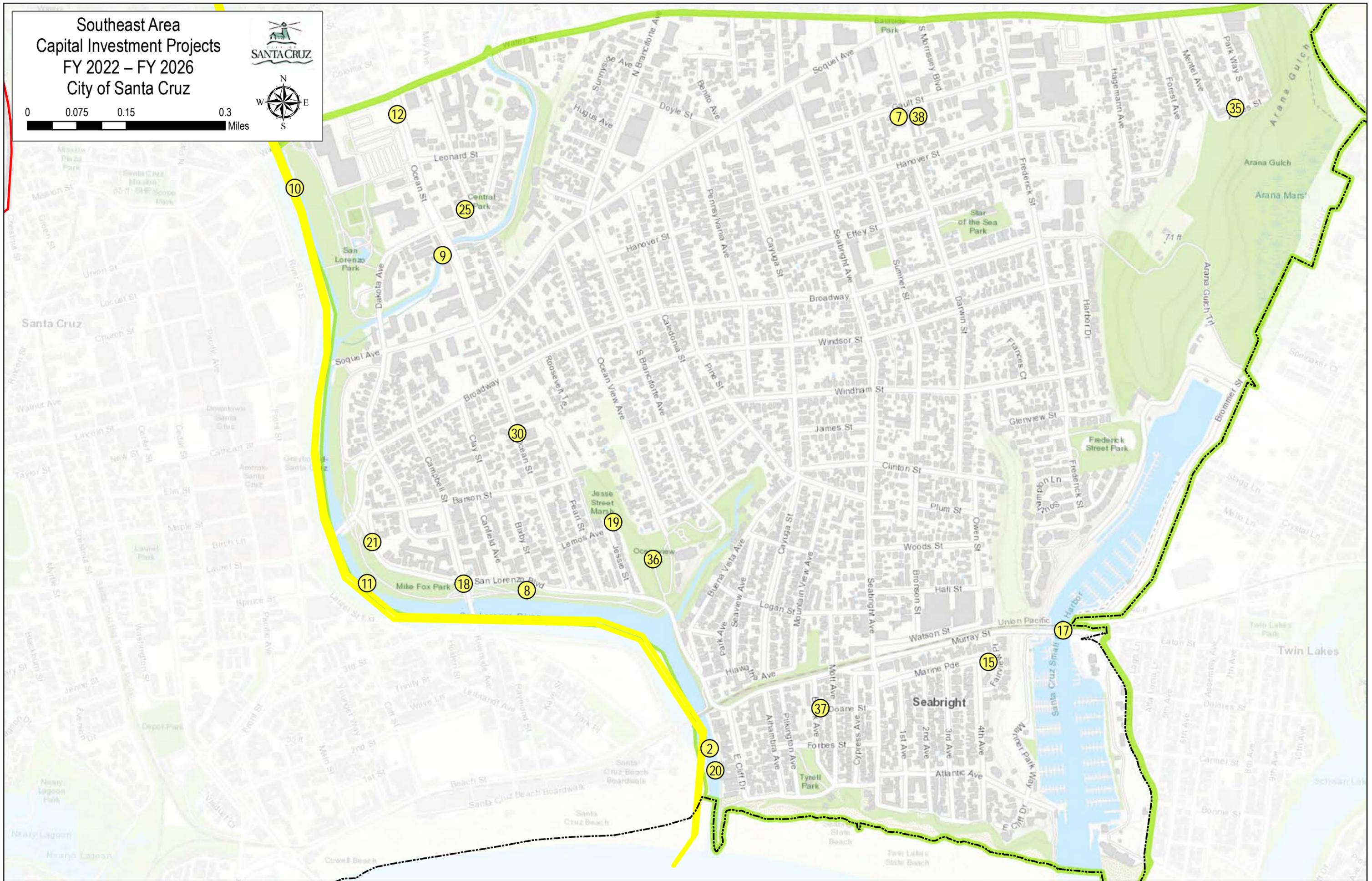
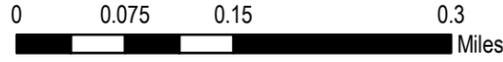
Southwest Quadrant (continued)

Map #	Project Name	Project #
101	Elevator Controls Upgrade	c402004
102	Downtown Mixed Use Project	c512002
110	Bethany Curve Park Improvements	c301915
112	Beach/Cliff Traffic Signal	c401303
114	Downtown Intersection Improvements	c401903
116	Miramar Demolition and Wharf Piling Replacement	c511705
117	West Cliff Stair Repair	m401402
118	Space Utilization Design for City Hall	c101701
143	Pelton Ave Pump Station Generator	c402104
144	Locust Garage Improvements	c402106
145	Downtown Parking Garages Signs and Paint Upgrade	c402107
147	Wastewater Collections Storage	c402110
148	Pacific Avenue Beautification	c512101
149	ASR - Mid County Existing Infrastructure	c702101
153	Union/Locust Back-up Generator	c702107
154	West Cliff Dr. Shoreline Adaptation & Management Plan	c101905
155	Rescue Unit	c212203
156	Wharf Railing Improvements	c302003
157	Civic Roof Repair	c302204
158	Facility Improvements	c302214
159	Garfield Park Renovation	c302235
160	Louden Nelson Community Center - Senior Studio Improvements	c302241
161	City Headworks Replacement	c402204
162	Electric Vehicle Charging Station Expansion in Public City Parking Lots	c402214
163	Pacific Station North	c512201
164	Pacific Station South	c512202

Landfill - Southwest Quadrant

Map #	Project Name	Project #
12	Dimeo Lane Paving and Storm Drain	c401312
15	Recycling Building and Equipment Improvement	c401811
17	Gas Probe Remediation	c401908
19	Landfill Master Plan Development	c401909
9	Recycling Center Storm Water Quality Improvements	c402111
10	Landfill Design/ Partial Constr Cell 3	c400046
11	RRF Household Hazardous Waste Facility Improvement Project	c402202

Southeast Area
Capital Investment Projects
FY 2022 – FY 2026
City of Santa Cruz

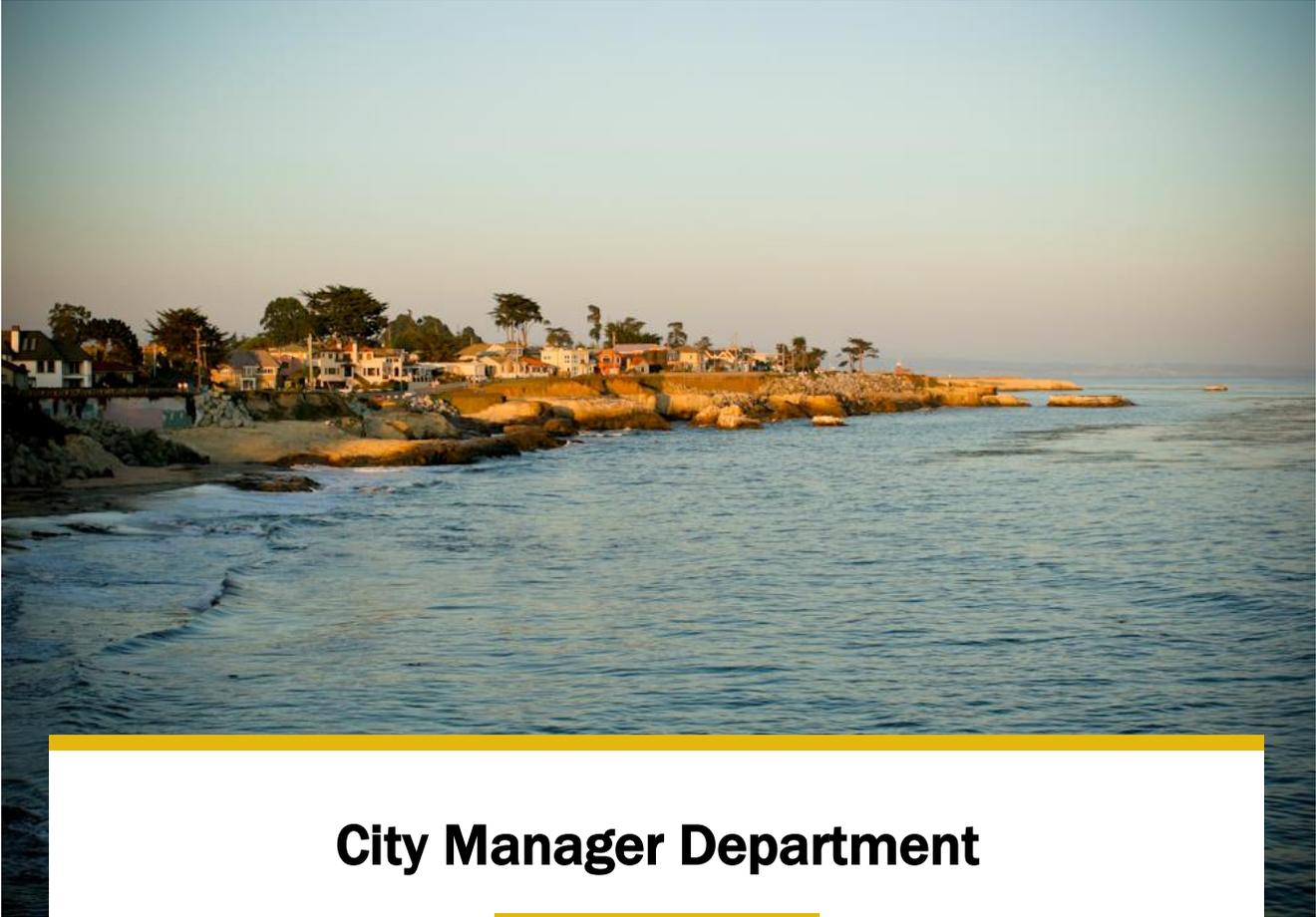


Southeast Quadrant

Map #	Project Name	Project #
2	SLR Mouth & Lagoon Mgmt Plan Devel.	c601403
7	Branciforte Measure S Facility Remodel	c351801
8	San Lorenzo River Pump Station #2	c401207
9	Branciforte Creek Channel Repair and Maintenance	c401313
10	San Lorenzo River Levee Storm Drain Maintenance	c401314
11	San Lorenzo River Sanitary Sewer Siphon	c401315
12	Ocean/Water Intersection Imp	c401410
15	MB Sanctuary Scenic Trail (Rail Trail) - Segments 8 & 9	c401804
17	Murray Street Bridge Seismic Retrofit and Barrier Rail	c409321
18	SLR Flood Control Environ Rest Project	c409512
19	Jesse Street Marsh	c409669
20	SLR Mouth and Lagoon Mgmt. Plan	c601403
21	SLR Lagoon MGMT	c601403
25	Central Park Playground Upgrades	c302020
30	Ocean Street Beautification	c512001
35	Mentel Aerial Sewer Improvement	c402102
36	Ocean View Park Redesign	c302236
37	Sewer Realignment Project	c402203
38	Library Lane Sewer	c402204

Unmapped

Project Name	Project #
Homeless Infrastructure Projects	c102101
Information Technology Infrastructure	c152001
Information Technology Applications	c152002
City Arterial and Collector Street Reconstruction and Overlay	c400809
City Residential and Collector Street Reconstruction and Overlay	c400810
Sewer System Improvements	c401511
Citywide Traffic Signal Controller Upgrade	c401602
Catch Basin Replacement Program	c401610
Storm Water Trash Capture Program	c401701
CMP Storm Drain Pipe Replacement	c401709
FEMA Levee Certification	c402112
CMMS Upgrade	c402205
Unsignalized Crossing Improvement Project	c402215
Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades	c402216
Main Replacements- Engineering Section	c700002
Water Main Replacements -Outside Agency	c700003
University Tank No. 5 Replacement	c701506
Main Replacements- Distribution Section	c701507
Meter Replacement Project	c701603
NCD I/O Replacement Project	c701606
ASR Planning	c701609
Newell Creek Pipeline Rehab/Replacement	c701701
Security Camera & Building Access Upgrades	c701704
Water Supply Augmentation Strategy Implementation	c701705
Aerators at Loch Lomond	c701706
Coast Pump Station Line Repairs	c701707
Graham Hill WTP Tube Settler Replacement	c701708
N. Coast System Rehab- Laguna Diversion	c701801
River Bank Filtration	c701806
Water Program Administration	c701901
Tait Diversion Rehab/Replacement	c701903
Facility & Infrastructure Improvements	c701907
N Coast System Repair/Replace-Planning	c701908
Distribution System Water Quality Improvements	c702001
Brackney Landslide Area Pipeline Reduction	c702002
Water Program Management Reserve	c702003
CMMS Software Replacement for Water Dept	c702202
Bridge Maintenance	m401302
Public Facilities - Maintenance/CEC Energy Saving Projects	m609195



City Manager Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

City Manager

311- General Capital Improvement Fund

Homeless Infrastructure Projects

Project Description:

Capital projects with CDBG contracts related to homelessness, including: remodels, site acquisition, design fees, etc.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c102101	Account # 311-10-00-9990-57990								
Project Cost Estimate:	-	456,957	456,957	236,092	-	-	-	-	236,092
Project Funding Estimates:									
From CDBG Fund	-	456,957	456,957	236,092	-	-	-	-	236,092
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

City Manager

311- General Capital Improvement Fund

West Cliff Dr. Shoreline Adaptation & Management Plan

Project Description:

The City of Santa Cruz will develop the West Cliff Drive Adaptation and Management Plan to address threats to the transportation system from climate change. This Plan will include an inventory of climate threats to and protective structures of West Cliff Drive, adaptation strategies, cost-benefit analysis and funding strategies, and concept plans for options to maintain the appropriate level of transportation infrastructure and service, resulting in a public works-level Management and Adaptation Plan. It is the City of Santa Cruz' intent that once completed and adopted, the Plan will lead to implementation and development of adaptation projects and policies to address the impacts of climate change on the transportation network.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c101905	Account # 311-10-03-9990-57990								
Project Cost Estimate:	275,191	67,550	74,964	-	-	-	-	-	-
Project Funding Estimates:									
State op grants & contrib	203,067	139,675	139,675	-	-	-	-	-	-
Net Project Cost Estimates:	72,124	(72,125)	(64,711)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Prior Year Totals	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budget	Estimated Actuals						
Total Project Cost Estimate:	275,191	524,507	531,921	236,092	-	-	-	-	236,092
Total Project Funding Estimate:	203,067	596,632	596,632	236,092	-	-	-	-	236,092
Total Net Project Cost Estimate:	72,124	(72,125)	(64,711)	-	-	-	-	-	-

Others Totals for General Capital Improvement Fund (311)

	Prior Year Totals	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budget	Estimated Actuals						
Total Project Cost Estimate:	275,191	524,507	531,921	236,092	-	-	-	-	236,092
Total Project Funding Estimate:	203,067	596,632	596,632	236,092	-	-	-	-	236,092
Total Net Project Cost Estimate:	72,124	(72,125)	(64,711)	-	-	-	-	-	-



Information Technology Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

IT (EXISTING)

341- Information Technology

Information Technology Applications

Project Description:

Project to improve, upgrade, enhance or implement citywide applications.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c152002	Account # 341-15-10-9910-57990								
Project Cost Estimate:	-	1,131,000	1,131,000	238,000	300,000	325,000	600,000	1,500,000	2,963,000
Project Funding Estimates:									
From Water Fund	-	144,089	144,089	30,321	38,220	41,405	76,440	191,099	377,485
From Refuse Fund	-	45,896	45,896	9,658	12,174	13,188	24,348	60,869	120,237
From Storm Water Fund	-	16,773	16,773	3,529	4,449	4,820	8,898	22,245	43,941
From Wastewater Fund	-	79,441	79,441	16,717	21,072	22,828	42,144	105,360	208,121
From Parking Fund	-	41,451	41,451	8,723	10,995	11,911	21,990	54,975	108,594
From General Fund	-	803,350	803,350	169,052	213,090	230,848	426,180	1,065,452	2,104,622
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

IT (EXISTING)

341- Information Technology

Information Technology Infrastructure

Project Description:

Requested dollars cover the design, development and implementation of fiber in critical areas to deliver network access to City facilities. Each year would see routes identified proactively and may also see routes opportunistically joined to as part of "dig once" projects submitted by other communications companies.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c152001	Account # 341-15-10-9910-57990								
Project Cost Estimate:	-	1,133,869	1,133,869	245,000	275,000	300,000	300,000	350,000	1,470,000
Project Funding Estimates:									
From General Fund	-	805,389	805,389	174,024	195,333	213,090	213,090	248,606	1,044,143
From Water Fund	-	144,454	144,454	31,213	35,035	38,220	38,220	44,590	187,278
From Wastewater Fund	-	79,643	79,643	17,209	19,316	21,072	21,072	24,584	103,253
From Refuse Fund	-	46,012	46,012	9,942	11,159	12,174	12,174	14,203	59,652
From Parking Fund	-	41,556	41,556	8,979	10,079	10,995	10,995	12,827	53,875
From Storm Water Fund	-	16,815	16,815	3,633	4,078	4,449	4,449	5,190	21,799
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Others Totals

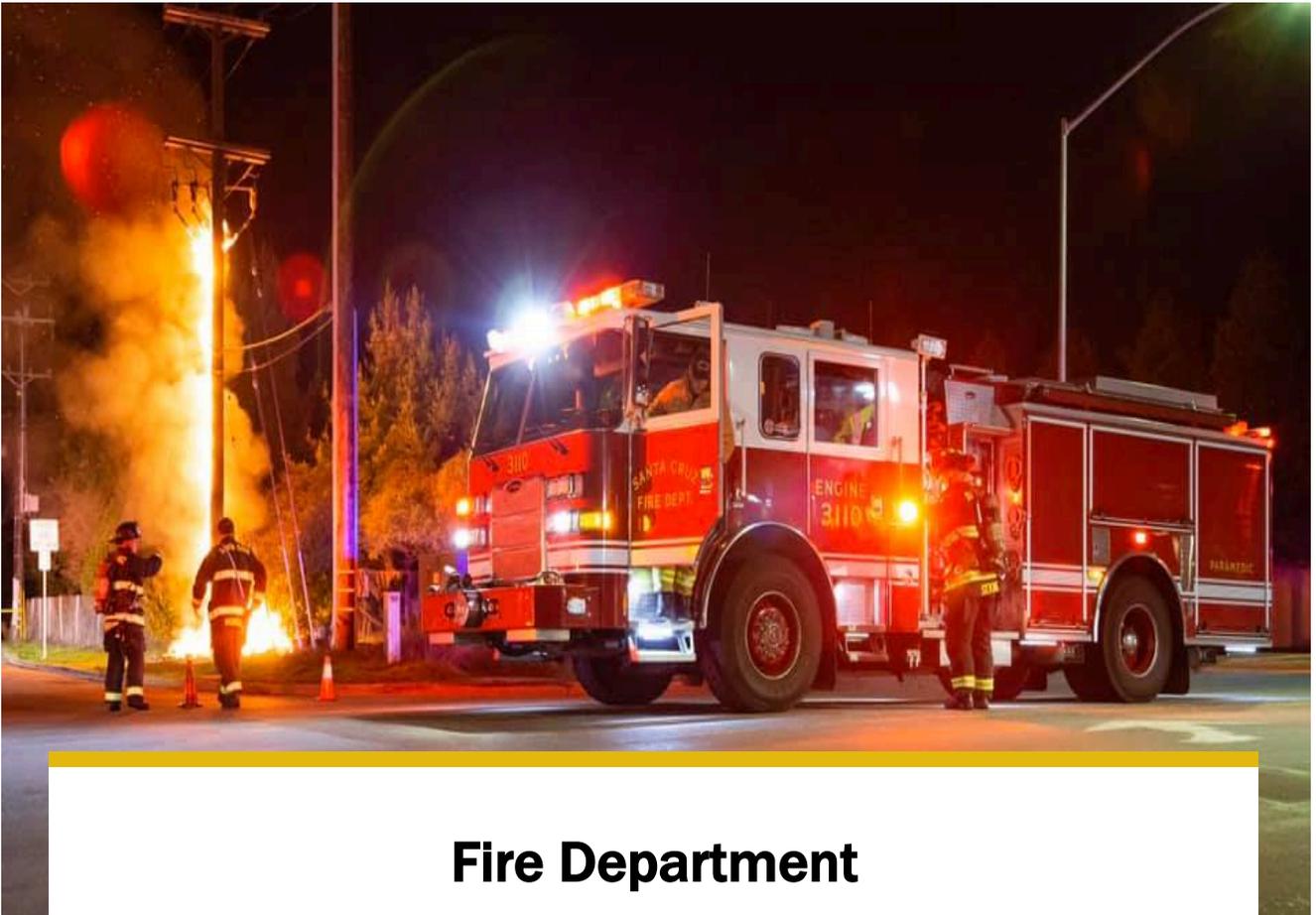
	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	-	2,264,869	2,264,869	483,000	575,000	625,000	900,000	1,850,000	4,433,000
Total Project Funding Estimate:	-	2,264,869	2,264,869	483,000	575,000	625,000	900,000	1,850,000	4,433,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

Others Totals for Others

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	-	2,264,869	2,264,869	483,000	575,000	625,000	900,000	1,850,000	4,433,000
Total Project Funding Estimate:	-	2,264,869	2,264,869	483,000	575,000	625,000	900,000	1,850,000	4,433,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

IT Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	275,191	2,789,376	2,796,790	719,092	575,000	625,000	900,000	1,850,000	4,669,092
Total Project Funding Estimate:	203,067	2,861,501	2,861,501	719,092	575,000	625,000	900,000	1,850,000	4,669,092
Total Net Project Cost Estimate:	72,124	(72,125)	(64,711)	-	-	-	-	-	-



Fire Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Fire (NEW)

311- General Capital Improvement Fund

Rescue Unit

Project Description:

Rescue Unit with air filling system. Crew cab, 4x4, diesel motor.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c212203	Account # 311-21-00-9620-57402								
Project Cost Estimate:	-	-	-	375,000	-	-	-	-	375,000
Project Funding Estimates:									
From General Fund	-	-	-	375,000	-	-	-	-	375,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	375,000	-	-	-	-	375,000
Total Project Funding Estimate:	-	-	-	375,000	-	-	-	-	375,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Fire (EXISTING)

311- General Capital Improvement Fund

Fire Engine Ladder (Pierce Tiller 100')

Project Description:

Fire Engine Ladder (Pierce Tiller 100')

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c212202									
									Account # 311-21-00-9620-57402
Project Cost Estimate:	-	-	-	-	1,400,000	-	-	-	1,400,000
Net Project Cost Estimates:	-	-	-	-	1,400,000	-	-	-	1,400,000

Fire Engine Type I (Pierce Pumper 1250 GPM)

Project Description:

Fire Engine Type I (Pierce Pumper 1250 GPM). A second unit is requested for FY 2025. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$650,000 from the General Fund.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c212201									
									Account # 311-21-00-9620-57402
Project Cost Estimate:	-	-	-	*	-	-	675,000	-	675,000
Net Project Cost Estimates:	-	-	-	-	-	-	675,000	-	675,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	-	-	-	-	1,400,000	-	675,000	-	2,075,000
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	-	1,400,000	-	675,000	-	2,075,000

Fire Totals for General Capital Improvement Fund (311)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	-	-	-	375,000	1,400,000	-	675,000	-	2,450,000
Total Project Funding Estimate:	-	-	-	375,000	-	-	-	-	375,000
Total Net Project Cost Estimate:	-	-	-	-	1,400,000	-	675,000	-	2,075,000

Fire Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	-	-	-	375,000	1,400,000	-	675,000	-	2,450,000
Total Net Project Cost Estimate:	-	-	-	-	1,400,000	-	675,000	-	2,075,000



Parks and Recreation Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Depot Bike Park - Phase II of Bike Park Renovation

Project Description:

Complete the bike park renovation by installing beginner and intermediate ramps.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302237	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Garfield Park Renovation

Project Description:

Renovate basketball court, revitalize picnic area, and overhaul site furnishings.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302235	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	160,000	35,000	-	-	-	195,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	160,000	-	-	-	-	160,000
Net Project Cost Estimates:	-	-	-	-	35,000	-	-	-	35,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Harvey West Park Infrastructure Improvements

Project Description:

ADA access, asphalt repaving and repair, site furnishing upgrades, and landscape renovation.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302238	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	210,000	-	-	-	-	210,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	135,000	-	-	-	-	135,000
From Quimby NW Quadrant	-	-	-	75,000	-	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Louden Nelson Community Center - Senior Studio Improvements

Project Description:

Concrete slab foundation and ADA accessibility ramp for the prefabricated "Senior Studio" as well as undergrounded electricity hook-ups.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302241	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	50,000	-	-	-	-	50,000
Project Funding Estimates:									
From CDBG Fund	-	-	-	50,000	-	-	-	-	50,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (NEW)

311- General Capital Improvement Fund

Ocean View Park Redesign

Project Description:

Pre-construction public engagement and redesign planning.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c302236	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	60,000	-	-	-	-	60,000
Project Funding Estimates:									
From Quimby SE Quadrant	-	-	-	60,000	-	-	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Open Space Trail Wayfinding

Project Description:

Design, replace, and upgrade all existing trail signage for open spaces.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c302239	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (NEW)

311- General Capital Improvement Fund

West Cliff Design & Improvement Standards

Project Description:

Phase I updates for signage, overlooks, railings, and site furnishings as part of implementing the West Cliff Master Plan.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c302240									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	-	-	-	40,000	-	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	40,000	-	-	-	40,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	480,000	275,000	40,000	-	-	795,000
Total Project Funding Estimate:	-	-	-	480,000	-	-	-	-	480,000
Total Net Project Cost Estimate:	-	-	-	-	275,000	40,000	-	-	315,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Agora Surfacing Improvements

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302201	Account # 311-30-41-9150-57390								
Project Cost Estimate:	-	-	-	-	180,000	-	-	-	180,000
Net Project Cost Estimates:	-	-	-	-	180,000	-	-	-	180,000

Archery Range - Bridge Refurbishment

Project Description:

Bridge improvements near archery range.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302202	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	100,000	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	100,000	-	-	-	100,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Beach Street Restrooms

Project Description:

Renovate the Beach Street Restrooms.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301913	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	325,000	325,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	325,000	325,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Bethany Curve Park Improvements

Project Description:

Improvements to Bethany Curve park as part of Coastal Permit mitigation.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301915	Account # 311-30-41-9110-57312								
Project Cost Estimate:	36,550	3,450	3,450	-	-	-	-	-	-
Project Funding Estimates:									
Capital contributions-developers	40,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(3,450)	3,450	3,450	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Bethany Curve Path Restoration

Project Description:

Resurface existing Pathway and add new header boards.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302203	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	-	80,000	-	80,000
Net Project Cost Estimates:	-	-	-	-	-	-	80,000	-	80,000

Central Park Playground Upgrades

Project Description:

Install drainage, create sub base, install Pour N' Play surfacing, and new play equipment structures.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302020	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	86,000	86,000	-	-	-	-	-	-
Project Funding Estimates:									
From CDBG Fund	-	80,163	80,163	-	-	-	-	-	-
From Parks and Rec Facilities Tax Fund	-	5,837	5,837	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Civic Roof Repair

Project Description:

Replace the Civic main barrel roof and the flat roof along the parking lot side. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$420,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302204	Account # 311-30-42-9210-57203								
Project Cost Estimate:	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Civic Sound System Upgrade

Project Description:

Replace the aging EAW main loud speaker system with a used NEXONEXO Geo D10 line array system. Price includes delivery, NEXO NS1 prediction software designed plot to optimize venue.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302205	Account # 311-30-42-9210-57203								
Project Cost Estimate:	-	-	-	-	62,000	-	-	-	62,000
Net Project Cost Estimates:	-	-	-	-	62,000	-	-	-	62,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Commons Stage Replacement

Project Description:

Improve stage substrate and pour new decorative concrete stage and entry ramps with geo-foam underlayment and new aluminum handrails.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302206	Account # 311-30-41-9150-57390								
Project Cost Estimate:	-	-	-	-	-	60,000	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	-	60,000	-	-	60,000

Cowell Beach Restroom Expansion

Project Description:

Updates and expansion of Cowell Beach bathrooms.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302207	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	-	150,000	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	-	150,000	-	-	150,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Disc Golf Course Welcome Area and Course Improvements

Project Description:

Updates to Disc Golf welcome area and course.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302208	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	200,000	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	-	200,000	-	-	200,000

DeLaveaga Golf Course Building Remodel

Project Description:

Structural repairs to the Golf Course Lodge which include the upstairs deck and stairways.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301801	Account # 311-30-41-9110-57203								
Project Cost Estimate:	835,426	89,725	89,725	-	-	-	-	-	-
Project Funding Estimates:									
From General Fund	410,757	214,394	214,394	-	-	-	-	-	-
Net Project Cost Estimates:	424,669	(124,669)	(124,669)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

DeLaveaga Park Ballfield Lighting and Score Booth Upgrades

Project Description:

Includes lightbulb, conduit, panels, and labor for lighting.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302209	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	354,000	-	-	354,000
Net Project Cost Estimates:	-	-	-	-	-	354,000	-	-	354,000

DeLaveaga Park Ballfield Retaining Walls

Project Description:

New retaining walls for DeLaveaga Ballfields.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302210	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	100,000	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	-	100,000	-	-	100,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Depot Park Reconstruction

Project Description:

Reconstruction and repair of Depot Field turf. This project includes the removal of the old turf and the relocation and reinstallation of that turf to the DeLaveaga Golf Course Driving Range.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301421	Account # 311-30-41-9110-57312								
Project Cost Estimate:	1,372,870	27,130	27,130	-	-	-	-	-	-
Project Funding Estimates:									
Settlement proceeds	750,000	-	-	-	-	-	-	-	-
From General Fund	12,891	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	609,979	27,130	27,130	-	-	-	-	-	-

Dolphin Roof Replacement

Project Description:

Replace the roof at 71 Municipal Wharf.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302211	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Downtown - Infrastructure and Site Furnishings

Project Description:

Update bike racks, benches, railings and build in minor recreation spaces in the Downtown areas.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302212	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	100,000	-	-	-	100,000
Net Project Cost Estimates:	-	-	-	-	100,000	-	-	-	100,000

Driving Range Improvements

Project Description:

Replace roofing on driving range building and replace driving range net, reconfigure/replace driving range net poles, replace perimeter cyclone fence, and improve stormwater management features.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302213	Account # 311-30-45-9110-57312								
Project Cost Estimate:	-	-	-	70,000	490,000	-	-	-	560,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	70,000	-	-	-	-	70,000
Net Project Cost Estimates:	-	-	-	-	490,000	-	-	-	490,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Facility Improvements

Project Description:

Replace roofing on the Lodge and Driving Range buildings and update exterior surfaces.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302214	Account # 311-30-45-9120-57203								
Project Cost Estimate:	-	-	-	60,000	400,000	-	-	-	460,000
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	-	-	60,000	-	-	-	-	60,000
Net Project Cost Estimates:	-	-	-	-	400,000	-	-	-	400,000

Firefish Roof Replacement Phase 2

Project Description:

Replace mechanical equipment, plumbing, and electrical wiring as needed, and replace existing comp roof membrane with IB 80 mil welded membrane on remaining section of the Firefish roof replacement Project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302215	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	125,000	-	-	-	125,000
Net Project Cost Estimates:	-	-	-	-	125,000	-	-	-	125,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Frederick Street Park Picnic Area

Project Description:

Create, install and provide proper drainage and terracing of the picnic area. Includes new orientation and a designated path of travel to the upper harbor area.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302216	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	285,000	-	-	285,000
Net Project Cost Estimates:	-	-	-	-	-	285,000	-	-	285,000

Garfield Park Playground

Project Description:

Pour in Place Surface with New Playground.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302217	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	-	-	-	-	300,000	-	-	-	300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Golf Course Sand Trap Renovations

Project Description:

Design/build project to update golf course sand traps. Improve layout, drainage, and stormwater management.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302225	Account # 311-30-45-9110-57312								
Project Cost Estimate:	-	-	-	-	150,000	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	-	150,000	-	-	-	150,000

Grant Park - Restroom Plumbing Upgrade

Project Description:

Install grinder tank and new lateral in City sewer.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302105	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	35,000	35,000	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby NE Quadrant	-	35,000	35,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Ballfield Lighting

Project Description:

Replacement of existing lighting and wooden poles with LED lighting system. Cost includes installation. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$320,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302218	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	580,000 *	-	-	-	-	580,000
Project Funding Estimates:									
From City Public Trust Fund	-	-	-	580,000	-	-	-	-	580,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Harvey West Clubhouse Access

Project Description:

Improve accessibility around the outside seating area of the HW Clubhouse.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302219	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	-	48,000	-	-	48,000
Net Project Cost Estimates:	-	-	-	-	-	48,000	-	-	48,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Park Ballfield Improvements

Project Description:

New backstops and fencing for fields 1 and 4, rehab the entire infields for fields 1 and 4, update field 4 concession building, and improve asphalt driveway to field 3.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302220	Account # 311-30-43-9210-57203								
Project Cost Estimate:	-	-	-	-	-	170,000	-	-	170,000
Net Project Cost Estimates:	-	-	-	-	-	170,000	-	-	170,000

Harvey West Pool - Facility Improvements

Project Description:

Replacement of skimmer at Harvey West Pool; resurfacing of Harvey West Pool; building gutter and exterior surface improvements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302221	Account # 311-30-41-9150-57390								
Project Cost Estimate:	-	-	-	-	430,000	-	-	-	430,000
Net Project Cost Estimates:	-	-	-	-	430,000	-	-	-	430,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Harvey West Pool - Pool Lighting, Controls, and Cleaning Systems Replacement and Updates

Project Description:

Complete mechanical work on dual drainage system in the training pool; update the automatic water-fill system; upgrade chemical automation systems controllers; install a side stream injection pump at the training pool; improve underwater lighting system and update all lighting to LED type; removal and replacement of concrete slab at dive stand area to replace conduit; remove old ozone equipment.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302222	Account # 311-30-41-9150-57390								
Project Cost Estimate:	-	-	-	-	53,000	-	-	-	53,000
Net Project Cost Estimates:	-	-	-	-	53,000	-	-	-	53,000

Irrigation System Improvements

Project Description:

Golf Course Irrigation System Improvements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302223	Account # 311-30-45-9110-57312								
Project Cost Estimate:	-	-	-	-	150,000	100,000	100,000	-	350,000
Net Project Cost Estimates:	-	-	-	-	150,000	100,000	100,000	-	350,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Laurel Park - Basketball Court Resurfacing

Project Description:

Resurface Laurel Park Basketball court.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c302139									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	12,000	12,000	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby SW Quadrant	-	12,000	12,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Parks Operations Maintenance Yard - Building Improvements

Project Description:

Building repairs, update exterior and gutters for facility at parks maintenance yard (300 Evergreen St). Includes some repairs to roof structures and exterior surfaces.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c302224									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	-	-	-	90,000	-	-	-	90,000
Net Project Cost Estimates:	-	-	-	-	90,000	-	-	-	90,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Replace Pool House Pumps - CEC

Project Description:

Replace two pool pumps and install VFDs and controllers to sequence pumps and reduce flows when unoccupied. Energy savings of 37,798 kWh.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301620	Account # 311-30-41-9210-57290								
Project Cost Estimate:	48,879	10,000	10,000	-	-	-	-	-	-
Project Funding Estimates:									
Loan proceeds	50,627	-	-	-	-	-	-	-	-
From Carbon Fund	-	10,000	10,000	-	-	-	-	-	-
Net Project Cost Estimates:	(1,748)	-	-	-	-	-	-	-	-

San Lorenzo Park Redesign

Project Description:

San Lorenzo Park redesign master planning process.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301907	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	100,000	100,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Senior Center Rehab

Project Description:

Renovation of Market St. Senior Center.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c302101									
									Account # 311-30-41-9120-57203
Project Cost Estimate:	-	100,000	100,000	110,000	-	-	-	-	110,000
Project Funding Estimates:									
From CDBG Fund	-	100,000	100,000	110,000	-	-	-	-	110,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Sgt Derby Pickleball Courts

Project Description:

Construct pickleball courts at Sgt. Derby Park.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c301909									
									Account # 311-30-41-9110-57312
Project Cost Estimate:	-	55,000	55,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	55,000	55,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Sgt. Derby Park Irrigation Renovation

Project Description:

Relocate and redesign irrigation system to increase effectiveness and efficiency of water controls.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302226	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	40,000	-	-	40,000
Net Project Cost Estimates:	-	-	-	-	-	40,000	-	-	40,000

Surfing Museum Improvements

Project Description:

This project will replace all the exterior railing at the Surf Museum which is located at the Lighthouse at Lighthouse Field. The project will include much needed improvement to the 29 year old exhibits on display.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c301522	Account # 311-30-41-9120-57203								
Project Cost Estimate:	13,281	34,719	34,719	-	-	-	-	-	-
Project Funding Estimates:									
From Quimby SW Quadrant	13,281	34,719	34,719	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Trail Across 135 Dubois Easement

Project Description:

Construct a trail across the easement at 135 DuBois St.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Account # 311-30-41-9110-57312									
Project # c302104									
Project Cost Estimate:	-	80,000	80,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	80,000	80,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Trails Study

Project Description:

Conduct an Open Space Trails Study.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Account # 311-30-41-9190-57106									
Project # c301908									
Project Cost Estimate:	-	40,000	40,000	-	-	-	-	-	-
Project Funding Estimates:									
From Parks and Rec Facilities Tax Fund	-	40,000	40,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf - East Parking Lot Paving Project

Project Description:

Repair and refasten decking and substrate as needed, lay down geomat product and pave with polymer infused asphalt.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302227	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	-	1,700,000	-	-	1,700,000
Net Project Cost Estimates:	-	-	-	-	-	1,700,000	-	-	1,700,000

Wharf - Parking Lot Improvements

Project Description:

Extensive parking lot improvements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302233	Account # 311-30-41-9150-57390								
Project Cost Estimate:	-	-	-	-	-	3,300,000	-	-	3,300,000
Net Project Cost Estimates:	-	-	-	-	-	3,300,000	-	-	3,300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Commons Overhead Walkway Repair & Resurface

Project Description:

Remove pavers and repair wood framing, install decorative concrete surfacing with trench drains connected to down spouts, replace all hand rails with ADA compliant hand rails.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302234	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	225,000	-	-	-	225,000
Net Project Cost Estimates:	-	-	-	-	225,000	-	-	-	225,000

Wharf Commons Surfacing

Project Description:

Remove asphalt, install waterproof barrier membrane, drains plumbed through the deck, and resurface with decorative concrete.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302228	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	300,000	-	-	-	300,000
Net Project Cost Estimates:	-	-	-	-	300,000	-	-	-	300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Equipment & Maintenance Shed

Project Description:

Construct a 2000 sq. steel building at the Wharf Corporation Yard, and establishment of a long-term lease with RTC to garage heavy equipment and provide space for maintenance work projects out of the weather.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302229	Account # 311-30-41-9120-57201								
Project Cost Estimate:	-	-	-	-	-	-	230,000	-	230,000
Net Project Cost Estimates:	-	-	-	-	-	-	230,000	-	230,000

Wharf Master Plan Implementation Projects

Project Description:

East Walkway, Small Boat Landings, Entrance Gate and Improvements, South Large Boat Landing, South End Structural Improvements, and West Walkway.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302230	Account # 311-30-41-9190-57312								
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf Public Landing # 2 Replacement

Project Description:

Rebuild landing structural substrate, install slewing davit, ADA compliant gangplanks, flow-through decking on stationary landing and engineered floating dock section.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302231	Account # 311-30-41-9110-57312								
Project Cost Estimate:	-	-	-	-	425,000	-	-	-	425,000
Net Project Cost Estimates:	-	-	-	-	425,000	-	-	-	425,000

Wharf Railing Improvements

Project Description:

Project will improve the safety of the Wharf's perimeter railing.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c302003	Account # 311-30-41-9110-57303								
Project Cost Estimate:	-	100,000	100,000	-	-	-	-	-	-
Project Funding Estimates:									
From Liability Insurance Fund	-	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Parks and Recreation (EXISTING)

311- General Capital Improvement Fund

Wharf, HQ Windows and Doors Replacement

Project Description:

Replace windows, doors and siding on the west facing side, install new carpet (upstairs and downstairs), and rebuild the back wall of break room of the Wharf Headquarters Building.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c302232	Account # 311-30-41-9120-57203								
Project Cost Estimate:	-	-	-	-	75,000	-	-	-	75,000
Net Project Cost Estimates:	-	-	-	-	75,000	-	-	-	75,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

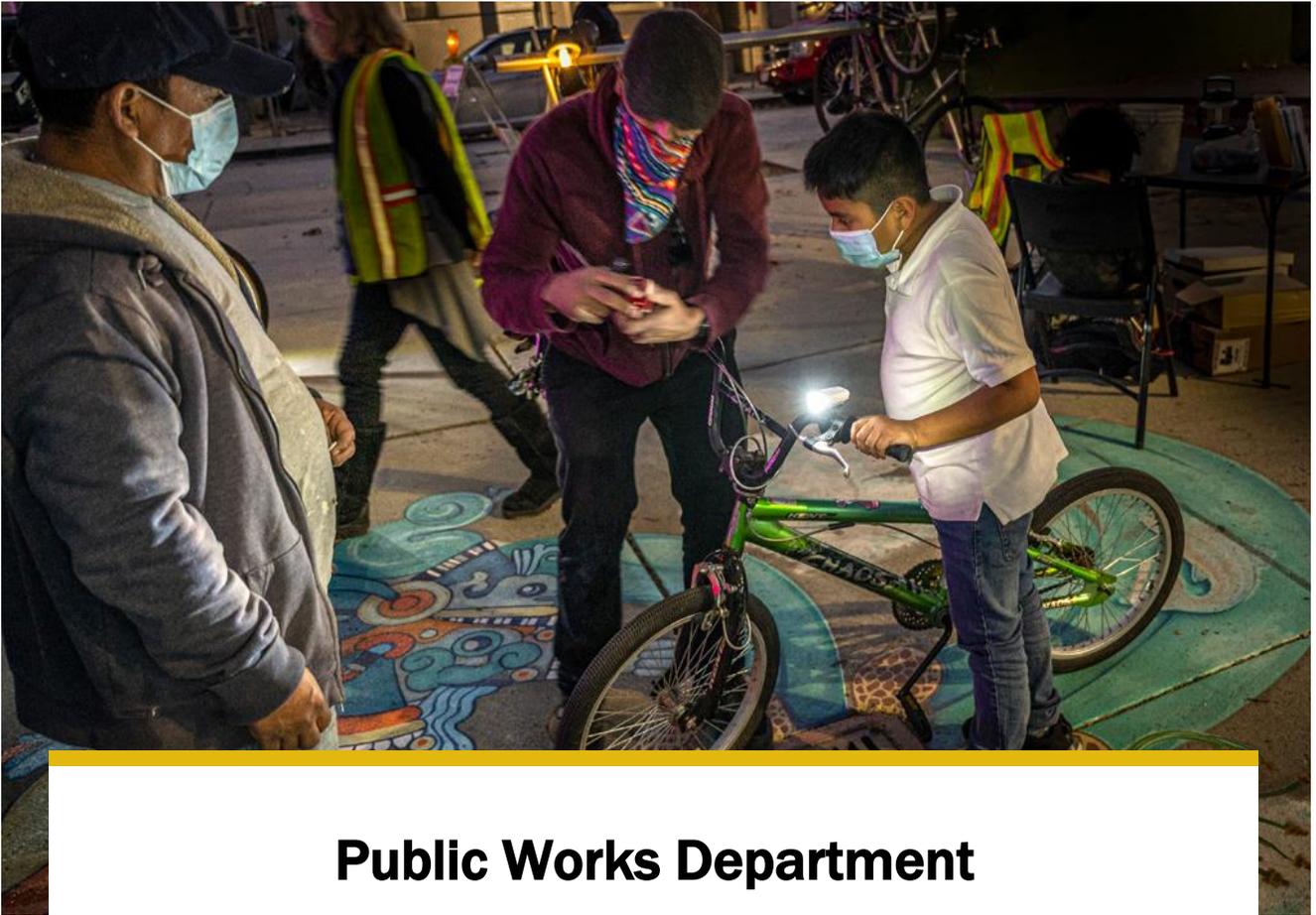
	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	2,307,006	1,098,024	1,098,024	820,000	3,930,000	6,507,000	410,000	-	11,667,000
Total Project Funding Estimate:	1,277,556	1,192,113	1,192,113	820,000	-	-	-	-	820,000
Total Net Project Cost Estimate:	1,029,450	(94,089)	(94,089)	-	3,930,000	6,507,000	410,000	-	10,847,000

Parks and Recreation Totals for General Capital Improvement Fund (311)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	2,307,006	1,098,024	1,098,024	1,300,000	4,205,000	6,547,000	410,000	-	12,462,000
Total Project Funding Estimate:	1,277,556	1,192,113	1,192,113	1,300,000	-	-	-	-	1,300,000
Total Net Project Cost Estimate:	1,029,450	(94,089)	(94,089)	-	4,205,000	6,547,000	410,000	-	11,162,000

Parks and Recreation Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	2,307,006	1,098,024	1,098,024	1,300,000	4,205,000	6,547,000	410,000	-	12,462,000
Total Net Project Cost Estimate:	1,029,450	(94,089)	(94,089)	-	4,205,000	6,547,000	410,000	-	11,162,000



Public Works Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

221- Gas Tax Fund

Advance Dilemma Zone Detection and Retroreflective Signal Back Plate Upgrades

Project Description:

At signalized intersections, install advanced dilemma zone detection to reduce the number of drivers that may have difficulty deciding whether to stop or proceed during a yellow phase as they approach the intersection. Upgrade all signal heads with retroreflective back plate, yellow/orange border, to improve visibility of traffic signal faces both during the day and night.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c402216									
									Account # 221-40-64-9330-57307
Project Cost Estimate:	-	-	-	1,257,600	-	-	-	-	1,257,600
Project Funding Estimates:									
Federal Grants (HSIP)	-	-	-	1,257,600	-	-	-	-	1,257,600
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

221- Gas Tax Fund

Bay and California Intersection Improvements

Project Description:

As a result of the new Rail Trail project two 3-away stops are in close proximity to one another on Bay Street. To improve traffic flow and reduce greenhouse gas emissions this project would study the feasibility of replacing the stops at Bay/California St. and Bay/California Ave. with mini-roundabouts or a traffic signal system. Right-of-way may be required from La Barranca Park for mini-roundabouts. FY23 funding is for a feasibility study and conceptual design. These are Traffic Impact Fee intersections.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402209	Account # 221-40-64-9320-57306								
Project Cost Estimate:	-	-	-	-	100,000	1,000,000	-	-	1,100,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	100,000	-	-	-	100,000
Local grant - MBUAPCD	-	-	-	-	-	250,000	-	-	250,000
State capital grants	-	-	-	-	-	750,000	-	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Branciforte Drive Retaining Wall Project

Project Description:

On Branciforte Drive, north of Goss, there is a 200-300 foot long section where the concrete curb and gutter is pulling away from the asphalt. A geotechnical report recommends a retaining wall composed of drilled piers, soldier piles and timber lagging. The estimated cost is \$75k for design in FY22 and \$675k for construction in FY23.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402211	Account # 221-40-64-9341-57304								
Project Cost Estimate:	-	-	-	75,000	675,000	-	-	-	750,000
Net Project Cost Estimates:	-	-	-	75,000	675,000	-	-	-	750,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

221- Gas Tax Fund

Calcita Drive Retaining Wall Project

Project Description:

On Calcita Drive an approximately 260 foot retaining wall in the median has experienced some deterioration as a result of surface water and erosion. The wall will be evaluated and a repair strategy will be proposed based on that engineering evaluation. Proposed funding will address the evaluation and some level of repair.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402212	Account # 221-40-64-9341-57304								
Project Cost Estimate:	-	-	-	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	200,000	-	-	-	200,000

Ocean-Plymouth Multi-modal Transportation Improvements

Project Description:

The proposed project would analyze right-of-way and traffic signal systems to improve bike and pedestrian access at Ocean-Plymouth intersection, to provide an improved cross-town connection between Felker and Grant Streets. Evaluation of transit, delivery vehicles and highway access will be taken into consideration.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402210	Account # 221-40-64-9320-57306								
Project Cost Estimate:	-	-	-	-	-	200,000	1,800,000	-	2,000,000
Project Funding Estimates:									
State capital grants	-	-	-	-	-	-	1,500,000	-	1,500,000
From 2016 Trnsp Measure D-City	-	-	-	-	-	200,000	300,000	-	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

221- Gas Tax Fund

Unsignalized Crossing Improvement Project

Project Description:

Installation of Rectangular Rapid Flashing Beacons (RRFB) at (6) unsignalized locations to improve pedestrian safety, including pedestrian signs, advanced yield lines with associated signs, high visibility crosswalk markings. Locations include Laurel at Washington, Water at May, River South at Pedestrian Bridge, Chestnut at Church, High at Spring, and Almar at Rail Trail.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c402215	Account # 221-40-64-9330-57307								
Project Cost Estimate:	-	-	-	247,100	-	-	-	-	247,100
Project Funding Estimates:									
Federal Grants (HSIP)	-	-	-	247,100	-	-	-	-	247,100
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for Gas Tax Fund (221) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	1,579,700	975,000	1,200,000	1,800,000	-	5,554,700
Total Project Funding Estimate:	-	-	-	1,504,700	100,000	1,200,000	1,800,000	-	4,604,700
Total Net Project Cost Estimate:	-	-	-	75,000	875,000	-	-	-	950,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Bay - West Cliff Intersection Improvements

Project Description:

The Beach/SOLA Plan, and subsequently the General Plan identified traffic circulation improvements at Bay/West Cliff to reduce congestion and improve safety. This is a Traffic Impact Fee intersection and mitigation for the General Plan buildout. A mini-roundabout was approved with the Dream Inn's 190 West Cliff Drive project, and that development will pay its fair share of the project and dedicate right-of-way.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401905									
									Account # 221-40-64-9320-57306
Project Cost Estimate:	-	375,000	375,000	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	375,000	375,000	-	-	-	-	-	-
State capital grants	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Bay/High Intersection Improvements

Project Description:

With General Plan buildout this intersection will operate at level of service F and improvements will help prevent collisions associated with unprotected left-turns. The proposed improvements are based on recommendations of a transportation study. Improvements may include the installation of protected left-turns on High Street or a roundabout. Concept design was completed in FY19. The cost estimate is preliminary and will be refined during the current phase. Project is contingent on City, University and grant approval and may be revised based on the new Long Range Development Plan (LRDP) traffic analysis. State Transportation Improvement Program (STIP) grant application for additional funding has not yet been approved.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401103	Account # 221-40-64-9320-57306								
Project Cost Estimate:	61,890	648,110	648,110	-	1,500,000	-	-	-	1,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	31,890	248,110	248,110	-	300,000	-	-	-	300,000
Local grant - MBUAPCD	30,000	-	-	-	-	-	-	-	-
Fed grants - STIP	-	400,000	400,000	-	1,200,000	-	-	-	1,200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Beach/Cliff Traffic Signal

Project Description:

Project is in the approved Beach/SOLA plan and will reduce congestion, and improve pedestrian and bike safety. Project is contingent on collecting traffic impact fees and grant award. Grant application for funding has not yet been filed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401303	Account # 221-40-64-9320-57306								
Project Cost Estimate:	4,013	225,987	225,987	-	-	300,000	-	-	300,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	70,000	70,000	-	-	100,000	-	-	100,000
Federal capital grants	-	160,000	160,000	-	-	200,000	-	-	200,000
Net Project Cost Estimates:	4,013	(4,013)	(4,013)	-	-	-	-	-	-

Bridge Maintenance

Project Description:

Repair of identified maintenance deficiencies such as damaged deck joints, concrete spalling and rust on several local bridges. Repairs have been identified through regular inspections by Caltrans Structures staff. Contingent on availability of state or federal grant funding.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m401302	Account # 221-40-64-9370-57310								
Project Cost Estimate:	1,159	200,000	200,000	-	-	-	400,000	-	400,000
Project Funding Estimates:									
State capital grants	-	180,000	180,000	-	-	-	300,000	-	300,000
Net Project Cost Estimates:	1,159	20,000	20,000	-	-	-	100,000	-	100,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Citywide Traffic Signal Controller Upgrade

Project Description:

This project will upgrade existing traffic signal control systems at 33 intersections Citywide. The current controllers are 1980's technology and should be upgraded to current technology that will improve performance and communications, and in some locations be capable of using the interconnected adaptive technology, such as the projects that were completed on Ocean and Laurel Streets.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401602	Account # 221-40-64-9330-57307								
Project Cost Estimate:	519,391	470,609	470,609	250,000	-	-	-	-	250,000
Net Project Cost Estimates:	519,391	470,609	470,609	250,000	-	-	-	-	250,000

Delaware - Swift Intersection Improvements

Project Description:

With the increased development on the west side, primarily at 2120 Delaware, it is time to evaluate improvements at the intersection based on cumulative traffic mitigation measures as identified in the General Plan and Traffic Impact Fee Program.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401904	Account # 221-40-62-9390-57304								
Project Cost Estimate:	-	-	-	-	100,000	500,000	-	-	600,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	100,000	100,000	-	-	200,000
Federal capital grants	-	-	-	-	-	400,000	-	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Downtown Intersection Improvements

Project Description:

The Downtown Plan Amendments identified deficiencies at 3 intersections as a result of the cumulative traffic analysis; Pacific/Laurel, Front/Laurel and Front/Soquel. Subsequently a Double Left-Turn Lane for Front Street is needed to maintain Transit and Downtown access, which will affect parking and provide a bike buffer on a portion of the street. Private property development in the downtown will pay the fair share of the cost of the project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401903	Account # 221-40-64-9320-57304								
Project Cost Estimate:	-	400,000	400,000	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	-	-	-	-	-
Capital contributions-developers	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	200,000	200,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Mission Street Improvement Plan

Project Description:

The City's General Plan Environment Impact Review (EIR) requires that certain intersections on Mission St (Hwy 1) be improved as mitigation to GP planned growth. This project proposes to develop a coordinated improvement and implementing plan. Improvements are required at Chestnut-King, Laurel, Bay & Swift intersections.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c402001	Account # 221-40-64-9311-57304								
Project Cost Estimate:	-	-	-	-	250,000	1,250,000	-	5,000,000	6,500,000
Project Funding Estimates:									
From Traffic Impact - Citywide	-	-	-	-	250,000	500,000	-	1,000,000	1,750,000
State capital grants	-	-	-	-	-	500,000	-	3,000,000	3,500,000
Net Project Cost Estimates:	-	-	-	-	-	250,000	-	1,000,000	1,250,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Murray Street Bridge Seismic Retrofit

Project Description:

Seismic retrofit of existing bridge over the Harbor. The project concept has been approved by Council in the past and includes new railings, wider bike lanes and sidewalk, and street lighting. The relocation of harbor facilities and boat docks are required during construction, as well as one-way traffic control on the bridge. Environmental review was completed, allowing the design and right-of-way process to proceed and is currently underway. Federal grant funds have been approved and the project is eligible for State Proposition 1B funds in lieu of a large local match. Construction has been delayed to address County Sanitation District changes to the force main under the harbor, and is also contingent on right-of-way approval and utility relocation. The budget will be increased as federal funds are appropriated.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c409321	Account # 221-40-62-9370-57310								
Project Cost Estimate:	4,285,038	8,107,478	8,107,478	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	212,764	-	-	-	-	-	-	-	-
Federal capital grants	3,418,881	7,718,985	7,718,985	-	-	-	-	-	-
Local capital grants	100,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	553,393	388,493	388,493	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Ocean/Water Intersection Improvements

Project Description:

This project is in the Citywide Cumulative Development Traffic Study and General Plan to address build out conditions. It is consistent with the Ocean Street Plan and includes the plan design elements. This project includes a second left-turn lane on Ocean southbound to Water, and a right-turn lane on Water eastbound, both which have been completed. The NW corner will be modified to improve pedestrian and bike access and safety as has been done at the NW and SW corners.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401410	Account # 221-40-64-9320-57304								
Project Cost Estimate:	273,802	757,073	757,073	-	-	-	-	-	-
Project Funding Estimates:									
Donations-other	20,000	-	-	-	-	-	-	-	-
Capital contributions-developers	-	-	-	-	-	-	-	-	-
From Traffic Impact - Citywide	97,569	802,431	802,431	-	-	-	-	-	-
Net Project Cost Estimates:	156,233	(45,358)	(45,358)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Pacific Avenue Sidewalk - Front to Second

Project Description:

Project proposes to address an important missing link by constructing 200 lineal feet of sidewalk on the east side of Pacific Avenue, between Front and Second Streets, and extending the bike lane. The diagonal parking will be replaced with parallel parking and will result in the loss of about 4 spaces. Drainage will be addressed. Grant funds have been awarded for this project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401902	Account # 221-40-64-9330-57307								
Project Cost Estimate:	9,200	460,800	460,800	-	-	-	-	-	-
Project Funding Estimates:									
State grants-RXTPX Funds	-	250,000	250,000	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	9,200	140,800	140,800	-	-	-	-	-	-
State grants - TDA	-	50,000	50,000	-	-	-	-	-	-
From Sidewalk In-lieu Fund	-	20,000	20,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Riverside/Second Intersection Improvements

Project Description:

This intersection improvement project has been changed to eliminate the need for Beach/SOLA plan recommended traffic signal or roundabout. The Council approved concept includes pedestrian activated flashers, streetscape, changing Leibrandt one-way inbound and removing the stop controls. This project schedule is included in the Riverside Ave Utility undergrounding project.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401105	Account # 221-40-64-9320-57306								
Project Cost Estimate:	75,296	174,704	174,704	-	-	-	-	-	-
Project Funding Estimates:									
From Traffic Impact - Citywide	50,000	174,704	174,704	-	-	-	-	-	-
Net Project Cost Estimates:	25,296	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

Soquel at Frederick Minor Widening

Project Description:

Minor widening of Soquel at Frederick to improve east-bound lane transition, and on Frederick to improve the bike lane and vehicle lane assignments. Includes right-turn overlap phase to improve intersection operational efficiency and highlighting pedestrian crossings. A grant has not yet been filed.

Fiscal Year 2021

	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401003									
									Account # 221-40-64-9311-57304
Project Cost Estimate:	16,178	321,822	321,822	-	-	600,000	-	-	600,000
Project Funding Estimates:									
RDA Successor Agency	1,870	-	-	-	-	-	-	-	-
State capital grants	-	-	-	-	-	500,000	-	-	500,000
Net Project Cost Estimates:	14,308	321,822	321,822	-	-	100,000	-	-	100,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1 Bridge Replacement

Project Description:

The Project Study Report (PDS) has identified the need to replace and widen the critical Highway 1 bridge over the San Lorenzo River. The City has completed the PDS and will start environmental review and design, as staff resources become available. The PDS was approved by Caltrans. The projects goals are to improve traffic capacity, safety, flood flows and fish passage, and provide seismic stability. With the current deteriorated condition of the bridge, replacement is highly recommended. The PDS estimates the construction cost range from \$9 to \$15 million. A grant application has not yet been filed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401402									Account # 221-40-64-9370-57310
Project Cost Estimate:	-	1,350,000	1,350,000	-	-	15,500,000	-	-	15,500,000
Project Funding Estimates:									
Federal capital grants	-	500,000	500,000	-	-	14,000,000	-	-	14,000,000
Net Project Cost Estimates:	-	850,000	850,000	-	-	1,500,000	-	-	1,500,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

State Route 1/9 Intersection Improvements

Project Description:

The project had been recommended in the Harvey West Traffic Studies, Citywide Cumulative Development Traffic Study and General Plan to reduce congestion and improve safety. The Project Study Report and environmental review are completed and approved by Caltrans. Project design, permitting and row acquisition are complete. Construction of the intersection improvements is in FY2021. STIP grants were awarded for construction.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c400805	Account # 221-40-64-9330-57304								
Project Cost Estimate:	3,884,795	5,538,419	5,538,419	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	5,108	500,000	500,000	-	-	-	-	-	-
From Traffic Impact - Citywide	3,877,332	1,690,668	1,690,668	-	-	-	-	-	-
State grants - Prop 1B	-	-	-	-	-	-	-	-	-
Federal capital grants	-	2,853,000	2,853,000	-	-	-	-	-	-
Miscellaneous operating revenue	401	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	1,954	494,751	494,751	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

221- Gas Tax Fund

West Cliff Drive Multi-Use Path Pavement Rehabilitation

Project Description:

This project will address some of the deferred maintenance of the path surface with patching, edge repair and slurry paving of the multi-use path. The first phase from Bay to Lighthouse Field was completed in FY 2012 and the second phase from Lighthouse to John Street was completed in FY 2015. The third phase is being developed for construction in FY2021 or 2022 following the storm damage repair near Chico Ave.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m400819	Account # 221-40-64-9330-57304								
Project Cost Estimate:	367,512	500,000	500,000	-	-	-	-	-	-
Project Funding Estimates:									
State grants - TDA	306,152	200,000	200,000	-	-	-	-	-	-
Capital contributions-developers	100,000	100,000	100,000	-	-	-	-	-	-
From General CIP Fund	35,726	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(74,366)	200,000	200,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Gas Tax Fund (221) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	9,498,274	19,530,002	19,530,002	250,000	1,850,000	18,150,000	400,000	5,000,000	25,650,000
Total Project Funding Estimate:	8,296,893	16,633,698	16,633,698	-	1,850,000	16,300,000	300,000	4,000,000	22,450,000
Total Net Project Cost Estimate:	1,201,381	2,896,304	2,896,304	250,000	-	1,850,000	100,000	1,000,000	3,200,000

Public Works Totals for Gas Tax Fund (221)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	9,498,274	19,530,002	19,530,002	1,829,700	2,825,000	19,350,000	2,200,000	5,000,000	31,204,700
Total Project Funding Estimate:	8,296,893	16,633,698	16,633,698	1,504,700	1,950,000	17,500,000	2,100,000	4,000,000	27,054,700
Total Net Project Cost Estimate:	1,201,381	2,896,304	2,896,304	325,000	875,000	1,850,000	100,000	1,000,000	4,150,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

235- Clean Rivers & Beaches Fund

Cowell Beach Water Quality Project

Project Description:

Project includes the following tasks, some of which are complete: 1) Installed screening under the wharf on and near shore to prevent pigeons from roosting near the Cowells beach hotspot; 2) Convened a panel of outside experts to review the City's current testing regime and provide advice on future testing; 3) Continue Microbial Source Tracking testing; and 4) Provide funding to the Cowell Beach Working Group.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401614	Account # 235-40-60-9235-57311								
Project Cost Estimate:	116,798	68,202	68,202	-	-	-	-	-	-
Project Funding Estimates:									
From Wastewater Fund	40,000	-	-	-	-	-	-	-	-
From General Fund	25,000	-	-	-	-	-	-	-	-
From City Public Trust Fund	25,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	26,798	68,202	68,202	-	-	-	-	-	-

Stormwater Trash Capture Program

Project Description:

The State Water Resources Control Board adopted an amendment to the Storm Water Quality Control (SWQC) Permit requiring the City to "capture all trash". The permit amendment requires the City to implement a program within 10 years. The funding will assist in developing the program and initial implementation.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401701	Account # 235-40-60-9235-57311								
Project Cost Estimate:	44,179	145,821	145,821	-	-	1,000,000	-	-	1,000,000
Net Project Cost Estimates:	44,179	145,821	145,821	-	-	1,000,000	-	-	1,000,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Clean Rivers & Beaches Fund (235) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	160,977	214,023	214,023	-	-	1,000,000	-	-	1,000,000
Total Project Funding Estimate:	90,000	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	70,977	214,023	214,023	-	-	1,000,000	-	-	1,000,000

Public Works Totals for Clean Rivers & Beaches Fund (235)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	160,977	214,023	214,023	-	-	1,000,000	-	-	1,000,000
Total Project Funding Estimate:	90,000	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	70,977	214,023	214,023	-	-	1,000,000	-	-	1,000,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

311- General Capital Improvement Fund

Rail Trail Segment 7 - Phase 3

Project Description:

Complete Segment 7 Rail Trail by connecting Natural Bridges Drive to Shaffer Road. Rebuild or construct new bridge across Antonelli Pond. Reestablish Shaffer Road railroad crossing.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c402208	Account # 311-40-64-9330-57307								
Project Cost Estimate:	-	-	-	-	-	400,000	2,800,000	-	3,200,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	200,000	200,000	-	400,000
Federal capital grants	-	-	-	-	-	-	2,400,000	-	2,400,000
Local capital grants - SCCRTC Measure D	-	-	-	-	-	200,000	200,000	-	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	-	-	400,000	2,800,000	-	3,200,000
Total Project Funding Estimate:	-	-	-	-	-	400,000	2,800,000	-	3,200,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Bay Drive Storm Damage Repair

Project Description:

The slope between the median trail and the creek, on the west side and between Escalona and Nobel eroded in a past storms and continues to erode. Ongoing erosion will impact the road and the trail and staff has determined a repair is needed soon. Storm damage funding is not available and costs have escalated. The project design is complete and the project will be constructed this summer.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401507	Account # 311-40-62-9320-57306								
Project Cost Estimate:	49,274	325,726	325,726	-	-	-	-	-	-
Project Funding Estimates:									
From Gas Tax Fund	26,516	123,484	123,484	-	-	-	-	-	-
Net Project Cost Estimates:	22,758	202,242	202,242	-	-	-	-	-	-

Catch Basin Replacement Program

Project Description:

Upgrade 15 non-standard catch basins with standard Type B catch basins at various locations throughout the city to reduce clogging during rainfall, minimizing maintenance and localized flooding.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401610	Account # 311-40-64-9330-57307								
Project Cost Estimate:	223,797	100,030	100,030	100,000	100,000	100,000	100,000	100,000	500,000
Project Funding Estimates:									
From Gas Tax Fund	149,970	100,030	100,030	100,000	100,000	100,000	100,000	100,000	500,000
Net Project Cost Estimates:	73,827	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Chestnut Street Storm Drain Replacement

Project Description:

The Chestnut Street Storm drain, north of Laurel Street to Church Street, is in very poor condition and should be replaced. There have been 3 cave-ins in the last fiscal year. The design process is complete and has determined the extent of the deterioration and all sections must be replaced. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$875,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401505	Account # 311-40-64-9340-57311								
Project Cost Estimate:	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

CMP Storm Drain Pipe Replacement

Project Description:

Corrugated Metal Pipe (CMP) storm drain pipe has a useful life of approximately 50 years. There are several of these storm drains citywide where the pipe has corroded and collapsed, necessitating replacement with plastic pipe which has a longer useful life. Engineering and Operations staff identify the highest priority locations. The project includes West Cliff Drive CMP's.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401709	Account # 311-40-64-9340-57311								
Project Cost Estimate:	277,039	70,568	70,568	100,000	100,000	100,000	100,000	100,000	500,000
Project Funding Estimates:									
From Gas Tax Fund	229,432	70,568	70,568	100,000	100,000	100,000	100,000	100,000	500,000
Net Project Cost Estimates:	47,607	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Curtis Street Storm Drain Phase II

Project Description:

Design and construct approximately 700 feet of 36 inch diameter storm drain line on Curtis, Coulson and Berry Streets to prevent flooding of streets, sidewalks and private property. This builds on the Phase I project downstream that was completed in FY 2017.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401802	Account # 311-40-64-9340-57311								
Project Cost Estimate:	-	-	-	-	-	-	-	500,000	500,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	500,000	500,000

Market Street Sidewalk and Bike Lane

Project Description:

Construct sidewalk within the existing Market Street roadway, between Avalon and Stoney Creek Rd, where none currently exists. Requires installation of a new marked crosswalk near Avalon St to provide continuity on the west side of the street. Project includes minor widening at Market/Goss Ave to complete sidewalk, ramp and bike lane. A grant has not yet been approved.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401806	Account # 311-40-64-9330-57307								
Project Cost Estimate:	-	-	-	-	-	520,000	-	-	520,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	-	-	100,000	-	-	100,000
Federal capital grants	-	-	-	-	-	400,000	-	-	400,000
Capital contributions-developers	-	-	-	-	-	20,000	-	-	20,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segment 7

Project Description:

Project includes the portion of the Monterey Bay Sanctuary Scenic (MBSC) Trail (rail trail) Segment 7 that is within the city limits, from Natural Bridges to the MB Sanctuary Center at Pacific and Beach. This segment is explained in further detail in the Master Plan. Working in conjunction with Santa Cruz County Regional Transportation Commission (SCCRTC), Railroad and City staff, a consultant completed the design for the trail, environmental review documents, permits and construction documents. Construction of Phase 1 is complete. The Phase 2 lawsuit has been settled and a grant has been awarded for construction.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401413	Account # 311-40-64-9330-57307								
Project Cost Estimate:	5,051,603	12,644,220	12,644,220	-	-	-	-	-	-
Project Funding Estimates:									
Contributions - businesses	56,954	50,002	50,002	-	-	-	-	-	-
Local capital grants - SCCRTC Measure D	-	2,100,000	2,100,000	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
State grant-Coastal Conservancy	159,598	-	-	-	-	-	-	-	-
From Gas Tax Fund	176,651	823,349	823,349	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	-	1,000,000	1,000,000	-	-	-	-	-	-
Federal Grants (HSIP)	-	7,951,850	7,951,850	-	-	-	-	-	-
Federal capital grants	681,844	2,573,156	2,573,156	-	-	-	-	-	-
State capital grants-STIP	303,406	1,501,594	1,501,594	-	-	-	-	-	-
Contributions - PG&E	3,689	-	-	-	-	-	-	-	-
From General Fund	57,420	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	3,612,041	(3,355,731)	(3,355,731)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

MB Sanctuary Scenic Trail (Rail Trail) Segments 8 & 9

Project Description:

This ATP Cycle 3 project includes funding for the design and environmental review of the rail trail segments 8 & 9, between the Wharf Roundabout and 17th Avenue. The proposed 2.18 mile trail is within the City and County of Santa Cruz and will be a joint project for the purpose of this grant. A non-infrastructure component for safety, education and encouragement is included in the funding. The Land Trust of Santa Cruz County is providing the local match to this approved grant. Future Measure D funding is allocated to matching grants for construction. A grant has not been awarded for construction.

	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted						
Project # c401804								
							Account # 311-40-64-9330-57307	
Project Cost Estimate:	54,296	4,614,704	4,614,704	-	26,600,000	-	-	26,600,000
Project Funding Estimates:								
Local capital grant-SC County Land Trust	-	1,500,000	1,500,000	-	-	-	-	-
Federal capital grants	39,089	3,129,911	3,129,911	-	22,900,000	-	-	22,900,000
Local capital grants - SCCRTC Measure D	-	-	-	-	2,000,000	-	-	2,000,000
From 2016 Trnsp Measure D-City	-	-	-	-	1,700,000	-	-	1,700,000
Net Project Cost Estimates:	15,207	(15,207)	(15,207)	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Mission Street Hill Utility Undergrounding

Project Description:

The undergrounding of overhead utilities on the City's portion of Mission Street, from Chestnut to Mission Plaza and within the Mission Hill Plaza area, has been approved by Council as the next Rule 20A district. A Rule 20A project is funded by PG&E from rate payer allocations and the City has borrowed funding from future allocations to fully fund the project. The local funding has been used to design the project in anticipation of partial reimbursement from Rule 20A funds. Local funds will be used to address easements and install decorative and regular streetlights when the utility poles with streetlights are removed.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401004	Account # 311-40-64-9360-57390								
Project Cost Estimate:	96,506	60,000	60,000	-	1,150,000	-	-	-	1,150,000
Project Funding Estimates:									
Contributions - Other Agencies	-	-	-	-	-	-	-	-	-
Contributions - PG&E	-	-	-	-	1,000,000	-	-	-	1,000,000
Local capital grants	-	-	-	-	-	-	-	-	-
From Gas Tax Fund	-	-	-	-	150,000	-	-	-	150,000
Net Project Cost Estimates:	96,506	60,000	60,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Pogonip Creek Sedimentation Removal

Project Description:

The Pogonip Flood Control project was constructed in 1993 to improve drainage conditions in the Harvey West Area by channelizing a portion of the creek, installing some new storm drains, and improving the storm drain lines under Highway 9 to the San Lorenzo River. Sedimentation from steep upstream slopes and private diversion systems have redirected the creek closer to the embankment, impacting private property in Harvey West. This project proposes to remove sediment and overgrown vegetation, and repair a flood wall to reduce impacts of flooding on private property. Work will be subject to a Fish and Game streambed alteration and Regional Water Quality Control Board (RWQCB) permits. The design is complete. Project implementation is proposed when funding is available. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$250,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401306	Account # 311-40-64-9340-57311								
Project Cost Estimate:	80,365	22,635	22,635	- *	-	-	-	-	-
Net Project Cost Estimates:	80,365	22,635	22,635	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Riverside Ave Utility Underground Phase II

Project Description:

The project includes undergrounding the overhead utilities on Riverside Avenue, from Third Street to Beach Street, and constructing streetscape improvements (decorative streetlights, sidewalks and street trees). The design concept was approved by Council in FY12. The project was changed to a Rule 20A project which is funded by PG&E from rate payer allocations. The City has borrowed funding from future allocations to fully fund the project. The local funding has been used to complete the design in anticipation of partial reimbursement from Rule 20A funds. Agreements with the utility companies on a cost share and the PG&E bankruptcy have delayed the project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401208	Account # 311-40-64-9360-57390								
Project Cost Estimate:	486,543	4,828,457	4,828,457	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	378,847	-	-	-	-	-	-	-	-
Other agency contributions	-	1,650,000	1,650,000	-	-	-	-	-	-
Property Owner Contributions	-	1,300,000	1,300,000	-	-	-	-	-	-
From ED Trust Fund	238,940	453,974	453,974	-	-	-	-	-	-
From Water Fund	-	501,613	501,613	-	-	-	-	-	-
From Gas Tax Fund	-	639,503	639,503	-	-	-	-	-	-
From CIP-Street Maint and Rehab Fund	-	500,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	(131,244)	(216,633)	(216,633)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Shaffer Road Railroad Crossing and Route 1 Traffic Signal Improvements

Project Description:

Development of a benefit assessment district for the design and funding cost share of a new railroad crossing (with gates and surface improvements) and the installation of a traffic signal at the Shaffer/Route 1 intersection. Development of adjacent properties require crossing installation to reduce impact to Delaware and residential uses, improve emergency access and facilitate the Rail Trail Segment 7 Phase 3 implementations. The crossing is planned to be multi modal. Costs of assessment district development to be reimbursed if district approved. This project is being coordinated with Rail Trail Seg 7 Phase 3.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c401403									
								Account # 311-40-62-9320-57306	
Project Cost Estimate:	-	-	-	-	-	250,000	1,000,000	-	1,250,000
Project Funding Estimates:									
From Gas Tax Fund	-	-	-	-	-	250,000	-	-	250,000
From Assessment District Fund	-	-	-	-	-	-	1,000,000	-	1,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Solar PV Expansion at Corp Yard

Project Description:

This project consists of designing and installing a 166 kW solar photovoltaic system at the Corporation Yard. This project expands the existing 45 kW solar PV system at the same location and the recent roofing improvement project was designed to accommodate the expansion. Most project costs will be wrapped into a Power Purchase Agreement, however there may be ancillary city costs.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c101901									
									Account # 311-10-00-9410-57290
Project Cost Estimate:	-	365,750	365,750	-	-	-	-	-	-
Project Funding Estimates:									
From Water Fund	-	114,000	114,000	-	-	-	-	-	-
From Refuse Fund	-	185,250	185,250	-	-	-	-	-	-
From Parking Fund	-	28,500	28,500	-	-	-	-	-	-
From Equipment Fund	-	38,000	38,000	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Soquel/Pine Storm Drain

Project Description:

Alleviate flood on Soquel Avenue between Pine Street and Doyle Street by constructing a 30-inch pipeline on Pine Street from Soquel Avenue to Broadway. Approximate length of pipeline will be 1,800 feet.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402207	Account # 311-40-64-9330-57307								
Project Cost Estimate:	-	-	-	-	-	-	1,300,000	-	1,300,000
Net Project Cost Estimates:	-	-	-	-	-	-	1,300,000	-	1,300,000

Swanton Blvd Multi-Use Trail Connector

Project Description:

This project proposes a 10-12 foot wide multi-use trail along Swanton Blvd, from West Cliff to Delaware, and along Delaware to Natural Bridges Drive. Improved lighting, curb ramps, islands, signs and striping are proposed at the intersection. This project fills a missing gap between West Cliff Drive and Mission Street Extension, providing improved and safer access to many public, commercial and residential activity centers. This multi-use trail is adjacent to Natural Bridges State Park and State Parks is supportive of the project. A grant has not yet been approved.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401805	Account # 311-40-64-9330-57307								
Project Cost Estimate:	-	-	-	1,900,000	-	-	-	-	1,900,000
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	-	-	-	200,000	-	-	-	-	200,000
Federal capital grants	-	-	-	1,700,000	-	-	-	-	1,700,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

Trevethan Storm Drain Project - Phase 1

Project Description:

This area has experienced annual flooding episodes and sand bags are typically deployed in the winter to keep water out of private structures. Currently the street surface drains south to catch basins at Trevethan and Soquel. The project proposes to install 450 lineal feet of 24 inch diameter storm drain and 3 catch basins on Trevethan, from East gate to Soquel Ave.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401307	Account # 311-40-64-9340-57311								
Project Cost Estimate:	-	-	-	225,000	-	-	-	-	225,000
Project Funding Estimates:									
From Wastewater Fund	-	-	-	-	-	-	-	-	-
From Gas Tax Fund	-	-	-	225,000	-	-	-	-	225,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

UCSC-City Transportation Improvements & Studies

Project Description:

Implementation of Section 4.13 of the UCSC-City Comprehensive Settlement Agreement to identify for implementation transportation improvements and studies to explore alternative transportation solutions such as traffic signal timing on Mission and Bay, transit traffic signal pre-emption, express bus service, GIS analysis, park and ride lots, long-term vehicular storage, and Zip Car expansion.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401008	Account # 311-40-64-9390-57304								
Project Cost Estimate:	-	250,000	250,000	-	-	-	-	-	-
Project Funding Estimates:									
Other local revenues	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	100,000	100,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Drive Stabilization

Project Description:

This project proposes to place additional engineered rock protection as needed where areas have been damaged by King tides in recent years and to prevent damage to the West Cliff path. FY2016 funding was used to repair two locations near Woodrow and a sink hole at a retaining wall near Woodrow. Priority is to protect the base of the retaining wall near Woodrow. Other areas are identified in the West Cliff Drive Plan. A grant has not yet been filed. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$500,000 from the General Fund.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c401501	Account # 311-40-62-9330-57307								
Project Cost Estimate:	430,391	248,609	248,609	- *	2,000,000	250,000	250,000	250,000	2,750,000
Project Funding Estimates:									
From Liability Insurance Fund	75,000	-	-	-	-	-	-	-	-
From General Fund	2,992	247,008	247,008	-	500,000	250,000	250,000	250,000	1,250,000
Federal capital grants	-	-	-	-	1,500,000	-	-	-	1,500,000
Net Project Cost Estimates:	352,399	1,601	1,601	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

311- General Capital Improvement Fund

West Cliff Stair Repair

Project Description:

The repair of two stairways along West Cliff Drive. Construction is contingent on favorable tide and weather conditions. Improvements include handrails, replacement of degraded concrete treads and construction of new landings.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m401402	Account # 311-40-62-9320-57306								
Project Cost Estimate:	134,343	170,000	170,000	-	-	-	-	-	-
Project Funding Estimates:									
Capital contributions-developers	70,000	-	-	-	-	-	-	-	-
From Liability Insurance Fund	-	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	64,343	70,000	70,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	6,884,157	23,700,699	23,700,699	2,325,000	29,950,000	1,220,000	2,750,000	950,000	37,195,000
Total Project Funding Estimate:	2,650,348	26,831,792	26,831,792	2,325,000	29,950,000	1,220,000	1,450,000	450,000	35,395,000
Total Net Project Cost Estimate:	4,233,809	(3,131,093)	(3,131,093)	-	-	-	1,300,000	500,000	1,800,000

Public Works Totals for General Capital Improvement Fund (311)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	6,884,157	23,700,699	23,700,699	2,325,000	29,950,000	1,620,000	5,550,000	950,000	40,395,000
Total Project Funding Estimate:	2,650,348	26,831,792	26,831,792	2,325,000	29,950,000	1,620,000	4,250,000	450,000	38,595,000
Total Net Project Cost Estimate:	4,233,809	(3,131,093)	(3,131,093)	-	-	-	1,300,000	500,000	1,800,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

316- CIP - Santa Cruz Library

Branciforte Measure S Facility Remodel

Project Description:

Branciforte Library facility remodel project primarily funded by Measure S.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c351801	Account # 316-35-00-0000-57203								
Project Cost Estimate:	218,813	3,640,621	3,322,175	500,000	-	-	-	-	500,000
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	-	-	300,000	-	-	-	-	300,000
Net Project Cost Estimates:	218,813	3,640,621	3,322,175	200,000	-	-	-	-	200,000

Garfield Park Measure S Facility Remodel

Project Description:

Garfield Park Library facility remodel project primarily funded by Measure S.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c351802	Account # 316-35-00-0000-57203								
Project Cost Estimate:	153,771	3,200,142	3,200,142	-	-	-	-	-	-
Project Funding Estimates:									
Donations - library - Friends of the Lib	-	-	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	153,771	3,200,142	3,200,142	(200,000)	-	-	-	-	(200,000)

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for CIP - Santa Cruz Library Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	372,584	6,840,763	6,522,317	500,000	-	-	-	-	500,000
Total Project Funding Estimate:	-	-	-	500,000	-	-	-	-	500,000
Total Net Project Cost Estimate:	372,584	6,840,763	6,522,317	-	-	-	-	-	-

Public Works Totals for CIP - Santa Cruz Library

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	372,584	6,840,763	6,522,317	500,000	-	-	-	-	500,000
Total Project Funding Estimate:	-	-	-	500,000	-	-	-	-	500,000
Total Net Project Cost Estimate:	372,584	6,840,763	6,522,317	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Arterial and Collector Street Reconstruction and Overlay

Project Description:

Project includes pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city arterial and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Gas tax available for paving is estimated at \$800,000 per year due to SB1 approval. Grants are not currently reflected in the project estimate, but play an important role in meeting program goals. The grants are estimated federal transportation funds that are applied for when available. Approximately \$4.0 million is needed annually to maintain City streets satisfactorily.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c400809	Account # 317-40-64-9311-57304								
Project Cost Estimate:	21,114,332	8,092,013	8,092,013	1,300,000	2,200,000	2,300,000	2,400,000	2,500,000	10,700,000
Project Funding Estimates:									
From Wastewater Fund	95,710	-	-	-	-	-	-	-	-
From Gas Tax Fund	5,186,625	500,000	500,000	800,000	800,000	800,000	800,000	800,000	4,000,000
Other local revenues	23,814	-	-	-	-	-	-	-	-
State capital grants	925,701	1,500,000	-	-	-	-	-	-	-
From Traffic Congestion Relief Fund	402,257	-	-	-	-	-	-	-	-
Fed grants - ARRA	753,076	-	-	-	-	-	-	-	-
From General Fund	1,100,000	-	-	-	-	-	-	-	-
Loan proceeds	1,962,217	-	-	-	-	-	-	-	-
State grants-RXTPX Funds	1,241,610	1,708,390	1,708,390	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	715,720	470,000	470,000	500,000	500,000	500,000	500,000	500,000	2,500,000
State grants - TDA	25,208	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	8,682,394	3,913,623	5,413,623	-	900,000	1,000,000	1,100,000	1,200,000	4,200,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

317- Arterial Streets and Roads Fund

City Residential and Collector Street Reconstruction and Overlay

Project Description:

Pavement reconstruction, overlay, cape and slurry seal, and asphalt grinding of city residential and collector streets for maintenance and reconditioning. Projects are selected based on the City's pavement management computerized system and in coordination with other utilities and transportation projects. Approximately \$1.2 million is needed annually to provide a 10 year rotation on residential streets. Grants are not typically available for residential and collector streets.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c400810	Account # 317-40-64-9311-57304								
Project Cost Estimate:	12,698,223	1,700,537	1,700,537	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
Project Funding Estimates:									
From City Public Trust Fund	414,451	-	-	-	-	-	-	-	-
From Traffic Congestion Relief Fund	587,025	-	-	-	-	-	-	-	-
From Water Fund	17,978	-	-	-	-	-	-	-	-
From General Fund	500,000	-	-	-	-	-	-	-	-
From 2016 Trnsp Measure D-City	536,288	479,432	479,432	500,000	500,000	500,000	500,000	500,000	2,500,000
Net Project Cost Estimates:	10,642,481	1,221,105	1,221,105	-	500,000	500,000	500,000	500,000	2,000,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Arterial Streets and Roads Fund (317) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	33,812,555	9,792,550	9,792,550	1,800,000	3,200,000	3,300,000	3,400,000	3,500,000	15,200,000
Total Project Funding Estimate:	14,487,680	4,657,822	3,157,822	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000
Total Net Project Cost Estimate:	19,324,875	5,134,728	6,634,728	-	1,400,000	1,500,000	1,600,000	1,700,000	6,200,000

Public Works Totals for Arterial Streets and Roads Fund (317)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	33,812,555	9,792,550	9,792,550	1,800,000	3,200,000	3,300,000	3,400,000	3,500,000	15,200,000
Total Project Funding Estimate:	14,487,680	4,657,822	3,157,822	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000
Total Net Project Cost Estimate:	19,324,875	5,134,728	6,634,728	-	1,400,000	1,500,000	1,600,000	1,700,000	6,200,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

721- Wastewater Enterprise Fund

City Headworks Replacement

Project Description:

Replace and refurbish several components of the City headworks at the Wastewater Treatment Facility (WWTF) including concrete channels and slide gates.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402204	Account # 721-40-62-7252-57301								
Project Cost Estimate:	-	-	-	1,800,000	-	-	-	-	1,800,000
Net Project Cost Estimates:	-	-	-	1,800,000	-	-	-	-	1,800,000

CMMS Upgrade

Project Description:

Replace the Computerized Maintenance Management System (CMMS) program currently used to maintain all equipment and piping at the Wastewater Treatment Facility (WWTF) and the Wastewater Collection System> Santa Cruz County Sanitation District (SCCSD) will pay 8/17th of WWTF portion of project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402205	Account # 721-40-62-7251-57301								
Project Cost Estimate:	-	-	-	375,000	-	-	-	-	375,000
Project Funding Estimates:									
Local capital grants	-	-	-	141,176	-	-	-	-	141,176
Net Project Cost Estimates:	-	-	-	233,824	-	-	-	-	233,824

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

721- Wastewater Enterprise Fund

Library Lane Sewer

Project Description:

Replace existing 6 inch sewer from Gault Street to Hanover Drive with new 8 inch pipe within existing easement. Reconstruction path to 8 feet wide after construction of new pipeline.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c402206									
								Account # 721-40-62-7259-57301	
Project Cost Estimate:	-	-	-	220,000	-	-	-	-	220,000
Net Project Cost Estimates:	-	-	-	220,000	-	-	-	-	220,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for Wastewater Enterprise Fund (721) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	2,395,000	-	-	-	-	2,395,000
Total Project Funding Estimate:	-	-	-	141,176	-	-	-	-	141,176
Total Net Project Cost Estimate:	-	-	-	2,253,824	-	-	-	-	2,253,824

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Fairmount/Harrison Sewer Main Upgrade

Project Description:

Upgrade approximately 3000 lineal feet of 10 inch diameter sewer main to 12 inch diameter, in this neighborhood, south of Hwy 1. This trunk sewer has been identified as undersized in the sanitary sewer hydraulic model. Further investigation will be needed prior to finalizing the project scope, priority and cost.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401404	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	-	-	-	-	-	-	400,000	400,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	400,000	400,000

Front-Spruce-Pacific-Sewer Main Rehab

Project Description:

This project is to rehabilitate the 54 inch diameter sewer main that connects to the WWTF. The sewer main, constructed in 1965, requires preventative maintenance and will be lined from Front Street, Spruce and Pacific Avenue to the Wastewater Treatment Facility (WWTF). Entry points for the liner will be excavated at approximately 3 manhole locations in the above noted streets.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401606	Account # 721-40-62-7259-57301								
Project Cost Estimate:	7	1,099,993	1,099,993	-	-	-	-	-	-
Net Project Cost Estimates:	7	1,099,993	1,099,993	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Isbel Pump Station Replacement

Project Description:

Complete rebuild of this older style dry/wet well sanitary sewer pump station.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402105	Account # 721-40-62-7259-57312								
Project Cost Estimate:	-	100,000	100,000	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	-	100,000	100,000	-	500,000	-	-	-	500,000

Jesse Street Marsh

Project Description:

Funding to implement components of the approved management plan for Jesse Street marsh and park area as needed, including drainage modifications. This project is being coordinated with Parks and Recreation. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County. A grant has not yet been filed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c409669	Account # 721-40-62-7259-57312								
Project Cost Estimate:	160,477	164,410	164,410	-	-	1,000,000	-	-	1,000,000
Project Funding Estimates:									
Local capital grants	96,701	56,187	56,187	-	-	94,118	-	-	94,118
State capital grants	-	-	-	-	-	800,000	-	-	800,000
Net Project Cost Estimates:	63,776	108,223	108,223	-	-	105,882	-	-	105,882

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Laurent Street Sewer

Project Description:

The existing sewer line was constructed in 1926 and is in need of replacement. Project includes the design and construction of 1,000 lineal feet of new sewer line, reconnecting laterals and rebuilding manholes.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401809	Account # 721-40-62-7259-57301								
Project Cost Estimate:	12	249,988	249,988	-	-	-	-	-	-
Net Project Cost Estimates:	12	249,988	249,988	-	-	-	-	-	-

May/Coulson/Berry Trunk Sewer

Project Description:

Increase capacity and reliability of this 1,500 foot long, 10 inch diameter sewer. Replace or combine with parallel collection sewer. Project starts at intersection of May Ave/Hubbard St. and ends at Grant/Barry intersection.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402003	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	-	-	-	-	-	750,000	-	750,000
Net Project Cost Estimates:	-	-	-	-	-	-	750,000	-	750,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Mentel Aerial Sewer Improvement

Project Description:

The existing 6" sewer pipe runs from Mentel Avenue to Forest Avenue. The proposed project will replace 310 LF of 6" pipeline including constructing new supports for the aerial section of pipeline.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c402102									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	-	200,000	200,000	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	200,000	200,000	200,000	-	-	-	-	200,000

Monterey St. and Lighthouse Ave. Sewer

Project Description:

Sanitary sewer service for the residential block bordered by Santa Cruz St, Monterey St, Lighthouse Ave and West Cliff Dr is located in the backyards of these properties. The 6 inch diameter clay pipe network is difficult and in some cases impossible to access for due to fences, overgrown vegetation and distance from the street. The proposed new sewer incudes 700 feet of 8 inch diameter plastic pipe and new manholes.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c401907									
									Account # 721-40-62-7259-57301
Project Cost Estimate:	-	600,000	600,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	600,000	600,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Neary Lagoon Park Rehab-Maint. (Annual)

Project Description:

Rehabilitation and improvements to boardwalks, pathways, restrooms, parks building and natural areas. Removal of tules and sediment as required to maintain open waterways. Improvements are based on the approved Neary Lagoon Management Plan and various studies. County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to County and environmental mitigation requirements of the secondary treatment facility.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m409668	Account # 721-40-62-7259-57312								
Project Cost Estimate:	2,833,027	1,012,845	1,012,845	250,000	250,000	250,000	250,000	250,000	1,250,000
Project Funding Estimates:									
Local capital grants	1,441,077	118,662	118,662	117,647	117,647	117,647	117,647	117,647	588,235
State capital grants	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	1,391,950	694,183	694,183	132,353	132,353	132,353	132,353	132,353	661,765

Pelton Ave Pump Station Generator

Project Description:

Install new emergency generator at the existing sanitary sewer pump station.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402104	Account # 721-40-62-7259-57312								
Project Cost Estimate:	-	80,000	80,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	80,000	80,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Pump Station P11-SP101 Modifications

Project Description:

This 33 year old sanitary sewer pump station in the Carbonera area is in need of modifications to bring the controls, wet well and pump system up to the current city standards. This will increase capacity and reliability, and reduce maintenance and energy requirements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m401601	Account # 721-40-62-7259-57301								
Project Cost Estimate:	20,563	789,361	789,361	-	-	-	-	-	-
Net Project Cost Estimates:	20,563	789,361	789,361	-	-	-	-	-	-

San Lorenzo River Sanitary Sewer Siphon

Project Description:

There are 3 sanitary sewer lines (42, 24 and 14 inch diameter) that are below the San Lorenzo River bottom and convey all the wastewater flows from the eastside to the Wastewater Treatment Facility (WWTF). The lines were partially cleaned in recent years, but a thorough inspection was not possible at that time. A new pipe cleaning method was used in 2012 and 2013 that allowed a complete inspection of the lines, determining that a repair and lining were needed on the 42 inch diameter sewer main, which was completed in FY 2014. Future inspection and cleaning is anticipated with remaining funds.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401315	Account # 721-40-62-7259-57301								
Project Cost Estimate:	811,618	213,382	213,382	-	-	-	-	-	-
Net Project Cost Estimates:	811,618	213,382	213,382	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Sewer Realignment Project

Project Description:

The 900 foot long, 12 inch sanitary sewer from Logan St (MH P5-SM209) to the intersection at Brook Ave and Doane St (MH P5-SM419) is located in an inaccessible easement. Realign sewer to improve maintenance and reliability.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402203	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	-	-	200,000	-	-	500,000	-	700,000
Net Project Cost Estimates:	-	-	-	200,000	-	-	500,000	-	700,000

Sewer System Improvements

Project Description:

Ongoing program to identify and target sewer lines and pump stations with limited capacity and that may be impacted by high storm water infiltration and inflow (I&I), obstructions and other deficiencies. The intent of the program and individual projects is to improve wastewater flow capacity, maintain an excellent environmental compliance record, and reduce treatment costs from I&I. The projects will include pipe bursting, replacement, re-routing, lining and other methods as needed. Project will address street reconstruction needs related to the sanitary system construction. Program includes the development of a public education component. Program will partially fund new storm drain improvements if it is found that drainage deficiencies are overtaxing the sanitary sewer system such as on Curtis Street and Trevethan Avenue.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401511	Account # 721-40-62-7251-57304								
Project Cost Estimate:	3,987,738	1,195,262	1,195,262	600,000	600,000	600,000	600,000	600,000	3,000,000
Net Project Cost Estimates:	3,987,738	1,195,262	1,195,262	600,000	600,000	600,000	600,000	600,000	3,000,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

Trevethan Avenue Sewer

Project Description:

The existing sewer line is located within existing unused street rights-of-way, which are currently front yards of the Trevethan residences between Parnell and East Gate. This presents operational problems when attempting to do maintenance on the line. The project includes investigating the relocation, and if feasible, constructing a 1,100 lineal feet of new sewer line in the street and reconnecting sewer laterals, from Parnell to Soquel Avenue. A companion storm drain project is proposed in the General CIP fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401810	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	20,000	20,000	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	20,000	20,000	200,000	-	-	-	-	200,000

Wastewater Collections Storage

Project Description:

The wastewater collections division will need to relocate a portion of their vehicles, equipment and supplies. Permanent and temporary relocation will be required as result of the Soquel Pure Water Tertiary construction project. Relocation within City's Wastewater Treatment Facility may include construction of a small storage building. Offsite storage during construction may also be needed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402110	Account # 721-40-62-7251-57201								
Project Cost Estimate:	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF Infra. and Major Equip Study

Project Description:

Implement recommendations of the Wastewater Treatment Facility (WWTF) Infrastructure and Major equipment Study which prioritizes equipment replacement and upgrades. County pays 8/17 of cost based on wastewater treatment capacity dedicated to County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401706	Account # 721-40-62-7252-57301								
Project Cost Estimate:	445,791	2,503,709	2,503,709	2,000,000	2,000,000	3,000,000	3,000,000	3,000,000	13,000,000
Project Funding Estimates:									
Local capital grants	251,239	1,187,132	1,187,132	941,176	941,176	1,411,765	1,411,765	1,411,765	6,117,647
Net Project Cost Estimates:	194,552	1,316,577	1,316,577	1,058,824	1,058,824	1,588,235	1,588,235	1,588,235	6,882,353

WWTF Ultraviolet Disinfections Sys Repl

Project Description:

Replace the existing and aging ultraviolet light disinfection system, including controls and lamps, with current technology. There are energy savings expected with the new system. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401504	Account # 721-40-62-7259-57301								
Project Cost Estimate:	440,233	4,759,767	4,759,767	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	185,318	1,228,447	122,447	-	-	-	-	-	-
Net Project Cost Estimates:	254,915	3,531,320	4,637,320	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Electrical System

Project Description:

The 21kV electrical system feed powers the entire treatment plant. Replacement of critical components which include the main switchgear, cabling and transformer, are needed as they reach the end of their useful life as experienced by reliability and performance issues. The County pays 8/17 of the cost based on the wastewater treatment capacity dedicated to the County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401405	Account # 721-40-65-7252-57301								
Project Cost Estimate:	-	2,000,000	2,000,000	-	14,000,000	2,000,000	4,000,000	-	20,000,000
Project Funding Estimates:									
Local capital grants	-	941,176	941,176	-	6,588,235	941,176	1,882,353	-	9,411,764
Net Project Cost Estimates:	-	1,058,824	1,058,824	-	7,411,765	1,058,824	2,117,647	-	10,588,236

WWTF-Equipment Replacement

Project Description:

The projects proposed in this general category are a variety of projects that replace worn and obsolete equipment, improve automation, reduce energy, maintain environmental compliance and reduce odors at the Wastewater Treatment Plant. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m409659	Account # 721-40-62-7252-57301								
Project Cost Estimate:	7,361,801	3,055,103	3,055,103	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Project Funding Estimates:									
Local capital grants	3,144,058	1,052,212	1,052,212	470,588	470,588	470,588	470,588	470,588	2,352,940
Net Project Cost Estimates:	4,217,743	2,002,891	2,002,891	529,412	529,412	529,412	529,412	529,412	2,647,060

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Laboratory Modernization

Project Description:

The project includes redesigning the existing laboratory consistent with its mission by improving microbiological, chemical and toxicological methods in support of permitting and environmental requirements for NPDES, plant processes and community dischargers. The design may be initiated in FY2019 and constructed in FY 2021. County pays 8/17 of the cost based on the wastewater treatment facility capacity dedicated to County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401608	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	250,000	250,000	250,000	2,000,000	-	-	-	2,250,000
Project Funding Estimates:									
Local capital grants	-	117,647	117,647	117,647	941,176	-	-	-	1,058,823
Net Project Cost Estimates:	-	132,353	132,353	132,353	1,058,824	-	-	-	1,191,177

WWTF-Upgrade Digester Equipment

Project Description:

Digester equipment including gas compressors, motors, pumps, valves and piping is in operation every day, 24 hours a day. Digesters 2 and 3 will be done in FY2020. The County pays 8/17 of the cost based on wastewater treatment facility capacity dedicated to the County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401607	Account # 721-40-62-7259-57301								
Project Cost Estimate:	535,559	514,441	514,441	-	500,000	-	500,000	-	1,000,000
Project Funding Estimates:									
Local capital grants	264,302	229,815	229,815	-	235,294	-	235,294	-	470,588
Net Project Cost Estimates:	271,257	284,626	284,626	-	264,706	-	264,706	-	529,412

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

721- Wastewater Enterprise Fund

WWTF-Water Piping Rehabilitation

Project Description:

A wastewater treatment facility on site reclaimed water supply piping evaluation has shown the system is suffering from corrosion and water pressure reduction and in need of a system replacement. Sporadic repairs/replacement have been done by City staff over the years, however the system is at the point of requiring a comprehensive overhaul. County pays 8/17 of cost based on wastewater treatment facility capacity dedicated to County.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401407	Account # 721-40-62-7259-57301								
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-	-	-
Project Funding Estimates:									
Local capital grants	-	470,588	470,588	-	-	-	-	-	-
Net Project Cost Estimates:	-	529,412	529,412	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Wastewater Enterprise Fund (721) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	16,596,826	19,958,261	19,958,261	4,700,000	20,850,000	7,850,000	10,600,000	5,250,000	49,250,000
Total Project Funding Estimate:	5,382,695	5,601,866	4,495,866	1,647,058	9,294,116	3,835,294	4,117,647	2,000,000	20,894,115
Total Net Project Cost Estimate:	11,214,131	14,356,395	15,462,395	3,052,942	11,555,884	4,014,706	6,482,353	3,250,000	28,355,885

Public Works Totals for Wastewater Enterprise Fund (721)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	16,596,826	19,958,261	19,958,261	7,095,000	20,850,000	7,850,000	10,600,000	5,250,000	51,645,000
Total Project Funding Estimate:	5,382,695	5,601,866	4,495,866	1,788,234	9,294,116	3,835,294	4,117,647	2,000,000	21,035,291
Total Net Project Cost Estimate:	11,214,131	14,356,395	15,462,395	5,306,766	11,555,884	4,014,706	6,482,353	3,250,000	30,609,709

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

731- Refuse Enterprise Fund

RRF Household Hazardous Waste Facility Improvement Project

Project Description:

The City of Santa Cruz Household Hazardous Waste Collection Facility (HHWCF) requires facility improvements to achieve State certification. The improvements include replacement of asphalt flooring with a secondarily contained concrete pad, chemical resistant epoxy coating, standard of care ramps, signage and fencing, and installation of an emergency shower/eye-wash station, among other tasks.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c402202									
									Account # 731-40-62-7351-57203
Project Cost Estimate:	-	-	-	223,826	-	-	-	-	223,826
Project Funding Estimates:									
State capital grants	-	-	-	223,826	-	-	-	-	223,826
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for Refuse Enterprise Fund (731) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	223,826	-	-	-	-	223,826
Total Project Funding Estimate:	-	-	-	223,826	-	-	-	-	223,826
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

731- Refuse Enterprise Fund

Dimeo Lane Paving and Storm Drain

Project Description:

Dimeo Lane is the only access to the City's Landfill and Recycling Center, and with the truck traffic, the road base and surface are in need of repair. This project includes pavement repairs and minor storm drain improvements for Dimeo as needed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401312	Account # 731-40-62-7352-57308								
Project Cost Estimate:	149,736	1,000,264	1,000,264	-	-	-	-	-	-
Net Project Cost Estimates:	149,736	1,000,264	1,000,264	-	-	-	-	-	-

Gas Probe Remediation

Project Description:

Install 4 methane gas monitoring and relief wells to remediate methane exceedance readings at monitoring well W19G-MR in accordance with state requirements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401908	Account # 731-40-62-7359-57308								
Project Cost Estimate:	3,165	171,835	171,835	-	-	-	-	-	-
Net Project Cost Estimates:	3,165	171,835	171,835	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

731- Refuse Enterprise Fund

Landfill Design/Construction

Project Description:

Design completion and permitting for the third of five planned lined refuse disposal cells to extend the life of the landfill to approximately 2050.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c400046	Account # 731-40-62-7352-57308								
Project Cost Estimate:	2,651,785	282,715	282,715	-	-	-	-	-	-
Net Project Cost Estimates:	2,651,785	282,715	282,715	-	-	-	-	-	-

Landfill Master Plan Development

Project Description:

Planning, development, design and construction of a master excavation plan for the landfill, next new Cell 3B, partial final closure, west canyon final slope repair and desilting basin. Planning and development is complete. The final design, and plans and specifications with other related documents is complete. The construction of new Cell 3B and partial final closure is proposed in FY22.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401909	Account # 731-40-62-7359-57308								
Project Cost Estimate:	260,802	5,019,198	5,019,198	2,000,000	100,000	100,000	100,000	100,000	2,400,000
Net Project Cost Estimates:	260,802	5,019,198	5,019,198	2,000,000	100,000	100,000	100,000	100,000	2,400,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

731- Refuse Enterprise Fund

Recycling Building and Equipment Improvement

Project Description:

Project includes the upgrade and replacement of the Single Stream Recycling equipment, installing bunkers, push walls and replacing warped beams, damaged metal walls, and tent sections around the recycling building as needed.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401811	Account # 731-40-62-7353-57308								
Project Cost Estimate:	163,444	186,556	186,556	1,000,000	-	-	-	-	1,000,000
Net Project Cost Estimates:	163,444	186,556	186,556	1,000,000	-	-	-	-	1,000,000

Recycling Center Storm Water Quality Improvements

Project Description:

Development, design and construction of a below ground stormwater basin in the existing parking lot to manage stormwater runoff generated at the recycling center.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402111	Account # 731-40-62-7353-57308								
Project Cost Estimate:	-	1,500,000	1,500,000	500,000	-	-	-	-	500,000
Net Project Cost Estimates:	-	1,500,000	1,500,000	500,000	-	-	-	-	500,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Refuse Enterprise Fund (731) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	3,228,932	8,160,568	8,160,568	3,500,000	100,000	100,000	100,000	100,000	3,900,000
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	3,228,932	8,160,568	8,160,568	3,500,000	100,000	100,000	100,000	100,000	3,900,000

Public Works Totals for Refuse Enterprise Fund (731)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	3,228,932	8,160,568	8,160,568	3,723,826	100,000	100,000	100,000	100,000	4,123,826
Total Project Funding Estimate:	-	-	-	223,826	-	-	-	-	223,826
Total Net Project Cost Estimate:	3,228,932	8,160,568	8,160,568	3,500,000	100,000	100,000	100,000	100,000	3,900,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (NEW)

741- Parking Enterprise Fund

Soquel Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c402201	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	-	-	-	300,000	300,000	-	-	600,000
Net Project Cost Estimates:	-	-	-	-	300,000	300,000	-	-	600,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for Parking Enterprise Fund (741) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	-	300,000	300,000	-	-	600,000
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	-	300,000	300,000	-	-	600,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

741- Parking Enterprise Fund

Downtown Bike Locker Replacement Program

Project Description:

This program will replace 20+ year old Bike Lockers located in Downtown area. The City currently has 98 functioning bike lockers. This program includes replacement of 62 lockers at the highest-use locations.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401812	Account # 741-40-64-7459-57307								
Project Cost Estimate:	74,749	200,251	200,251	-	-	-	-	-	-
Project Funding Estimates:									
From 2016 Trnsp Measure D-City	50,000	100,000	100,000	-	-	-	-	-	-
Net Project Cost Estimates:	24,749	100,251	100,251	-	-	-	-	-	-

Downtown Parking Garages Signs and Paint Upgrade

Project Description:

Parking garage beautification project to update exterior and interior wayfinding signage, customer information, safety signage and painting interiors.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402107	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	200,000	200,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

741- Parking Enterprise Fund

Elevator Controls Upgrade

Project Description:

Update elevator controls at Soquel Front Parking Structure to replace worn and obsolete equipment.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402004	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	150,000	150,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	150,000	-	-	-	-	-	-

Locust Garage Improvements

Project Description:

Facility improvements in accordance with the upcoming Facility Survey. Likely to include deck restoration, concrete repairs, waterproofing and other improvements to extend the useful life of the garage.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402106	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	250,000	250,000	-	500,000	-	-	-	500,000
Net Project Cost Estimates:	-	250,000	250,000	-	500,000	-	-	-	500,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- Locust Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the Locust Garage as the distributor has gone out of business.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401705	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	750,000	750,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	750,000	750,000	-	-	-	-	-	-

Parking Equipment Replacement- River Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in the River Front Garage as the distributor has gone out of business.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401703	Account # 741-40-64-7452-57309								
Project Cost Estimate:	751,297	121,487	121,487	-	-	-	-	-	-
Project Funding Estimates:									
Other fines and forfeits	121,487	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	629,810	121,487	121,487	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

741- Parking Enterprise Fund

Parking Equipment Replacement- Soquel/Front Garage

Project Description:

This project replaces the current Parking Access and Revenue Control Equipment in The Soquel/Front Garage as the distributor has gone out of business.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401704	Account # 741-40-64-7452-57309								
Project Cost Estimate:	11	749,989	749,989	-	-	-	-	-	-
Net Project Cost Estimates:	11	749,989	749,989	-	-	-	-	-	-

River-Front Garage Elevator

Project Description:

This project provides for the design and construction of a modular elevator to provide ADA compliance and improved access to all levels of the River-Front Garage.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401509	Account # 741-40-64-7452-57309								
Project Cost Estimate:	-	100,000	100,000	-	200,000	-	-	-	200,000
Net Project Cost Estimates:	-	100,000	100,000	-	200,000	-	-	-	200,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

741- Parking Enterprise Fund

Soquel Garage Comingled Plume

Project Description:

Ongoing hazardous waste cleanup monitoring.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c400002									
									Account # 741-40-64-7452-57309
Project Cost Estimate:	472,522	-	-	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	505,900	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(33,378)	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Parking Enterprise Fund (741) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	1,298,579	2,521,727	2,521,727	-	700,000	-	-	-	700,000
Total Project Funding Estimate:	677,387	100,000	100,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	621,192	2,421,727	2,421,727	-	700,000	-	-	-	700,000

Public Works Totals for Parking Enterprise Fund (741)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	1,298,579	2,521,727	2,521,727	-	1,000,000	300,000	-	-	1,300,000
Total Project Funding Estimate:	677,387	100,000	100,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	621,192	2,421,727	2,421,727	-	1,000,000	300,000	-	-	1,300,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

751- Storm Water Enterprise Fund

Branciforte Creek Channel Repair and Maintenance

Project Description:

A Channel Condition Assessment report by MTC was completed in 2008. The report identifies deferred maintenance which include epoxy repairs of channel wall cracks, fish passage channel improvements, inlet pipe lining and spot repairs, fence repair and debris and sediment removal. Some of the maintenance deficiencies have also been noted by the Army Corps of Engineers. A grant has not been applied for.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c401313	Account # 751-40-60-7501-57311								
Project Cost Estimate:	124,125	350,997	350,997	40,000	3,000,000	40,000	40,000	40,000	3,160,000
Project Funding Estimates:									
State capital grants	-	-	-	-	2,400,000	-	-	-	2,400,000
Net Project Cost Estimates:	124,125	350,997	350,997	40,000	600,000	40,000	40,000	40,000	760,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Storm Water Enterprise Fund (751) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	124,125	350,997	350,997	40,000	3,000,000	40,000	40,000	40,000	3,160,000
Total Project Funding Estimate:	-	-	-	-	2,400,000	-	-	-	2,400,000
Total Net Project Cost Estimate:	124,125	350,997	350,997	40,000	600,000	40,000	40,000	40,000	760,000

Public Works Totals for Storm Water Enterprise Fund (751)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	124,125	350,997	350,997	40,000	3,000,000	40,000	40,000	40,000	3,160,000
Total Project Funding Estimate:	-	-	-	-	2,400,000	-	-	-	2,400,000
Total Net Project Cost Estimate:	124,125	350,997	350,997	40,000	600,000	40,000	40,000	40,000	760,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

Downtown SLR Drainage System Assessment

Project Description:

Assess drainage system tributary to River based on FEMA requirements. Assessment will include a detailed analysis of Pump Station No. 1's capacity to handle large storm events. A preliminary design of any recommended improvements will be included in the assessment and future CIPs.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401707	Account # 752-40-61-7552-57311								
Project Cost Estimate:	4,925	425,075	425,075	-	2,500,000	-	-	-	2,500,000
Net Project Cost Estimates:	4,925	425,075	425,075	-	2,500,000	-	-	-	2,500,000

FEMA Levee Certification

Project Description:

This project will include technical studies and possible construction projects in support of FEMA Certification of the San Lorenzo River Flood Control Levee which must be obtained by Sept 1, 2023.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402112	Account # 752-40-62-7552-57311								
Project Cost Estimate:	-	1,987,391	1,987,391	-	-	-	-	-	-
Net Project Cost Estimates:	-	1,987,391	1,987,391	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

San Lorenzo River Levee Storm Drain Maintenance

Project Description:

The storm drain system for the levee system was primarily constructed in the 1950's with the levees. It is evident from some preliminary inspection and experience with the Clean Beaches Program projects that the system requires additional and significant repair and maintenance. This project provides ongoing funding to address minor deficiencies.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401314	Account # 752-40-61-7552-57311								
Project Cost Estimate:	269,039	80,961	80,961	40,000	40,000	40,000	40,000	40,000	200,000
Net Project Cost Estimates:	269,039	80,961	80,961	40,000	40,000	40,000	40,000	40,000	200,000

San Lorenzo River Pump Station #2

Project Description:

This project proposes to increase the capacity of this pump station that serves the Beach Area by replacing the existing pumps and electronic controls to increase pumping capacity for a 100 year storm.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401207	Account # 752-40-61-7552-57311								
Project Cost Estimate:	194,562	99,438	99,438	-	-	-	-	-	-
Net Project Cost Estimates:	194,562	99,438	99,438	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Public Works (EXISTING)

752- Storm Water Overlay Enterprise Fund

San Lorenzo River Walk Lighting

Project Description:

The approved project application to add additional pedestrian scale lighting to the levee system was approved by the State in the 2017 Active Transportation Program Augmentation process and includes decorative LED lighting from the Water Street Bridge to the Highway 1 Bridge on both sides of the levee. Design funds are programmed in 2020 and construction funds in 2021.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401910	Account # 752-40-61-7559-57305								
Project Cost Estimate:	-	95,000	95,000	875,000	-	-	-	-	875,000
Project Funding Estimates:									
State capital grants - ATP	-	95,000	95,000	875,000	-	-	-	-	875,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

SLR Flood Control Environ Rest Project

Project Description:

Provides for the anticipated costs of the City's share of additional flood control measures for Phase IV of the project which includes sediment removal or levee modifications. The scope of the project is being negotiated with The US Army Corps of Engineers and the schedule for construction is unknown.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c409512	Account # 752-40-61-7552-57311								
Project Cost Estimate:	3,450,584	79,265	79,265	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants	552,763	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	2,897,821	79,265	79,265	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Storm Water Overlay Enterprise Fund (752) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	3,919,110	2,767,130	2,767,130	915,000	2,540,000	40,000	40,000	40,000	3,575,000
Total Project Funding Estimate:	552,763	95,000	95,000	875,000	-	-	-	-	875,000
Total Net Project Cost Estimate:	3,366,347	2,672,130	2,672,130	40,000	2,540,000	40,000	40,000	40,000	2,700,000

Public Works Totals for Storm Water Overlay Enterprise Fund (752)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	3,919,110	2,767,130	2,767,130	915,000	2,540,000	40,000	40,000	40,000	3,575,000
Total Project Funding Estimate:	552,763	95,000	95,000	875,000	-	-	-	-	875,000
Total Net Project Cost Estimate:	3,366,347	2,672,130	2,672,130	40,000	2,540,000	40,000	40,000	40,000	2,700,000

Public Works Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	75,896,119	93,836,720	93,518,274	18,228,526	63,465,000	33,600,000	21,930,000	14,880,000	152,103,526
Total Project Funding Estimate:	32,137,766	53,920,179	51,314,178	9,016,760	45,394,116	24,755,294	12,267,647	8,250,000	99,683,817
Total Net Project Cost Estimate:	43,758,353	39,916,542	42,204,096	9,211,766	18,070,884	8,844,706	9,662,353	6,630,000	52,419,709



Economic Development Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (NEW)

311- General Capital Improvement Fund

Pacific Station North

Project Description:

Development of 50-100 units of Affordable Housing on the westerly most portion of the current Metro Center site on Pacific Avenue.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c512201	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	-	-	4,089,000	-	-	-	-	4,089,000
Project Funding Estimates:									
RDA Successor Agency	-	-	-	2,089,000	-	-	-	-	2,089,000
From Affordable Housing Trust Fund	-	-	-	2,000,000	-	-	-	-	2,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Pacific Station South

Project Description:

Development of up to 85 units of mixed use Affordable Housing on Maple Alley between Front Street and Pacific Avenue.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c512202	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	-	-	2,000,000	-	-	-	-	2,000,000
Project Funding Estimates:									
From Affordable Housing Trust Fund	-	-	-	2,000,000	-	-	-	-	2,000,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	6,089,000	-	-	-	-	6,089,000
Total Project Funding Estimate:	-	-	-	6,089,000	-	-	-	-	6,089,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Broadband Infrastructure

Project Description:

Early phase development of telecommunications infrastructure connecting City Hall campus to Wide Area Network (WAN). Provides gap funding for implementation of "Dig Once" opportunities.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c511501	Account # 311-51-80-9990-57390								
Project Cost Estimate:	224,283	150,717	150,717	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	224,283	150,717	150,717	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Citywide Sign Program Phase II

Project Description:

Signage program to update the city's parking and vehicular directional signage, gateway signage, banners, kiosks, and interactive maps.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # r521205	Account # 311-51-80-9990-57390								
Project Cost Estimate:	296,905	1,703,095	1,703,095	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,500,000	500,000	500,000	-	-	-	-	-	-
Net Project Cost Estimates:	(1,203,095)	1,203,095	1,203,095	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Downtown Alley Improvements

Project Description:

Lighting, placemaking, and wayfinding improvements in downtown alleys.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c511703	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	200,000	200,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	200,000	200,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Downtown Mixed Use Project

Project Description:

Early phase design and development of the downtown Library/ mixed use affordable housing project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c512002	Account # 311-51-80-9990-57390								
Project Cost Estimate:	95,000	367,000	367,000	3,515,000	-	-	-	-	3,515,000
Project Funding Estimates:									
From Affordable Housing Trust Fund	80,000	-	-	1,221,180	-	-	-	-	1,221,180
From ED Trust Fund	-	150,000	150,000	-	-	-	-	-	-
Intra-entity Fund	-	282,000	282,000	980,910	-	-	-	-	980,910
From City Public Trust Fund	-	100,000	100,000	400,000	-	-	-	-	400,000
From General Fund	-	-	-	500,000	-	-	-	-	500,000
From Parking Fund	-	-	-	262,910	-	-	-	-	262,910
Net Project Cost Estimates:	15,000	(165,000)	(165,000)	150,000	-	-	-	-	150,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Farmers Market Structure

Project Description:

Design and construction of permanent home for Farmers Market structure on City property.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c511901	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	1,275,000	1,275,000	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	-	1,275,000	1,275,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Lower Pacific Avenue Improvements

Project Description:

Infrastructure improvements including parking, street beautification and other related improvements in connection with the METRO and City affordable housing projects.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c511702	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	3,185,000	3,185,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	3,185,000	3,185,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Miramar Demolition and Wharf Piling Replacement

Project Description:

Replace wharf pilings under Miramar restaurant.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c511705	Account # 311-51-80-9990-57390								
Project Cost Estimate:	443,574	657,554	635,937	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	6,125	-	-	-	-	-	-	-	-
From ED Trust Fund	21,515	233,485	233,485	-	-	-	-	-	-
Contributions - businesses	-	370,000	370,000	-	-	-	-	-	-
From Municipal Wharf Fund	415,934	32,452	32,452	-	-	-	-	-	-
Net Project Cost Estimates:	-	21,617	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Ocean Street Beautification

Project Description:

Design development for improvements based on the Ocean Street Plan including development of the design details for landscaping, sidewalk, streetlights. A place holder for construction is included.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Account # 311-51-80-9990-57390									
Project # c512001									
Project Cost Estimate:	-	2,000,000	2,000,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	2,000,000	2,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Pacific Avenue Beautification

Project Description:

Project Description Improvements based on the Downtown Design Standards including landscaping, sidewalk improvements, lighting, security and some construction costs for placemaking and activation.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Account # 311-51-80-9990-57390									
Project # c512101									
Project Cost Estimate:	-	1,000,000	1,000,000	-	-	-	-	-	-
Project Funding Estimates:									
From ED Trust Fund	-	1,000,000	1,000,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Economic Development (EXISTING)

311- General Capital Improvement Fund

Trolley Acquisition

Project Description:

Acquisition of two electric trolleys to enhance public transportation services.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c511704	Account # 311-51-80-9990-57402								
Project Cost Estimate:	176,738	204,772	204,772	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	-	210,000	210,000	-	-	-	-	-	-
Local grant - MBUAPCD	-	171,510	171,510	-	-	-	-	-	-
Net Project Cost Estimates:	176,738	(176,738)	(176,738)	-	-	-	-	-	-

Wharf Rehabilitation Projects

Project Description:

Wharf rehabilitation projects as identified in the Wharf Master Plan including relocation of gateway entrance and parking control stations. The budget includes design and installation costs of new gateway signage. (This is an existing project that was previously listed under Parks & Recreation as c301501).

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c511502	Account # 311-51-80-9990-57390								
Project Cost Estimate:	-	2,100,000	2,100,000	-	-	-	-	-	-
Project Funding Estimates:									
RDA Successor Agency	1,000,000	1,100,000	1,100,000	-	-	-	-	-	-
Net Project Cost Estimates:	(1,000,000)	1,000,000	1,000,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	1,236,500	12,843,138	12,821,521	3,515,000	-	-	-	-	3,515,000
Total Project Funding Estimate:	3,247,857	10,960,164	10,960,164	3,365,000	-	-	-	-	3,365,000
Total Net Project Cost Estimate:	(2,011,357)	1,882,974	1,861,357	150,000	-	-	-	-	150,000

Economic Development Totals for General Capital Improvement Fund (311)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	1,236,500	12,843,138	12,821,521	9,604,000	-	-	-	-	9,604,000
Total Project Funding Estimate:	3,247,857	10,960,164	10,960,164	9,454,000	-	-	-	-	9,454,000
Total Net Project Cost Estimate:	(2,011,357)	1,882,974	1,861,357	150,000	-	-	-	-	150,000

City of Santa Cruz
Adopted Capital Investment Program Budget (by department)
Fiscal Years 2022 - 2026

Economic Development (EXISTING)

281- City Low & Mod Housing Successor Agency

Metro Center Project & Housing

Project Description:

This project will be closed after FY2021 and replaced by two new projects in Fund 311: Pacific Station North and Pacific Station South.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # r521301	Account # 281-51-81-5610-57202								
Project Cost Estimate:	5,106,111	3,254,556	-	-	-	-	-	-	-
Project Funding Estimates:									
Rents-Real Property	789,987	228,969	140,000	-	-	-	-	-	-
Contributions from SA to City	5,102,985	2,088,726	-	-	-	-	-	-	-
From Affordable Housing Trust Fund	-	150,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	(786,861)	786,861	(140,000)	-	-	-	-	-	-

Tannery Landscaping

Project Description:

The former Redevelopment Agency committed to certain landscaping, as funds came available through repayment of loans the Agency made to Artspace.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c511706	Account # 281-51-81-5650-57106								
Project Cost Estimate:	102,253	52,747	52,747	-	-	-	-	-	-
Net Project Cost Estimates:	102,253	52,747	52,747	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for City Low & Mod Housing Successor Agency (281) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	5,208,364	3,307,303	52,747	-	-	-	-	-	-
Total Project Funding Estimate:	5,892,972	2,467,695	140,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	(684,608)	839,608	(87,253)	-	-	-	-	-	-

Economic Development Totals for City Low & Mod Housing Successor Agency (281)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	5,208,364	3,307,303	52,747	-	-	-	-	-	-
Total Project Funding Estimate:	5,892,972	2,467,695	140,000	-	-	-	-	-	-
Total Net Project Cost Estimate:	(684,608)	839,608	(87,253)	-	-	-	-	-	-

Economic Development Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	6,444,864	16,150,441	12,874,268	9,604,000	-	-	-	-	9,604,000
Total Net Project Cost Estimate:	(2,695,965)	2,722,582	1,774,104	150,000	-	-	-	-	150,000



Water Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (NEW)

711- Water & Water System Development
 Enterprise Fund

CMMS Software Replacement for Water Dept

Project Description:

In 2019 an operations and maintenance technology evaluation found the current work order and preventive maintenance system called Maintenance Connection, used by the Water-Distribution Section as well as several Public Works sections, is not sufficiently supporting the City's needs. This system will be replaced with one that is more intuitive, GIS-based, and aligned with work processes and that enhances coordination between various City divisions.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702202	Account # 711-70-91-7159-57901								
Project Cost Estimate:	-	-	-	390,000	-	-	-	-	390,000
Net Project Cost Estimates:	-	-	-	390,000	-	-	-	-	390,000

GHWTP SCADA Radio System Replacement

Project Description:

The goal of this the project is replace the radio equipment used to transmit and receive control and status information between the Graham Hill Water Treatment Plant (GHWTP) and remote sites. The existing radio infrastructure is no longer supported and the sole manufacturer is no longer in business. The scope of this project involves approximately 30 remote water site locations including the replacement and programming of base radio equipment located at the GHWTP.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702201	Account # 711-70-95-7152-57302								
Project Cost Estimate:	-	-	-	150,000	-	-	-	-	150,000
Net Project Cost Estimates:	-	-	-	150,000	-	-	-	-	150,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	540,000	-	-	-	-	540,000
Total Project Funding Estimate:	-	-	-	-	-	-	-	-	-
Total Net Project Cost Estimate:	-	-	-	540,000	-	-	-	-	540,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Aerators at Loch Lomond

Project Description:

Following the condition assessment and design of a new aeration system at Loch Lomond Reservoir, construction of the new system should be completed in FY2021.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701706	Account # 711-70-91-7153-57302								
Project Cost Estimate:	93,336	550,252	506,825	-	-	-	-	-	-
Net Project Cost Estimates:	93,336	550,252	506,825	-	-	-	-	-	-

ASR - Mid County Existing Infrastructure

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of existing infrastructure in the Mid County Basin.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702101	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	601,000	156,889	1,150,000	970,000	30,000	10,000	-	2,160,000
Net Project Cost Estimates:	-	601,000	156,889	1,150,000	970,000	30,000	10,000	-	2,160,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

ASR - Mid County New Wells

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Mid County Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new infrastructure in the Mid County Basin.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702102	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	219,000	-	-	60,000	420,000	4,560,000	2,140,000	7,180,000
Net Project Cost Estimates:	-	219,000	-	-	60,000	420,000	4,560,000	2,140,000	7,180,000

ASR - New Pipelines

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County and Santa Margarita Groundwater Basins per the recommendations of the Water Supply Advisory Committee. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies. This project will plan, design, and potentially construct infrastructure requirements (pipes, pumps, etc) for ASR in one or both basins.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702104	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	-	-	-	-	-	-	720,000	720,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	720,000	720,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

ASR - Santa Margarita Groundwater Basin

Project Description:

Evaluate the feasibility of Aquifer Storage and Recover (ASR) in the Santa Margarita Groundwater Basin per the recommendations of the Water Supply Advisory Committee. This project looks specifically at the use of new property, and infrastructure (wells, pipelines, etc.) in the Santa Margarita Basin.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702103	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	165,000	-	-	-	250,000	700,000	720,000	1,670,000
Net Project Cost Estimates:	-	165,000	-	-	-	250,000	700,000	720,000	1,670,000

ASR Planning

Project Description:

Evaluate the feasibility of Aquifer Storage and Recovery (ASR) in the Mid County and Santa Margarita Groundwater Basins per the recommendations of the Water Supply Advisory Committee. Project would potentially provide additional potable water to City and other agency customers, addressing part or all of water supply deficiencies. Project requires feasibility studies, design, permitting, and construction of infrastructure improvements. Funds in FY2022 will include ongoing pilot work and groundwater modeling.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701609	Account # 711-70-91-7153-57302								
Project Cost Estimate:	2,258,906	817,000	156,847	-	-	-	-	-	-
Net Project Cost Estimates:	2,258,906	817,000	156,847	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**715- Water & Water System Development
 Enterprise Fund**

ASR Planning- SDC

Project Description:

System Development Charge (SDC) portion of c701609.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701610	Account # 715-70-91-7153-57302								
Project Cost Estimate:	364,225	561,275	-	-	-	-	-	-	-
Net Project Cost Estimates:	364,225	561,275	-	-	-	-	-	-	-

Bay St Reservoir Storage Building

Project Description:

This project will create alternative storage space for critical spare parts and materials. Currently important backup materials are stored at the Coast Pump Station, which is prone to flooding. Extensive inventory damage was sustained during the 2017 winter storms. The project scope includes design and construction of a concrete foundation and installation of a prefabricated building for storage at the Bay Street Reservoir.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701910	Account # 711-70-95-7159-57202								
Project Cost Estimate:	-	150,000	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	150,000	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

711- Water & Water System Development
 Enterprise Fund

Beltz 10 and 11 Rehab & Development

Project Description:

This project involves the rehabilitation of Beltz 10 (an existing groundwater production well) and the conversion of an existing monitoring well to a production well (Beltz 11). This project will shift pumping to different geologic layers of the mid-county groundwater basin, helping to ensure sustainable groundwater management. This project will close in FY2022 and the evaluation continued in the ASR project.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c700026	Account # 711-70-91-7153-57302								
Project Cost Estimate:	186,922	173,096	20,000	-	-	-	-	-	-
Net Project Cost Estimates:	186,922	173,096	20,000	-	-	-	-	-	-

Beltz WTP Filter Rehabilitation

Project Description:

The Beltz Water Treatment Plant treats groundwater from the Mid-County Groundwater Basin. The original treatment plant was constructed in the 1960s and receives routine maintenance. This project will make major improvements to one of the two pressure filters.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702108	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	450,000	421,640	-	-	-	-	-	-
Net Project Cost Estimates:	-	450,000	421,640	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Brackney Landslide Area Pipeline Risk Reduction

Project Description:

The Newell Creek Pipeline in the Brackney landslide area is susceptible to damage from repeated landslides. This project will replace approximately 875 feet of the pipeline to increase pipeline resiliency and the reliability of supply from Loch Lomond. This project is currently funded by the FEMA Hazard Mitigation Grant Program. This project is a continuation of work and supersedes c701803-Brackney Landslide Risk Reduction.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702002	Account # 711-70-91-7153-57302								
Project Cost Estimate:	66,511	601,841	376,527	220,000	3,750,000	1,230,000	-	-	5,200,000
Project Funding Estimates:									
FEMA - HMGP	-	371,595	371,595	-	-	-	-	-	-
Net Project Cost Estimates:	66,511	230,246	4,932	220,000	3,750,000	1,230,000	-	-	5,200,000

CPS 20" RW Pipeline Replacement

Project Description:

Replacement of the Coast Pump Station discharge pipeline. This pipeline conveys on average 90% of the City raw water supply, and has experienced several leaks in recent years. The project consists of microtunneling a new/replacement pipe under the San Lorenzo River at the Coast Pump Station. Project will be complete in FY21.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701707	Account # 711-70-91-7151-57302								
Project Cost Estimate:	2,658,858	5,027,000	4,411,972	-	-	-	-	-	-
Net Project Cost Estimates:	2,658,858	5,027,000	4,411,972	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Distribution System Water Quality Improvements

Project Description:

Certain zones of the water distribution system have the potential to experience elevated water age, and low chlorine residuals. To avoid high water age, these areas are flushed to improve water turnover and maintain water quality. This practice consumes operations staff time, and increases water loss. This project will identify infrastructure improvements (tank aerators) to improve water turnover, enhance water quality, reduce water waste, and improve operations efficiency.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702001	Account # 711-70-91-7151-57302								
Project Cost Estimate:	17,538	58,619	58,272	-	-	-	-	-	-
Net Project Cost Estimates:	17,538	58,619	58,272	-	-	-	-	-	-

Facility & Infrastructure Improvements

Project Description:

Various capital improvements projects under \$200K. Specific projects to be identified annually.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701907	Account # 711-70-91-7159-57302								
Project Cost Estimate:	-	-	-	420,000	430,000	450,000	460,000	480,000	2,240,000
Net Project Cost Estimates:	-	-	-	420,000	430,000	450,000	460,000	480,000	2,240,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Felton Diversion Pump Station Assessment

Project Description:

This project consists of evaluation of the existing dam and pump station with recommendations for improvements to the facility which may include new pumps and drives to improve energy efficiency, as well as fish passage modifications.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701906	Account # 711-70-91-7153-57302								
Project Cost Estimate:	167,685	83,796	-	110,000	-	-	130,000	520,000	760,000
Net Project Cost Estimates:	167,685	83,796	-	110,000	-	-	130,000	520,000	760,000

GHWTP CC Tanks Replacement

Project Description:

Infrastructure improvements to the Graham Hill Water Treatment Plant are necessary to meet regulatory requirements, improve operations and increase overall reliability. This project will improve the seismic resiliency of key process tanks, improve water quality, and enhance treatment residuals management. The design phase of this project is complete for the replacement of the Filtered Water Tank, Wash Water Reclamation Tank (Reclaim Tank), and Solids Storage Tank. Construction is anticipated to start in March 2021. This project is expected to be financed with low-interest loans through the State Revolving Fund (SRF) Loan Program.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701501	Account # 711-70-91-7152-57302								
Project Cost Estimate:	5,161,044	5,275,189	4,574,657	12,680,000	12,880,000	8,990,000	1,220,000	-	35,770,000
Net Project Cost Estimates:	5,161,044	5,275,189	4,574,657	12,680,000	12,880,000	8,990,000	1,220,000	-	35,770,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

GHWTP Facilities Improvement Project

Project Description:

Treatment process and structural improvements to the Graham Hill Water Treatment Plant (GHWTP) to improve reliability of meeting water quality goals, support aquifer storage and recovery and water transfers, and assure supply and treatment resiliency given unknown climate change impacts to future hydrology and water quality. The conceptual design of this project is complete and selection of a progressive design-build team will be complete summer of 2021. The design-build team will execute the design phase from 2021 through 2024 with a subsequent construction duration from 2024 through 2027. This project is expected to be financed with low interest loans through the State Revolving Fund (SRF) Loan Program and the Water Infrastructure Finance and Innovation Act (WIFIA) program.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c700025	Account # 711-70-91-7152-57302								
Project Cost Estimate:	4,245,433	1,512,882	1,321,044	5,490,000	5,040,000	3,160,000	30,160,000	34,230,000	78,080,000
Net Project Cost Estimates:	4,245,433	1,512,882	1,321,044	5,490,000	5,040,000	3,160,000	30,160,000	34,230,000	78,080,000

GHWTP Flocculator Rehab/Replacement

Project Description:

Design and in-kind replacement of aging paddle wheel flocculators at the Graham Hill Water Treatment Plant. This project will reduce the risk of a major process failure during the construction phase of other major process improvements. Construction of this project will be completed in calendar year 2021.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701502	Account # 711-70-91-7152-57302								
Project Cost Estimate:	278,611	1,705,281	1,588,566	-	-	-	-	-	-
Net Project Cost Estimates:	278,611	1,705,281	1,588,566	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

GHWTP Gate Entrance Upgrades

Project Description:

The Graham Hill Water Treatment Plant entrance roadway will be updated to a two-lane two-way road with lane markings. The existing gate will be replaced with two separate gates to allow for simultaneously entering and exiting traffic. The existing access control system and cameras will be used but relocated, with provisions for future replacement. The personnel gate will be relocated to the south side of the gate. Engineered gravel strips will be included on both the north and south side of the entrance roadway to help improve the temporary parking situation during construction.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702109	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	350,000	347,138	-	-	-	-	-	-
Net Project Cost Estimates:	-	350,000	347,138	-	-	-	-	-	-

Graham Hill WTP Tube Settler Replacement

Project Description:

Design and in-kind replacement of tube settlers and related appurtenances. Construction of this project was combined with the Graham Hill Water Treatment Plant Flocculator Replacement Project and will be completed in calendar year 2021.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701708	Account # 711-70-91-7152-57302								
Project Cost Estimate:	1,309,865	468,114	873	-	-	-	-	-	-
Net Project Cost Estimates:	1,309,865	468,114	873	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Laguna Creek Diversion Retrofit

Project Description:

The City passively diverts water from Laguna Creek, originally constructed in 1890, into pipelines that carry the water to the North Coast Pipeline. Recent assessments indicate that the facility is in good structural condition; however, multiple deficiencies were identified including sediment accumulation, limited remote operating & monitoring capabilities, access & safety concerns, non-compliance with modern fish screening requirements and ongoing downstream habitat degradation due to the facility operations. This project will design and construct needed improvements. Design, permitting, and environmental review is planned for FY2020-2021 and construction is planned for FY2021-2022.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701801	Account # 711-70-91-7153-57302								
Project Cost Estimate:	677,750	1,353,795	809,337	2,190,000	10,000	-	-	-	2,200,000
Net Project Cost Estimates:	677,750	1,353,795	809,337	2,190,000	10,000	-	-	-	2,200,000

Main Replacement - Eng Section - Transmission

Project Description:

Similar to c700002, Main Replacements, this project specifically funds water transmission mains, or pipes 10" or larger. This project is funded partially by System Development Charges (20% SDC – Fund 715).

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c709833	Account # 711-70-91-7151-57302								
Project Cost Estimate:	6,901,907	166,992	-	-	-	-	-	-	-
Project Funding Estimates:									
Misc non-operating revenue	-	4,436	-	-	-	-	-	-	-
Net Project Cost Estimates:	6,901,907	162,556	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**715- Water & Water System Development
 Enterprise Fund**

Main Replacements - Customer Initiated

Project Description:

Recurring annual Main Replacement program initiated on an as-needed basis to accommodate customer-requested service connections to non-existent or inadequate mains. Funds, to the extent of the appropriation, are disbursed to customers on a first-come, first-served basis.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c700004	Account # 715-70-91-7151-57302								
Project Cost Estimate:	301,259	50,000	-	-	50,000	60,000	60,000	60,000	230,000
Net Project Cost Estimates:	301,259	50,000	-	-	50,000	60,000	60,000	60,000	230,000

Main Replacements - Distribution Section

Project Description:

Recurring program to replace deteriorated or undersized water mains, as identified and prioritized by the Department and implemented by the Distribution Section. Projects are typically based on leak history, but also address water quality and fire flow issues.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701507	Account # 711-70-97-7151-57302								
Project Cost Estimate:	1,128,084	1,033,448	311,001	-	20,000	1,440,000	1,490,000	1,530,000	4,480,000
Net Project Cost Estimates:	1,128,084	1,033,448	311,001	-	20,000	1,440,000	1,490,000	1,530,000	4,480,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Main Replacements - Engineering Section

Project Description:

Recurring program to replace distribution system water mains identified and prioritized by the Department based on maintaining water system reliability, delivering adequate fire flows, improving circulation and water quality, and reducing maintenance costs. These projects are typically installed by contractors according to bid plans and specifications. Funds may also be budgeted in project c709833 and will be distributed between the 2 projects when that year's replacement project is identified. An updated Main Replacement Master Plan is under development and will be completed in Fiscal Year 2021.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c700002	Account # 711-70-91-7151-57302								
Project Cost Estimate:	7,958,774	170,641	54,800	-	960,000	2,100,000	-	-	3,060,000
Project Funding Estimates:									
Misc non-operating revenue	-	3,697	-	-	-	-	-	-	-
Net Project Cost Estimates:	7,958,774	166,944	54,800	-	960,000	2,100,000	-	-	3,060,000

Main Replacements - Outside Agency

Project Description:

Water main, service line, valve, or water meter relocation necessitated by City, County or other Agency improvements such as road improvement, storm drain improvement projects, and/or other projects that conflict with existing water infrastructure.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c700003	Account # 711-70-91-7151-57302								
Project Cost Estimate:	1,315,936	150,000	20,000	-	-	40,000	60,000	60,000	160,000
Net Project Cost Estimates:	1,315,936	150,000	20,000	-	-	40,000	60,000	60,000	160,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Meter Replacement Project

Project Description:

Implementation of system-wide water meter replacement program necessary to address a metering system that is at the end of its life, as seen in increasing number of failing meters. Water metering is crucial in accurately registering water consumption both for billing and system management purposes. Revenue losses are realized with an estimated 22 million gallons of water per year being delivered to customers unregistered due to performance degradation of old meters.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701603	Account # 711-70-91-7153-57302								
Project Cost Estimate:	913,729	4,983,816	1,898,453	6,420,000	1,940,000	-	-	-	8,360,000
Net Project Cost Estimates:	913,729	4,983,816	1,898,453	6,420,000	1,940,000	-	-	-	8,360,000

N Coast System Repair/Replace-Planning

Project Description:

The City diverts water from several north coast streams to the North Coast Pipeline. The North Coast System Rehab project (c. 2005) was planned to be implemented in phases over a 15-20 year timeframe to evaluate, rehabilitate and/or replace portions to ensure continued reliability. Project c709835 funded phases 2-3 which are complete; this project (c701908) will fund a planning update in FY 2021, as work is needed to prioritize the remaining phases, and complete a hydraulic analysis and pipe sizing analysis given reduced diversion volumes due in stream flow commitments. Future phases of design and construction will be implemented under new project numbers. (Project 2.1)

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701908	Account # 711-70-91-7153-57302								
Project Cost Estimate:	195,119	447,000	311,139	-	-	-	-	-	-
Net Project Cost Estimates:	195,119	447,000	311,139	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

N. Coast System Major Diversion Rehab

Project Description:

The City passively diverts water from Majors Creek, originally constructed in 1914, into pipelines that carry the water to the North Coast Pipeline. Recent assessments indicate that the facility is in good structural condition; however, multiple deficiencies were identified including sediment accumulation, limited remote operating & monitoring capabilities, access & safety concerns, non-compliance with modern fish screening requirements and ongoing downstream habitat degradation due to the facility operations. This project will evaluate, design, and construct improvements at the facility pending a planning study update on the forthcoming North Coast System Repair/Replacement project, c701908.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701802	Account # 711-70-91-7153-57302								
Project Cost Estimate:	163,187	204	-	-	-	-	130,000	330,000	460,000
Net Project Cost Estimates:	163,187	204	-	-	-	-	130,000	330,000	460,000

NCD I/O Replacement Project

Project Description:

The Newell Creek Dam was constructed in the 1960's. A pipeline runs through the base of the dam to deliver water to the reservoir from Felton Diversion and from the reservoir to the Graham Hill Water Treatment Plant. The pipeline will be replaced along with related infrastructure. This project is being implemented with oversight by the Division of Safety of Dams and, having demonstrated compliance with existing seismic regulations, is an upgrade to improve day to day operations and emergency drawdown rate. Construction started in the spring 2020 and will continue through 2022. This project is being financed with a low-interest loans through the State Revolving Fund (SRF) Loan Program.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701606	Account # 711-70-91-7153-57302								
Project Cost Estimate:	18,331,907	41,799,480	43,161,289	39,780,000	9,600,000	60,000	-	-	49,440,000
Net Project Cost Estimates:	18,331,907	41,799,480	43,161,289	39,780,000	9,600,000	60,000	-	-	49,440,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Newell Creek Pipeline Felton/Graham Hill WTP

Project Description:

This project includes approximately 4.5 miles of Newell Creek Pipeline from Felton to the Graham Hill Water Treatment Plant. This segment of pipe was identified as the highest priority segment for replacement. The Project will relocate the pipeline out of Pipeline Road and into Graham Hill Road, avoiding multiple geologic hazards that have caused past breaks. The project will initiate design in parallel with a program level environmental review. This project is intended to ensure continued reliability of this critical water supply transmission main.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c702105									Account # 711-70-91-7153-57302
Project Cost Estimate:	-	1,352,000	844,793	2,910,000	16,830,000	9,620,000	140,000	-	29,500,000
Net Project Cost Estimates:	-	1,352,000	844,793	2,910,000	16,830,000	9,620,000	140,000	-	29,500,000

Newell Creek Pipeline Rehab/Replacement

Project Description:

This Newell Creek Pipeline was constructed in the 1960s and extends from Newell Creek Dam to the Graham Hill Water Treatment Plant. The pipeline is experiencing increasing breaks attributed to a combination of age, pipe condition, and unstable geological conditions. This project includes a planning level assessment: design, environmental review and construction of the three pipeline phases are budgeted under their own capital project number and budget: Newell Creek Pipeline Felton/Graham Hill WTP, Newell Creek Pipeline Newell Creek Dam/Felton, and Brackney Landslide Area.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c701701									Account # 711-70-91-7153-57302
Project Cost Estimate:	812,525	668,318	334,114	340,000	10,000	-	-	-	350,000
Net Project Cost Estimates:	812,525	668,318	334,114	340,000	10,000	-	-	-	350,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

715- Water & Water System Development
 Enterprise Fund

Recycled Water - SDC

Project Description:

System Development Charge (SDC) portion of c701611.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701612	Account # 715-70-91-7153-57302								
Project Cost Estimate:	173,269	82,923	-	-	-	-	-	-	-
Net Project Cost Estimates:	173,269	82,923	-	-	-	-	-	-	-

Recycled Water Feasibility Study

Project Description:

Evaluate the feasibility of using treated wastewater for beneficial uses as per the recommendations of the Water Supply Advisory Committee. This Phase 2 study pursues projects highlighted in the Phase 1 Recycled Water Facilities Planning Study including irrigation, groundwater recharge, as well as regional projects with neighboring water agencies. This project is scheduled to be completed in FY2022.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701611	Account # 711-70-91-7153-57302								
Project Cost Estimate:	463,200	388,538	165,800	-	-	-	-	-	-
Net Project Cost Estimates:	463,200	388,538	165,800	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

River Bank Filtration Study

Project Description:

This project assesses the feasibility of locating new riverbank filtration wells along the San Lorenzo River near two different existing surface water diversions at Tait and Felton. Field work is occurring in two phases, fall of calendar years 2020 and 2021. Feasibility study to be completed spring 2022. If found feasible, locations and design parameters for installation of vertical or horizontal wells would be recommended. Construction would be scheduled and budgeted in future years.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701806	Account # 711-70-91-7153-57302								
Project Cost Estimate:	705,682	476,445	329,324	230,000	620,000	530,000	2,080,000	1,860,000	5,320,000
Net Project Cost Estimates:	705,682	476,445	329,324	230,000	620,000	530,000	2,080,000	1,860,000	5,320,000

Security Camera & Building Access Upgrades

Project Description:

Continuation of the evaluation and implementation of security camera and building access upgrades at various water department facilities.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701704	Account # 711-70-91-7151-57302								
Project Cost Estimate:	209,990	341,006	210,000	-	-	-	-	-	-
Net Project Cost Estimates:	209,990	341,006	210,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Tait Diversion Rehab/Replacement

Project Description:

Phase 1 includes initial visual condition assessment and preliminary engineering for diversion intake site (dam, intake structures, and fish passage) and, if needed, design and permitting services for near term rehabilitation for near term rehabilitation due to noted structural deficiencies. A future phase of work includes full condition assessment and alternatives evaluation of the Coast Pump Station facility to mitigate against flooding, improve fish passage & screening and long-term operational considerations (e.g. climate change impacts).

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701903	Account # 711-70-91-7151-57302								
Project Cost Estimate:	205,004	201,420	126,556	-	-	-	230,000	690,000	920,000
Net Project Cost Estimates:	205,004	201,420	126,556	-	-	-	230,000	690,000	920,000

Union/Locust Back-up Generator

Project Description:

The Water Administration Building does not currently have a backup generator. This vulnerability was highlighted during the 2019 Public Safety Power Shutoffs (PSPS). The administration building lost power for several days. This interrupted the work of staff and impacted normal business functions in particular the customer service group who handle billing and new account signups. This project is one of several City projects currently under consideration for grant funding by the California Office of Emergency Management Services.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702107	Account # 711-70-91-7153-57302								
Project Cost Estimate:	-	50,000	50,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	50,000	50,000	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

711- Water & Water System Development
 Enterprise Fund

University Tank No. 4 Rehab/Replacement

Project Description:

Perform engineering analysis and condition assessment of the aging University No. 4 (U4) tank and associated piping to ensure reliable service. Alternatives to be considered installing a larger high-pressure pipeline to bypass the U4 tank and pump directly, parallel & equal sized tanks, and rehab/replacement of the existing tank with maintenance tank to bring the U4 tank offline. Project will include condition assessment, design, and acquisition of easements, permitting, and construction.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701505	Account # 711-70-91-7153-57302								
Project Cost Estimate:	114,728	225,000	94,867	700,000	460,000	4,680,000	140,000	-	5,980,000
Net Project Cost Estimates:	114,728	225,000	94,867	700,000	460,000	4,680,000	140,000	-	5,980,000

University Tank No. 5 Replacement

Project Description:

Project was completed in FY 2021. Project includes replacement of 800 feet of 12" water main in El Refugio Way, and construction of a 35,000 gallon maintenance tank to provide service during future inspection and maintenance and replacement of the University Tank No. 5 to meet modern seismic code and provide operational improvements.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701506	Account # 711-70-91-7153-57302								
Project Cost Estimate:	4,061,397	252,260	97,100	-	-	-	-	-	-
Net Project Cost Estimates:	4,061,397	252,260	97,100	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

**711- Water & Water System Development
 Enterprise Fund**

Water Program Administration and Contingency

Project Description:

The City has contracted with HDR Inc., for 5 years to provide Program Management Services. As Program Manager, HDR supplements City staff and brings the additional technical and managerial resources required to implement an expanded Capital Investment Program.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c701901									Account # 711-70-91-7159-57302
Project Cost Estimate:	-	3,514,203	3,400,000	2,610,000	2,670,000	2,760,000	2,850,000	2,950,000	13,840,000
Net Project Cost Estimates:	-	3,514,203	3,400,000	2,610,000	2,670,000	2,760,000	2,850,000	2,950,000	13,840,000

Water Program Management Reserve

Project Description:

A best practice of capital program implementation is to establish and budget management reserve. Both the American Association of Cost Estimating Engineers and Project Management Institute recommend budgeting for a contingency fund independent of individual project estimates that would cover unanticipated cost changes due to scope change, schedule slippage, and program risks. In summary, funding for this project will function as a contingency reserve to cover unplanned but predictable cost changes in any separate project under the Capital Investment Program.

	Prior Year	Fiscal Year 2021		FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
		Budgeted	Estimated Actuals						
Project # c702003									Account # 711-70-91-7159-57302
Project Cost Estimate:	-	3,182,256	2,500,000	5,940,000	5,260,000	4,950,000	6,020,000	9,820,000	31,990,000
Net Project Cost Estimates:	-	3,182,256	2,500,000	5,940,000	5,260,000	4,950,000	6,020,000	9,820,000	31,990,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Water (EXISTING)

711- Water & Water System Development
 Enterprise Fund

Water Quality Lab Upgrades

Project Description:

After a significant flooding event, upgrades need to be made to the Water Quality Lab to upgrade laboratory grade cabinetry, counter-tops and flooring. Other upgrades include: fume hoods and energy efficient lighting.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c702005	Account # 711-70-91-7159-57203								
Project Cost Estimate:	-	22,700	481,000	-	-	-	-	-	-
Net Project Cost Estimates:	-	22,700	481,000	-	-	-	-	-	-

Water Supply Augmentation

Project Description:

This CIP replaces projects c701402 & c701403 to capture various studies and analyses to support the evaluation of water supply alternatives (Aquifer Storage and Recovery (ASR), transfers, recycled water) to further the Water Supply Advisory Committee (WSAC) recommendations.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c701705	Account # 711-70-91-7153-57302								
Project Cost Estimate:	383,615	874,560	298,319	50,000	50,000	60,000	60,000	60,000	280,000
Net Project Cost Estimates:	383,615	874,560	298,319	50,000	50,000	60,000	60,000	60,000	280,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for Water & Water System Development Enterprise Fund (711 & 715) Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	61,825,996	80,556,350	69,439,142	81,240,000	61,610,000	40,830,000	50,500,000	56,170,000	290,350,000
Total Project Funding Estimate:	-	379,728	371,595	-	-	-	-	-	-
Total Net Project Cost Estimate:	61,825,996	80,176,622	69,067,547	81,240,000	61,610,000	40,830,000	50,500,000	56,170,000	290,350,000

Water Totals for Water & Water System Development Enterprise Fund (711 & 715)

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	61,825,996	80,556,350	69,439,142	81,780,000	61,610,000	40,830,000	50,500,000	56,170,000	290,890,000
Total Project Funding Estimate:	-	379,728	371,595	-	-	-	-	-	-
Total Net Project Cost Estimate:	61,825,996	80,176,622	69,067,547	81,780,000	61,610,000	40,830,000	50,500,000	56,170,000	290,890,000

Water Totals

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Total Project Cost Estimate:	61,825,996	80,556,350	69,439,142	81,780,000	61,610,000	40,830,000	50,500,000	56,170,000	290,890,000
Total Net Project Cost Estimate:	61,825,996	80,176,622	69,067,547	81,780,000	61,610,000	40,830,000	50,500,000	56,170,000	290,890,000



City-wide Department

Capital Investment Projects 2022-2026



City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (NEW)

311- General Capital Improvement Fund

Electric Vehicle Charging Station Expansion in Public City Parking Lots

Project Description:

This project consists of development, design and installation of networked level 2 electric vehicle charging stations and networked DC fast chargers and all associated infrastructure upgrades required at locations to be determined during development. As recommended by the recently completed Public Electric Vehicle Charging Needs and Use study and Electric Vehicles owner surveys, the project will provide an appropriate level of charging infrastructure for the anticipated increase in electric vehicles within and visiting Santa Cruz. This project funding is currently unknown but will likely be funded through grants.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402214	Account # 311-40-00-9410-57290								
Project Cost Estimate:	-	-	-	200,000	-	-	-	-	200,000
Project Funding Estimates:									
Local grant - MBUAPCD	-	-	-	200,000	-	-	-	-	200,000
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

Wharf Gate Parking Equipment Replacement

Project Description:

The current Parking Revenue Control Equipment Vendor is no longer a supported Vendor or equipment that will be supported in the future, this will replace gate controls and payment devices as well as gate controls which are consistent with the Downtown Garage equipment. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$450,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c402213	Account # 311-40-64-9381-57390								
Project Cost Estimate:	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

New Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	-	-	-	200,000	-	-	-	-	200,000
Total Project Funding Estimate:	-	-	-	200,000	-	-	-	-	200,000
Total Net Project Cost Estimate:	-	-	-	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

Arena Capital Improvements

Project Description:

Originally built as a temporary structure to be used by D league basketball Santa Cruz Warriors. Additional improvements needed to be used as facility for other local sports events.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c601402	Account # 311-10-00-9990-57290								
Project Cost Estimate:	108,676	66,324	-	-	-	-	-	-	-
Net Project Cost Estimates:	108,676	66,324	-	-	-	-	-	-	-

CEC Grant - Building Energy Efficiency Advance

Project Description:

The project will be to set up the installation of energy efficiency controls at City Hall Annex and PD facilities.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c401814	Account # 311-40-00-9410-57290								
Project Cost Estimate:	157,484	390,924	390,924	-	-	-	-	-	-
Project Funding Estimates:									
Federal Capital Grants - CEC	96,819	329,853	329,853	-	-	-	-	-	-
From Carbon Fund	27,000	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	33,665	61,071	61,071	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

City Hall Parking Lot Repairs

Project Description:

The parking lots in the City Hall complex (Annex, Parks, Civic, Locust) have received very limited maintenance in the last 30 years and are in need of drainage improvements and pavement or concrete rehabilitation. The multi year program is a phased approach to addressing this deferred maintenance. Storm water quality improvements will be incorporated where feasible. The Annex parking lot was completed concurrently with the solar carport project and included storm water quality improvements funded by Measure E. The Locust fleet lot was repaired in FY20 and includes new handicap parking and additional EV charger capability. The Parks and Recreation lot is proposed to be repaired in FY22 and the Civic lot in FY23. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$40,000 from the General Fund.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c601301									Account # 311-40-00-9410-57290
Project Cost Estimate:	170,600	9,523	9,523	- *	320,000	-	-	-	320,000
Net Project Cost Estimates:	170,600	9,523	9,523	-	320,000	-	-	-	320,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

Corp Yard Stormwater Pollution Prevention

Project Description:

The Stormwater Pollution Prevention Plan (SWPPP) for the Corporation Yard has identified storm water quality Best Management Practices (BMP's) and provides funding for implementation. Structural BMP's are required to capture oil and silt from the vehicle and material storage areas. A cover is needed for the open air equipment wash rack. Non-structural BMP's will include additional sweeping, monitoring and inspections.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c601701	Account # 311-40-00-9410-57311								
Project Cost Estimate:	168,620	271,880	271,880	-	-	-	-	-	-
Project Funding Estimates:									
From Water Fund	44,105	107,796	107,796	-	-	-	-	-	-
From Refuse Fund	98,965	95,560	95,560	-	-	-	-	-	-
From Equipment Fund	16,717	22,016	22,016	-	-	-	-	-	-
From Parking Fund	8,833	14,767	14,767	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	-	31,741	31,741	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

Neighborhood Grant Program - Pilot

Project Description:

Pilot Program - Opportunities for communities to volunteer and to initiate local projects which support safe and well-maintained neighborhoods and public spaces.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # c601401	Account # 311-10-00-9810-57390								
Project Cost Estimate:	5,287	19,713	-	-	-	-	-	-	-
Net Project Cost Estimates:	5,287	19,713	-	-	-	-	-	-	-

Public Facilities - Maintenance

Project Description:

Provides funding for remodeling and/or repairs to various public buildings and will be prioritized based on a facilities conditions assessment (c601302) that has been completed and approved by City Council. The City received a CEC loan which funded approximately \$2.0 million in energy saving projects allocated to many city-wide projects and that has almost entirely been expended. Additional general funds are needed for ongoing building maintenance. *This project is listed in the Priority 1 funding category, if funded in FY 2022, this project would require \$200,000 from the General Fund.

	Fiscal Year 2021								
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
Project # m609195	Account # 311-40-00-9410-57290								
Project Cost Estimate:	724,647	171,685	171,685	- *	200,000	200,000	200,000	200,000	800,000
Project Funding Estimates:									
Loan proceeds	751,081	-	-	-	-	-	-	-	-
From General Fund	-	-	-	-	-	-	-	-	-
Net Project Cost Estimates:	(26,434)	171,685	171,685	-	200,000	200,000	200,000	200,000	800,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

SLR Mouth & Lagoon Mgmt Plan Devel.

Project Description:

Three to five year management program to address public and private infrastructure flooding that results from high waters on the San Lorenzo River during the summer months, while mitigating impacts to wildlife habitat.

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals						
Project # c601403	Account # 311-40-00-9145-57106								
Project Cost Estimate:	1,181,496	2,430,754	2,430,754	-	-	-	-	-	-
Project Funding Estimates:									
State capital grants-STIP	-	-	-	-	-	-	-	-	-
State capital grants	163,150	97,700	97,700	-	-	-	-	-	-
From General Fund	45,000	-	-	-	-	-	-	-	-
Contributions - businesses	70,000	-	-	-	-	-	-	-	-
State capital grants - CDFW	-	2,500,000	2,500,000	-	-	-	-	-	-
From Storm Water Fund	60,500	-	-	-	-	-	-	-	-
From Storm Water Overlay Fund	45,600	161,000	161,000	-	-	-	-	-	-
Net Project Cost Estimates:	797,246	(327,946)	(327,946)	-	-	-	-	-	-

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Citywide (EXISTING)

311- General Capital Improvement Fund

Space Utilization Plan for City Hall

Project Description:

Space Utilization Design for City Hall. previous funding was committed to remodeling the Annex and relocating Current Planning, Code Enforcement and Building to Downstairs and Future Planning and Housing upstairs. Includes ADA improvements to Downstairs restroom and parking lot. FY21 provides funding to modifying the City Manger/Clerk/IT section to improve space efficiency.

	Fiscal Year 2021								Total 2022 - 2026
	Prior Year	Budgeted	Estimated Actuals	FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	
Project # c101701	Account # 311-10-11-9410-57203								
Project Cost Estimate:	1,144,507	418,849	418,849	-	100,000	-	-	-	100,000
Project Funding Estimates:									
Loan proceeds	-	607,029	607,029	-	-	-	-	-	-
Federal Capital Grants - CEC	-	97,000	97,000	-	-	-	-	-	-
From City Public Trust Fund	448,162	70,162	70,162	-	-	-	-	-	-
Net Project Cost Estimates:	696,345	(355,342)	(355,342)	-	100,000	-	-	-	100,000

City of Santa Cruz
 Adopted Capital Investment Program Budget (by department)
 Fiscal Years 2022 - 2026

Existing Capital Projects for General Capital Improvement Fund (311) Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	3,661,317	3,779,652	3,693,615	-	620,000	200,000	200,000	200,000	1,220,000
Total Project Funding Estimate:	1,875,932	4,102,883	4,102,883	-	-	-	-	-	-
Total Net Project Cost Estimate:	1,785,385	(323,231)	(409,268)	-	620,000	200,000	200,000	200,000	1,220,000

Citywide Projects Totals for General Capital Improvement Fund (311)

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	3,661,317	3,779,652	3,693,615	200,000	620,000	200,000	200,000	200,000	1,420,000
Total Project Funding Estimate:	1,875,932	4,102,883	4,102,883	200,000	-	-	-	-	200,000
Total Net Project Cost Estimate:	1,785,385	(323,231)	(409,268)	-	620,000	200,000	200,000	200,000	1,220,000

Citywide Totals

	Fiscal Year 2021			FY 2022 Adopted	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate	Total 2022 - 2026
	Prior Year Totals	Budget	Estimated Actuals						
Total Project Cost Estimate:	3,661,317	3,779,652	3,693,615	200,000	620,000	200,000	200,000	200,000	1,420,000
Total Project Funding Estimate:	1,875,932	4,102,883	4,102,883	200,000	-	-	-	-	200,000
Total Net Project Cost Estimate:	1,785,385	(323,231)	(409,268)	-	620,000	200,000	200,000	200,000	1,220,000